



GOVERNMENT OF THE PUNJAB

EXPRESSION OF INTEREST

**CONSULTANCY SERVICES FOR URBAN PLANNING
AND DETAILED URBAN DESIGN FOR PHASE-1 OF
RAVI RIVERFRONT URBAN DEVELOPMENT
PROJECT**

**Pre-Qualification Documents and Eligibility Criteria for the Selection of
International Consulting Firms / Consortium / Joint Venture with Local Firms**

MAY 2021



RAVI URBAN DEVELOPMENT AUTHORITY



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DISCLAIMER

The information contained in this Request for Expression of Interest (EOI) document or subsequently provided to Bidder(s), whether verbally or in written form by or on behalf of the Ravi Urban Development Authority (RUDA) or any of their employees or advisors, shall be subject to the terms and conditions set out in this EOI document and any other terms and conditions subject to which such information is provided.

This EOI document does not purport to contain all the information each Bidder may require. This EOI document may not be appropriate for all persons, and it is not possible for the RUDA, their employees or advisors to consider the investment objectives, financial situation and particular needs of each Bidder who reads or uses this EOI document. Certain Bidders may have better knowledge of the proposed Project than others. Each Bidder should conduct its own investigations and analysis and should check the accuracy, reliability and completeness of the information in this EOI document and obtain independent advice from appropriate sources. RUDA, its representatives, their employees and advisors make no representation or warranty and shall incur no liability under any law, statute, rules or regulations as to the accuracy, reliability or completeness of the EOI document.

RUDA may, in their absolute discretion, but without being under any obligation to do so, update, amend, add to any or all of the provisions or supplement the information of this EOI document or cancel the present Invitation and call for fresh Invitations. Such changes would be intimated to all Bidders using this EOI Document.

RUDA reserves the right to reject any or all of Expression of Interests (EOIs) submitted in response to this EOI Invitation at any stage without assigning any reasons whatsoever. RUDA also reserves the right to hold or withdraw from or cancel the process at any stage up to the final pre-qualification / shortlisting.

Neither RUDA nor their employees or representative will have any liability in case of non-receipt of any correspondence from them to the bidders due to the postal delays. Mere submission of this EOI or Pre-qualification or issue of RFP does not vest any right in the Bidder for being selected for the project.



REQUEST FOR EXPRESSION OF INTEREST DOCUMENT

Schedule of Pre-Qualification Process

This EOI document is issued to the Bidder in response to the advertisement on consultancy services of Urban Planning and Detailed Urban Design for Phase-1 of Ravi Riverfront Urban Development Project in daily newspapers.

Last date for receipt of queries	Date: 20 th May, 2021 Contact Person: Zahid Hussain Director Planning-I Ph: 042-99263545 Email: zahid.hussain@ruda.gov.pk
Last date of submission of EOIs in response to this EOI document	Date & Time: 7 th June, 2021 by 02:00 pm Office address: Department of Urban Planning & Design Ravi Urban Development Authority (RUDA), 51-N Gurumangat Road, Gulberg-II, Lahore, Punjab.
Date and time of Opening of EOIs in response to this EOI document	Date & Time 7 th June, 2021 by 02:30 pm Conference Room, Ravi Urban Development Authority (RUDA), 51-N Gurumangat Road, Gulberg-II, Lahore, Punjab.



NOTICE INVITING REQUEST FOR EXPRESSION INTEREST

RAVI URBAN DEVELOPMENT AUTHORITY

**Consultancy Services
For
Urban Planning & Detailed Urban Design for Phase-1 of Ravi Riverfront Urban
Development Project**

The Government of Punjab has planned to develop the Ravi Riverfront Urban Development Project (RRUDP) on both sides of River Ravi along the Lahore City, Pakistan. The project area engulfs 102,000 acres of land and stretches over 46 Km. The proposed project entails high quality residential, institutional, commercial and recreations zones on the north western margin of Lahore.

The Ravi Riverfront Urban Development Project (RRUDP) was conceptualized in 2013. M/s Meinhardt Singapore was selected as the technical consultants for the project. The consultancy work comprises of three phases (i) Pre-feasibility Study (ii) Strategic Development Plan and Detailed Feasibilities (iii) Detailed Designing and Procurement Documents.

Ravi Urban Development Authority (RUDA) decided to update the Strategic Development Plan (SDP) & Detailed Urban Design of Phase-1 of the RRUDP. Reputed international firms are invited, having requisite technical expertise and experience, are invited to submit EOIs for undertaking project for the following work.

Broadly scope of the work includes, but is not limited to the following:

- Review & Update the Strategic Development Plan (SDP) which consist of existing situational analysis, revisit of project vision, goals and objectives, benchmarking & programming etc.
- Layout plan of detailed urban design of Zone-02 with detailed urban design spatial concepts & strategies, plot guidelines and development control.
- Develop concept level design of smart cities components which may include smart water management strategies, smart waste management system, smart transportation system, smart city services etc.

The scope of work and the eligibility criteria are available on the RUDA website at www.ruda.gov.pk. The EOIs, containing all information as per the scope of work document, should be received by post or in person, till 7th June, 2021 by 02:00 pm. The EOIs shall be opened on 7th June, 2021 at 02:30 pm. Late applications will not be entertained.

**Ravi Urban Development Authority (RUDA)
51-N, Gurumangat Road, Gulberg-II, Lahore.
Phone: 042-99263541 Email: info@ruda.gov.pk**



SECTION 1: INTRODUCTION

i. Project Brief

The client: The Ravi Urban Development Authority (RUDA), is inviting reputable international firms (consortium/joint ventures) to submit Expressions of Interest (EOI) for the **“Consultancy Services for Urban Planning and Detailed Urban Design for Phase-1 of Ravi Riverfront Urban Development Project”**. The project site is located in the districts of Lahore and Sheikhupura in Punjab province.

Lahore is Pakistan’s second largest city with a population close to eleven million people. As the capital of the province of Punjab (population approximately 110 million people) and a regional urban center of key commercial, financial, industrial and socio-cultural significance, Lahore is faced with a number of challenges as a growing metropolis – unplanned growth, competing land uses, congestion, pollution etc. Over the years, the lack of appropriate planning initiatives has resulted in the viability of various development projects being compromised in the long run.

The Ravi, which originates in India flows in a northeast - southwest direction and constitutes Lahore city’s northern and western boundaries. In view of the city’s projected expansion towards the south and the west in the long run, the Government of Punjab plans to carry out riverfront (and urban) development on both sides of the Ravi riverbank along a 46 km long stretch that is contiguous to Lahore district’s northern and western boundaries.

ii. Project Scope

The overall scope of the proposed project entails:

1. Preparation of the inception report of the project which includes WBS which will detail out the project schedule with milestones, timelines, deliverables, approach and methodology and the expertise involved.
2. Review & Update the Strategic Development Plan (SDP) specifically with respect to land-use planning & sector development control guidelines & Transportation Plan in phase-1 of the feasibility report of Ravi Riverfront Urban Development project prepared by the M/s Meinhardt in 2014.
3. Layout plan of detailed urban design of Zone-02 in Phase-1 of Project with detailed sector control guidelines as well as building control guidelines.
4. Develop concept level design of smart cities composed of Information and Communication Technologies (ICT) and Internet of Things (IOT) for development and deployment of smart cities components in RRUDP to promote socio-economic development, improve infrastructure & environment.

iii. Project Area

In north:

Starting 5 Km downstream from Syphon to Pakhiyala Village towards Kala Shah Kaku Interchange and further towards M-2 Interchange.

