

Analysis of the development potential of shopping centers in Istanbul

NGUYỄN QUỐC BẢO
BUSINESS INTELLIGENT





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— 01 ANALYTICAL CONTEXT



CONTEXT

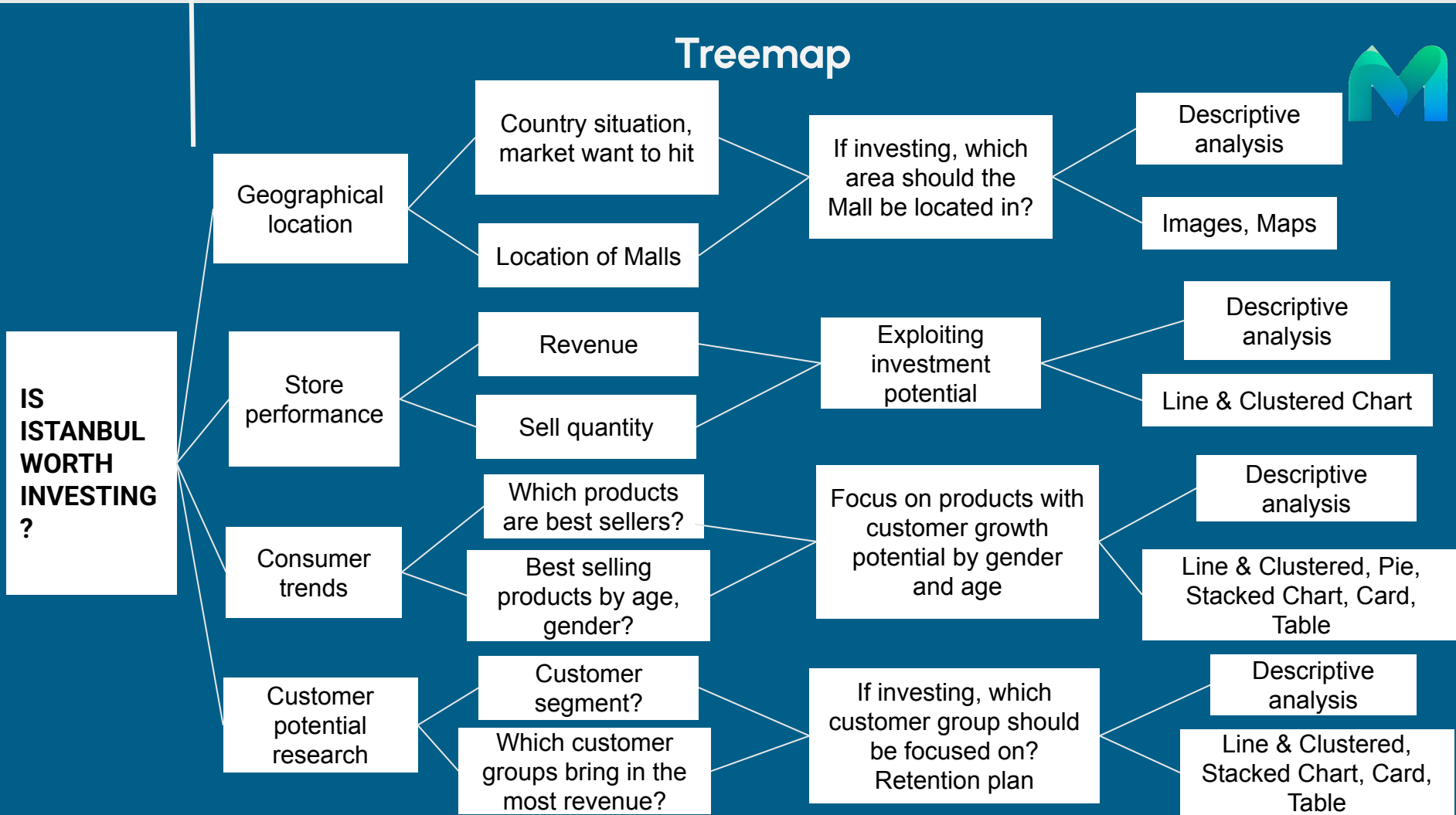
In the context of an increasingly competitive retail market, M. Investment Fund, with the ambition to expand its business into the shopping mall sector, has tasked the Analyst team with conducting an in-depth study.

The objective of this study is to identify the optimal location, business model and development strategy to maximize opportunities and minimize risks in Istanbul.

The Analyst team is conducting a thorough analysis of factors such as geographical location, customer base, consumption trends and the performance of existing shopping malls.

The results of this study will be an important basis for the management to make the final investment decision.

Treemap





— 02 INTRODUCTION & DATA PROCESSING

2.1 GIỚI THIỆU BỘ DỮ LIỆU



DATA DICTIONARY

This is a dataset containing shopping information from 10 different shopping malls from 2021 to 2023.

We collected data from various age groups and genders to provide a comprehensive view of shopping habits in Istanbul.

The dataset includes essential information such as invoice number, customer ID, age, gender, payment method, product category, quantity, price, order date, and shopping mall location.

Invoice_no	Số đơn hàng
Customer_id	Mã khách hàng
Gender	Giới tính
Age	Độ tuổi
Category	Hạng mục sản phẩm
Quantity	Số lượng
Price	Giá
Payment_method	Phương thức thanh toán
Invoice_date	Ngày mua hàng
Shopping_mall	Trung tâm thương mại

2.2 DATA PROCESSING



Data processing tools



Processing raw data with Python

Power BI



Combine Power BI with Python to find data analysis & visualization directions

2.2 DATA PROCESSING



Python Data Processing

```
1 import pandas as pd
2 import numpy as np
3 import matplotlib.pyplot as plt
4 from matplotlib.text import Text
5 import seaborn as sns
6 pd_data = pd.read_csv('/content/customer_shopping_data.csv')
7 pd_data
```

	invoice_no	customer_id	gender	age	category	quantity	price	payment_method	invoice_date	shopping_mall
0	I138884	C241288	Female	28	Clothing	5	1500.40	Credit Card	5/8/2022	Kanyon
1	I317333	C111565	Male	21	Shoes	3	1800.51	Debit Card	12/12/2021	Forum Istanbul
2	I127801	C266599	Male	20	Clothing	1	300.08	Cash	9/11/2021	Metrocity
3	I173702	C988172	Female	66	Shoes	5	3000.85	Credit Card	16/05/2021	Metropol AVM
4	I337046	C189076	Female	53	Books	4	60.60	Cash	24/10/2021	Kanyon
...
99452	I219422	C441542	Female	45	Souvenir	5	58.65	Credit Card	21/09/2022	Kanyon
99453	I325143	C569580	Male	27	Food & Beverage	2	10.46	Cash	22/09/2021	Forum Istanbul
99454	I824010	C103292	Male	63	Food & Beverage	2	10.46	Debit Card	28/03/2021	Metrocity
99455	I702964	C800631	Male	56	Technology	4	4200.00	Cash	16/03/2021	Istinye Park
99456	I232867	C273973	Female	36	Souvenir	3	35.19	Credit Card	15/10/2022	Mall of Istanbul

99457 rows x 10 columns

Add library to handler

2.2 DATA PROCESSING



Python Data Processing

```
1 pd_data.info()
```

```
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 99457 entries, 0 to 99456
Data columns (total 10 columns):
#   Column             Non-Null Count  Dtype
---  -
0   invoice_no         99457 non-null  object
1   customer_id        99457 non-null  object
2   gender              99457 non-null  object
3   age                 99457 non-null  int64
4   category            99457 non-null  object
5   quantity            99457 non-null  int64
6   price               99457 non-null  float64
7   payment_method      99457 non-null  object
8   invoice_date        99457 non-null  object
9   shopping_mall       99457 non-null  object
dtypes: float64(1), int64(2), object(7)
memory usage: 7.6+ MB
None
```

```
5 print(pd_data.describe())
```

	age	quantity	price
count	99457.000000	99457.000000	99457.000000
mean	43.427089	3.003429	689.256321
std	14.990054	1.413025	941.184567
min	18.000000	1.000000	5.230000
25%	30.000000	2.000000	45.450000
50%	43.000000	3.000000	203.300000
75%	56.000000	4.000000	1200.320000
max	69.000000	5.000000	5250.000000

- **Number of transactions: 99457**
- **Average customer age: 43.42**
- **Average number of products per transaction: 3.00**
- **Average value per transaction: 689.26**
- **Youngest customer age: 18**
- **Oldest customer age: 69**
- **Maximum number of products purchased in one transaction: 5**
- **Highest transaction value: 5250**



