

# Normative theory

The theory of how we should choose  
among possible actions under ideal conditions

What is the best decision?  
the decision that allows us to achieve our goals



→ BUT Every decision implies a **conflict**

# Normative theory

## Conflicts

Between desirability and probability  
Between goals  
Between your own and other's goals



Decision process has to resolve such conflicts



# Normative theory

How?

→ By trying to “maximize total utility”



Choose the option that will yield the greatest total utility

## UTILITY

A measure of the desirability of the consequences of each option  
- *how much the option allows to achieve goal* -

# Normative theory

## UTILITY

! Variable concept !

*Whatever* people want to achieve

Utility       $\neq$  pleasure  
                  $\neq$  money  
                  $\neq$  satisfaction

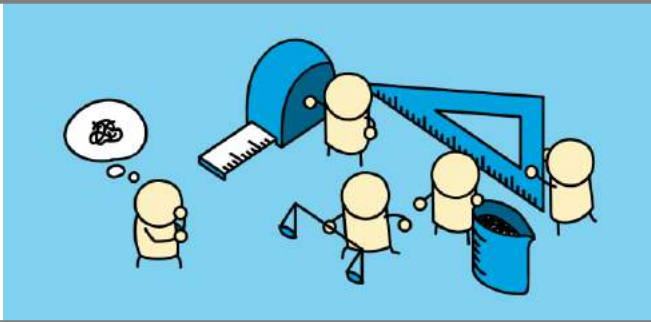
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how consequences realize  
ultimate values or goals

# Normative theory

from the 17<sup>th</sup> century with the development of economic theories  
(to analyze the behavior of buyers and sellers)

Psychologists became interested around the 1950



## **Utility theory**

became the normative benchmark  
to evaluate decisions

# Normative theory

Tradeoffs between utility and **X**



?



# Normative theory



Choose the option that will yield the greatest total utility

Important: Uncertainty has to be taken into account

... we do not know the future and  
must base our decisions on probabilities

# Normative theory

Tradeoffs between utility and **probability**



?





# Normative theory

Tradeoffs between utility and probability



?



... we frequently have to base our decisions on probabilities

**UNCERTAINTY** | known probabilities → decision under **risk**  
unknown probabilities → decision under **ambiguity**

# Normative theory



Choose the option that will yield the greatest total utility

Important: Uncertainty has to be taken into account

... we do not know the future and  
must base our decisions on probabilities

**→ Expected Utility Theory**

# Expected Utility Theory

For simple gambles that involve money

## **Expected value**

$EV = p$  of outcome  $x$   $\times$   $v$  of the payoff



I pay you 4 €, if you get a 6

# Expected Utility Theory

For simple gambles that involve money

## Expected value

$$EV = p \text{ of outcome } \times v \text{ of the payoff}$$



I pay you 4 €, if you get a 6

$$p \text{ of getting a 6} = 1/6$$

$$v = 4 \text{ €}$$

$$.17 * 4 \text{ €} = .68 \text{ €}$$

↗ Average winning  
per play

# Expected Utility Theory

For simple gambles that involve money

## **Expected value**

$$EV = \sum_i p_i * v_i$$

I pay you 4 € if you get a 6, and 2€ if you get a 1



$$(.17*4) + (.17*2) = 1.02$$

# Expected Utility Theory

For simple gambles that involve money

## Expected value

If you have to choose between two gambles,  
choose the one with the highest expected value



A

4 € if you get 6  
4 € if you get a 1




B

3 € if you get 1  
3 € if you get 2  
2 € if you get 3

# Expected Utility Theory

How to determine the expected utility of an option?

$$UA_h = \sum_{i=1}^m p_i \cdot u_i = p_1 \cdot u_1 + p_2 \cdot u_2 + \dots + p_m \cdot u_m$$


probability      utility



**highly subjective**

*since it depends on individual desires and preferences*

= different individuals, different expected utilities

# Expected Utility Theory

STATES OF THE WORLD  
(only one can be true)

Option	Traffic jam (30%)	No traffic jam (70%)
Train		
Drive		



# Expected Utility Theory

STATES OF THE WORLD  
(only one can be true)

Option	Traffic jam (30%)	No traffic jam (70%)
Train	On time, annoyed	On time, annoyed
Drive	Not on time, very annoyed	On time, not annoyed

Possible outcomes

## Expected Utility Theory

Option	Traffic jam (30%)	No traffic jam (70%)
Train	On time, annoyed	On time, annoyed
Drive	Not on time, very annoyed	On time, not annoyed

→ Assign numerical values using an appropriate scale  
[utilities]

## Expected Utility Theory

Option	Traffic jam (30%)	No traffic jam (70%)
Train	On time, annoyed 60	On time, annoyed 60
Drive	Not on time, very annoyed [ 0 ]	On time, not annoyed 100

