



THE UNDER SECRETARY OF THE NAVY  
WASHINGTON DC 20350-1000

4 JAN 2021

MEMORANDUM FOR CHIEF OF NAVAL OPERATIONS

SUBJECT: Consolidation of Permanent Change of Station and Temporary Duty Lodging

References: (a) Secretary of Navy Memorandum, July 14, 2020  
(b) Under Secretary of the Navy Memorandum, December 20, 2019  
(c) Department of the Navy Business Operations Plan 3.0, October 28, 2020

Pursuant to reference (a), I write to reiterate that the consolidation from two lodging programs to one is on a short timeline. And while both the Navy Exchange Services Command (NEXCOM) and Commander, Navy Installations Command have demonstrated abilities to manage lodging, the time has come to begin tangible consolidation efforts. Unfortunately, the most recent updates provided to my staff suggest that the choice between the two has not been made and even preliminary planning is still in development. I am, therefore, directing that you expeditiously move to consolidate lodging under the operational control of NEXCOM. This guidance modifies but does not rescind any earlier guidance to include reference (b).

Consolidation efforts should begin as soon as practicable to ensure meeting the previously directed timeline. In accordance with reference (c), the timeline should reflect Initial Operational Capability by 1 October 2021 and Full Operational Capability by 30 September 2022.

My point of contact is Dr. Russ Beland, Deputy Assistant Secretary of the Navy (Military Manpower and Personnel) who can be reached at (703) 693-1213.

A handwritten signature in blue ink, reading "Greg Slavonic", is positioned above the typed name.

Gregory J. Slavonic  
Assistant Secretary of the Navy  
(Manpower and Reserve Affairs)  
Performing the Duties of the  
Under Secretary of the Navy