In West:

M-2 Interchange towards Lahore Sheikhupura Faisalabad Road (Near Javaid Nagar) which further extends towards Jaranwala Road (Near Langiyan da Thattha), then after, it travels along Jaranwala Road till Sharqpur City where Upper Chennab Canal falls in Ravi River.

In South:

Upper Chennab Canal falls in Ravi River and connecting with Hudaira Drain at Sukh Chayn Garden Housing Scheme at Multan Road.

In East:

Area running along left side of Multan Road from Sukh Chayn Garden Housing Scheme to Thokar Niaz Baig M-2 Motorway Interchange which runs along till Babu Sabu Toll Plaza. From babu Sabu Toll Plaza Run area runs along left side of Bund Road till Saggia wala bridge at Lahore Ring Road (LRR-20) which further travels along it towards Quaid-e-Azam Interchange LRR and upto BRB.

Figure 1 (below) shows the overall boundary of the project area (Phase-1) in the regional context. The project area is broadly divided into 3-phases. At a divisional¹ level, Lahore is the most urbanized and the most populated district compared with its neighbors - Sheikhpura and Kasur districts, which are twice as large. The built-up ratio to open land in Lahore is approximately 50%, whereas the cumulative built-up ratio in the remaining districts is less than 10%. In this respect, the proposed project site is expected to bridge the gap between Lahore's expansion towards the west and the district of Sheikhpura.

iv. Map of Proposed Boundary of Phase-1 of RRUDP.

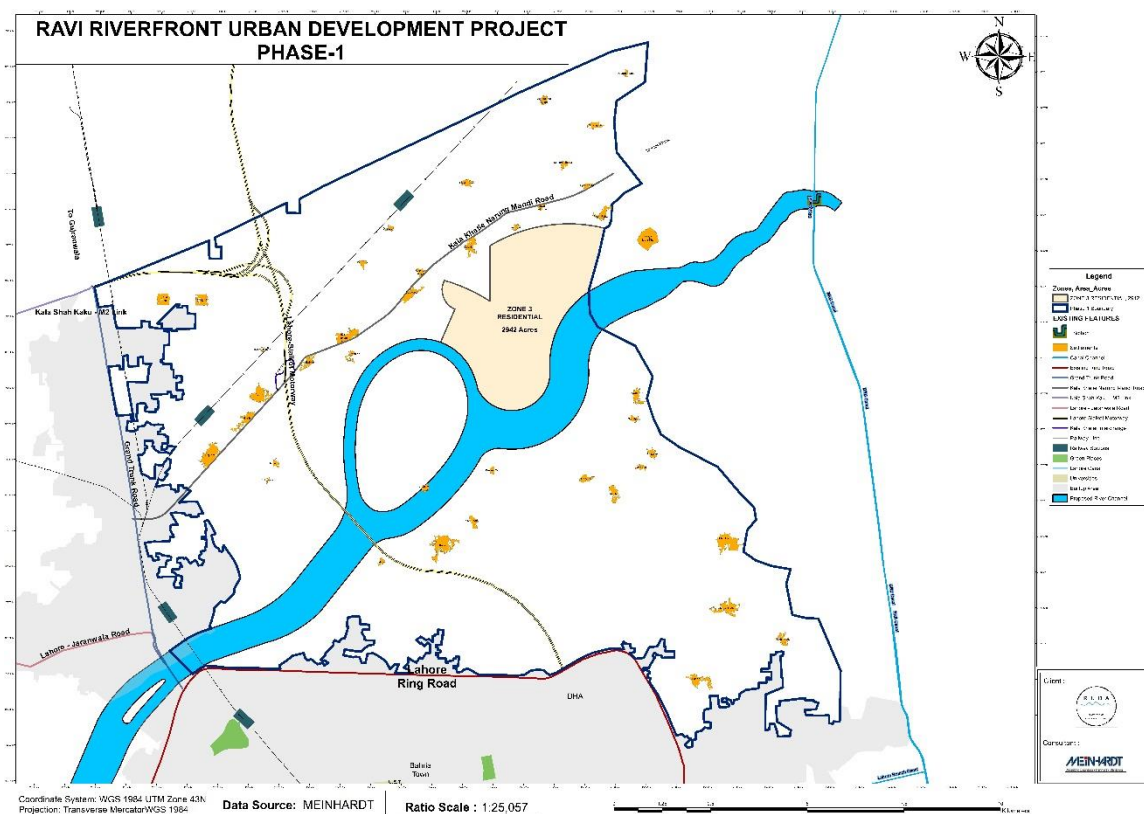


Figure 1: Proposed Boundary of Phase-1 of Ravi Riverfront Urban Development Project.

¹ The province of Punjab is administratively divided into 9 divisions. Lahore Division comprises the districts of Lahore (1,772 sq. km), Sheikhpura (5,960 sq. km), Kasur (3,995 sq. km) and Nankana. Area of the districts (in sq. km) are obtained from the 1998 census report.



v. Rationale for the Study

The Ravi Riverfront Urban Development Project (RRUDP) is aimed to rehabilitate and develop the dying River Ravi into a perennial fresh water body, with high quality waterfront urban development on reclaimed and adjoining lands, envisioning this as the center of a regional urban agglomeration of about 10 million population.

In order to implement the project on ground, the feasibility conducted by the consultant in 2015 was studied and observed that, the several component of the project needs to be updated and require detailed urban planning and design. Strategic Development Plan (SDP) of RRUDP, has planned twelve thematic cities with broad land uses and urban development guidelines etc. wherein the scale of urban planning of these cities was at macro level and only dictate the broad land uses. The detailed layout urban designs of zones/sectors at development plot level was not prepared, because this component has to be covered in third phase of the project “Detailed Designing and Procurement Documents” which was not performed and remained halted.

The intention of the study is also to:

- i. Review & Update the Strategic Development Plan (SDP) specifically with respect to land-use planning & sector development control guidelines & transportation plan in phase-1 of the feasibility report of Ravi Riverfront Urban Development project prepared by the M/s Meinhardt in 2014.
- ii. Detailed layout plan of urban design of Zone-02 in Phase-1 of Project with detailed sector control guidelines as well as building control guidelines.
- iii. Develop concept level design of smart cities composed of Information and Communication Technologies (ICT) and Internet of Things (IOT) for development and deployment of smart cities components in RRUDP to promote socio-economic development, improve infrastructure & environment.

vi. Tasks

- 1) Preparation of inception report.
- 2) Review and update the strategic development plan specifically with respect to land-use planning & Transportation Plan.
- 3) Sector development control/building control guidelines.
- 4) Layout of detailed urban design of Zone-02 of the project.
- 5) Concept level design of smart cities components.

vii. Timelines

The time period for the completion of the study shall be four (04) months from the date of signing the contract.

viii. Bidder's Expertise

The consulting firm must be well conversant with the advanced/unconventional techniques and methodology for preparing comprehensive strategic development plans, land-use planning, detailed urban design, sector development & building control guidelines and integration of smart city components composed of information communication technology (ICT) and internet of things (IOT). The consulting firm must be a multidisciplinary team of professionals and



technical personnel. The firm must have the capacity to use different analytical techniques and software; and must demonstrate past experience of conducting similar studies for large cities or city regions. The local consulting firms registered with PCATP and PEC forming consortiums with reputable international firms will be preferred.