2.2 DATA PROCESSING

Xử lý dữ liệu Python

```
1 # update currency value, add comma to thousands, add $, add new dataframe csv
2 if "price" in pd_data.columns:
3     pd_data["Formatted Price"] = pd_data["price"].apply(lambda x: f"${x:,.2f}")
4 else:
5     print("Column 'Price' not found in the DataFrame.")
6
7 print(pd_data[["price", "Formatted Price"]].head())
8
9 pd_data.to_csv("Customer Shopping Data Formatted.csv", index=False)
10
11 print("Saved into Customer Shopping Data Formatted.csv succeeded!")
12
13 print(pd_data)
```

```
price Formatted Price
0 1500.40      $1,500.40
1 1800.51      $1,800.51
2  300.08        $300.08
3 3000.85      $3,000.85
4  60.60         $60.60

Saved into Customer Shopping Data Formatted.csv succeeded!
  invoice_no  customer_id  gender  age  category  quantity  price \
0      I138884      C241288  Female   28    Clothing         5  1500.40
1      I317333      C111565   Male   21     Shoes         3  1800.51
2      I127801      C266599   Male   20    Clothing         1   300.08
3      I173702      C988172  Female   66     Shoes         5  3000.85
4      I337046      C189076  Female   53     Books         4   60.60
...         ...         ...     ...     ...         ...     ...
99452      I219422      C441542  Female   45    Souvenir         5    58.65
99453      I325143      C569580   Male   27  Food & Beverage         2    10.46
99454      I824010      C103292   Male   63  Food & Beverage         2    10.46
99455      I702964      C800631   Male   56    Technology         4  4200.00
99456      I232867      C273973  Female   36    Souvenir         3    35.19

  payment_method  invoice_date  shopping_mall  Formatted Price
0      Credit Card    5/8/2022      Kanyon      $1,500.40
1      Debit Card   12/12/2021  Forum Istanbul      $1,800.51
2        Cash     9/11/2021  Metrocity      $300.08
3      Credit Card   16/05/2021  Metropol AVM      $3,000.85
4        Cash    24/10/2021      Kanyon        $60.60
...         ...         ...         ...
99452      Credit Card   21/09/2022      Kanyon        $58.65
99453        Cash    22/09/2021  Forum Istanbul      $10.46
99454      Debit Card   28/03/2021  Metrocity      $10.46
99455        Cash    16/03/2021  Istinye Park    $4,200.00
99456      Credit Card   15/10/2022  Mall of Istanbul      $35.19

[99457 rows x 11 columns]
```

Update currency, re-display data, add to new csv file

2.2 DATA PROCESSING

Python Data Processing



Update invoice_date column from object type to date type

```
1 pd_data['invoice_date'] = pd.to_datetime(pd_data['invoice_date'], format='%d/%m/%Y')
2
3 pd_data['invoice_date'] = pd_data['invoice_date'].fillna(pd.to_datetime(pd_data['invoice_date'], format = '%d-%m-%Y', errors = 'coerce'))
4
5 pd_data.to_csv('/content/Customer Shopping Data Formatted.csv', index=False)
6
7 print("Saved success into Customer Shopping Data Formatted.csv")
8
9 print(pd_data)
```

Saved success into Customer Shopping Data Formatted.csv

	invoice_no	customer_id	gender	age	category	quantity	price	\
0	I138884	C241288	Female	28	Clothing	5	1500.40	
1	I317333	C111565	Male	21	Shoes	3	1800.51	
2	I127801	C266599	Male	20	Clothing	1	300.08	
3	I173702	C988172	Female	66	Shoes	5	3000.85	
4	I337046	C189076	Female	53	Books	4	60.60	
...	
99452	I219422	C441542	Female	45	Souvenir	5	58.65	
99453	I325143	C569580	Male	27	Food & Beverage	2	10.46	
99454	I824010	C103292	Male	63	Food & Beverage	2	10.46	
99455	I702964	C800631	Male	56	Technology	4	4200.00	
99456	I232867	C273973	Female	36	Souvenir	3	35.19	

	payment_method	invoice_date	shopping_mall	Formatted Price
0	Credit Card	2022-08-05	Kanyon	\$1,500.40
1	Debit Card	2021-12-12	Forum Istanbul	\$1,800.51
2	Cash	2021-11-09	Metrocity	\$300.08
3	Credit Card	2021-05-16	Metropol AVM	\$3,000.85
4	Cash	2021-10-24	Kanyon	\$60.60
...
99452	Credit Card	2022-09-21	Kanyon	\$58.65
99453	Cash	2021-09-22	Forum Istanbul	\$10.46
99454	Debit Card	2021-03-28	Metrocity	\$10.46
99455	Cash	2021-03-16	Istinye Park	\$4,200.00
99456	Credit Card	2022-10-15	Mall of Istanbul	\$35.19

[99457 rows x 11 columns]

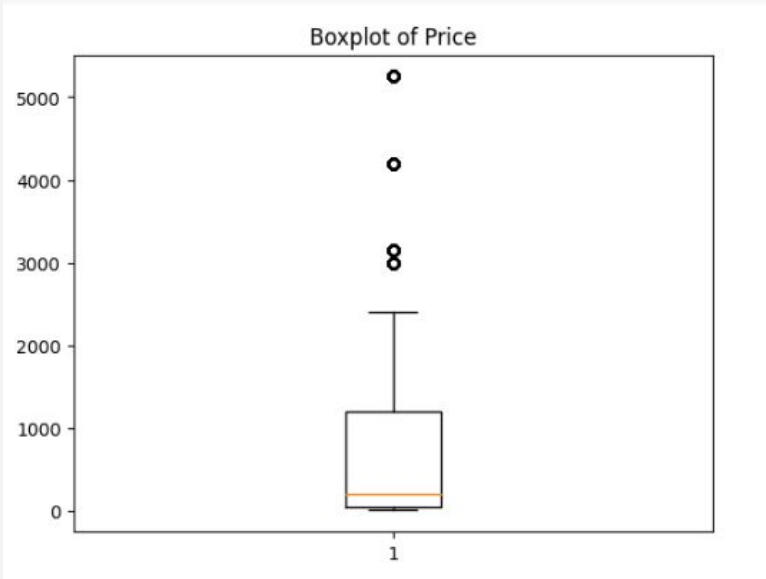


2.2 DATA PROCESSING

Python Data Processing

Boxplot to check for price outliers

```
1 plt.boxplot(pd_data['price'])
2 plt.title('Boxplot of Price')
3 Text(1, 1.5, "Boxplot Price Diff")
4 plt.show()
```

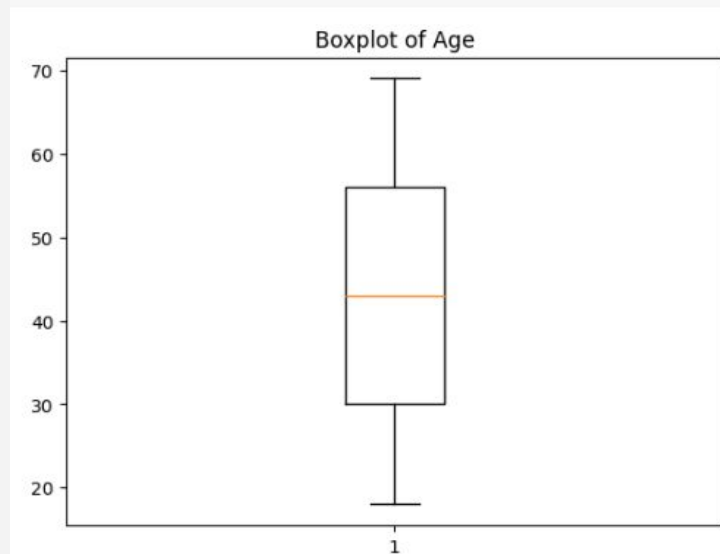


*# Both
boxplots show
a uniform
distribution of
price and age
of customers*

=> No outliers

Boxplot to test for age outliers

```
1 plt.boxplot(pd_data['age'])
2 plt.title('Boxplot of Age')
3 Text(1, 1.5, "Boxplot Age Diff")
4 plt.show()
```





2.2 DATA PROCESSING

Power BI Data Processing

1. Create additional Revenue column

1 Revenue = 'Customer Shopping Data'[quantity] * 'Customer Shopping Data'[Formatted Price]

invoice_no	customer_id	gender	age	category	quantity	price	payment_method	invoice_date	shopping_mall	Formatted Price	Revenue
I249223	C188064	Female	44	Clothing	2	600.16	Cash	Sunday, January 31, 2021	Mall of Istanbul	600.16	\$1,200.32
I943432	C141657	Female	30	Clothing	2	600.16	Cash	Wednesday, July 7, 2021	Mall of Istanbul	600.16	\$1,200.32
I284282	C822515	Female	69	Clothing	2	600.16	Cash	Sunday, July 10, 2022	Mall of Istanbul	600.16	\$1,200.32
I390879	C196337	Female	54	Clothing	2	600.16	Cash	Tuesday, April 19, 2022	Mall of Istanbul	600.16	\$1,200.32
I241386	C307477	Female	25	Clothing	2	600.16	Cash	Monday, March 29, 2021	Mall of Istanbul	600.16	\$1,200.32

#2. Create an RFM function to classify customer segments

```
1 RFM = SUMMARIZE ('Customer Shopping Data' , 'Customer Shopping Data'[customer_id],  
2 "R" , DATEDIFF(MAX('Customer Shopping Data'[invoice_date]), DATE(2023, 08, 10), DAY ),  
3 "F" , DISTINCTCOUNT('Customer Shopping Data'[invoice_no]),  
4 "M", SUM('Customer Shopping Data'[Revenue]))
```

4. Create relationship links

```
1 Segment = RELATED(Segment[Segment])
```

3. Create Table Segments

Segment	Scores
Champions	555
Champions	554
Champions	544
Champions	545
Champions	454
Champions	455
Champions	445
Loyal	543
Loyal	444
Loyal	435
Loyal	355



— 03 GEOGRAPHIC LOCATION

3.1 Population overview and population distribution



The current population of Türkiye is 86,407,881 (according to the United Nations census on November 1, 2024).

