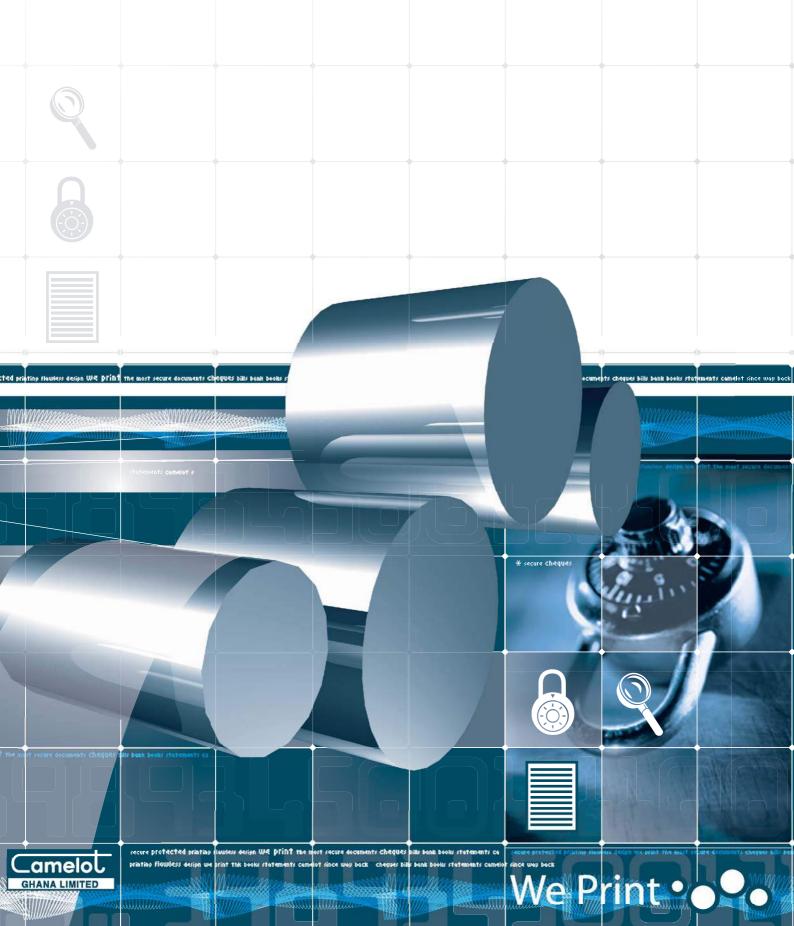
# 2002

# Annual Report And Financial Statements





Notice of Annual General Meeting

Photograph/Profile of Board of Directors

Board of Directors, Officials and Registered Office

Chairman's Statement

Report of the Directors

Report of the Auditors

Profit and Loss Account for the Year ended 31<sup>st</sup> December 2002

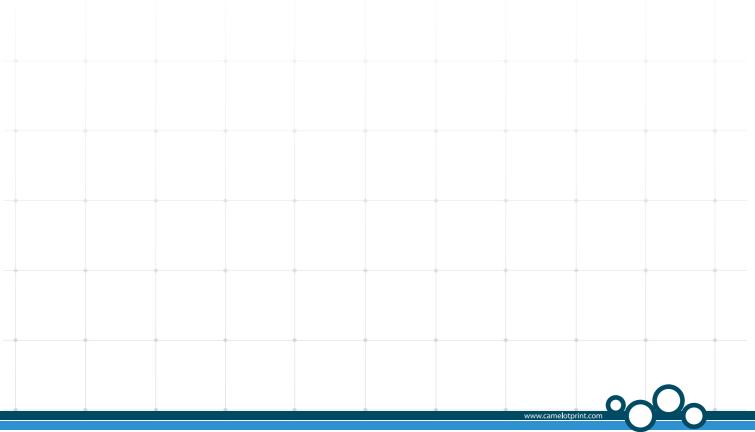
Balance Sheet as at 31<sup>st</sup> December 2002

Cash flow Statement for the Year ended 31st December 2002

Notes to the Financial Statements

Proxy Form

Notes





We strive to exceed the expectations agreed on with our customers. We have done it for more than 20 years and it has paid \*\*

John Collin Villars
Executive Director/Rusiness Development



Towards a radically changing world, Camelot's determination to maintain its leadership position is manifested in its unrelenting attitude towards product and business development.

