NEGATIVE MESSAGES

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Use to deliver:

- > Refusals
- **≻**Rejections
- > Recalls
- **≻**Apologies

Any news that can create a hardship for the employee.

For example

Job Application Rejection

Product or Service Discontinuation

Denying a Refund Request

Employee Termination

PURPOSE OF NEGATIVE MESSAGES

A negative message serves the following primary functions:

convey the bad news

gain acceptance for it

maintain as much goodwill as possible with the audience

INDIRECT APPROACH

When to use indirect appraoch:

The indirect approach is created by placing the key idea in the close instead of in the opening.

When the bad news is personally upsetting

When the bad news will provoke a hostile reaction

When the bad news threatens the customer relationship

When the bad news is unexpected

See manual pages
111-114 for further
details,
understanding and
objectives on the
topic (How to
organize negative
messages).

WHAT ARE BUFFERS?

Statements that allow to delay the negative message when using indirect approach

Softens the impact of bad news

Respects the reader

Establish a positive or neutral tone

BUFFERS: ALLOWS YOU TO DELAY THE NEGATIVE MESSAGE WHEN USING INDIRECT APPROACH AND SOFTENS THE IMPACT

Buffer Type

Appreciation

Purpose

• Thank the receiver

Example

Thank you for reaching out to us

• •

Buffer Type

Facts or neutral start

Purpose

• Set the context

Example

 You request was reviewed by our finance team . . .

BUFFERS: ALLOWS YOU TO DELAY THE NEGATIVE MESSAGE WHEN USING INDIRECT APPROACH

Buffer Type

Compliment

Purpose

Acknowledge strengths

Example

 We were impressed with your experience

Buffer Type

Understanding

Purpose

Show empathy

Example

• We understand how frustrating delays can be . . .

FORMAT OF NEGATIVE MESSAGE

Buffer statement

Positive or neutral statement that establishes goodwill.

Explanation

- Explain the situation: Why there is an issue.
- Rationale for negative news: Help reader understands the 'why'
- Add concrete details

Break the bad news

• State the negative news

Redirect

• Focus on possible alternatives, solutions, or upcoming actions

Closing

• Goodwill close: End on a positive note

See manual pages 115-119 for further details, understanding and objectives on the topic (The parts of a negative message).

Task: Identify The Components Of Negative Message

Redirect

• However, you are welcome to take vacation before and/or after the project rolls out. As compensation, HR is providing IT staff with three extra days of paid vacation.

Explanation + Break the bad news

• Summer is traditionally a time when many employees are out of the office and demands on the servers are reduced. In order to minimize the disruption to staff throughout the company, the IT department will be rolling out a server replacement project during July and August. Because this project will need to be completed in a more compressed time frame, no vacation requests in July and August are possible for staff in the IT department. As a result, your request for vacation during August has not been approved.

Closing

• We look forward to receiving your revised vacation request soon.

Buffer

• Thank you for submitting your request for 10 days of vacation (your maximum entitlement) in August.

PRACTICE: NEGATIVE MESSAGES

Task: Imagine that you work in the hospitality industry. You work in the IT department. Your boss has arranged a training session on the topic "Using Social Media in the Hospitality Industry". You are required to attend this training session, but due to certain unexpected reasons, you cannot attend the session. Write a negative news e-mail to your boss informing that you cannot attend the training session. Follow the Indirect approach.

Paragraph 1: Create a buffer statement



Paragraph 2:

State the rationale for your refusal based on the genuine and acceptable circumstances (At least two to three statements). Add concrete details

Break the negative news



