# INVENTORY MANAGEMENT ANALYSIS REPORT PREPARED BY: BENJAMIN ONYATTTA

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## **Abstract**

This report presents a comprehensive analysis of inventory management practices aimed at enhancing operational efficiency and supply chain performance. Leveraging a detailed dataset, the analysis focuses on critical areas such as stock levels, supplier reliability, warehouse utilization, and reorder strategies. Using statistical techniques, data visualization, and narrative storytelling, the report uncovers patterns and inefficiencies in inventory handling. Key insights highlight opportunities to optimize restocking processes, reduce holding costs, and improve supplier coordination. The findings offer data-driven recommendations that support strategic decision-making, with the ultimate goal of balancing supply and demand while minimizing operational costs.

## Introduction

## **Context**

Effective inventory management is essential for maintaining a responsive and cost-efficient supply chain. In today's competitive business environment, ineffective inventory practices can result in stockouts, excess inventory, lost sales, and increased warehousing costs. This challenge-based analysis examines a real-world dataset covering various aspects of inventory operations, including stock quantities, reorder points, supplier performance metrics, and warehouse capacity utilization.

The analysis seeks to answer critical questions: Are stock levels aligned with demand trends? How reliable are suppliers in fulfilling orders on time? Is warehouse space being used efficiently? What strategies can be employed to optimize reorder points and reduce inventory costs? By addressing these issues through quantitative methods and visual storytelling, the report aims to provide actionable insights for enhancing inventory performance and strengthening supply chain decision-making.

## **Problem Statement**

Inventory management is a critical component of supply chain operations, yet many organizations struggle to maintain the optimal balance between stock availability and cost efficiency. Excess inventory leads to increased holding costs and underutilized warehouse space, while stockouts result in lost sales, customer dissatisfaction, and disrupted operations. Additionally, unreliable supplier performance and ineffective reorder strategies can exacerbate these challenges, making it difficult to align inventory levels with actual demand.

In this context, the core problem lies in identifying inefficiencies within the current inventory system and uncovering data-driven opportunities for improvement. The challenge is to optimize restocking processes, evaluate supplier reliability, improve warehouse utilization, and reduce overall inventory-related costs without compromising service levels. This analysis seeks to address these issues by examining key metrics, identifying trends and bottlenecks, and providing actionable recommendations for enhancing inventory performance and overall supply chain effectiveness.

## **Objective**

The primary objective of this analysis is to evaluate and enhance the efficiency of inventory management practices through data-driven insights. Specifically, the analysis aims to:

- Assess stock levels with demand to prevent overstocking and stockouts.
- Evaluate supplier performance to ensure reliability and timely replenishment.
- Analyze warehouse utilization to identify opportunities for space optimization.
- Review and improve reorder strategies to support cost-effective restocking.
- Provide actionable recommendations to streamline inventory operations, reduce costs, and improve overall supply chain performance.

By achieving these objectives, the report seeks to support better strategic decision-making and promote a more agile, responsive, and cost-efficient inventory management system.

# Methodology

To address the challenges of inventory management and derive actionable insights, a structured analytical approach was adopted. The methodology involved the following key steps:

## 1. Data Collection and Cleaning

The dataset provided was first examined for completeness and accuracy. Missing values, duplicates, and inconsistencies were identified and addressed through data cleaning techniques using tools such as Excel. This ensured a reliable foundation for analysis.

## 2. Exploratory Data Analysis (EDA)

Descriptive statistics and visualizations were used to explore patterns in stock levels, order frequencies, supplier performance, and warehouse usage. Trends and anomalies were identified to understand current inventory behaviors.

#### 3. Key Metric Evaluation

Core inventory KPIs such as average reorder point, restocking rate, average lead time, overall turnover rate, and total inventory value were calculated and assessed. These metrics helped quantify the efficiency of the current inventory system.