The population of Istanbul is 16,237,000 (macrotrends.net)

1.06% of the world's population and is ranked 17th in the world

The population size and average age have great potential for growth in the shopping sector.



The Sophia is an iconic religious structure in Istanbul, Türkiye.

3.2 Sơ lược về thành phố Istanbul



Zorlu Center

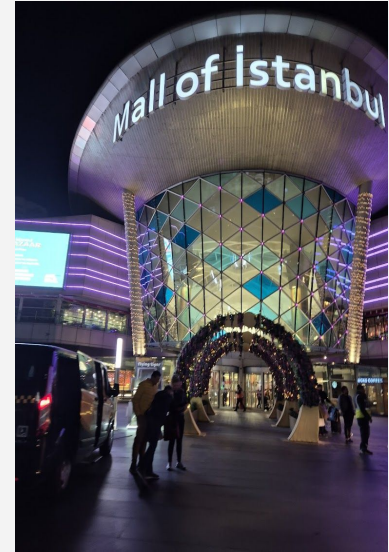
Istanbul is the largest city in Türkiye, located on the Bosphorus Strait, the boundary between Europe and Asia.

The city is considered the economic, cultural and historical capital of the country.

The city has a population of over 15 million people, accounting for 19% of Türkiye's population and is the most populous city in Europe and the 16th largest city in the world.

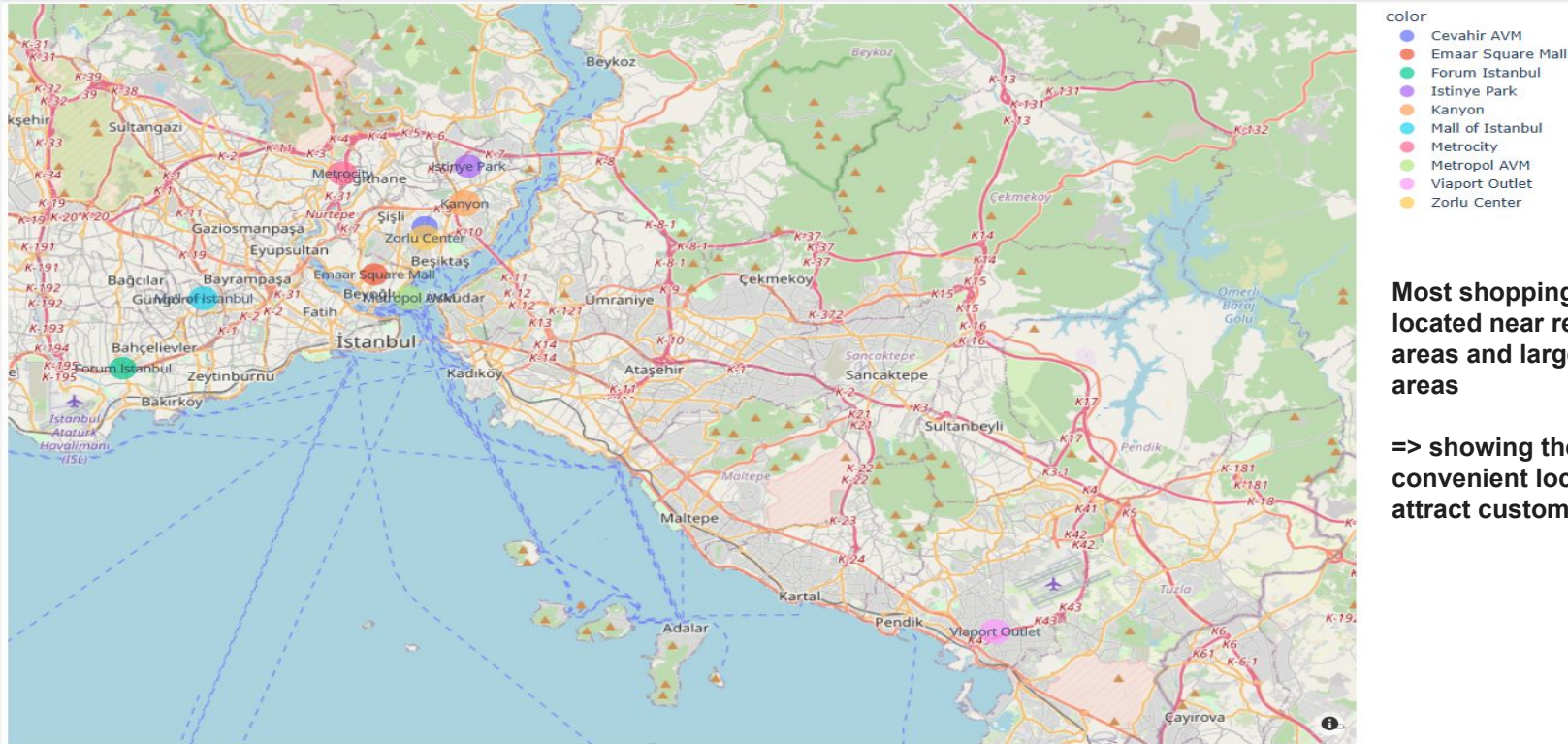


Viaport Asia Outlet



Mall of Istanbul

3.3 Location distribution chart of major shopping malls operating in Istanbul



Most shopping malls are located near residential areas and large urban areas

=> showing the choice of convenient locations to attract customers.

Overall, Istanbul has a very high potential for development with a population density & average age suitable for exploiting the shopping sector. The best option is to focus on the Centers located within the city - the advantage of attracting customers is higher



— 04 TARGET CUSTOMERS

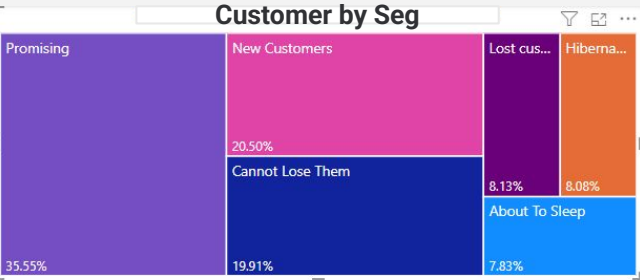


4.1 Identify Customer Segments

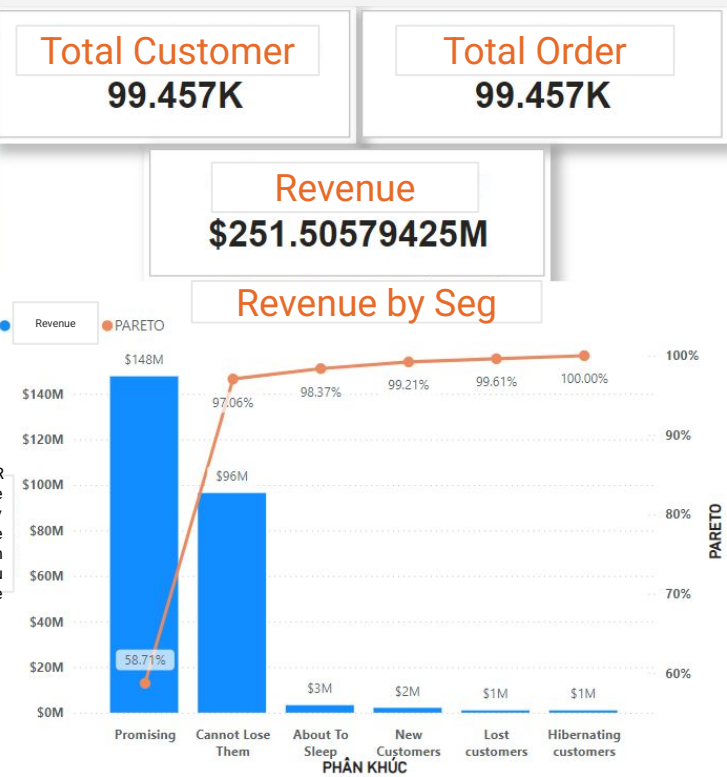


4.1 Identify Customer Segments

RFM ANALYSIS - OVERVIEW



ID Customer	Revenue	Regular	RFM Scores	Segment
C100004	\$7,502	1	315	Promising
C100005	\$2,400.68	1	514	Promising
C100006	\$322.56	1	513	Promising
C100012	\$130.75	1	212	Hibernating customers
C100019	\$35.84	1	211	Hibernating customers
C100025	\$143.36	1	112	Lost customers
C100028	\$15.15	1	311	New Customers
C100030	\$4,801.28	1	514	Promising
C100034	\$1,200.32	1	214	Cannot Lose Them
C100041	\$2,700.72	1	114	Cannot Lose Them
C100042	\$650.56	1	313	Promising
C100045	\$5.23	1	311	New Customers
Total	\$251,505,794.2498789	99457	31139924	