Notice is hereby given that the Annual General meeting of Camelot Ghana Limited will be held at the Ghana Trade Fair Centre Conference Room on Friday 27th June, 2003 at 10 O'clock in the forenoon.

#### **AGENDA**

- 1. To receive the Report of the Directors and Auditors and consider and adopt the Balance Sheet together with the Profit & Loss Account for the year ended 31st December, 2002.
- **2.** To declare dividends
- **3.** To elect Directors.
- **4.** To approve the remuneration of the Directors.
- **5.** To authorise the Directors to fix the remuneration of the Auditors.

A member entitled to attend and vote may appoint a proxy to attend and vote in his/her stead. A proxy need not be a member of the company.

To be valid, a proxy form must be completed and deposited at the office of the Registrars, Merchant Bank (Ghana) Limited, Kwame Nkrumah Avenue, P.O. Box 401, Accra not less than forty-eight hours before the meeting.

Dated the 27th day of March 2003.

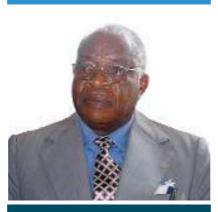
# BY ORDER OF THE BOARD

M	inka Prer	no & Co.	Ltd				
	(SECR	ETARY)					
							1
							+



Elizabeth Joyce Villars (59)
MANAGING DIRECTOR / CHAIRPERSON

Elizabeth Joyce Villars is the founder of CAMELOT and has been the Chairperson and Managing Director of the company since its inception. She is the first qualified Ghanaian female Computer Programmer having graduated from the IBM School in London. She worked as the Head of the Computer Department at the Volta River Authority, and a Systems Consultant with the West African Data Services Bureau Limited (WADSB). She is the President of the Association of Ghana Industries (AGI), and President of the Governing Council of the Private Enterprise Foundation (PEF). She also serves on a number of boards including the Social Investment Fund (SIF), Ghana Investment Promotion Council (GIPC), and the Police Endowment Fund.



**Edward K.Akyea-Djamson** (72) NON-EXECUTIVE DIRECTOR

Edward Akyea-Djamson is a Legal Practitioner and a Partner in Lynes Quarshie Idun & Co., a legal Firm. He holds directorships in CFAO Ghana Limited, Atlas Company Limited, and Crusader Insurance Company Limited.



Sam Mensah (53) NON-EXECUTIVE DIRECTOR

Dr. Samuel Mensah is the founder and CEO of a financial services firm with four (4) subsidiaries, SEM Financial Group Limited, Ghana. Prior to this appointment, he was a Lecturer in Finance at Toronto University of Michigan, U. S. A., and recently a Technical Advisor to CDH Financial Holdings Limited.



Alec Grant Sam (71) NON-EXECUTIVE DIRECTOR

Captain (Rtd.) Alec Grant Sam served as a Pilot with Ghana Airways for over thirty (30) years. During this period, he rose to be the Chief Pilotand Directorof Flight Operations, and finally became the Managing Director in 1993 until his retirement in 1995. He is currently an Aviation Consultant to Ghana Ai rways.



**John Colin Villars** (31) EXECUTIVE DIRECTOR

John Colin Villars is the Head of Business Development of CAMELOT and has a B.A. in Business Administration and Economics from The American International University in London (Richmond). Having previously worked in Sweden and Germany, John worked as an Analyst in Corporate Finance and Investment "Research at Strategic African Securities Limited prior to joining CAMELOT. He is the Chairman of the Purpleorange Company Limited and serves on the board of HAL Associates Ltd.



Kobina Essal Donkoh (66) NON-EXECUTIVE DIRECTOR

Kobina E. Donkor is a Chartered Accountant and a Managing Partner of James Quaigraine & Company. He is a Director of West African Data Services Bureau Limited.



**John T. Warrmann** (53) NON-EXECUTIVE DIRECTOR

John Theophillus Warmann is a Human Resourses Consultant with MINT Global Consulting. John worked previously as the HR Director for GHACEM Ltd., and British American Tobacco (BAT)

Minka-Premo & Co. Ltd. SECRETARIES TO THE BOARD.