## 4. Visualization and Dashboarding

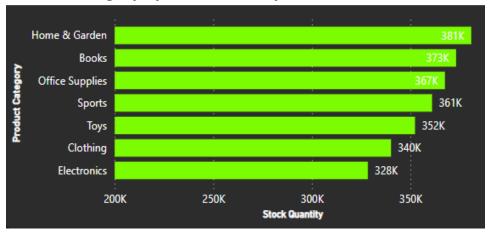
Data visualization tools like Power BI charts were employed to present complex data in a more digestible manner. Dashboards were created to summarize key insights and support data-driven storytelling.

## 5. Insight Generation and Recommendations

Based on the findings, inefficiencies were highlighted and practical recommendations were formulated to improve stock management, supplier coordination, and cost control. Each recommendation was aligned with the observed data trends and business goals.

# **Data Analysis**

## A. Product Category by Stock Quantity



## **Key Insights**

## 1. Dominant Categories

• Home & Garden, Books, and Office Supplies are leading categories with stock quantities: 381K,373K, and 367K respectively, significantly higher than others.

## 2. Moderate Categories

 Sports, Toys, Clothing and Electronics have relatively balanced stock quantities, suggesting stable demand and without overstocking.

## 3. Narrow range across categories

 The stock quantities across categories are relatively close, ranging from 328K to 381K. This suggests an attempt at balanced stocking.

## **Insight Summary**

There's a relatively even distribution of stock quantities across the seven product categories, with Home & Garden leading and Electronics lagging slightly. This may indicate a balanced inventory strategy. Categories with higher stock, such as Home & Garden and Books, should be evaluated for turnover efficiency, while lower-stock categories like Electronics may require analysis to prevent stockouts or missed sales opportunities. Strategic realignment based on actual sales trends and demand forecasts could further improve inventory performance.

## **B.** Overall Stock Levels



## **Key Insights**

## 1. Mid Stock Category Dominates

- 40.42% of inventory falls within the mid-range stock level.
- This suggests a strategic focus on maintaining moderate stock levels, likely to balance supply and demand efficiently.

## 2. High and Low Stock Levels Are Nearly Equal

• **High stock** accounts for **29.76%** and **Low stock** for **29.82%** — almost identical proportions.

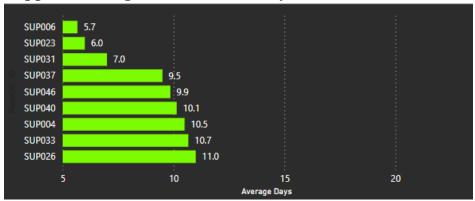
#### 3. Balanced Stock Distribution

- The relatively even split across all three categories implies a **diversified** inventory management approach.
- It also shows potential for optimization, particularly if product demand or turnover doesn't align with these proportions.

## **Insight Summary**

The inventory is primarily concentrated in the **mid-stock range**, reflecting a cautious yet balanced stocking approach. The near-equal proportions of **high** and **low** stock items suggest deliberate inventory segmentation—possibly based on product criticality, demand variability, or storage cost considerations. To improve performance, the next step is to correlate these stock levels with **sales data**, **turnover rates**, and **seasonal trends**. This would help validate whether current stock allocations are supporting business goals or leading to hidden inefficiencies.

## C. Supplier Average Lead Time in Days



## **Key Insights**

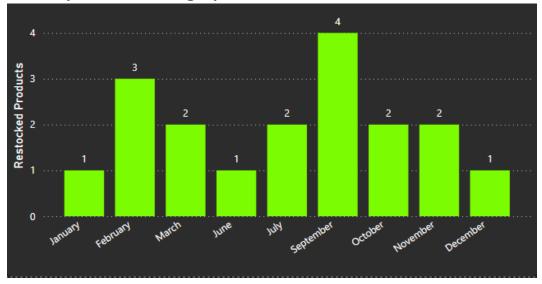
- 1. First nine suppliers Outperform the Average Every listed supplier has a lead time below the overall average (14.96 days), with the highest being SUP026 (11.0 days).
- 2. Fastest Suppliers SUP006 (5.7 days) and SUP023 (6.0 days) deliver 60% faster than the average, making them top-tier for urgent orders.
- 3. **Tight Cluster Near 10 Days** Most suppliers (SUP040, SUP004, SUP033, SUP026) hover around 10–11 days, suggesting consistent performance in this range.
- 4. Outlier Efficiency SUP037 (9.5 days) and SUP046 (9.9 days) are notably faster than the 10-day group but slower than the top performers.