SECTION 2: INSTRUCTION TO BIDDERS

a. Scope of Application

1. Ravi Urban Development Authority (RUDA) intends to receive EOIs to shortlist experienced and capable Bidders for the Request for Proposal (RFP) stage.
2. Shortlisted Bidders would be subsequently invited to submit the proposal in respect of consultancy services for urban planning & detailed urban design for the phase-1 of Ravi Riverfront Urban Development Project.

b. Eligible Bidders

1. May be a single company or a group of maximum 4 companies (hereinafter referred to as Consortium), coming together to prepare the Plan. The term Bidder used hereinafter would therefore apply to a single entity and/or a Consortium or joint venture. However, a local firm forming consortium with a reputed international firm will be preferred.
2. The Bidder should submit a Power of Attorney as per the format enclosed **Appendix 1A**, authorizing the signatory of the EOI Application to commit the Bidder.
3. EOIs submitted, in response to the advertisement, by a Consortium should comply with the following additional requirements:
 - a. Number of members in a consortium would be limited to maximum of 4;
 - b. The EOIs should contain the information required for each member of the Consortium;
 - c. An individual Bidder cannot at the same time be member of a Consortium applying for this Project. Further, a member of a particular Consortium cannot be member of any other Consortium applying for this Project; an undertaking towards this end needs to be submitted by all members;
 - d. Members of the Consortium shall nominate one member as the Lead Member (International firm). The nomination shall be supported by a Power of Attorney as per the format enclosed at **Appendix 1B**;
 - e. Members of the Consortium shall enter into a Memorandum of Understanding (MOU) as per the format enclosed at **Appendix 10** and duly notarized for the purpose of making the EOI Application and submitting a Proposal. The MOU shall, inter alia:
 - i. Convey the intent to enter into the Contract Agreements and subsequently carry out all the responsibilities specified in the Contract Agreement, in case the assignment is awarded to the Bidder; and
 - ii. Clearly outline the proposed roles and responsibilities of each member in case of Consortium at each stage.
 - f. Notwithstanding anything stated elsewhere in this document, RUDA shall have the right to seek updated information from the Bidder to ensure their continued eligibility. Bidder(s) shall provide evidence of their continued eligibility in a manner that is satisfactory to the RUDA. Bidder may be disqualified if it is determined by the RUDA, at any stage of the process, that the Bidder will be unable to fulfill the requirements of the Project or fails to continue to satisfy the Eligibility Criteria. Supplementary information or documentations may be sought from Bidders at any time and must so be provided within a reasonable time frame as stipulated by the RUDA.



- g.** A firm which has been barred or disqualified either by any department/agencies of the Government of Pakistan /Punjab or Government departments/agencies of their respective country in case of International bidder(s) would not be eligible to submit an EOI Application, either individually or as member of a Consortium. Bidder will have to submit an affidavit to this effect.

c. Changes in Consortium

After short listing, change in the composition of the Consortium (except lead member which could not be changed) will be subject to approval of RUDA but applications to change the consortium should reach RUDA at least 10 days before the last date for submission of proposal. Conditions for such approval will be provided in the RFP document.

d. Number of EOIs

Each Bidder shall submit only one (01) EOI in response to this document. Any Bidder, which submits or participates in more than one EOIs Application will be disqualified and will also cause the disqualification of the Consortiums of which it is a member as the case may be.

e. EOI Preparation Cost

The Bidder shall be responsible for all of the costs associated with the preparation of its EOI and its participation in the pre-qualification process. The RUDA will not be responsible or in any way liable for such costs, regardless of the conduct or outcome of the pre-qualification process.

f. Examination of EOI

It would be deemed that by submitting the EOI, Bidder has:

- a. Made a complete and careful examination of the EOI; and
- b. Received all relevant information requested from the RUDA.

The RUDA shall not be liable for any mistake or error on the part of the Bidder in respect of the above.

g. Right to Accept or Reject any or all Applications

Notwithstanding anything contained in this EOI document, the RUDA reserves the right to accept or reject any EOI and to withdraw the pre-qualification process and reject all EOIs / proposals, at any time without any liability or any obligation for such acceptance, rejection or termination, without assigning any reasons.

The RUDA reserves the right to reject any EOI Application if:

- a. At any time, a material misrepresentation is made or uncovered, or
- b. The Bidder does not respond promptly and thoroughly to requests for supplemental information required for the evaluation of the EOI.

Such misrepresentation / improper response would lead to the disqualification of the Bidder. If the Bidder is a Consortium, then the entire Consortium would be disqualified / rejected.



h. Contents of EOI Document

The EOI Document comprises the contents as given in the Table of Contents and would additionally include any Addenda issued in accordance with the provisions of this document.

i. Clarifications

Interested parties may address their queries relating to the EOI to the Office of the Urban Planning & Design, RUDA. The queries should reach the above latest by 15 days after publication of advertisement, Ph.: +92-42-99263541; Email: zahid.hussain@ruda.gov.pk. The RUDA would endeavor to respond to the queries. The responses will be sent by email. Moreover, to facilitate evaluation of EOIs, the RUDA may at its sole discretion, seek clarifications in writing from any Bidder regarding its EOI.

j. Amendment of EOI Document

At any time prior to the deadline for submission of EOI Application, the RUDA may, for any reason, whether at its own initiative or in response to clarifications requested by any Bidder, modify the EOI Document by the issuance of an Addendum.

Any Addendum thus issued will be sent in writing to all those who have sent queries to the EOI Document, and shall also be uploaded on website (www.ruda.gov.pk).

k. Language

The EOI and all related correspondence and documents should be written in the English language. Supporting documents and printed literature furnished by Bidder with the EOIs may be in any other language provided that they are accompanied by appropriate translations of the pertinent passages in the English language duly certified appropriately. Supporting materials, which are not translated into English, shall not be considered. For the purpose of interpretation and evaluation of the EOI, the English language translation shall prevail.

l. Currency

The currency for the purpose of the EOIs application shall be the Pak Rupee (PKR). The conversion to Pak Rupees shall be clearly indicated in the **Appendix 5**. In all such cases, the original figures in the relevant foreign currency and the PKR equivalent thereof must be given. The exchange rate(s) applied shall be clearly stated. The conversion to PAK Rupees shall be based on currency exchange rate at the end of reporting financial year. The RUDA reserves the right to use any other suitable exchange rate for the purposes of uniform evaluation for all Bidders.

m. Validity of EOIs

EOIs shall remain valid for a period not less than 90 days from the EOI Application Due Date. The RUDA reserves the right to reject any EOI Application, which does not meet this requirement.



n. Format and Signing of any EOI Application

1. The Bidder would provide all the information as per this EOI document. The RUDA would evaluate only those EOIs that are received in the required format and are complete in all respects.
2. The Bidder shall prepare one original of the documents comprising the EOI Application and clearly marked "ORIGINAL". In addition, the Bidder shall make two copies of the EOI Application, clearly marked "COPY". In the event of any discrepancy between the original and the copies, the original shall prevail.
3. The EOI Application and its copies shall be typed or written in indelible ink and each page shall be initialed and stamped by the Bidder. All the alterations, omissions, additions, or any other amendments made to the EOI Application shall be identified by the person(s) signing the EOI Application.