Akosombo Chambers P. O. Box 14951 Accra

# **DIRECTORS**

Elizabeth Joyce Villars (Mrs) Kobina Essal Donkoh E. K. Akyea-Djamson John Colin Villars Sam Mensah Alec Grant Sam Fred Kobla Apaloo (Resigned 19/03/02) John Warmann (Appointed 25/04/02)

#### **SECRETARY**

Minkah-Premo & Co. Ltd Akosombo Chambers P. O. Box 14951, Accra

# **REGISTERED OFFICE**

Premises of Camelot Ghana Ltd Osu–La Road (Behind Regal Cinema, Osu) P.O. Box M191, Accra

# **SOLICITORS**

Lynes Quashie-Idun & Company E. 128/2 Kojo Thompson Road Adabraka, P. O. Box 2549, Accra

#### **AUDITORS**

Quansah Nyame & CO. (Chartered Accountants) D 754/4 Knustford Avenue, P. O. Box AN 6535, Accra-North

#### **REGISTRARS**

Merchant Bank Ghana Limited 44 Kwame Nkrumah Avenue, P. O. Box 401 Accra

# **BANKERS**

Barclays Bank of Ghana Ltd. Ecobank Ghana Ltd. Ghana Commercial Bank Ltd. Metropolitan & Allied Bank (Ghana) Ltd. Standard Chartered Bank Ltd.

# Distinguished Shareholders, Ladies and Gentlemen,

It is my privilege once again to welcome you and to present to you the Annual Report and Financial Statements of your company for the year ended 31st December, 2002.

#### The Economic Environment

The macro-economic environment continued to be challenging and competitive. The government's macro-economic stability achieved in year 2001 was consolidated and remained focused during the 2002 financial year.

Inflation at the beginning of the year stood at 21.3% and dropped to 13% by September. However due to rising consumer price index during the last quarter of the year, inflation rose again and was at 15.2% as at 31st December, 2002. Bank's borrowing rates however remained stable during the year at 32.5 per cent.

The value of the cedi in relation to the US Dollar showed some stability during the first quarter of the year, maintaining the opening year average rate of ¢7,301. Unfortunately, the cedi could not sustain the stability and gradually depreciated during the year, resulting in a closing year rate of ¢8,353, representing a depreciation rate of 13%.

These economic circumstances influenced our operations during the year.

# Operational Results

Distinguished shareholders, the profit cycle of your company changed significantly especially during the first half of the year due to major rehabilitation works on Plant and Machinery. These rehabilitation works were financed from our own resources and bank facilities.

As contained in the Chairman's statement last year, the challenges posed by our plant re-tooling and export developmental programme and hence significant changes in the revenue cycle were quite enormous. All these had a great impact on our profit.

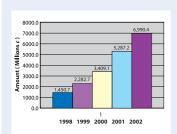
Nevertheless, your company with good value management efforts posted some positive results.

Turnover increased by 32.2% over last year's performance of ¢5.29bn to record ¢6.99bn. Exports accounted for 26.8% (¢1.87bn) of turnover whilst local sales accounted for 73.2% (¢5.12bn). These compare favorably with last year's performance of 14% and 86% respectively.

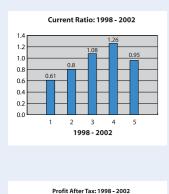
This increase in the percentage of export revenue to turnover of 26.8% is a confirmation of the positive outlook of our export drive.

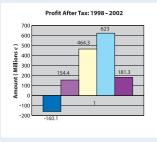
Operating profit before tax recorded ¢327.3m, as against last year's performance of ¢740.9m - a decline of 55.8%.

Net Profit after tax recorded ¢181.3m (year 2001 - ¢623.0m). This showed a decline of 70.9% below the equivalent figure for year 2001.









#### Dividends

Distinguished shareholders, in spite of the challenges experienced last year, the Board of Directors is pleased to recommend a dividend payout of  $$\phi$25$  per share, amounting to  $$\phi$163.5m$  which is 6.37% higher than last year's.