## **Insight Summary:**

The suppliers **collectively excel** in lead time efficiency, with **none exceeding 11 days**—well below the **14.96-day average**. This indicates:

- Strong reliability across the supplier base, reducing stockout risks.
- Opportunity to leverage faster suppliers (SUP006, SUP023) for critical replenishment.
- **Potential to renegotiate terms** with slower suppliers (e.g., 10–11-day group) to match top performers.

## **D. Monthly Product Category Restocks**



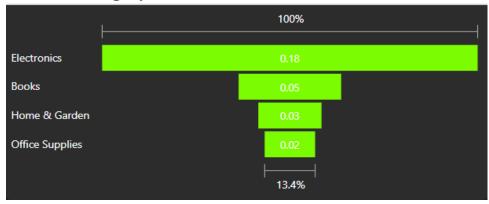
## **Key Insights**

- 1. **Peak Restocking Periods**: September shows the highest restocking activity with 4 products, followed by February with 3 products.
- 2. **Consistent Mid-Level Restocking**: March, July, October, and November each have 2 products restocked, showing a consistent mid-level pattern throughout different seasons.
- 3. **Low Restocking Months**: January, June, and December have the lowest activity with just 1 product each, suggesting reduced inventory replenishment during these months.
- 4. **Cyclical Pattern**: The data suggests a quarterly cycle where restocking peaks (February, September) are followed by gradual decreases.
- 5. **Annual Distribution**: Overall, restocking is more concentrated in the middle of the year, with 13 products (72%) restocked from March through November.

## **Insight Summary**

The 2024 restocking pattern reveals strategic inventory management with clear seasonal priorities. The significant peaks in February and September likely correspond to preparation for high-demand seasons or promotional periods. The reduced activity in January, June, and December may indicate either lower sales periods or strategic decisions to minimize inventory carrying costs during specific times. This pattern helps optimize operational efficiency by concentrating restocking efforts at key points throughout the year while maintaining consistent inventory levels during transitional months.

## **E. Product Category Turnover rates**



## **Key Insights**

## 1. Highest Turnover – Electronics (0.18)

- Electronics have the **highest turnover rate**, indicating fast movement of inventory.
- This category is likely in high demand or has well-optimized stock levels and reorder cycles.
- It may also reflect frequent restocking or rapid obsolescence.

## 2. Moderate Turnover – Books (0.05)

- Books exhibit a moderate turnover rate, suggesting a steady but slower sales pace than electronics.
- Inventory may be more stable, but there's potential for optimization.

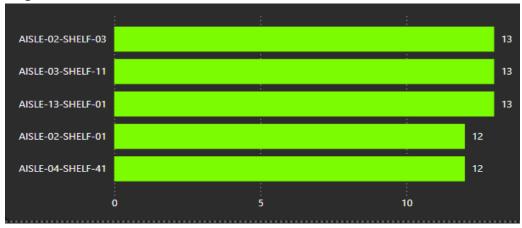
## 3. Low Turnover – Home & Garden (0.03) and Office Supplies (0.02)

- These categories show very low turnover, meaning products stay in inventory longer.
- This could signal overstocking, low demand, or inefficient restocking strategies.
- May lead to increased holding costs or potential inventory write-offs.

## **Insight Summary**

The **Electronics** category is a top performer in inventory movement, while **Home & Garden** and **Office Supplies** lag behind with sluggish turnover rates. These disparities suggest an opportunity to adjust stocking and sales strategies per category. Targeted promotions, better demand forecasting, or inventory reductions may be necessary to improve turnover in slower categories and minimize excess stock.