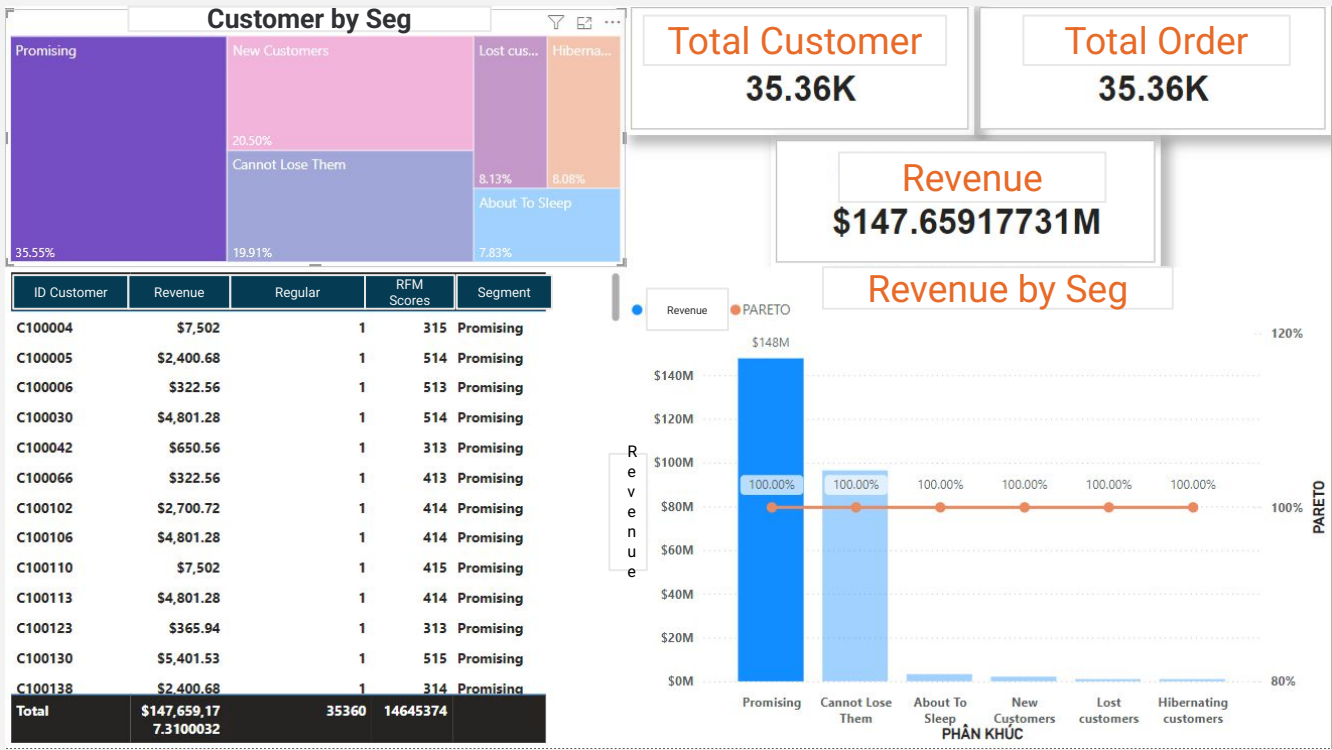


- Total Customers: 99,457
- Total Revenue: \$251,505,794.25.
- Customer Segmentation: Divided into 6 main groups:
 - Promising
 - Cannot Lose Them:
 - About To Sleep
 - New Customers
 - Lost Customers
 - Hibernating Customers



4.1 Identify Customer Segments

Nhóm Promising - RFM Score 313 - 314 - 315 - 413 - 414 - 415 - 513 - 514 - 515
(Potential customers, frequent buyers and high order value)



35.5%(about 35K customers)

~\$148M - equivalent to more than 50% of total revenue

=> shows that this is an important customer segment with high growth potential.

=> This is the most important customer group that needs to be cared for and retained.



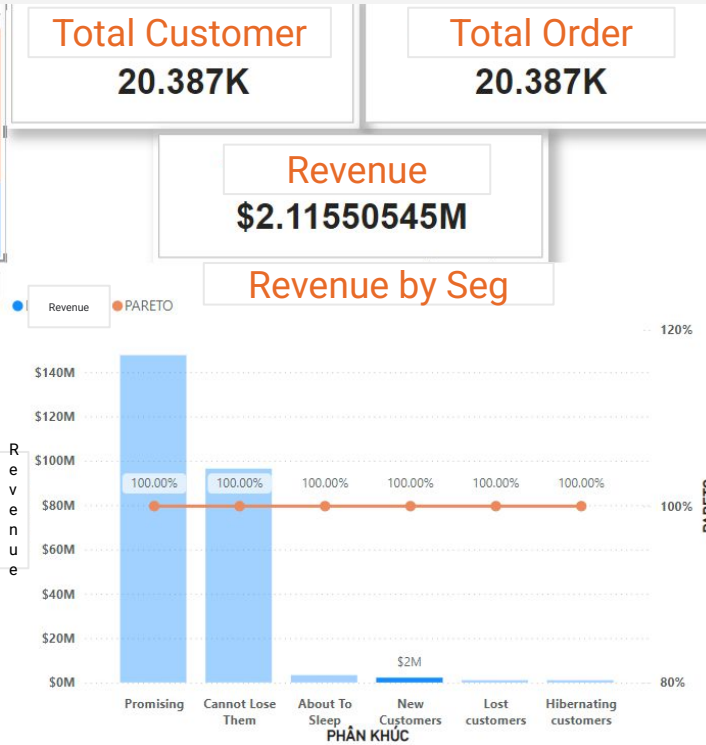
4.1 Identify customer segments

Nhóm New Customers - RFM Score 311 - 411 - 412 - 511 - 512 - 515

(New customers need to be nurtured to become loyal customers)



ID Customer	Revenue	Regular	RFM Scores	Segment
C100028	\$15.15	1	311	New Customers
C100045	\$5.23	1	311	New Customers
C100078	\$60.6	1	511	New Customers
C100095	\$130.75	1	512	New Customers
C100105	\$5.23	1	411	New Customers
C100112	\$300.08	1	412	New Customers
C100115	\$40.66	1	411	New Customers
C100121	\$11.73	1	311	New Customers
C100132	\$47.07	1	511	New Customers
C100141	\$60.6	1	311	New Customers
C100154	\$15.15	1	511	New Customers
C100155	\$300.08	1	512	New Customers
C100190	\$35.84	1	511	New Customers
Total	\$2,115,505.4 49999801	20387	8779856	



20.50% of total customers

=> Shows that the business is constantly attracting **new customers**.

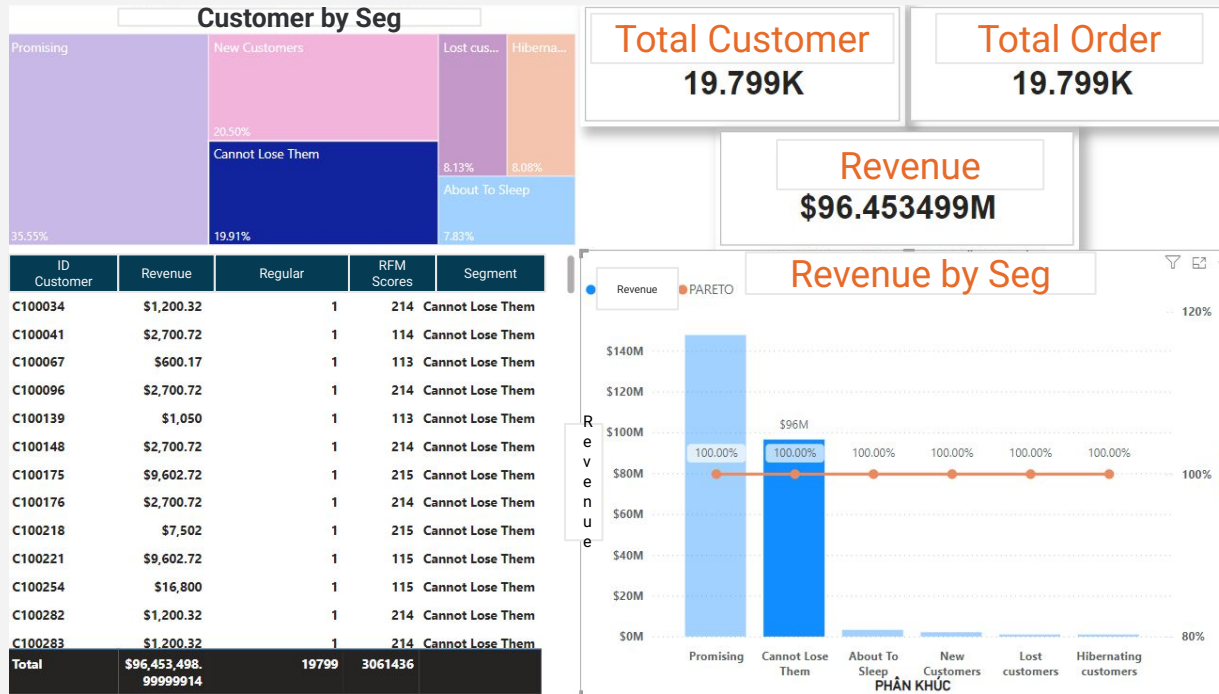
Although accounting for a large proportion in terms of quantity, revenue and the average value from new customer groups is not high.

=> Is the target segment for the center to implement programs to attract new customers and convert them into loyal customers. (offers / promotions, customer experience)



4.1 Identify customer segments

Nhóm Cannot Lose Them - RFM Score 113 - 114 - 115 - 214 - 215
(Loyal customers, frequent buyers and high order value)



19.91% of total customers

About 38% of total revenue

This shows that each customer in this group is very high value.

