Strategic Moves

<u>Terminology</u>

Unconditional Strategic Moves

Commitment

Conditional Strategic Moves

Threats

Promises

Commitments

Game of Chicken

| | Dean | | |
|-------|----------|--------|----------|
| | | Swerve | Straight |
| James | Swerve | (0, 0) | (-1,1) |
| | Straight | (1,-1) | (-2,-2) |

No dominant strategies.

(Swerve, Straight) and (Straight, Swerve) are Pure NE.

Next, look for mixed strategies.

James prefers (Straight, Swerve) which corresponds with (1,-1).

James can commit or not.

If not, we remain in the above table.

If commit (by removing steering wheel), the table reduces to the bottom two cells, so (Straight, Swerve) is the NE.

James can commit by reputation instead of forcing it as before. This changes James' payoffs:

| | Dean | | |
|-------|----------|---------|----------|
| | | Swerve | Straight |
| James | Swerve | (-3, 0) | (-4,1) |
| | Straight | (1,-1) | (-2,-2) |

The NE is (Straight, Swerve) her as well.

In either case, we see James would prefer to commit.

Two Firms Considering Market Entry

The overall market potential is \$10,000,000.

The entry cost is \$7,000,000.

| | | ${f In}$ | Out |
|----|-----|----------|--------|
| Us | In | (-2, -2) | (3,0) |
| | Out | (0, 3) | (0, 0) |

The NE are (Out, In) and (In, Out).

In another version of this game, say we initially invest \$1,000,000.

| | | ${f Them}$ | | |
|----|-----|------------|----------------------|--|
| | | ${ m In}$ | Out | |
| Us | In | (-2,-2) | (3, 0) | |
| | Out | (-1, 3) | (-1, 0) | |

The NE are (Out, In) and (In, Out).

Here, we are involved.

In a third version, say we initially invest \$3,000,000.

| | | ${f Them}$ | | |
|----|-----|------------|----------------------|--|
| | | ${ m In}$ | Out | |
| Us | In | (-2, -2) | (3,0) | |
| | Out | (-3, 3) | (-3, 0) | |

The dominant strategy is (In, Out).

Here, we are committed.

Cross-Shareholding

| | | 2 | | |
|---|---|----------|----------|--|
| | | ${f L}$ | ${ m H}$ | |
| 1 | L | (40, 40) | (65,35) | |
| | Η | (35, 65) | (60, 60) | |

This is a Prisoner's Dilemma style game with equilibrium (40, 40) and Pareto Optimal solution (60, 60).

Say instead that each agrees to own 20% of the other.

$$egin{array}{c|cccc} & L & H \\ \hline L & (40,40) & (59,41) \\ \hline H & (41,59) & (60,60) \\ \hline \end{array}$$

We calculated (L, H) (and (H, L)) as follows: (.8)(65)+(.2)(35) = 59 and (.2)(65)+(.8)(35) = 41. Then, our solution is (60, 60).

Threats

Ten Suppliers

Each has two options:

- 1. Deliver on-time -> cost of \$70,000,
- 2. Deliver late -> cost of \$20,000.

The payment is \$100,000.

We need 9 or more suppliers and the suppliers know that.

So, us saying we will not deal with any late suppliers is not a credible threat.

There are two equilibria: all on-time, all late (more likely).

Instead, make the credible threat: randomly turn away one late supplier.

Arbitrarily number the suppliers one through ten.

Reject delivery from the lowest numbered late supplier.

If numbered one, supplier know they'd be turned away if late, so they are on-time. By induction, all suppliers will be on-time.