

# Tutorial 4 Practice Activity

**Here for your own benefit and practice (best to do it individually)**

*Recommended completion: Week 05.*

**Grading: 0% (Practice for assignments and tests)**

*Based on Rardin (ch. 4)*

## Objective

Time-phased models are very important for optimization applications because they allow us to perform optimization over a time horizon (i.e., making multiple decision every hour, day etc.) Moreover, time-phased models can be modeled as linear programs! The objective of this tutorial activity is to get to know what time-phased models can do for us and how we can program them into GAMS.

**THIS PROBLEM IS TRICKY – DON'T WORRY IF YOU FIND IT ABSTRACT. IT'S GREAT PRACTICE!**

## Problem Background

You are working for a large intermediate chemical company that receives various intermediate products and combines them into high-value finished products for sale. In this example, we want to manage our resources and cash flows for the next 8 weeks. We thus have the following set:

- $t \triangleq$  the week number ( $t = 1 \dots 8$ ). Note that it may also be convenient to consider  $t = 0$  as your initial condition (this is optional and depends on how you want to formulate the problem).

Your company has some projections for the following accounts over the next eight weeks:

- $s_t \triangleq$  Projected sales revenue in week  $t$  from cash sales to smaller customers.
- $r_t \triangleq$  Accounts receivable revenue due in week  $t$  from large customers purchasing on credit.
- $p_t \triangleq$  Accounts payable from your company to your suppliers in week  $t$ .
- $e_t \triangleq$  Expenses to be paid by your company (salaries, operating costs, utilities) in week  $t$ . No exceptions.

The projected figures for each of the above parameters for the next 8 weeks are as follows (high variabilities due to forecasted cyclical demand):

Item	Projected Weekly Amount (\$000's) for Week							
	1	2	3	4	5	6	7	8
<b>Sales <math>s_t</math></b>	600	750	1200	2100	2250	180	330	540
<b>Receivables <math>r_t</math></b>	770	1260	1400	1750	2800	4900	5250	420
<b>Payables <math>p_t</math></b>	3200	5600	6000	480	880	1440	1600	2000
<b>Expenses <math>e_t</math></b>	350	400	550	940	990	350	350	410

Since it is very unlikely that we will be able to handle all these cash flows while maintaining a positive cash balance, we have other options available:

- Accounts payable  $p_t$  are not due until three weeks later ( $t + 3$ ), but if they are paid immediately your company receives a 2% discount.
- Your company has a \$4 million line of credit with the bank that pays 0.2% interest per week. However, the bank requires that at least 20% of the total debt balance is reserved as cash on hand in your company's chequing account. Interest cannot accumulate and must be paid in cash each week.
- Excess cash on hand can be invested in a short-term money market that earns 0.1% per week.
- You must always reserve at least \$20,000 in your chequing account for emergencies starting at time  $t = 1$ .

**THE PLAN** for this problem is to minimize net total cost in interest and lost discounts at the end of the eight-week period. To do this, you will need to perform a *cash balance* on your bank account at each time  $t$  based on inflows and outflows. You currently have a chequing account balance of \$0. You are to use the following variables:

- $g_t \triangleq$  Amount borrowed in week  $t$  against your line of credit.
- $h_t \triangleq$  Amount of your line of credit you pay off in week  $t$ .
- $w_t \triangleq$  Amount of accounts payable in week  $t$  that you choose to delay payment until  $t + 3$  (at a loss of the 2% discount).
- $x_t \triangleq$  Amount invested in the short-term money market in week  $t$ . Note that these investments are one week long and are returned to you in the next time period.

It may also be convenient to define the following **dependent** variables:

- $y_t \triangleq$  Cumulative line of credit debt in week  $t$ .
- $z_t \triangleq$  Cash on hand (chequing balance) during week  $t$ .

**ALL BALANCES** (chequing  $z_0$ , debt  $y_0$ , and investments  $x_0$ ) are zero at  $t = 0$ . You have all parameters and variables you need for this problem – but it is up to you to determine the constraints and objective.

## Advice

I strongly suggest you employ a “mass balance” approach to this problem. That is:

$$\{\text{starting level in period } t\} + \{\text{impacts of period } t \text{ decisions}\} = \{\text{starting level in period } t + 1\}$$

To help you out, refer to the following table of cash inflows and outflows for a given week  $t$ :

Cash Inflows	Cash Outflows
Funds borrowed in week $t$	Debt paid off in week $t$
Investment principal returned from week $t - 1$	Amount invested in week $t$
Investment interest from week $t - 1$	Interest owed on debt in week $t - 1$
Cash sales in week $t$	Expenses paid in week $t$
Accounts receivable in week $t$	Accts payable paid with discounts in week $t$
	Accts payable paid without discounts from week $t - 3$

## GAMS tools

You may want to consider this [GAMS help page](#) that details the `ord()` command. The `ord()` command stands for “order” and allows you to control the index of a set of equations to prevent it from violating the equation bounds. For example, if I have the set  $t = 0 \dots 8$  and I want to write a simple equation like:

$$z_t = z_{t-1} - e_t \quad \forall t = 1 \dots 8$$

I notice that I can’t use  $t = 0$  in this equation since that would request  $z_{-1}$  which (according to my set) does not exist! As such I only want this equation to work for  $t = 1 \dots 8$ . I achieve that in GAMS by using `ord()` command like this:

```
Equation(t) $ (ord(t) > 1).. z(t) =e= z(t-1) - e(t);
```

Basically, I am saying “make this equation happen for all values of  $t$  greater than the first one.” Note here that  $> 1$  is referring to the ELEMENT number, not the number in the actual set (for example,  $t = 1$  is element 2 since the set starts at  $t = 0$ ). Remember that sets can be names or other codified entries, and therefore the `ord()` command asks you to identify the numerical index location of the set.

I would then have to make sure that the FIRST condition (for example,  $z_0 = 100$ ) using another constraint:

```
Equation2.. z("0") =e= 100;
```

It is worth checking out this [help page](#) from GAMS to work on sorting through this. I do not expect you to get it immediately, but MANY projects and other assignment problems require the use of time-phased methods.

[https://www.gams.com/latest/docs/UG\\_OrderedSets.html](https://www.gams.com/latest/docs/UG_OrderedSets.html)