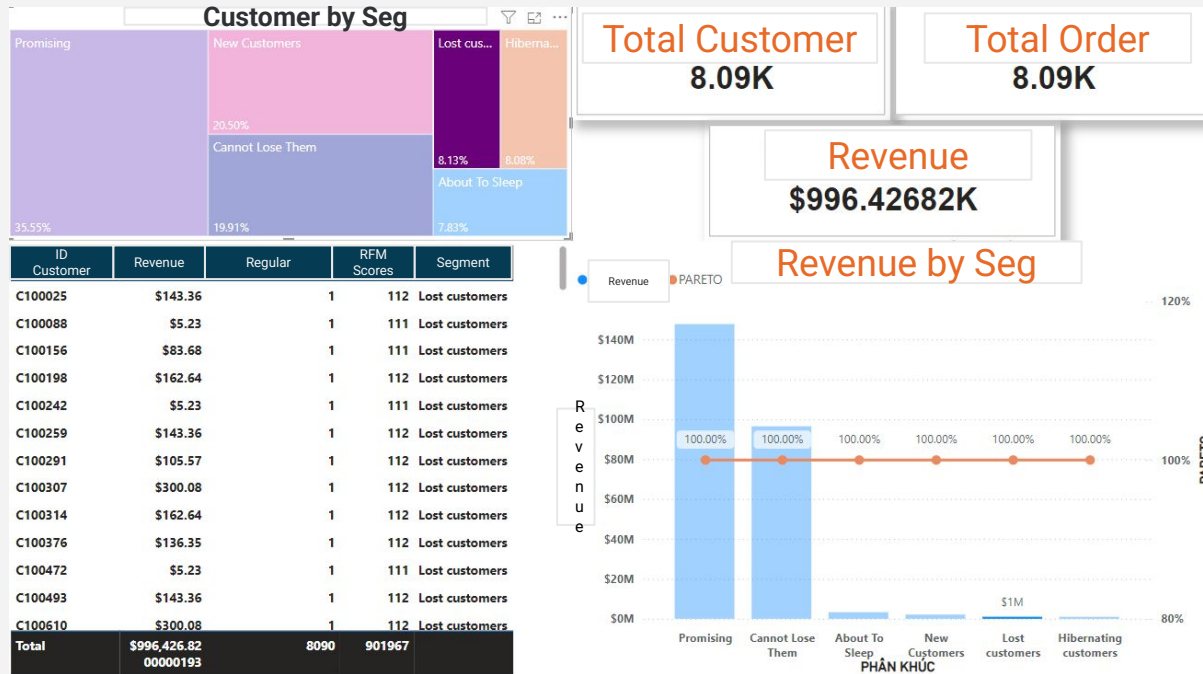
=> The Centers themselves need to take good care to maintain the loyalty and increase the purchasing frequency of this customer group.



4.1 Identify customer segments

Nhóm Lost Customers - RFM Score 111 - 112

(Customer made a purchase a long time ago and has not interacted at all)



- This customer group accounts for **more than 8% of total customers**.
- This is not a significant number but it should be noted.

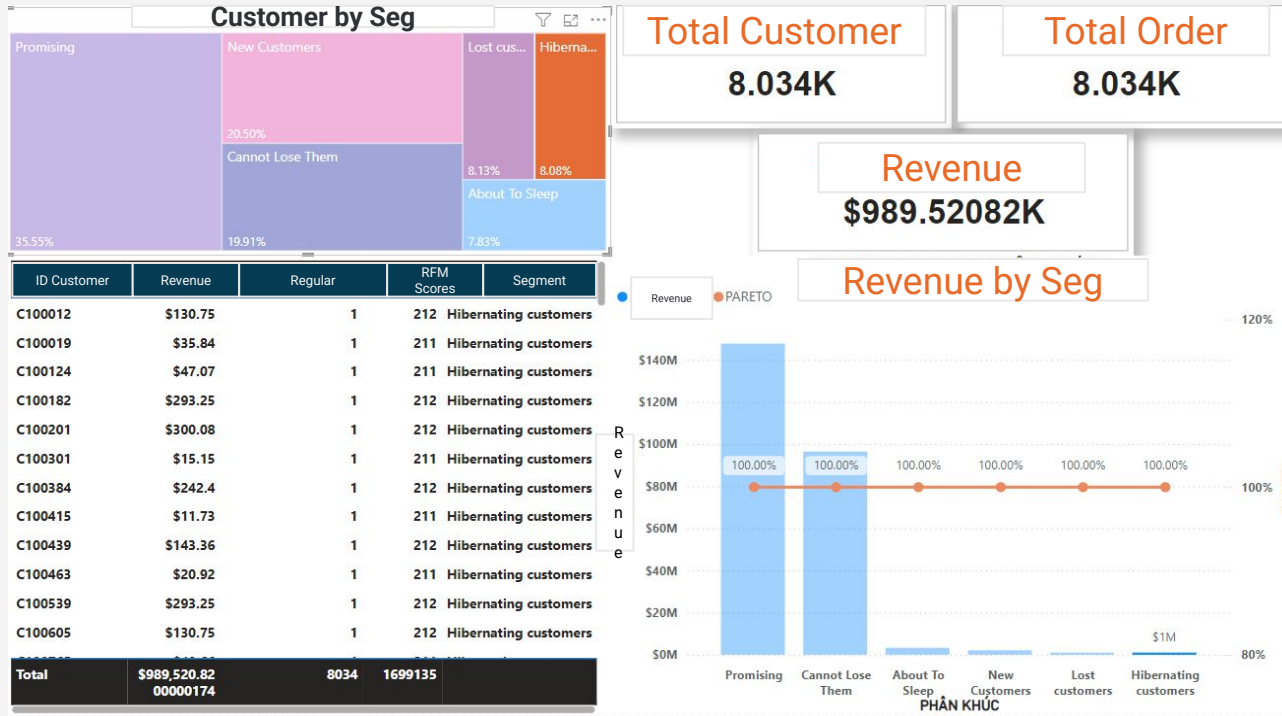
=> There should be a plan to provide customer care methods, attract and retain customers to avoid increasing this type of customer which can affect revenue, profit, credibility and other costs.



4.1 Identify customer segments

Nhóm Hibernating Customers - RFM Score 211- 212

(Customers who have temporarily stopped buying but still have the potential to return)



- **8.03%** of the total number of customers.
- The number & total contribution of this group is quite similar to Lost Customers - not much impact on total revenue.

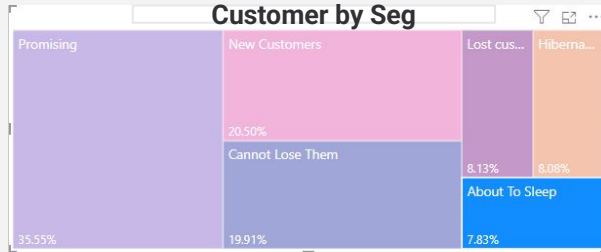
=> If possible, find out the cause and solution early to avoid customers of this group turning into Lost Customers.



4.1 Identify customer segments

Nhóm About to Sleep - RFM Score 213- 312

(Khách hàng có dấu hiệu giảm tần suất mua hàng hoặc giá trị đơn hàng)



ID Customer	Revenue	Regular	RFM Scores	Segment
C100090	\$162.64	1	312	About To Sleep
C100099	\$136.35	1	312	About To Sleep
C100225	\$143.36	1	312	About To Sleep
C100241	\$650.56	1	213	About To Sleep
C100253	\$600.17	1	213	About To Sleep
C100273	\$300.08	1	312	About To Sleep
C100285	\$300.08	1	312	About To Sleep
C100305	\$300.08	1	312	About To Sleep
C100355	\$162.64	1	312	About To Sleep
C100400	\$300.08	1	312	About To Sleep
C100402	\$300.08	1	312	About To Sleep
C100421	\$600.17	1	213	About To Sleep
C100467	\$130.75	1	312	About To Sleep
Total	\$3,291,664.849999985	7787	2052156	

Total Customer
7.787K

Total Order
7.787K

Revenue
\$3.29166485M

Revenue by Seg



7.787K customer.

least in all segments

-> Low revenue

-> Small quantity but avoid increasing

=> There should be special customer care or attention programs to encourage them to come back.