## F. Top Warehouse Locations



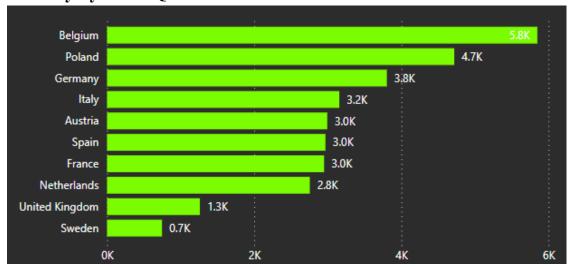
## **Key Insights**

- 1. Top Storage Locations: Three aisles (AISLE-02-SHELF-03, AISLE-03-SHELF-11, and AISLE-13-SHELF-01) each hold 13 product units, making them the most utilized storage locations.
- 2. **Secondary Storage Importance**: Two additional locations (**AISLE-02-SHELF-01** and **AISLE-04-SHELF-41**) each contain **12** product units, showing consistently high utilization across multiple warehouse areas.

## **Insight Summary**

The warehouse distribution analysis reveals highly strategic space utilization focused on five critical storage locations. The three primary aisles (AISLE-02-SHELF-03, AISLE-03-SHELF-11, and AISLE-13-SHELF-01) each containing 13 product units serve as the backbone of the storage system, handling the highest product density. Complementing these are two secondary but nearly equally important locations (AISLE-02-SHELF-01 and AISLE-04-SHELF-41), each with 12 units, demonstrating careful inventory distribution across multiple warehouse zones.

## G. Country by Stock Quantities



## **Key Insights**

- 1. **Leading Inventory Hub**: Belgium holds the highest stock quantity with **5.1K** units, establishing it as the primary inventory center in the European distribution network.
- 2. **Strong Secondary Presence**: Poland follows closely with **4.7K** units, representing the second largest inventory concentration.
- 3. **Tier System Evident**: The data reveals a clear three-tier distribution pattern:
  - Top tier: Belgium (5.1K) and Poland (4.7K)
  - Mid tier: Germany (3.8K), Italy (3.2K), Austria (3.0K), Spain (3.0K), and France (3.0K)
  - Lower tier: Netherlands (2.8K), United Kingdom (1.3K), and Sweden (0.7K)
- 4. **Peripheral Markets**: The UK and Sweden show significantly lower stock quantities, with Sweden holding just **0.7K** units, the lowest among all tracked countries.

#### **Insight Summary**

The stock quantity distribution across countries reveals a strategic concentration in Central Europe, with Belgium and Poland functioning as primary inventory hubs. These two countries alone hold approximately 9.8K units, representing a significant portion of the total European inventory. The remaining inventory is distributed across a network of mid-tier locations (Germany, Italy, Austria, Spain, and France), each maintaining approximately 3K units, creating a balanced distribution network across major continental European markets. This pattern suggests a deliberate supply chain strategy that prioritizes central geographic locations while maintaining sufficient inventory in key markets to ensure efficient distribution and response to regional demand.

## H. Geographical locations of Top Warehouses by Products Stored



## **Key Insights**

- 1. **Central European Concentration**: The map shows a distinct concentration of top warehouses in **Central Europe**, particularly across **Germany**, **Belgium**, and neighboring countries.
- 2. **Strategic Clustering**: There's a notable cluster of large green indicators (representing higher product volumes) in the **Belgium-Germany** border region, suggesting this is the epicenter of the warehouse network.
- 3. **Eastern Europe Gap**: There's a noticeable absence of significant warehouse facilities in Eastern European countries, with no visible storage locations east of **Poland**.

## **Insight Summary**

The geographical distribution of top warehouses reveals a strategic focus on Central Europe as the primary logistics hub, with the highest concentration of product storage facilities located in a corridor spanning Belgium, the Netherlands, and western Germany. This centralized approach positions the warehouse network to efficiently serve major Western European markets while minimizing transportation distances across high-volume regions.. This geographic strategy aligns with the stock quantity data showing Belgium, Poland, and Germany as the countries with the highest inventory levels, underscoring a cohesive distribution network designed around Central European logistics advantages.

## Discussion

The analysis of inventory and warehouse performance across product categories, stock levels, suppliers, time cycles, and geographic regions provides a multidimensional view of the company's operational efficiency and supply chain strategy. A consistent theme throughout the findings is a balanced yet selectively optimized inventory management approach, with areas of excellence and others requiring realignment to improve turnover and reduce inefficiencies.