o. Sealing and Marking of EOI Application

1. The Bidder shall seal the original and copy duly marking the envelopes as "ORIGINAL" and "COPY". The envelopes shall then be sealed in an outer envelope super scribing "Consultancy Services for Urban Planning and Detailed Urban Design for Phase-1 for Ravi Riverfront Urban Development Project" and also the name(s) of bidder / consortium.
2. Each EOI (original and copy) shall contain:
 - a. Power of Attorney (POA) for the signing authority as per the format enclosed at **Appendix 1A**. Alternatively, at EOI stage, authorization letter issued by the CEO or suitably authorized person would suffice subject to the power of attorney being submitted before the RFP submission deadline;
 - b. Power of Attorney for the Lead member of the consortium as per the format enclosed at **Appendix 1B**, in case of Consortium;
 - c. Bidder Details (**Appendix 2**);
 - d. EOI's Application in the prescribed format (**Appendix 3**) along with supporting documents;
 - e. Completed Format for Experience as in **Appendix 4**, along with supporting documents;
 - f. Completed Format for Financial Capability as in **Appendix 5, 6 & 7**, along with supporting documents;
 - g. A consortium applying at EOI stage, if unable to submit Power of Attorney (POA) for lead member nomination, MOU, Board resolutions, etc., may submit the Letter of intent signed by all Consortium members to form a Consortium including nomination of a lead member and to ensure submission of related documents including (b) above and the MOU (k below), etc. before signing of contract agreement, if selected. (**Appendix 6**);
 - h. Format of Anti collusion certificate as in **Appendix 8**;
 - i. Format of Assignment Undertaking as in **Appendix 9A**;
 - j. In case of a Consortium, an undertaking from each member of Consortium certifying that it is an exclusive member of that particular consortium alone, and not a member of any other consortium nor an independent Bidder, bidding for this Project and has submitted only one (01) EOI Application in response to this document (**Appendix 9B**);
 - k. MOU in case of a Consortium (**Appendix 10**); and
 - l. Documentary evidence, if applicable, relating to experience of group companies/associates.



3. The envelope shall be addressed to:

***Director Planning-1
Ravi Urban Development Authority,
51-N, Gurumangat Road, Gulberg-II, Lahore, Punjab.***

4. If the envelope is not sealed and marked as instructed above, the RUDA assumes no responsibility for the misplacement or premature opening of the contents of the EOI application submitted.

p. EOI Application Due Date

EOI Applications should be submitted before 02:00 pm PST on 7th June, 2021

at the address provided above in the manner and form as detailed in this document. EOI Applications submitted by either facsimile transmission, telex or e-mail will not be considered for evaluation and shortlisting. However, the RUDA reserves the right to extend the EOI Application Due Date and Time, at any time prior to opening of EOIs in response to this document. In such cases the EOI applications received prior to such extension shall not be opened. Further, if the document is materially modified during such extended period, the EOI application received prior to extension shall be returned to the bidders and appropriate time shall be allowed for resubmission of the EOI applications.

q. Late EOI Applications

EOI Applications received after the Due Date shall not be considered.

r. Modification / Substitution / Withdrawal of EOIs

The Bidder may modify, substitute or withdraw its EOIs after submission, provided that written notice of the modification, substitution or withdrawal is received by the RUDA before the EOI's Due Date and time. No EOI shall be modified or substituted or withdrawn by the Bidder after the EOI Due Date and time.

s. Evaluation of Application – Due Date

The RUDA would open the Applications on the opening due date mentioned in the Schedule of Pre-Qualification Process, for the purpose of evaluation.

t. Evaluation of EOI Criteria

The RUDA would subsequently examine and evaluate EOIs in Accordance with the criteria set out in **Section 6 (Evaluation Criteria)**.

u. Evaluation of EOI Supporting Documents

The RUDA reserves the right to call for supporting documentation to verify the data provided by Bidder, at any time during the pre-qualification process. The Bidder in such cases would need to provide the requested clarification / documents promptly and within the stipulated time failing which the Bidder is liable to be disqualified at any stage of the shortlisting process.

v. Evaluation of EOI – Right to Reject



The RUDA reserves the right to reject any EOI Application if:

1. At any time, a material misrepresentation is made or uncovered; or
2. The Bidder does not respond promptly and thoroughly to requests for supplemental information required for the evaluation of the EOI.

w. Confidentiality

Information relating to the examination, clarification, evaluation, and recommendation for the short-listed Bidders shall not be disclosed to any person not officially concerned with the process. The RUDA will treat all information submitted as part of EOI Application in confidence and would require all those who have access to such material to treat the same in confidence. The RUDA will not divulge any such information unless it is ordered to do so by higher authority that has the power under law to require its disclosure.

x. Test of Responsiveness

Prior to evaluation of EOIs, the RUDA will determine whether each EOI Application is responsive to the requirements of the EOI. An EOI Application shall be considered responsive if the EOI Application:

1. Received by the Due Date including any extension thereof;
2. Accompanied by the letter of intent (**Appendix 6**), if applicable, (to form a consortium and submission of MOU duly supported by Board resolution and charter documents before the EOI submission deadline); and
3. Contains information required as per **Appendix 3, 4, 5, 6 and 7**.

The RUDA reserves the right to reject any EOI Application which is non-responsive and no request for alteration, modification, substitution or withdrawal shall be entertained by RUDA in respect of such EOI Applications.

y. Notification of Successful Bidders

After the evaluation of EOIs, the RUDA would announce a list of shortlisted Bidders who meet the Qualification Criteria. At the same time, the RUDA would notify other Bidders that their EOI Applications have been unsuccessful. The shortlisted Bidders would then be requested by the RUDA to submit a detailed Proposal in the form and manner to be set out in the RFP Document.

z. Joint Ventures

1. Any collaboration between different legal entities (by whichever name, not limited to joint-venture, partnership, consortium, etc.) shall be considered as a JV for the purposes of this section.
2. Lead partner of a JV shall be required to meet the financial criteria provided in Section 3 in order for the JV to prequalify. However, technical criteria may be met individually by any of the partners, or collectively as a JV.
3. Any change in the corporate structure or constituent documents of a prequalified JV after prequalification, shall be subject to the written approval of the Employer prior to the deadline for submission of bids. Such approval may be denied if:



- Partner(s) withdraw from a JV and none of the remaining partners meet the qualifying technical criteria; or
 - Substantial reduction in competition occurs.
4. The prequalification of a JV shall not necessarily prequalify any of its partners/stakeholders individually or as a partner in any other JV. In case of dissolution of a JV, a member may prequalify if it meets the criteria specified in **Section 6**.
5. Prequalification application submitted by a JV must be signed by an authorized signatory on behalf of all members in a JV so as to legally bind all partners, jointly and severally.
6. Each partner of the JV must provide affidavit referred to in Sub-section 3.4 individually.
7. The application shall be submitted with a copy of a legally enforceable JV agreement providing joint and several liabilities with respect to the contract.

aa. Conflict of Interest

1. Government of Punjab requires that Consultant provides professional, objective, and impartial advice and at all times, hold the Client's interests' paramount, strictly avoid conflicts with other assignments or their own corporate interests, and act without any consideration for future work.
2. An individual or firm that has been engaged by the Client to provide technical expertise for the project, and any of its affiliates, shall be disqualified from providing consulting services related to this project. Conversely, an individual or firm hired to provide consulting services for the preparation or implementation of the project, and any of its affiliates, shall be disqualified from subsequently providing works or services on this project.
3. A firm (including its Personnel and sub-consultants) or any of its affiliates shall not be hired for any assignment that, by its nature, may be in conflict with another assignment of the firm to be executed for the same or for another Client.



SECTION 3: KEY COMPONENTS OF THE CONSULTANCY

EOIs are invited for the components outlined below, where conclusive work order will be awarded. The EOIs broadly pertain to detailed review and update of baseline data of feasibility studies including project inception, strategic development plan specifically with respect to land-use planning and sector development control guidelines, master planning, urban infrastructure design, & design of smart cities components based on Internet of things (IOT) and Information Communication Technology (ICT) for Ravi Riverfront Urban Development Project (RRUDP). The findings from the various studies are to inform decision-making with respect to urban socio-economic development and the long-term sustainability of different project components as well as the corresponding design and development of integrated infrastructure distribution networks.