Reference point



# Expected Utility Theory

Option	Traffic jam (30%)	No traffic jam (70%)
Train	On time, annoyed 60	On time, annoyed 60
Drive	Not on time, very annoyed 0	On time, not annoyed 100

$$EU_{\text{train}} = p(\text{traffic jam}) * u_{\text{train}}(\text{traffic jam}) + p(\text{no traffic jam}) * u_{\text{train}}(\text{no traffic jam})$$

$$EU_{\text{drive}} = p(\text{traffic jam}) * u_{\text{drive}}(\text{traffic jam}) + p(\text{no traffic jam}) * u_{\text{drive}}(\text{no traffic jam})$$

# Expected Utility Theory

	Option	Traffic jam (30%)	No traffic jam (70%)
60	Train	On time, annoyed 60	On time, annoyed 60
70	Drive	Not on time, very annoyed 0	On time, not annoyed 100

$$EU_{\text{train}} = p(\text{traffic jam}) * u_{\text{train}}(\text{traffic jam}) + p(\text{no traffic jam}) * u_{\text{train}}(\text{no traffic jam})$$

$$EU_{\text{drive}} = p(\text{traffic jam}) * u_{\text{drive}}(\text{traffic jam}) + p(\text{no traffic jam}) * u_{\text{drive}}(\text{no traffic jam})$$

# Expected Utility Theory

## Exercise

# Expected Utility Theory

“What test is better?”

Test 1	Healthy	Sick
Positive	.10	.40
Negative	.40	.10

Test 2	Healthy	Sick
Positive	.25	.50
Negative	.25	0

Suppose that what matters are the “costs”:  
treating the healthy    or    failing to treat the sick

- 10

- 100

# Expected Utility Theory

“What test is better?”

Test 1	Healthy	Sick
Positive	.10	.40
Negative	.40	.10

Test 2	Healthy	Sick
Positive	.25	.50
Negative	.25	0

$$EU_{\text{test1}} = (.10)(-10) + (.10)(-100)$$

$$EU_{\text{test2}} = (.25)(-10) + (0)(-100)$$



# Expected Utility Theory

“What test is better?”

Test 1	Healthy	Sick
Positive	.10	.40
Negative	.40	.10

Test 2	Healthy	Sick
Positive	.25	.50
Negative	.25	0

$$EU_{\text{test1}} = (.10)(-10) + (.10)(-100) = -11$$

$$EU_{\text{test2}} = (.25)(-10) + (0)(-100) = -2.5$$

# Expected Utility Theory

## The Utility of Money

*Is the expected utility of a gamble simply its expected value?*



You win 4 € if a coin comes up heads  
on two out of two tosses

*EV?*     1 €

Would you pay any amount less than 1€ to play this gamble?     Probably NO

If you have a ticket for this gamble, would you sell for any amount over 1€?     Probably YES

# Expected Utility Theory

## The Utility of Money

*Is the expected utility of a gamble simply its expected value?*

**St. Petersburg paradox**  
(Bernoulli, 1738)



Repeated throws. You pay an entry fee to play the game. If it comes head at the first throw, you win 1 €, 2€ if it comes on the second throw, 4€ if it comes on the third throw, etc.

How much would you pay to play this game?

No more than 3-4 €

# Expected Utility Theory

## The Utility of Money

*Is the expected utility of a gamble simply its expected value?*

**St. Petersburg paradox**  
(Bernoulli, 1738)



Repeated throws. If it comes head at the first throw, you win 1 €, 2€ if it comes on the second throw, 4€ if it comes on the third throw, etc.

... but the expected value of this gamble is infinite

$$EV = \frac{1}{2} * 1 + \frac{1}{4} * 2 + \frac{1}{8} * 4 + \frac{1}{16} * 8 + ..$$

# Expected Utility Theory

## The Utility of Money

*Is the expected utility of a gamble simply its expected value?*

**St. Petersburg paradox**  
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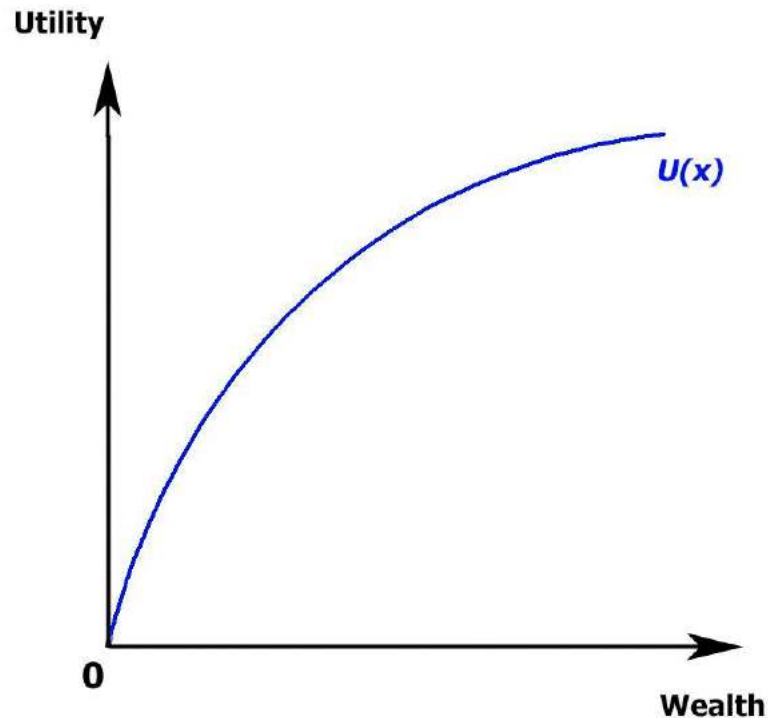
**We do not evaluate gambles on their expected value**