Product category analysis reveals that while stock quantities are relatively balanced, performance varies significantly when measured by turnover rate. Categories such as Electronics demonstrate high velocity and demand alignment, whereas Home & Garden and Office Supplies, despite high stock levels, suffer from low turnover. This imbalance suggests a need for category-specific inventory strategies, including promotions, better demand forecasting, or reductions in overstocked items to avoid inventory holding costs.

Stock level segmentation shows a dominant mid-range stocking strategy, which helps prevent both stockouts and excess. However, the nearly equal proportion of high and low stock levels highlights the importance of correlating these levels with actual sales and turnover performance to uncover potential mismatches. The monthly restocking patterns, with peaks in February and September, support the idea of strategic seasonal preparation but also raise questions about whether current restocking cycles fully align with demand trends throughout the year.

Supplier performance is a bright spot, with all listed vendors outperforming the average lead time. This indicates a highly responsive procurement system, with potential for leveraging the fastest suppliers for time-sensitive categories. However, some suppliers clustered around 10–11 days could be further optimized or renegotiated to enhance overall responsiveness.

Warehouse utilization and geographical distribution highlight a strategically centralized European logistics network, anchored in Belgium and surrounding regions. The high-density clustering in Central Europe enhances accessibility to key Western markets while maintaining cost efficiency. Nonetheless, the noticeable gap in Eastern Europe suggests an opportunity to expand distribution coverage and reduce lead times to peripheral markets such as Sweden and the UK, where stock quantities are currently low.

In summary, the operational data reflects a mature and thoughtful inventory strategy with strong supplier and warehouse foundations. The next level of optimization lies in aligning inventory levels more closely with category-specific turnover, regional demand variations, and seasonal sales patterns. Doing so will improve inventory agility, reduce costs, and enhance service levels across the supply chain.

## Recommendations

## **Product Category Management**

#### 1. Review Overstocked Categories:

Conduct a sales-to-stock ratio analysis to determine if stock levels align with actual demand. Slow turnover in these categories (especially Home & Garden and Office Supplies) suggests a need to reduce purchase frequency or run targeted promotions to clear excess inventory.

## 2. Scale High-Turnover Categories (Electronics):

Given the fast turnover of Electronics, consider increasing stock levels cautiously while improving forecasting accuracy. Use dynamic replenishment models to prevent frequent stockouts and capture more sales opportunities.

#### **Inventory Level Optimization**

#### 3. Correlate Stock Levels with Sales Trends:

While mid-stock levels dominate and stock distribution appears balanced, it's crucial to validate if inventory is aligned with actual demand patterns. Use historical sales and turnover data to adjust high and low stock categories.

## 4. Reduce Holding Costs:

For products with low turnover and high stock (e.g., Office Supplies), consider just-in-time inventory strategies or negotiate smaller, more frequent deliveries with suppliers to avoid excessive holding costs.

#### **Supplier Performance Optimization**

#### 5. Leverage Fast Suppliers for Critical SKUs:

Suppliers like SUP006 and SUP023 deliver significantly faster than others. Consider allocating more high-demand or time-sensitive products to these suppliers to ensure agility in restocking.

#### 6. Negotiate Lead Time Improvements:

Suppliers consistently delivering in the 10-11-day range should be engaged for performance improvements or renegotiated contracts, possibly incentivizing faster deliveries without increasing costs.

## **Seasonal & Monthly Restocking Adjustments**

## 7. Align Restocking with Demand Cycles:

Since restocking peaks occur in February and September, assess whether these align with sales peaks or promotional campaigns.

## 8. Increase Restocking in Underserved Months:

Months like June and December show minimal restocking. If demand exists during these periods, this could lead to stockouts. Re-evaluate monthly sales data to determine if missed restocking windows are affecting sales.

## Warehouse & Logistics Strategy

## 9. Optimize Space in High-Density Aisles:

Aisles like AISLE-02-SHELF-03 and AISLE-13-SHELF-01 are most used. Ensure these are managed efficiently to avoid congestion, picking delays, and misplacement of fast-moving items.

