### Learning Journal 2

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Course: [Software Project Management(SOEN 6841 W 2244)]

Journal URL: [https://github.com/Bailin-Xu/Class-6841]

**Dates Range of activities:** [0129-0209]

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### **Key Concepts Learned:**

Chapter3:

Chapter 3 discusses **effort and cost estimation** in software projects, introducing various techniques such as **analogy-based estimation**, **function point analysis**, **Delphi method**, **and COCOMO model** to predict project effort, cost, and resources. It emphasizes the challenges of estimation, the need for continuous refinement, and the impact of different software development lifecycle models on estimation accuracy.

**Estimation by Analogy:** compares a new project to past similar projects to determine expected effort, using size ratios of system components.

**Function Point Analysis (FPA):** is a structured method to estimate the effort based on the complexity and number of functional components in a system.

**Delphi Method:** is an expert-based estimation technique where multiple estimators provide independent assessments, followed by consensus-building discussions.

**COCOMO (COnstructive COst MOdel):** is an algorithmic cost modeling approach that calculates software effort using empirical formulas based on project size, complexity, and other influencing factors.

Chapter4:

Risk assessment involves:

**Risk identification** – recognizing potential risks related to the project, product, or business environment.

**Risk analysis** – evaluating the likelihood and impact of each risk, either qualitatively (low, moderate, high) or quantitatively (using probability and financial impact).

**Risk prioritization** – ranking risks to determine which require immediate attention, often using Risk Exposure, calculated as:

# Risk exposure = risk probability $\times$ impact

Once risks are assessed, risk control strategies can be applied:

**Risk acceptance** means acknowledging the risk but not taking immediate action, often accompanied by contingency planning.

**Risk avoidance** involves changing the project plan to eliminate the risk source.

**Risk transference** shifts risk responsibility to a third party (e.g., through contracts or insurance).

**Risk mitigation** reduces the probability or impact of a risk through preventive actions, such as additional testing or prototyping.

## Chapter5:

Key functions of CM include:

**Configuration Identification** – defining baseline components of the system and tracking changes. **Configuration Control** – implementing a structured process for evaluating and approving changes, ensuring that only authorized modifications are made.

**Configuration Status Accounting** – maintaining records of all changes, providing visibility into what has been modified and what is pending.

**Configuration Auditing** – verifying that the actual system conforms to requirements and that all changes have been properly recorded and implemented.

## **Application in Real Projects:**

The concepts learned this week have direct applications in real-world software project management. Effort and cost estimation techniques, such as Function Point Analysis and COCOMO, are essential for accurately predicting resource needs in large-scale software projects, helping managers allocate budgets and workforce efficiently. In risk management, strategies like risk mitigation and transference are crucial for handling uncertainties in agile development, where frequent requirement changes can introduce scope creep. Configuration management plays a key role in version control and change tracking, ensuring seamless collaboration in distributed teams using Git or other SCM tools. A major challenge is adapting these theoretical models to dynamic project environments, where factors like evolving technologies and team variations can impact accuracy. Exploring hybrid estimation approaches or integrating Al-driven predictive analytics could enhance estimation precision and risk anticipation, offering a more adaptive and data-driven project management strategy.

Peer Interactions:	Challenges Faced:	Personal development	Goals for the Next Week:
		activities:	
During discussions, key	As an international student,	Read materials	Refine Effort & Cost
stakeholder concerns were	I realized that project focus	covered in	Estimation Strategies –
identified regarding data	varies globally. Having	books related	Apply learned
security and compliance. A	diverse team members	to the lecture	techniques (FPA,
teammate with healthcare IT	presents challenges in		COCOMO) to improve
experience provided insights	aligning shared values		project planning
into HIPAA and GDPR, leading			accuracy, especially in
to stricter adherence to			Al-driven
regulatory standards			
The team debated between	Periodic alignment	Did the market	Prepare for pitch,
Agile and Waterfall	meetings are necessary to	analysis with	practice and do a mock
methodologies. Given the	prevent discrepancies in	my group	pitch within our group
unpredictability of AI model	execution across project	members,	
training and evolving	stages	searched for	
compliance guidelines, the		potential	
team collectively agreed on an		Competitor of	
Agile-based iterative review		our project and	
process with bi-weekly sprint		made a chart to	
planning meetings		show it	
		Take part in	Enhance
		group	communication
		discussion	efficiency in our group