#### Outlook for 2003

We contracted a leading international firm of advisors to lead in a detailed strategic review of our company, which resulted in the evolution of a 5 year strategic plan focusing on our core profitable product and market areas, most especially.

We are excited about the future and the prospects of our new strategies as we refocus our company to derive significant competitive advantage and profitability in the coming years.

#### Conclusion

On behalf of the Board, I wish to extend my sincere appreciation and gratitude to the Management and Staff of your company for their untiring efforts in a very difficult year. I also wish to express my gratitude to our esteemed clients and distinguished shareholders for their continued confidence and support of the company.

Once again thank you – and may God bless you and your company.

The Directors present herewith the audited accounts of the company for the year ended 31st December 2002.

Financial Statements	in Cedis
The operations for the year ended with a profit before taxation amounting to	333,761,982
Estimated taxation including the national reconstruction levy totals leaving a net profit after taxation of	<u>152,444,397</u> 181,317,585
to which is added the balance on Income Surplus Account brought forward from previous year of giving a total of The Directors recommend payment of a dividend of ¢25.00 per share which amounts to	790,623,576 971,941,161 163,555,000
leaving Income Surplus retained in the business amounts to	808,386,161

The Directors consider the state of affairs of the Company to be satisfactory.

#### **Nature of Business**

There was no change in the nature of business of the company during the year under review.

# **Directors**

Mr. Fred Kobla Apaloo resigned as a director of the company on the 14th of March 2002 and Mr. John Warmann was appointed to the board on 25th April 2002.

#### **Auditors**

The auditors, Quansah Nyame & Co. (Chartered Accountants) will continue in office as auditors of the Company in accordance with section 134 (5) of the Companies Code, 1963 (Act 179).

On behalf of the Board

.....DIRECTOR

.....DIRECTOR

DIRECTORS ACCRA

Dated 29th April, 2003

We have audited the financial statements on pages 11 to 20, which have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and the Accounting Policies set out on page 14.

# Respective responsibilities of the Directors and Auditors

The company's Directors are responsible for the preparation of these financial statements.

It is our responsibility to form an independent opinion, based on our audit of these statements and to report our opinion to you.

# **Basis of Opinion**

We conducted our audit in accordance with International Standards of Auditing. Those standards require that we plan and perform our audit so as to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit includes examining on a test basis, evidence supporting the amounts and the disclosures in the financial statements.

An audit also includes assessing the accounting principles used and the significant estimates made by the directors in the preparation of the financial statements, as well as evaluating overall presentation of the financial statements.

# **Opinion**

In our opinion, proper books of account have been kept, and the financial statements which are in agreement therewith give a true and fair view of the state of affairs of the company as at 31st December 2002, and of the profit and cash flow for the year then ended and comply with the Ghana Accounting Standards and the Ghana Companies Code, 1963 (Act 179).

Quansah Nyame & Company (Chartered Accountants)
Accra
29th April, 2003

	NOTE	2002 ¢	2001 ¢
TURNOVER	2	6,990,414,858	5,287,193,613
Cost of Sales	3	( 4,436,183,086 )	(3,081,126,123)
Admin. & Selling Expenses	4	( 2,226,923,458 )	( <u>1,465,162,599</u> )
		( <u>6,663,106,544</u> )	( <b>4,546,288,722</b> )
Operating Profit		327,308,314	740,904,891
Other Income	5	6,453,668	216,730,522
Profit Before Taxation		333,761,982	957,635,413
National Reconstruction Levy	9	( 8,344,050 )	( 23,940,885 )
Estimated Taxation	9	( 144,100,347 )	(310,641,276)
Net Profit Transferred to Income Surplus Account		181,317,585	623,053,252

# INCOME SURPLUS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 2002

Balance at 1st January (Deficit)	790,623,576	321,312,024
Net Profit for the year	181,317,585	623,053,252
	971,941,161	944,365,276
Dividends	(163,555,000)	(153,741,700)
Balance at 31st December	808,386,161	790,623,576

The notes on pages14 to 19 form part of these accounts.