The scope of work for the consultancy services are divided into different tasks:

- Task-1: Preparation of Inception Report
- Task-2: Review & Update the Strategic Development Plan (SDP) specifically with respect to land-use planning & sector development control guidelines & Transportation Plan for Phase-1.
- Task-3: Layout plan of detailed urban design of Zone-02 for Phase-1 of Project.
- Task-4: Develop concept level design of smart cities composed of Information and Communication Technologies (ICT) and Internet of Things (IOT) for Zone-02 specifically in consideration of updated SDP of Phase-of the project.

The review and updation of Strategic Development Plan along with detailed feasibilities of allied sectors is linked with consultancy work completed by international consultant in 2015. The reports will be made available to the consultant for review, update and further consultancy services pertaining to the scope of work outlined above.

The Ravi Urban Development Authority (RUDA) will invite technical and financial proposals from the shortlisted firms.

The deadline for the submission of the EOIs to the client's office is the 7th June, 2021 by 02:00 pm



SECTION 4: PURPOSE OF THE CONSULTANCY

A key challenge of the proposed riverfront urban development project concerns the environmental sustainability of the Ravi River as a major natural feature in Lahore's landscape. This includes paying attention to the requirements of biodiversity protection and the conservation of sensitive environmental characteristics. Additionally, the facilitation of long-term socio-economic initiatives that addresses the needs of Lahore's growing urban population – both in terms of housing as well as being able to benefit from economic and income earning opportunities that the metropolis may offer. Of key concern is the provision of high-quality urban services and infrastructure distribution networks aimed at facilitating urban expansion in a meaningful manner, including the appropriate technological interventions concerning sewage treatment so as not to compromise on the Ravi River's sustainability.

The proposed project is intended to be a first of its kind in Punjab emphasizing the much-needed transformation of freshwater reserves such as the Ravi River, and the incorporation of such natural features into the broader framework of urban development. The purpose of the present consultancy constitutes a pro-active development strategy in order to take into account the existing constraints and opportunities posed by the project area and to propose holistic and planned integrated approaches of urban development through strategic development planning with respect to land-use planning, urban infrastructure design and the provision of utility infrastructure to attain the desired goals of sustainable environmental development.

The consultants are expected to:

1. Prepare the inception report of the project which includes:
 - Work breakdown structure (WBS)
 - Project Schedule/Timelines
 - Approach & Methodology
 - Project Costing Analysis
 - Technical/Professional Team
 - Project Deliverables
2. Review and update the Strategic Development Plan with respect to Land-use Planning & Sector Development Control Guidelines & Transportation Plan in Phase-1 which are already determined in feasibility report. It may include the following:
 - Existing Situational Analysis
 - Landuse Survey
 - Transportation Survey
 - Revisit the project vision, goals and objectives
 - Benchmarking and programming
 - Update Strategic Development Plan specifically with respect to Land-use Planning and Sector Development Guidelines & Transportation Plan for Phase-1.
3. Detailed Layout of Urban Design of Zone-02 for Phase-1 of the project. It includes the following:
 - Detailed layout plans for Urban Design
 - Detailed land-use zoning plan
 - Urban design spatial concepts/strategies



- Detailed urban design plot guidelines
 - Development control guidelines
4. Concept level design of smart city components which includes but not limited to the following:
- Smart transportation system with intelligent traffic system (ITS)
 - Smart water management techniques/solutions
 - Smart waste management system
 - Smart tele-communication and grid network system
 - Smart buildings and properties system
 - Smart industrial environment mechanism
 - Smart city services
 - Smart energy management system

All previous reports will be made available to the consultant.



SECTION 5: DATA AVAILABILITY

The client will provide the requisite baseline data, report, studies and feasibility already prepared for the project.



SECTION 6: EVALUATION CRITERIA

Applicants shall be evaluated on the following eligibility criteria set out below regarding financial soundness, experience and technical strength (as demonstrated by the Applicant's responses).

i. Financial Soundness (20 points)

	Max score	Positive score mandatory
Financial Soundness (20 points)		
<p>F1. Average annual turnover in any three of the <i>following financial years</i></p> <p>(FYs 2017-18, 2018-19, 2019-20, 2020-21)</p> <p><=PKR 3,000m = 0 points, >=PKR 5,000m = 15 points,</p> <p><= PKR 3000 million > PKR 3000 million and <= PKR 3500 million > 3500 million and <= 4000 million > 4000 million and <= 4500 million > 4500 million and <= 5000 million > 5000 million</p>	10	5
<p>F2. Average net profit in any three of the <i>following financial years</i></p> <p>(FYs 2017-18, 2018-19, 2019-20, 2020-21)</p> <p><=0% = 0 points, >=10% = 10 points,</p> <p>values in-between shall be prorated.</p>	10	5



ii. Qualification and Experience (30 points)

Qualification and Experience (30 points)		
E1. Time since commencing operations	2	--
<p><=10 years = 0 points, >=15 years = 5 points, values in-between shall be prorated.</p>		
E2. Strategic development planning along waterfront with respect to land-use planning/spatial planning/master planning	10	--
Above 10 marks are distributed as below:		
➤ Methodology of Strategic Development Planning.	2	
➤ Land-use Planning along waterfront.	3	
➤ Sector Development Control Guidelines.	3	
➤ International projects with comparable context.	2	
E3. Detailed Layout Plans of Urban Design at City Level.	4	
E4. Detailed Urban Design Plot Guidelines/Strategies and Development Control.	2	
E5. Urban Master Planning of Large Metropolitan Area along Large Water Body.	2	
E6. Integrated Smart City Design and Development	5	
E7. International experience of integrated Smart Cities planning and urban design.	2	
E8. International experience of Urban/Master Planning & Urban Design (other than country of origin of firm)	3	
<p>No foreign city = 0 points, 5 cities in different countries = 5 points, values in-between shall be prorated.</p>		



iii. Technical Strength (50 points)

Technical Strength (50 points)																																			
T1.	Offices in foreign countries (other than place of origin) No foreign office = 0 points, >=3 offices in different countries = 5 points, values in-between shall be prorated. (Office shall be considered having staff more than technical persons)	5																																	
T2.	Departmental structure in line with international standards of master planning exercise. (ISO etc)	5																																	
T3.	Availability of the following professional staff:	40																																	
	<table> <tr> <th>Sr. No.</th><th>Personnel</th><th>Qualification and Experience</th></tr> <tr> <td>1.</td><td>Team Leader (Strategic Development Expert in Urban Strategic Development Planning) (International)</td><td>M.Sc. with 25 years' experience</td></tr> <tr> <td>2.</td><td>Urban Planner/Land-use Planner (International)</td><td>M.Sc. with 15 years' experience</td></tr> <tr> <td>3.</td><td>Architect (International)</td><td>M.Sc. with 15 years' experience</td></tr> <tr> <td>4.</td><td>Urban Design Expert (International)</td><td>M.Sc. with 15 years' experience</td></tr> <tr> <td>5.</td><td>Smart Cities Specialist (International)</td><td>M.Sc. with 15 years' experience</td></tr> <tr> <td>6.</td><td>Digital Data/ICT Expert (International)</td><td>M.Sc. with 15 years' experience</td></tr> <tr> <td>7.</td><td>Transport Planner (Local/International)</td><td>M.Sc. with 15 years' experience</td></tr> <tr> <td>8.</td><td>Traffic & Transportation Expert (Local/International)</td><td>M.Sc. with 15 years' experience</td></tr> <tr> <td>9.</td><td>Urban Planning Specialist (Local/International)</td><td>M.Sc. with 15 years' experience</td></tr> <tr> <td>10.</td><td>Urban Economist (Local)</td><td>M.Sc. with 15 years' experience</td></tr> </table>	Sr. No.	Personnel	Qualification and Experience	1.	Team Leader (Strategic Development Expert in Urban Strategic Development Planning) (International)	M.Sc. with 25 years' experience	2.	Urban Planner/Land-use Planner (International)	M.Sc. with 15 years' experience	3.	Architect (International)	M.Sc. with 15 years' experience	4.	Urban Design Expert (International)	M.Sc. with 15 years' experience	5.	Smart Cities Specialist (International)	M.Sc. with 15 years' experience	6.	Digital Data/ICT Expert (International)	M.Sc. with 15 years' experience	7.	Transport Planner (Local/International)	M.Sc. with 15 years' experience	8.	Traffic & Transportation Expert (Local/International)	M.Sc. with 15 years' experience	9.	Urban Planning Specialist (Local/International)	M.Sc. with 15 years' experience	10.	Urban Economist (Local)	M.Sc. with 15 years' experience	
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10.	Urban Economist (Local)	M.Sc. with 15 years' experience																																	