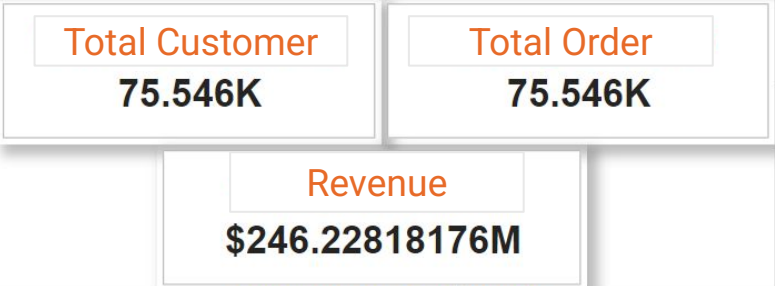
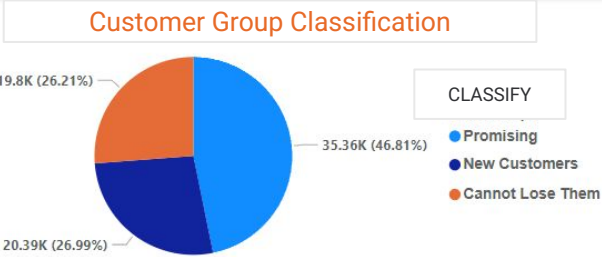
4.2 Customer Classification



4.2 Customer Classification

Potential Customer Group (Promising)

(Customer group that brings in almost all revenue for Malls)



ID Customer	Revenue	Regular	RFM Scores	Segment
C100004	\$7,502	1	315	Promising
C100005	\$2,400.68	1	514	Promising
C100006	\$322.56	1	513	Promising
C100028	\$15.15	1	311	New Customers
C100030	\$4,801.28	1	514	Promising
C100034	\$1,200.32	1	214	Cannot Lose Them
C100041	\$2,700.72	1	114	Cannot Lose Them
C100042	\$650.56	1	313	Promising
C100045	\$5.23	1	311	New Customers
C100066	\$322.56	1	413	Promising
C100067	\$600.17	1	113	Cannot Lose Them
C100078	\$60.6	1	511	New Customers
C100095	\$130.75	1	512	New Customers
Total	\$246,228,181.7599999	75546	26486666	



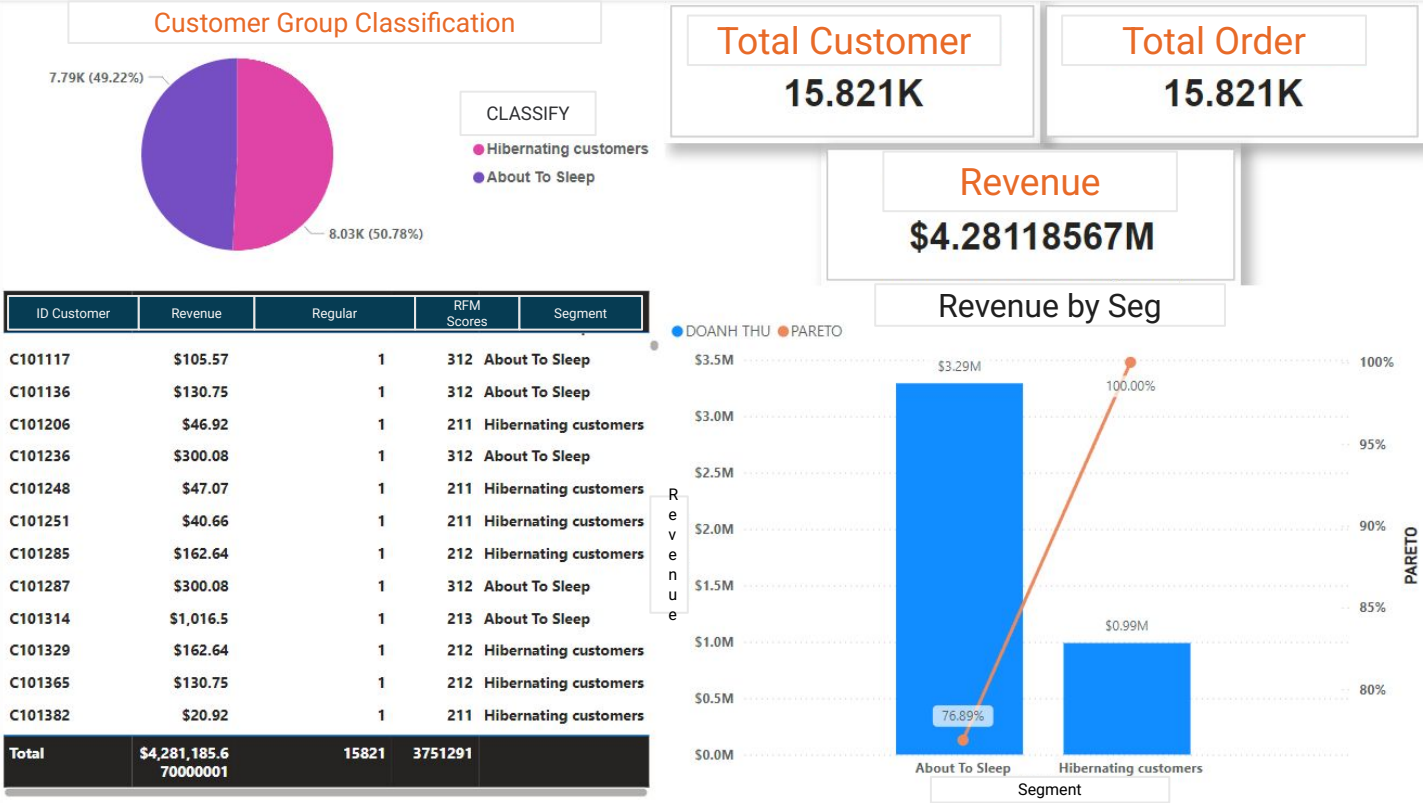
Potential Customer Group:

- Number of Customers 75,546k/ 99,457k and Revenue 246M\$/ 251M\$
- This shows that almost all revenue comes from this customer group.



4.2 Customer Classification

Nhóm khách hàng đáng chú ý(Need attention)
(Nhóm khách hàng chiếm phần ít nhưng cần hạn chế và có giải pháp giảm thiểu)



Attention customer groups:

- Number of Customers 15,821k/ 99,457k and Revenue 4.28M\$/ 251M\$

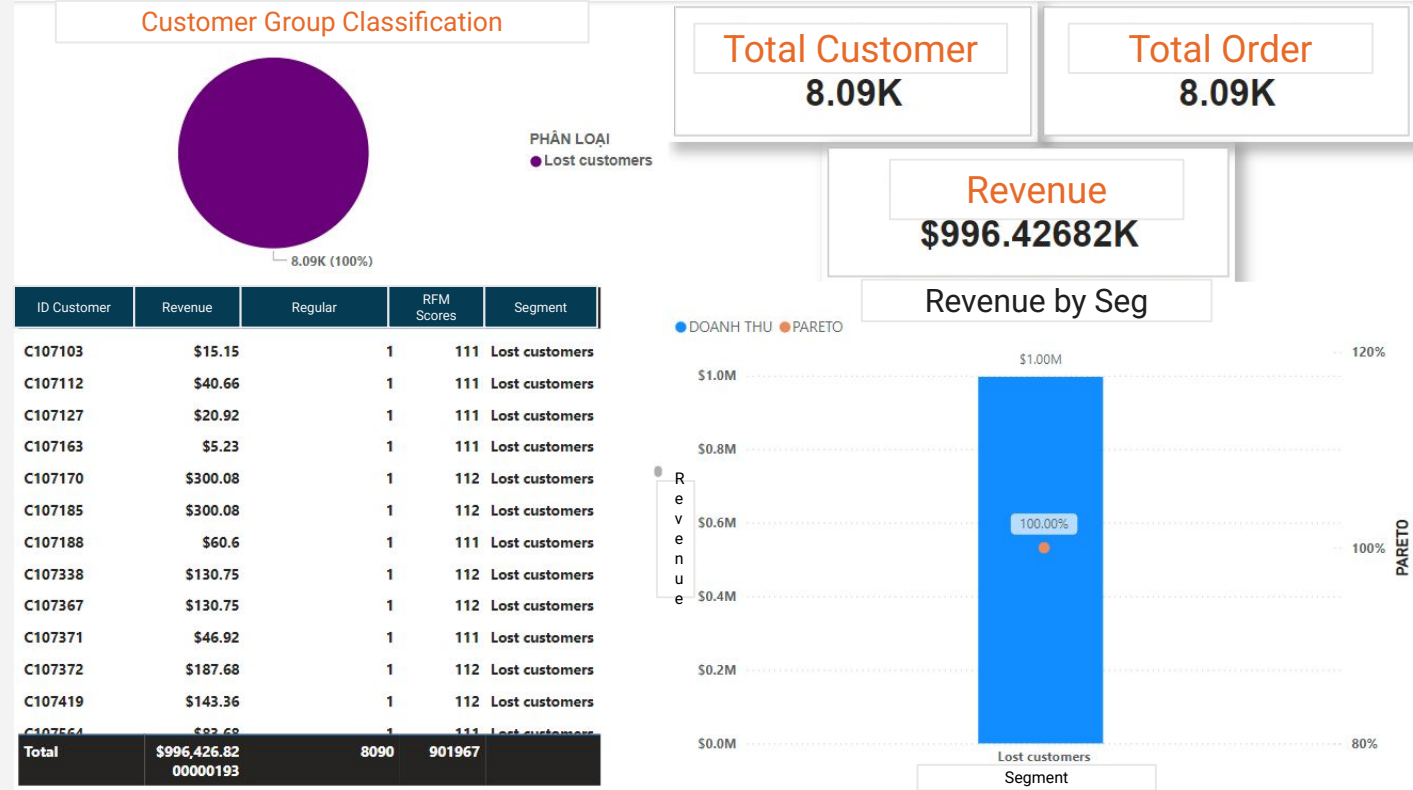
=> Although it accounts for a small portion and does not bring in much revenue, it is necessary to increase and research these members to come back.