	NOTE	2002 ¢	2001 ¢
IXED ASSETS	12	2,605,300,419	2,094,996,126
CURRENT ASSETS			
tocks	6	1,805,484,101	1,052,194,248
Debtors	7	736,705,967	721,748,543
Company Taxation	9	277,261,481	-
Eash and Bank Balances		49,945,312	<u>73,664,954</u>
		<u>2,869,396,861</u>	1,847,607,745
CURRENT LIABILITIES			
reditors Falling Due Within One Ye	ar 8	1,295,375,723	1,119,843,469
Dividends		163,555,000	153,741,700
Company Taxation	9	-	157,558,677
ank Loans and Overdrafts	10	1,520,738,246	34,194,299
		2,979,668,969	<u>1,465,338,145</u>
IET CURRENT ASSETS / (LIABILITII	ES)	( 110,272,108 )	382,269,600
OTAL NET ASSETS		2,495,028,311	2,477,265,726
EPRESENTING			
tated Capital	13	1,686,642,150	1,686,642,150
ncome Surplus Account (Deficit)		808,386,161	790,623,576
		2,495,028,311	2,477,265,726
wh			
E July	DIRECTOR		
	DIRECTOR		
1. V. X			
w Change	DIRECTOR		
	DIRECTOR		

	2002 ¢	2001 ¢
NET CASH FLOW FROM OPERATING ACTIVITIES (N	Note 11) <b>495,568,096</b>	854,208,945
RETURN ON INVESTMENT AND SERVICE	CING OF FINANCE	
Interest Paid	( 386,002,809 )	( 200,734,428 )
TAXATION		
Corporate Tax Paid National Reconstruction Levy Paid	( 549,095,408 ) ( 38,169,147 )	( 83,404,286 ) ( 7,312,500 )
	( 587,264,555 )	( 90,716,786 )
CAPITAL EXPENDITURE AND FINANCIA	AL INVESTMENT	
Payments to acquire tangible Fixed Assets Proceeds from sale of Fixed Asset	( 881,322,621) 2,500,000	( 494,411,664 )
	( 878,822,621 )	( 494,411,664 )
DIVIDEND	( <u>153,741,700</u> )	
Net Cash Flow Before Financing	( 1,510,263,589 )	68,346,067
FINANCING	-	-
Changes in Cash and cash equivalents	( 1,510,263,589 )	68,346,067
Opening balance of Cash and Cash equiv	valents <u>39,470,655</u>	( 28,875,412 )
Closing balance of Cash and Cash equiva	(1,470,792,934)	39,470,655
ANALYSIS OF THE BALANCES OF CASH	AND CASH EQUIVALENTS	
	2002	2001
Cash and Bank Balances	49,945,312	73,664,954
Casil and Dank Dalances	(1,520,738,246)	
Park Lagra and Overducts	1 1 3/0 / 30 / 40	( 34,194,299 )
Bank Loans and Overdrafts	(1,470,792,934)	39,470,655

#### 1. ACCOUNTING POLICIES

(a) The accounts have been prepared under the Historical Cost convention subject to the revaluation of certain fixed assets.

# (b) **Depreciation**

Depreciation on fixed assets is provided on a straight line basis at rates calculated to write off the asset over its estimated useful life.

The annual rates of depreciation applied for this purpose are:-

Leasehold Buildings - Based on the life of lease

Plant & Machinery - 6.70%

Office Equipment and Furniture - 10%

Motor Vehicles - 20%

# (c) Stocks

Stocks are valued at the average cost. Cost includes all direct expenses incurred in bringing the stocks to their current state under normal operating conditions.

# (d) Foreign Currencies

Accounts in foreign currencies have been converted at the rate of exchange prevailing at the date of the Balance Sheet. Any gains or losses resulting from foreign currency conversions are dealt with through the profit and loss account.