11.	GIS Specialist (Local)	M.Sc. with 15 years' experience
12.	Infrastructure Specialist/Civil Engineer (Local)	M.Sc. with 15 years' experience
13.	Environmental Specialist (Local)	M.Sc. with 15 years' experience
14.	AutoCAD Expert/Draftsman	Diploma in relevant Field or Bachelor with 10 Years' experience
15.	3D Animator	Diploma in relevant Field /Bachelor with 10 Years' experience

- On each of these parameters, the Bidder would be required to meet the evaluation criteria. Bidders meeting all the criteria will only be qualified for issuance of request for proposal.
- The RFP will be issued to firms/bidders securing at least 65% marks. However, re-advertisement or an alternative criterion may be used as per decision of the Evaluation Committee/(CSC)/CEO in case less than three firms/bidders secure 65% marks
- A short-list of seven (7) highest ranked Applicants or less, and scoring more than a minimum of 65 points (in addition to meeting the minimum criteria) shall be established as pre-qualified firms. The pre-qualified firms will be invited to submit technical and financial documents.

iv. Experience Details

The Bidder should furnish details of technical experience as on the date of submission of EOI as per Appendix 4. The Employer reserves the right to seek additional information, missing information, and/or clarification of submitted information, from any applicant. In such case, similar opportunity shall be provided to all Applicants so affected.

Prequalified Bidders shall be required to update the financial and technical information used for prequalification at the time of submission of their bids to confirm continued compliance with the Prequalification Criteria. A bid shall be rejected if the Applicant no longer meets the qualification thresholds at the time of bidding.

The Employer may verify information provided in prequalification documents through any means necessary, and reserves the right to disqualify a bid at any stage of the bidding process if the Applicant is found to have willfully misrepresented information.



v. Technical/Supporting Documents Submission

1. A cover letter.
2. Name, address and company registration details (including the year of incorporation and the number of years of relevant experience). Please also attach copy of registration/incorporation certificate.
3. A profile of the firm / consortium / joint venture (in case of a consortium, copies of the agreement indicating the nature of the association to be furnished) with an organogram, a summary of qualifications and experiences of designated staff and any other relevant information.
4. Audited Balance Sheet for the previous 3 years of the lead and the associated organizations / consortium members (if any).
5. Details of similar major assignments undertaken (completed or ongoing) involving the preparation of comprehensive development plans, indicating regional / metropolitan scales of interventions, contract value and the name of the client. This information should be presented in a tabular format.
6. All documents should be in English. Documents prepared in any other language must be translated into English and certified by a competent authority.
7. Undertaking by the firm that it has not been blacklisted by any Government Agency/Authority.
8. Applicants shall also be required to submit an affidavit affirming and declaring on oath that the Applicant:
 - a. has not been declared bankrupt or defaulter;
 - b. is not making any misrepresentations or concealing any material detail;
 - c. has not been convicted of, fraud, corruption, collusion or money laundering;
 - d. is not aware of any conflict of interest or potential conflict of interest arising from prior or existing contracts or relationships which could materially affect its capability to comply with its obligations;
 - e. does not fall within any of the circumstances for ineligibility or disqualifications; and
 - f. is not blacklisted by any public body of Pakistan.



SECTION 7: APPENDIX

APPENDIX 1A: FORMAT FOR POWER OF ATTORNEY FOR SIGNING PROPOSAL

(On a Stamp Paper of appropriate value)

POWER OF ATTORNEY¹

Know all men by these presents, we (name and address of the registered office) do hereby constitute, appoint and authorize Mr./Ms. (name and address of residence) who is presently employed with us and holding the position of as our attorney, to do in our name and on our behalf, all such acts, deeds and things necessary in connection with or incidental to our EOI for the [insert name of project] in Pakistan, including signing and submission of all documents and providing information/ responses to RAVI URBAN DEVELOPMENT AUTHORITY(RUDA), representing us in all matters before GoPb, and generally dealing with RUDA in all matters in connection with our proposal for the said project.

We hereby agree to ratify all such acts, deeds and things lawfully done by our said attorney pursuant to this Power of Attorney and that all such acts, deeds and things awfully done by our aforesaid attorney shall and shall always be deemed to have been done by us.

For -----

(Signature)

(Name, Title and Address)

Accepted

(Signature)

(Name, Title and Address of the Attorney)

Bidder seal & stamp

¹ To be executed by the sole Bidder or the Lead Member in case of a Consortium duly supported by a Board Resolution.

The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executants (s) and when it is so required the same should be under common seal affixed in accordance with the required procedure.

Also, where required, the executants(s) should submit for verification the extract of the charter documents and documents such as a resolution / power of attorney in favor of the Person executing this Power of Attorney for the delegation of power hereunder on behalf of the Bidder.



APPENDIX 2: BIDDER DETAILS

1.Details of Bidder

- (a) Name
- (b) Country of Incorporation
- (c) Address of the corporate headquarters and its branch office (s), Pakistan
- (d) Date of incorporation and / or commencement of business

2.Brief description of the Bidder's company including details of its main lines of business and proposed roles and responsibilities in this Project.

3.Name, Designation, Address and Phone Nos. of Authorized Signatory of the Bidder:

- (a) Name:
- (b) Designation:
- (c) Bidder's Company:
- (d) Address:
- (e) Telephone No:
- (f) E-mail Address:
- (g) Fax No:

4. Details of individual (s) who will serve as the point of contact / communication for the Lahore Development Authority (RUDA), within the Bidder's company.

- (a) Name:
- (b) Designation:
- (c) Address:
- (d) Telephone No.
- (e) E-mail address:
- (f) Fax No.

5. In case of Consortium:

- (a) The information above (1-4) should be provided for all the Members of the Consortium
- (b) Information regarding role of each Member should be provided as per table below:

Specify whether Lead Member, Associate Member (Signature of Authorized Signatory)

Sr. No.	Name of Member	Lead Member / Associate	Role of the Member
1.			
2.			

Bidder seal & stamp



APPENDIX-3:
FORMAT FOR LETTER OF EOI APPLICATION

[On the Letter Head of the Bidder (in case of Single or Lead Member (in case of a Consortium))]

Date: -----

The Director Planning-I, RAVI URBAN DEVELOPMENT AUTHORITY(RUDA)

[insert name of Project] Sir,

Being duly authorized to represent and act on behalf of (hereinafter referred to as "the Bidder"), and having reviewed and fully understood all of the qualification requirements and information provided, the undersigned hereby expresses its interest and apply for qualification for the [insert name of Project].

We are enclosing our Expression of Interests (EOIs), in one Original and two Copies, with the details as per the requirements mentioned in the document, for your evaluation.

The undersigned hereby also declares that the statements made and the information provided in the EOI is complete, true and correct in every detail.

