

Bell Material Solutions

Partnership Ecosystem Overview

Prepared September 12, 2025

Ecosystem Map

Inputs: brand offcuts, manufacturing scrap, distribution returns.

Processing: sorting, cleaning, shredding, granulation, densification, baling.

Outputs: regrind, flakes, pellets, fiber fill, boards, aggregates for construction.

Partners

Brands (Nike, etc.), suppliers, recyclers, secondary markets, NGOs, city programs.

Each partner strengthens the closed■loop supply chain.

Data Layer

Material ledger with chain of custody.

Diversification reporting for grants and ESG compliance.

CO₂e accounting aligned to global standards.

Strategic Value

Positioning BMS as a critical link in sustainable manufacturing ecosystems.

Accelerates ESG adoption, reduces costs, and unlocks new revenue streams.