# (e) **Debtors**

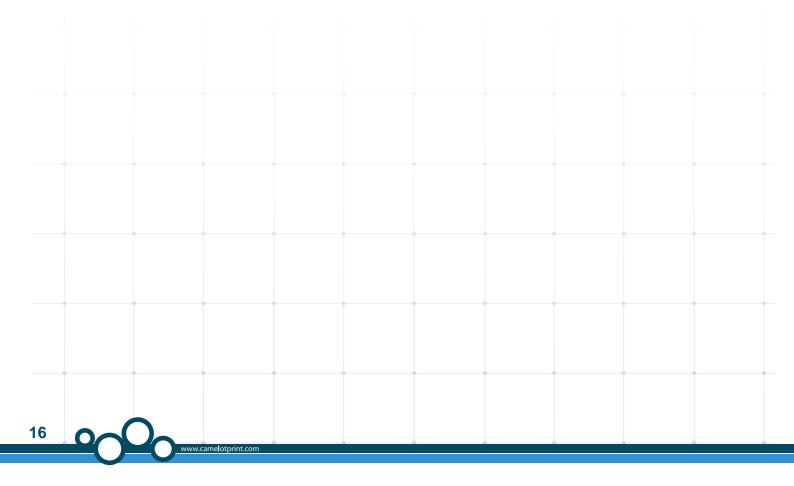
Debtors are stated after providing for debts considered doubtful.

# (f) Sales

Sales represent the value of goods invoiced to customers during the year net of value added tax.

	RNOVER		
		2002	2001
Ехр	ort Sales	¢ 1,872,017,000	¢ 722,879,000
Loc	al Sales	5,118,397,858	4,564,314,613
		6,990,414,858	5,287,193,613
3.	COST OF SALES	4,436,183,086	3,081,126,123
	Cost of sales Includes:		
	Depreciation	310,259,548	174,528,486
4.	ADMINISTRATIVE AND SELLING EXPENSES	2,226,923,458	1,465,162,599
	This includes:		
	Directors' Remuneration:-		
	Executive Salaries and Allowances Director's Fees	223,680,867 16,470,588	201,870,072 3,500,000
	Depreciation Auditors Renumeration	60,758,580 20,000,000	104,676,211 15,000,000
	Interest on Loans and Overdrafts	386,002,809	200,734,429
<b>5.</b>	OTHER INCOME		
	This includes:		
	Foreign Exchange Gains	3,953,868	_
	Provisions no longer required Profit on Sale of Fixed Assets (Note 13c)	2,499,800	216,730,522
	From on Sale of Fixed Assets (Note 13c)		
		6,453,668	216,730,522
<b>.</b>	STOCKS		
	The stocks are made up of:		
	l'	2002	2001
	Finished Goods	<b>¢</b> -	<b>C</b> -
	Work-in-Progress	-	-
	Raw Materials	1,485,577,995	946,681,311
+	Machinery Spare Parts	318,646,238	103,355,154
	Stationery	1,259,868	2,157,783
		1.005.404.404	1.052.104.240
+		1,805,484,101	1,052,194,248

7.	DEBTORS		
	Trade Debtors	538,753,958	648,828,543
	Prepaid Expenses	12,250,000	14,500,000
	Deposits	171,106,045	50,800,000
	Staff Advances	5,350,414	7,620,000
	Sundry Debtors	9,245,550	-
		736,705,967	721,748,543
8.	CREDITORS		
	VAT Payable	64,325,251	6,780,852
	Controller & Accountant General (loan)	294,550,871	441,826,307
	Trade Creditors	834,004,627	593,215,357
	Accrued Expenses	102,494,974	78,020,953
		1,295,375,723	1,119,843,469



# 9. TAXATION

	BALANCE 1/1/02	CHARGED TO PROFIT AND LOSS ¢	PAYMENTS/ CREDITS ¢	BALANCE 31/12/2002 ¢
1998/2001 2002	140,930,292	64,106,479 79,993,868	( 138,593,353 ) ( <u>410,502,055</u> )	66,443,418 ( <u>330,508,187</u> )
TOTAL	140,930,292	144,100,347	( 549,095,408 )	264,064,769
National Reconstruct Levy	ion <u>16,628,385</u>	8,344,050	( 38,169,147 )	( <u>13,196,712</u> )
TOTAL	157,558,677	152,444,397	( 587,264,555 )	277,261,481

This levy is imposed by the National Reconstruction Levy Act, 2001 (Act 597). It is payable in respect of the profit before tax for the years 2001 and 2002 at the rate of 2.5%.