It is confirmed that the EOI application is valid for a period of 90 days from the due date of submission of EOI application and is unconditional.

Yours faithfully,

(Signature of Authorized Signatory) (Name, Title and Address of the Bidder) Bidder seal & stamp



APPENDIX-4: INFORMATION RELATED TO EXPERIENCE FORM 1¹

[Using the format below, provide information on each project for which you, and each associate for this project, was legally contracted as a corporate entity or as one of the major members within a consortium, for carrying out project similar to the ones requested under this Project. Use maximum 20 pages. Please provide Client's certification and/or evidence of the contract agreement.]

Project name:

Country:

Location within country: Name of Client:

Start date (month/year):

Completion date (month/year):

Name of associated members, if any:

Value of the agreement (in current PKR):

Duration of project (months):

Total No. of staff-months (by your company) on the project:

Value of total project provided under an agreement (in current PKR)

In case of consortium, value of part of the project provided by Bidder under the agreement (in current PKR):

No. of professional staff-months provided by associated members:

Name of senior professional staff of your company involved and functions performed (indicate most significant profiles such as Team Leader, Urban Economist etc.):

Narrative description of Project:

Description of actual services provided by your staff within the assignment:

(Signature of Authorized Signatory)

Bidder seal & stamp

¹ Only the eligible projects that satisfy technical criteria shall be included. All the Financial numbers are to be given in Pak Rupees

The format shall be filled up for each member of the consortium and as a cumulative experience for the consortium. Any missing information in the above table will not be entertained during evaluation.



FORM 2:
CURRICULUM VITAE (CV) FOR PROFESSIONAL STAFF

1. Current Position [only one candidate shall be nominated for each position]: _____
2. Name of Company [Insert name of company proposing the staff]: _____
3. Name of Staff [Insert full name]: _____
4. Date of Birth: _____
5. Nationality: _____
6. CNIC No (if Pakistani): _____
or Passport No: _____
7. Education: _____

Degree	Major/Minor	Institution	Year

8. Membership of Professional Associations:

9. Other Training [*Indicate significant training since degrees under 6 - Education were obtained*]:

10. Languages [*For each language indicate proficiency: good, fair, or poor in speaking, reading, and writing*]:

11. Employment Record [*Starting with present position, list in reverse order every employment held by staff member since graduation, giving for each employment (see format here below): dates of employment, name of employing organization, positions held.*]:

Employer	Position	From (MM/YYYY)	To (MM/YYYY)



12. Detailed Tasks Assigned

[List all tasks to be performed under this Project]



13. Work Undertaken that Best Illustrates Capability to Handle the Tasks Assigned

[Among the assignments in which the staff has been involved, indicate the following information for those projects that best illustrate staff capability to handle the tasks listed under point 11.]

1) Name of assignment or project:

Year:

Location:

Client:

Main project features:

Positions held:

Activities performed:

Name of assignment or project:

Year:

Location:

Client:

Main project features:

Positions held:

Activities performed:

2) Name of assignment or project:

Year:

Location:

Client:

Main project features:

Positions held:

Activities performed:

Name of assignment or project:

Year:

Location:

Client:

Main project features:

Positions held:

Activities performed:

3) Name of assignment or project:

Year:

Location:

Client:

Main project features: Positions held:

Activities performed:

Name of assignment or project:

Year:

Location:

Client:

Main project features:

Positions held:

Activities performed:

[Unroll the project details group and continue numbering (4, 5, ...) as many times as is required]



14. Certification:

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes myself, my qualifications, and my experience. I understand that any willful misstatement described herein may lead to my disqualification or dismissal, if engaged.

_____ Date: _____

[Signature of staff member or authorized representative of the staff] Day/Month/Year



**APPENDIX-5:
FORMAT FOR ESTABLISHING FINANCIAL CAPABILITY OF SINGLE
ENTITY**

Turnover, Net Worth and Net Cash Flow:

Net Worth Net (PKR. Millions)	Cash Flow (CA) (PKR. Millions)			Turnover (PKR. Millions)		
As on closing date of last financial year	Year	Year	Year	Year	Year	Year

(Signature of Authorized Signatory)

Bidder seal & stamp

Signature, Name, Address and Membership No. of Chartered Accountant

Note:

Please attach detail of calculation of above financial values and their basis of calculation.



FORMAT FOR ESTABLISHING FINANCIAL CAPABILITY OF CONSORTIUM

Member	Equity Share (%)	Turn Over (PKR Million)			Net Worth (PKR Million)	Net Cash Flow (AC) (PKR Million)			
Members (Consortium 1)		Year	Year	Year	As on closing Date of Last Financial Year	Year	Year	Year	Year
Members (Consortium 2)									
Members (Consortium3)									
Total									

{Exchange Rate}

Aggregate Turnover = Rs - millions
 Aggregate Net worth = Rs - millions
 Aggregate Net Cash Flow = Rs - millions

(Signature of Authorized Signatory)

Bidder seal & stamp

Signature, Name, Address and Membership No. of Chartered Accountant

Note

Please attach detail of calculation of above financial values and their basis of calculation.



APPENDIX-6: LETTER OF INTENT TO FORM A CONSORTIUM

[On the Letter Head of the Bidder (in case of Single Entity) or Lead Member (in case of a Consortium)] Date: -----

The DIRECTOR PLANNING-1, RAVI URBAN DEVELOPMENT AUTHORITY(RUDA)
[insert name of Project] Sir,

We, hereby convey our intent to form a consortium
with

..... and For the
successful execution of the captioned Project. The Lead member of the Consortium will be

.....

We commit to provide the following appendices and documents before the RFP submission
deadline:

1. Appendix 1A - The Power of Attorney for signing authority
2. Appendix 1B - The Power of Authority for Lead Member
3. Appendix 10 - Duly notarized MOU of the Consortium.
4. Documentary Evidence

The mode of execution of the Power of Attorney would be in accordance with the procedure,
if any,

laid down by the applicable law and the charter documents of the consortium members and
when it is

so required the same would be under common seal affixed in accordance with the required
procedure.

The consortium members would submit for verification the extract of the charter documents
and documents such as Board Resolution and Power of Attorney in favor of the person
executing this Power of Attorney in favor of the Lead Member.

Yours faithfully,

(Signature of Authorized Signatory) (Name, Title and Address of the Bidder)

Bidder seal & stamp



APPENDIX-7: GUIDELINES FOR PROVIDING INFORMATION RELATED TO FINANCIAL CAPABILITY

1. The Bidder should provide the Financial Capability based on its own audited financial statements. Financial capability of the Bidder's parent company or its subsidiary or any associate company (who are not Members of the Consortium) will not be considered for computation of the Financial Capability of the Bidder.
2. Member Code LM = Lead member, AM = Associate Member
3. Instructions for calculation of Financial Capability:
 - (a) Net Cash Flow = (Profit After Tax + Depreciation + Other non-cash expenditure)
 - (b) Net Worth = Subscribed and Paid-up Equity (including Share Premium, if any) + Reserves - Revaluation Reserves - Miscellaneous expenditure not written off-Deferred Revenue Expenditure-Deficit in Profit & Loss Account
 - (c) The financial year would be the same as followed by the Bidder for its annual report. Year 1 will be the last Financial Year. Year 2 shall be the year immediately preceding Year 1.
 - (d) The Bidder shall provide audited Annual Reports as required under this Bid Document. For a Consortium, audited Annual Reports of all Members shall be provided.
 - (e) In case of a Consortium comprising of members with holdings in each other, the cross holdings between the group companies comprising part of the Consortium will be deducted for the purpose of Net Worth calculations.
4. Financial details of the Bidder. If the Bidder is a consortium the Financial Details of all the members should be provided in the following manner.