# Expected Utility Theory

## The Utility

*is not simply its monetary value*

The function is  
marginally declining:  
Its slope decreases

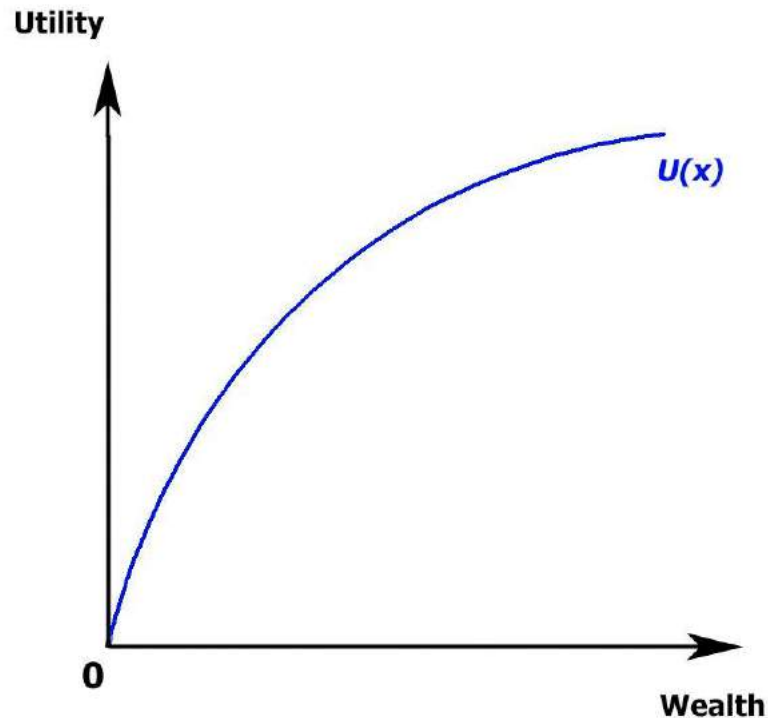


# Expected Utility Theory

## The Utility

*is not simply its monetary value*

The expected utility of a gamble is about the logarithm of its utility



$$EU = \sqrt{V}$$

# Expected Utility Theory

## The Utility



*10 € if it comes up head*

$$EV = \sum_i p_i * v_i$$

$$EV = .5 * 10 = 5$$

$$EU = \sum_i p_i * \sqrt{v_i}$$

$$EU = .5 * \sqrt{10} = .5 * 3.16 = 1.58$$



## Is Utility Theory normative?

- Attackers: people are generally rational, better descriptive model will lead to better normative models
- Defenders: irrationality exists, better descriptive models can only tell us where people fail

# Is Utility Theory normative?

yes.

## **FIRST ARGUMENT**

In the long run,  
this decision rule is the one that helps us achieve our goals to a greater extent

# Is Utility Theory normative?



If a heart is drawn  
You win 4 €  
 $EV = (.25)(4) = 1$



Sufficiently  
=  
INFINITE



If a red card is drawn  
You win 1 €  
 $EV = (.50)(1) = .5$

In a sufficiently large number of plays, I will do best to choose the first gamble

# Is Utility Theory normative?

yes.

## SECOND ARGUMENT

Expected utility is implied by certain principles (“axioms”) that are closely related to the idea of rational decision making



*Whatever helps us achieve our goals*

# Is Utility Theory normative?

## **WEAK ORDERING**

Two outcomes can always be compared ( $X > Y$ ;  $Y > X$ ;  $X = Y$ )

## **TRANSITIVITY**

Mathematical property concerning relations among elements ( $X > Y$ ;  $Y > Z$ ;  $X > Z$ )

## **SURE THING PRINCIPLE**

If there is some state of the world that leads to the same outcome no matter what choice you make, then your choice should not depend on that outcome

Option	win	lose
Lottery1	W Europe	WE London
Lottery2	W Caribbean	WE London

# Is Utility Theory normative?

## **WEAK ORDERING**

Two outcomes can always be compared ( $X > Y$ ;  $Y < X$ ;  $X = Y$ )

## **TRANSITIVITY**

Mathematical property concerning relations among elements ( $X > Y$ ;  $Y > Z$ ;  $X > Z$ )

## **SURE THING PRINCIPLE**

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Option	win	lose
Lottery1	W Europe	V
Lottery2	W Caribbean	V