# 10. BANK LOANS AND OVERDRAFTS

	2002	2001
	¢	¢
Ecobank/Ministry of Finance TIP facility	997,509,294	-
Ecobank Short-term Loans	400,000,000	-
Bank Overdrafts	<u>123,228,952</u>	<u>34,194,299</u>
	1,520,738,246	34,194,299

The approved amounts available under the facilities above are as follows:

Ecobank/Ministry of Finance TIP facility	One billion cedis
Ecobank Revolving Short-term Loan	500 million cedis
Bank Overdraft Facility	250 million cedis

The facilities are secured as follows:

- a. Charge over the Assets of the Company.
- b. Joint and several guarantee of Directors.
- c. Guarantee from West African Data Services Bureau Ltd, a major shareholder

# 11. RECONCILIATION OF OPERATING PROFIT TO NET CASH FLOW FROM OPERATING ACTIVITIES

Net profit for the year	333,761,982	957,635,413
Depreciation Charge	371,018,128	279,204,697
Profit on Diposal of Fixed Assets	( 2,499,800 )	-
Stocks - Decrease/(Increase)	( 753,289,853 )	217,577,151
Debtors - Decrease/(Increase)	( 14,957,424 )	(377,236,785)
Creditors - Increase/(Decrease)	175,532,254	(423,705,959)
Interest Paid	386,002,809	200,734,428
	495,568,096	854,208,945

2002

2001

# 12. FIXED ASSETS

a.	LEASEHOLD LAND AND BUILDINGS ¢	CAPITAL WORK - IN PROGRSS	PLANT & MACHINERY ¢	EQUIPMENT VEHICLES & FURNITURE	TOTAL ¢
COST/ VALUATION At 01/01/02	416,544,379	39,209,800	2,087,368,823	788,293,410	3,331,416,412
Additions	0	5,680,000	611,414,475	264,228,146	881,322,621
Disposals/Transfers At 31/12/02	<u>0</u> 416,544,379	<u>0</u> 44,889,800	(0) 2,698,783,298	( <u>23,434,502</u> ) <u>1,029,087,054</u>	( <u>23,434,502</u> ) <u>4,189,304,531</u>
DEPRECIATION At 01/01/02	139,146,174	0	789,265,686	308,008,426	1,236,420,286
Disposals/Transfers	0	0	(0)	( 23,434,302 )	(23,434,302)
Charge for year At 31/12/02	34,674,775 173,820,949	0	219,899,866 1,009,165,552	116,443,487 401,017,611	371,018,128 1,584,004,112
NET BOOK VALUE					
At 31/12/02	242,723,430	44,889,800	1,689,617,746	628,069,443	2,605,300,419
At 31/12/01	277,398,205	39,209,800	1,298,103,137	480,284,984	2,094,996,126

# b. Depreciation charge has been allocated in the accounts as follows:-

Production costs (Note 3)	\$ 310,259,548	¢ 174,528,486
Admin. & Selling Expenses (Note 4)	60,758,580 371,018,128	<u>104,676,211</u> 279,204,697
c. DISPOSAL OF FIXED ASSETS		
Cost	23,434,502	-
Depreciation	23,434,302	-
Net Book Value	200	-
Sales Proceeds	2,500,000	-
Profit on Disposal	2,499,800	-

# 13. STATED CAPITAL

The Authorised Capital of the Company is made up of 20,000,000 ordinary shares of no par value.

The Stated Capital position stands as follows:

# **ISSUED SHARES**

	NO. OF	
	SHARES	AMOUNT
		¢
Cash Consideration	1,483,082	595,440,875
Transfer from Income Surplus	98,606	30,567,860
Transfer from Capital Surplus	4,960,512	1,060,633,415
	6,542,200	1,686,642,150

There has been no change in the share constitution during the year under review. There are no calls or installments in arrears and no treasury shares.