Name of Member Role of Member

Sr. No.	Particulars as per the Audited Balance Sheet	Year 3	Year 2	Year 1	Total
1.	Profit After Tax (PAT)				
2.	Other non-cash expenditure				
3.	Depreciation				
4.	Subscribed and Paid up Equity				
5.	Reserves				
6.	Revaluation reserves				
7.	Miscellaneous expenditure not written off				
8.	Deferred Revenue Expenditure				
9.	Deficit in Profit & Loss Account				
10.	Net Cash Flow = (1+2+3)				
11.	Net Worth = (4+5-6-7-8- 9)				



(Signature of Authorized Signatory)

Bidder seal & stamp

Signature, Name, Address and Membership No. of the Chartered Accountant



APPENDIX-8: FORMAT FOR ANTI-COLLUSION CERTIFICATE

[To be submitted on the letter heads of the Bidder separately]

Anti-Collusion Certificate

Date: -----

The DIRECTOR PLANNING-1, RAVI URBAN DEVELOPMENT AUTHORITY(RUDA).

[insert name of Project] Sir,

We hereby certify and confirm that in the preparation and submission of this EOIs, we have not acted in concert or in collusion with any other Bidders or other person(s) and also not done any act, deed or thing which is or could be regarded as anti-competitive, restrictive or monopolistic trade practice.

We further confirm that we have not offered nor will offer any illegal gratification in cash or kind to any person or agency in connection with the instant EOIs.

Dated this Day of , 2020_

Name of the Bidder

Signature of the Authorized Person

Note:

To be submitted by each Member in case of Consortium.



**APPENDIX-9A:
FORMAT FOR PROJECT UNDERTAKING**

[In case of Single Bidder]

[To be submitted on the letter heads of the Bidder separately]

Date: -----

The Director Planning-I, RAVI URBAN DEVELOPMENT AUTHORITY(RUDA)

[insert name of Project] Sir,

We have read and understood the Document in respect of the captioned Project provided to us on www.ruda.gop.pk

We hereby agree and undertake as under:

- (a) Notwithstanding any qualification or conditions, whether implied or otherwise, contained in our EOI, we hereby represent and confirm that our EOIs is unqualified and unconditional in all respects.
- (b) We are not barred by the Government or any of its Department or Agency from participating in any project.

Dated this Day of .

Name of the Bidder

Signature of the Authorized Person

Bidder seal & stamp



**APPENDIX-9B:
FORMAT FOR PROJECT UNDERTAKING**

[In case of Consortium]

[To be submitted on the letter heads of the Bidder separately] Date: -----

The Director Planning-I, RAVI URBAN DEVELOPMENT AUTHORITY(RUDA) [insert name of Project]

Sir,

We have read and understood the Document in respect of the captioned Project provided to us on www.ruda.gov.pk

We hereby agree and undertake as under:

- (a) We hereby agree and undertake to be an exclusive member of the consortium and not a member of any other consortium nor an independent bidder, applying for this Project and have submitted only one (01) EOI Application in response to this document
- (b) Notwithstanding any qualification or conditions, whether implied or otherwise, contained in our EOI, we hereby represent and confirm that our EOIs is unqualified and unconditional in all respects.
- (c) We are not barred by the Government or any of its Department or Agency from participating in any project.

Dated this Day of

Name of the Bidder

Signature of the Authorized Person

Bidder seal & stamp



APPENDIX-10: FORMAT FOR MEMORANDUM OF UNDERSTANDING (MOU)

(On Non - judicial stamp paper of appropriate value duly attested by notary public)

This Memorandum of Understanding (MOU) entered into this day of 2020 at Between
(hereinafter referred as" ") and having office at Pakistan. Party of the First Part
and (hereinafter referred as" ") and having office at_, Pakistan Party of the Second
Part. The member is individually referred to as Party and collectively as Parties.

WHEREAS the RAVI URBAN DEVELOPMENT AUTHORITY(RUDA) has invited Request
for Qualification (EOI) from entities interested in [insert name of Project].

AND WHEREAS the Parties have had discussions for formation of a Consortium for
competing for the said project and have reached an understanding on the following points with
Respect to the Parties' rights and obligations towards each other and their working relationship.

IT IS HEREBY AS MUTUAL UNDERSTANDING OF THE PARTIES AGREED AND
DECLARED AS FOLLOWS:

1. The parties undertake that there shall be no changes in respect of the lead member in case of a consortium till the execution of the contract agreement.
2. That the Parties shall carry out all responsibilities which will be specified in terms of the Contract Agreement.
3. That the roles and the responsibilities of each Party at each stage of the section shall be as follows:

Name of the Member	Type of Member	Roles and Responsibilities

4. That the Parties shall be jointly and severally liable for the execution of the Project in accordance with the terms of the Contract agreement to be executed on award of the Project.
5. That the Parties affirm that they shall execute the Project in good faith and shall take all necessary steps to see the Project through expeditiously. They shall not negotiate with any other party for this Project.
6. That this MOU shall be governed in accordance with the laws of Pakistan and courts in Punjab shall have exclusive jurisdiction to adjudicate disputes arising from the terms herein

In witness whereof the Parties affirm that the information provided is accurate and true and have caused this MOU to be duly executed on the date and year above mentioned.

Witness:

1. First Party
2. Second Party

Bidder seal & stamp



APPENDIX-11: CONTRACTUAL DETAILS

Name of Applicant or partner of a joint venture

[Use a separate sheet for each contract]

1.	Name of Contract
	Location
2.	Name of Employer
3.	Employer Address
4.	Nature of work and similarity to this project
5.	Contract Role (Tick One) (a) Sole Contractor (b) Sub- Contractor (c) Partner in a Joint Venture
6.	Value of the total contract (in PKR) at completion, or at date of award for current contract
8.	Date of Award
9.	Date of Completion
10.	Contract Duration (Years and Months) _____ Years _____ Months
11.	Contract Requirements
12.	Reference ¹

¹Each copy of form A-6 must be accompanied by a reference letter from respective employer



CHECKLIST OF DOCUMENTS TO BE SUBMITTED

1. EOI containing the following:
 - a. Original
 - b. 2 Copies
2. Contents of EOI:
3. Letter of EOI Application (Appendix 3)
4. Letter of intent to form a Consortium (Appendix 6) and the MOU (Appendix 10) Power of Attorney for signing of proposal (Appendix 1A)
5. Power of Attorney for lead member of consortium (Appendix 1B) Bidder details (Appendix 2) including the following:
 - a. Registration Certificate (name of relevant professional institutions) along with latest renewal letter;
 - b. Copy of Registration with Securities & Exchange Commission or Registrar of Firms; / Relevant registration Authority (international bidder)
 - c. Copy of Registration with respective Income Tax Department;
 - d. A certificate / affidavit that Bidder is not blacklisted by any Government / Autonomous Body;
6. Completed Format for Experience (Appendix 4)
7. Completed Format for Financial Capability (Appendix 5 & 7)
8. Documentary evidence, relating to experience of group companies/associates, (if applicable)
9. Anti-collusion certificate (Appendix 8)
10. Project Undertaking (Appendix 9A or 9B, whichever applicable)



SECTION 8: CLIENT CONTACT DETAILS

Postal Address:

The Client's representative is:

Director Planning-I

Ravi Urban Development Authority, Lahore.

51-N, Gurumangat Road, Gulberg-II,

Opposite Ramada Hotel, Lahore.

E-mail: zahid.hussain@ruda.gov.pk

Phone: +92 42 99263545

The envelopes send to the client must be sealed and clearly marked.