## 10. Improve Peripheral Storage Utilization:

Warehouses in less-utilized aisles or regions should be assessed for potential redistribution of slow-moving stock to free up space in high-demand locations.

## Conclusion

The inventory analysis reveals a complex but manageable ecosystem with clear opportunities for strategic improvement. While categories like Electronics demonstrate strong performance and rapid turnover, others such as Home & Garden and Office Supplies indicate overstocking and sluggish movement. Supplier analysis uncovers disparities in delivery times, highlighting the need to leverage efficient suppliers and renegotiate with slower partners. Monthly restocking trends and geographic stock distribution further suggest imbalances that, if addressed, can significantly enhance operational efficiency.

By aligning inventory levels with real demand, optimizing supplier relationships, and strategically managing restocking cycles and warehouse space, the company can reduce costs, improve product availability, and enhance customer satisfaction. Ultimately, a more data-driven and agile inventory strategy will position the business for scalable and sustainable growth.

# Appendix

Product_ID 💌	Product_Name 💌	Category <b>T</b>	Unit_Price	Stock_Quantity	Cost 🔻	Stock_Level •	Reorder_Point	below reorder	Lead_Time_Days	Last_Restock_Date
SKU003938	Product_3938	Clothing	113.37		566.85	Low	19	SKU003938	22	Saturday, October 14, 2023
SKU000228	Product_228	Books	60.98	51	3109.98	Low	67	SKU000228	27	Friday, May 16, 2025
SKU001204	Product_1204	Office Supplies	209.12	35	7319.2	Low	36	SKU001204	11	Sunday, February 11, 2024
SKU001678	Product_1678	Toys	193.69	36	6972.84	Low	43	SKU001678	18	Monday, June 30, 2025
SKU002210	Product_2210	Electronics	505.81	12	6069.72	Low	39	SKU002210	9	Friday, November 15, 2024
SKU003366	Product_3366	Electronics	939.67	9	8457.03	Low	17	SKU003366	21	Thursday, February 15, 2024
SKU002159	Product_2159	Sports	804.01	12	9648.12	Low	37	SKU002159	18	Friday, May 17, 2024
SKU001304	Product_1304	Home & Garden	72.92		218.76	Low	16	SKU001304	11	Tuesday, July 30, 2024
SKU002410	Product_2410	Clothing	604.2	18	10875.6	Low	20	SKU002410	11	Wednesday, August 27, 2025
SKU003062	Product_3062	Electronics	559.02	36	20124.72	Low	73	SKU003062	10	Friday, February 7, 202
SKU003005	Product_3005	Office Supplies	34.37	25	859.25	Low	82	SKU003005		Monday, January 19, 202
SKU001339	Product_1339	Electronics	400.7	19	7613.3	Low	69	SKU001339		Tuesday, July 9, 2024
SKU001135	Product_1135	Home & Garden	232.56	25	5814	Low	94	SKU001135		Sunday, August 3, 2025
SKU002694	Product_2694	Clothing	464.73	32	14871.36	Low	75	SKU002694		Sunday, January 19, 2025
SKU002369	Product_2369	Office Supplies	655.62	45	29502.9	Low	55	SKU002369	17	Saturday, April 6, 2024
SKU000560	Product_560	Electronics	971.69	13	12631.97	Low	51	SKU000560	10	Friday, May 23, 2025
SKU001323	Product_1323	Toys	757.79	43	32584.97	Low	49	SKU001323	22	Monday, February 5, 2024
SKU001701	Product_1701	Books	620.56	48	29786.88	Low	57	SKU001701	8	Tuesday, November 12, 2024
SKU000491	Product_491	Clothing	506.8	73	36996.4	Low	87	SKU000491	18	Friday, September 29, 2023
SKU001542	Product_1542	Clothing	947.88		2843.64	Low	80	SKU001542	25	Sunday, May 19, 2024
SKU002115	Product_2115	Electronics	50.2	18	903.6	Low	32	SKU002115		Tuesday, September 2, 2025
SKU003349	Product_3349	Books	359.99	26	9359.74	Low	88	SKU003349	18	Saturday, December 23, 2023

(Data Preview)