4.2 Customer Classification

Nhóm khách hàng rời bỏ(Lost Customer)

(Tương tự nhóm trên nhóm khách hàng chiếm phần ít nhưng cần hạn chế và có giải pháp giảm thiểu)



Customer Churn:

- Number 8.09k/ 99.457k Customers and Revenue less than 1M\$/ 251M\$

4.2 Customer Classification

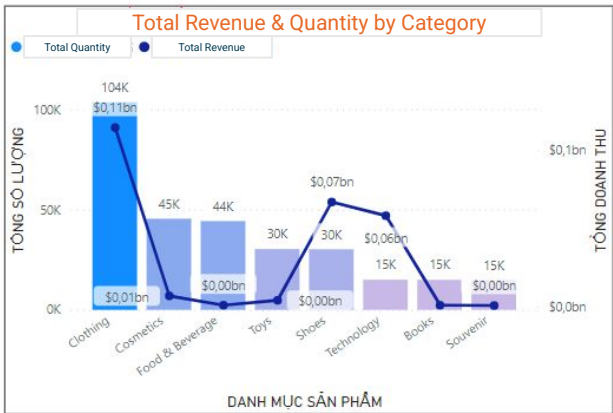
Summary this part

- **Potential Customer Group:**
- **Attention customer groups:**
- **Customer Churn:**
- Như nhóm trên chiếm phần ít nhưng cần chú ý tránh gia tăng với 1 số giải pháp như sau:
- + Cải thiện chất lượng sản phẩm/dịch vụ
- + Nâng cao chất lượng dịch vụ khách hàng
- + Xây dựng chương trình trung thành
- + Tiếp thị hiệu quả
- + Cá nhân hóa trải nghiệm khách hàng



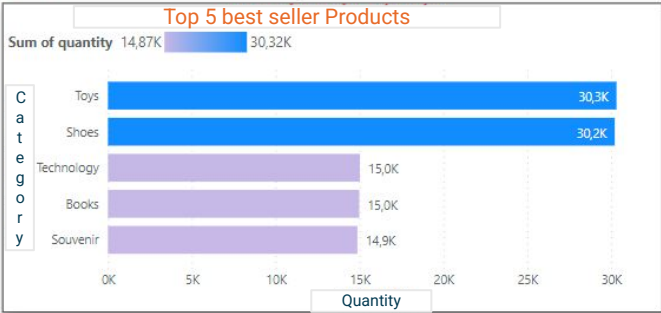
— 05 CONSUMER TRENDS

5.1 Analysis by Product Category



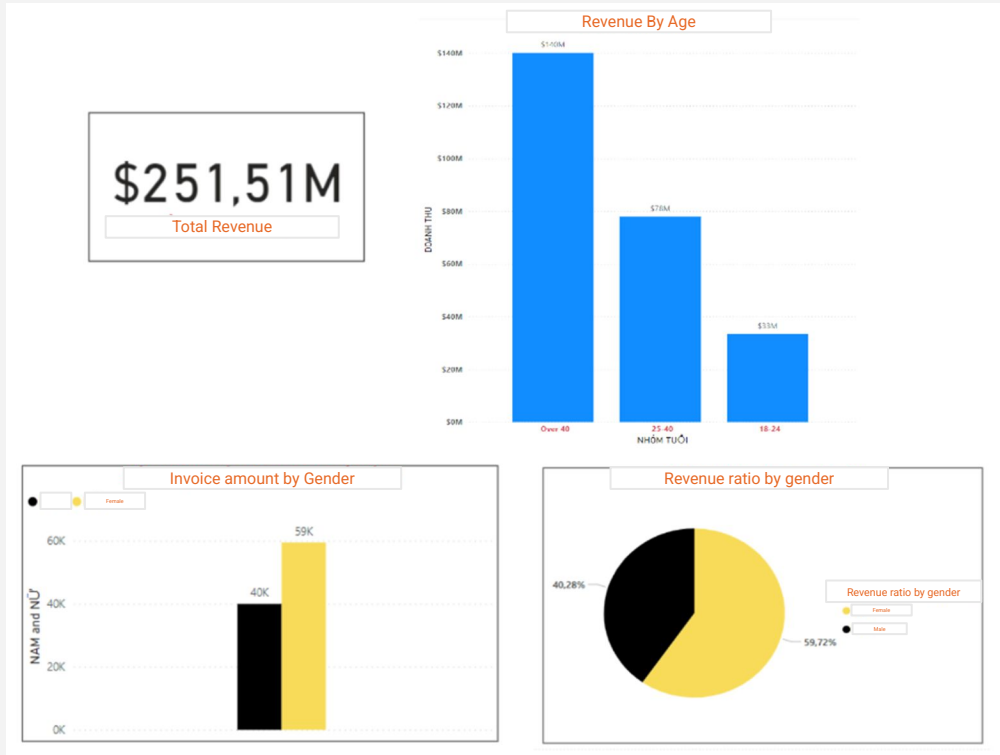
Fashion and Cosmetics & Beverages are the top in terms of revenue ~ **200k\$**

Toy and Shoes have a good metrics sales volume **>60k products**



- **Fashion and Cosmetics & Beverages are bright spots to consider when investing.**
- **If you want to sell quantity instead of quality, the Toy and Shoes industries are good choices.**

5.2 Analysis by Age & Gender



Customers over **40** contributed the most revenue, reaching **\$14M**.

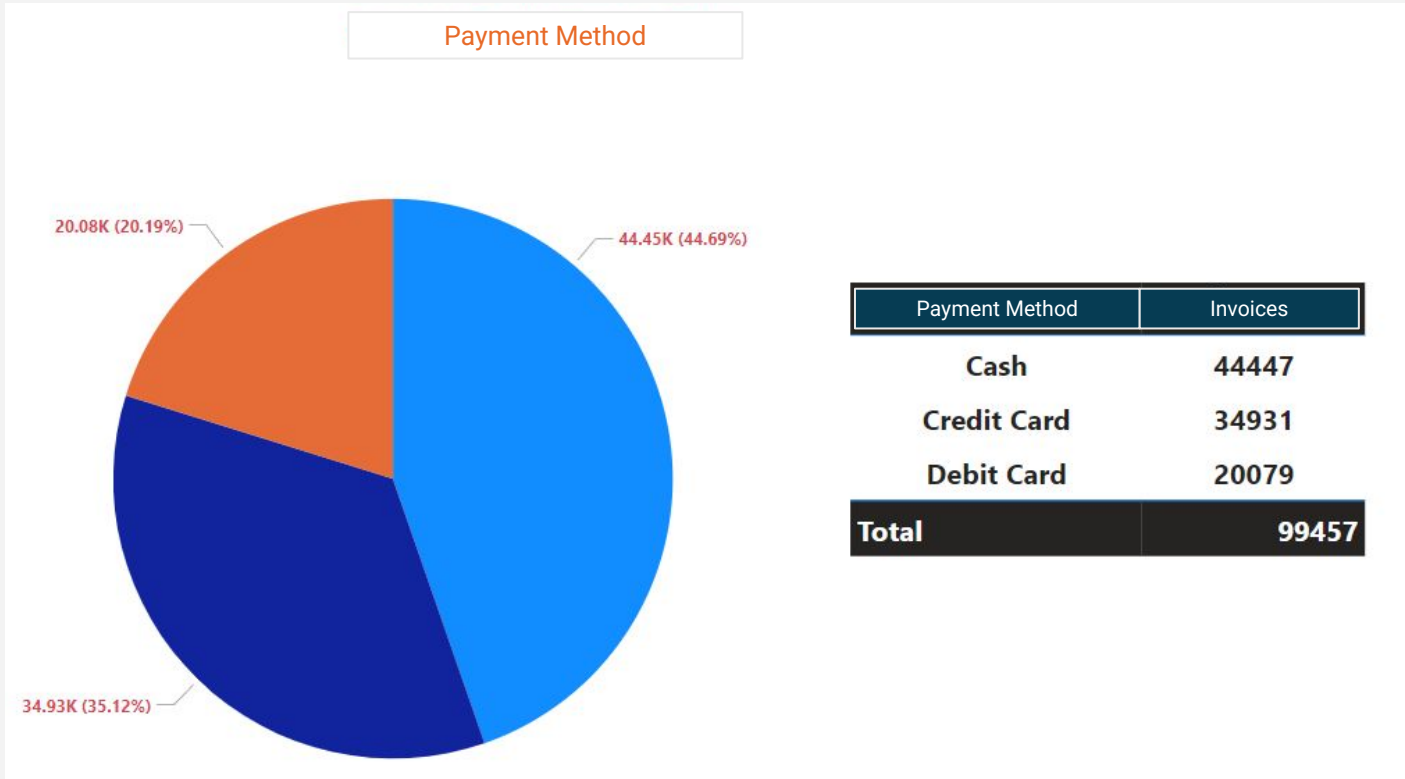
Customer between **25-40** year old top 2 with **\$7M**.

Customer between **18-24** year old is worst revenue with **\$3.5M**.

Women are a potential customer group that needs to be further exploited.

=>Middle-aged and elderly customers are the main target customer group, bringing in the largest revenue. Increase marketing to Women (create attractive products, services and promotions for women) especially the 25 - 40 year old group

5.3 Phân tích theo Phương thức thanh toán



Cash is the best method to pay with highest invoices: > 44k

But the online method is more popular with credit or debit have nearly 60% invoices

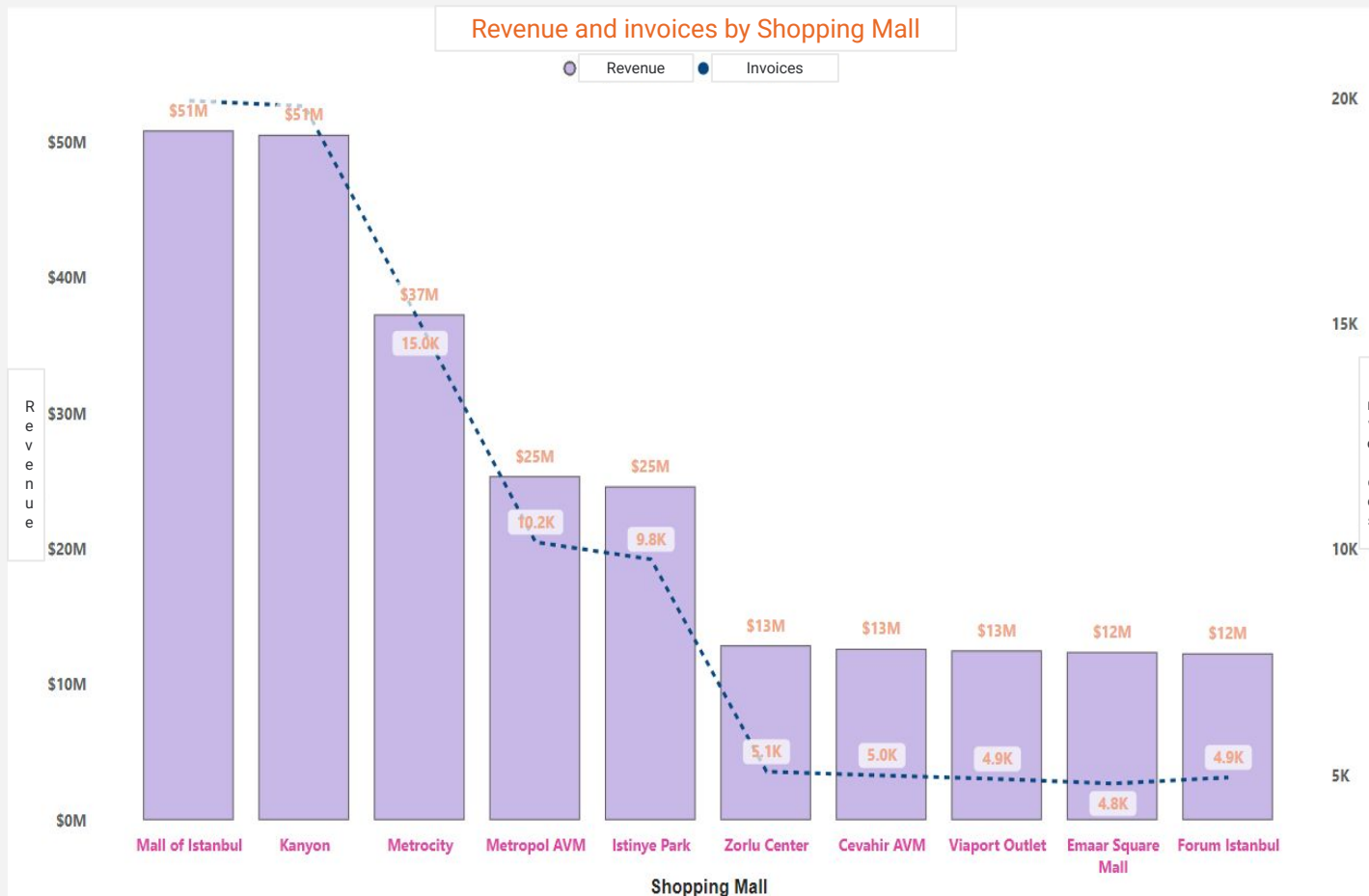
=> The habit of paying by cash is still very popular, however, we still try to develop more credit payment methods to attract more customers.



— 06

PERFORMANCE OF CENTERS

6.1 Revenue and number of invoices by Shopping Mall



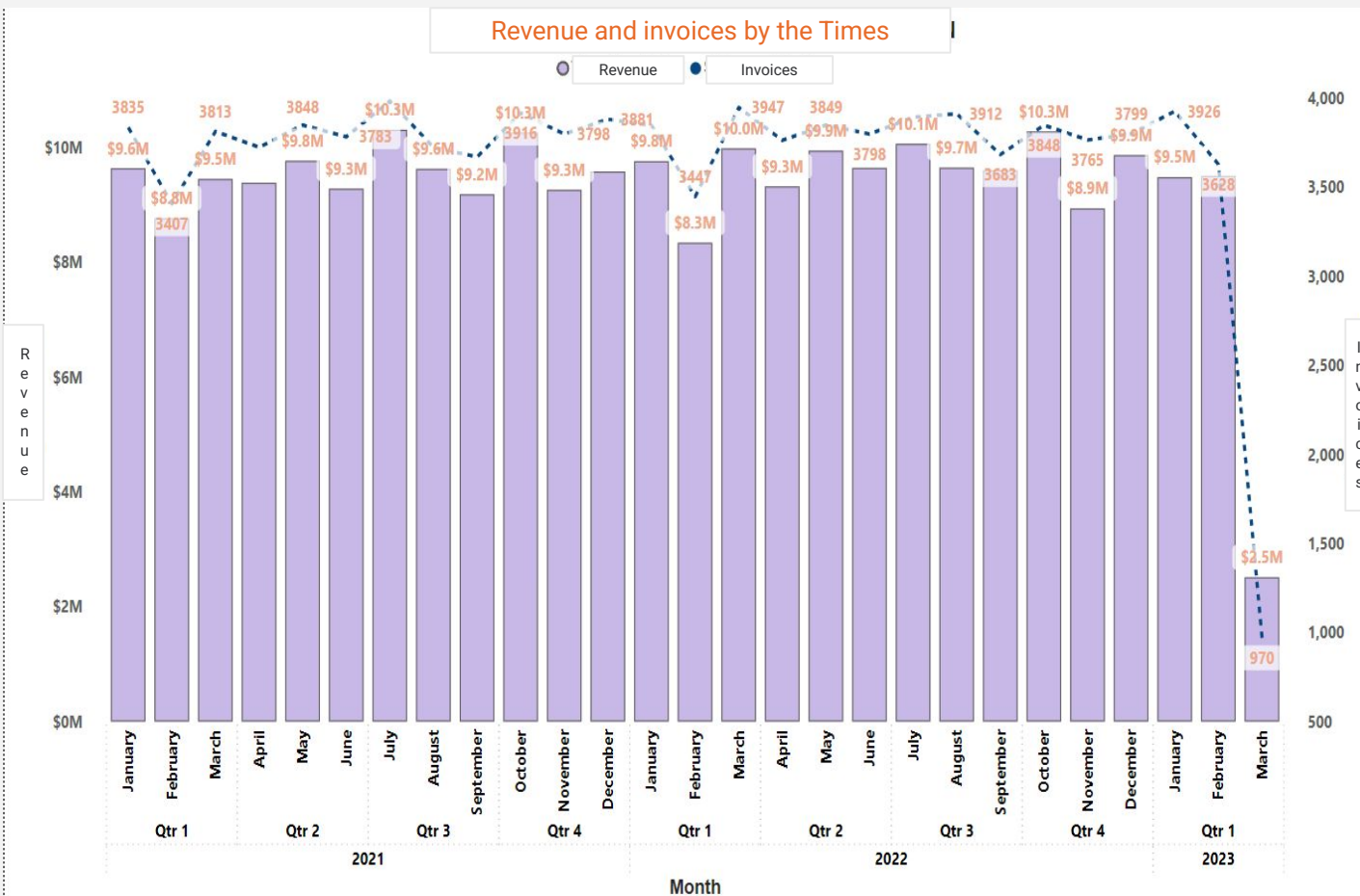
Mall of Istanbul have **51M\$ Revenue** and **~20k Invoices**

=> This Mall is lead trending and attract many customers

The relationship between invoices and Revenue:
proportional - Low invoice lead to low revenue - Nothing specials

Exception: Metrocity has a fairly high number of invoices relative to revenue, which may indicate that the mall has low-value merchandise & is retail-oriented.

6.2 Number of invoices and revenue over time



Revenue: Revenue tends to increase gradually from early 2021 to mid-2022, then decline sharply in late 2022 and early 2023.

Number of invoices: Number of invoices also has a similar trend as revenue, showing a strong correlation between the two.

Seasonal Fluctuations:

Revenue typically peaks in the first and fourth quarters, possibly due to holidays and increased demand.

The second and third quarters typically see lower revenue.



— Conclusion

Conclusion



BUSINESS SITUATION

Business data in Istanbul tends to be good towards the end of the year. However, there is not much of a spike in growth, especially with each shopping mall having very few orders per day (average of about 12 orders/mall).

CLIENT

Istanbul is a densely populated city with a large number of tourists every year and a low churn rate, making it a good market for small businesses.

GEOGRAPHIC LOCATION

The city owns many historical relics as well as its own beauty, many places have potential to be exploited in the inner and outer city, very suitable for tourism development, and retail shopping.

STABILITY

It is easy to see that the monthly business parameters have shown that there is almost no significant difference.

INDUSTRY

The women's fashion industry is the leading industry in business categories. Need to focus on middle-aged women's fashion

DATA SOURCE



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Image of Istanbul, Turkey. For more info, click [here](#)

[Link Source Information](#)

Shopping Mall Istanbul. For more info, click [here](#)

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Thanks!

Do you have any questions?

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WE THANKS FOR YOUR ATTENTION!