# 14. Details of the 20 largest Shareholders as at 31st December 2002

Name of Shareholder	Shares Held	%
West African Data Services Bureau Ltd.	2,899,216	44.32
Strategic African Securities	1,153,793	17.64
Mr. E. Akyea-Djamson	555,297	8.49
Dr. P. K. Nduom	236,700	3.44
Mr. J. K. Yankah	224,950	3.44
Capt. A. A. G. Sam	195,108	2.98
Mr. O. K. Brew	106,150	1.62
Mr. E. H. Boohene	100,000	1.53
Mr. Daniel Ofori	100,000	1.53
Equity Focus	93,205	1.42
Madam D. Mingle	67,457	1.03
Mr. A. Brock	59,500	0.91
Mrs. A. Amoako-Mensah	52,950	0.81
Nana K. B. Afedzi	52,950	0.81
Lt. Gen. L. Okai / Mrs. Margaret Okai	50,000	0.76
Mr. E. K. Mensah	50,000	0.76
Mr. Anthony Attah-Poku	50,000	0.76
Mr. C. A. Abrahams / Mrs. Grace Nadzidzama Abrahams	39,750	0.61
Sterling Securities Limited	25,400	0.39
Dr. L. K. Agbosu	25,000	0.38
Messrs James Quaqraine & Co.	25,000	0.38
Mr. E. H. T. Yankah	25,000	0.38
Mr. Joe Anane-Asante	25,000	0.38
_	6,212,426	94.96
Other Shareholders	329,774	5.04
Total	6,542,200	100.00

# FINANCIAL SUMMARIES - (FIVE YEARS)

c million         c million         c million         c million         c million           turnover rofit/(Loss)before taxation         333.7         957.6         566.0         154.4         -101. axation         -152.4         -334.6         -101.7         0.0         -58. rofit/(Loss)before taxation         181.3         623.0         464.3         154.4         -160. rofit/(Loss) for taxation         -163.5         -153.7         0.0         2.0         2.0         2.0         2.0         2.0         2.0         2.0         2.0         0.0         0.0	<u>RESULTS</u>					
Trofit/(Loss)before taxation 333.7 957.6 566.0 154.4 -101. axation -152.4 -334.6 -101.7 0.0 -58.						1998 ¢ million
Trofit/(Loss)before taxation 333.7 957.6 566.0 154.4 -101. axation -152.4 -334.6 -101.7 0.0 -58.	Turnover	6 990 4	5 287 2	3 409 1	2 282 7	1 450 7
axation -152.4 -334.6 -101.7 0.0 -58. rofit/(Loss)after taxation 181.3 623.0 464.3 154.4 -160.   Dividend -163.5 -153.7 0.0 0.0 0.0 0.   rofit/(Loss) Retained 17.8 469.3 464.3 154.4 -160.    Alance Sheet    Cash/Investments 49.9 73.7 85.3 22.4 4.   Diverent Assets 2,819.5 1,773.9 1,700.6 1,068.3 785.   Dividend Assets 2,869.4 1,847.6 1,785.9 1,090.7 789.   Dixed Assets 2,605.3 2,095.0 1,879.7 1,814.3 1,350.   Dixed Assets 5,474.7 3,942.6 3,665.6 2,905.0 2,139.   Dixed Assets 5,474.7 3,942.6 3,665.6 2,905.0 2,139.   Dixed Assets 5,474.7 3,942.6 1,657.7 1,361.4 1,300.   Dixed Assets before Loans 2,495.0 2,477.2 2,007.9 1,543.6 839.   Diverent Assets 2,495.0						
Trofit/(Loss)after taxation 181.3 623.0 464.3 154.4 -160.0 invidend -163.5 -153.7 0.0 0.0 0.0 0.0 invofit/(Loss) Retained 17.8 469.3 464.3 154.4 -160.0 invofit/(Loss) Retained 18.3 22.4 4 4.0 invofit/(Loss) Retained 18.3 22.4 4 4.0 invofit/(Loss) Retained 18.3 22.4 1.0 invofit/(Loss) Retained 19.3 22.5 22.5 11.7 23.1 2 10.00 1.10.0 invofit/(Loss) Retained 19.0 2.5 22.5 11.7 23.1 2 10.00 intofit/(Loss) Retained 19.0 2.5 23.1 2 10.00 intofit/(Loss) Retained 19	/					
Dividend -163.5 -153.7 0.0 0.0 0.0 0.0 rofit/(Loss) Retained 17.8 469.3 464.3 154.4 -160.    Cash/Investments						
Adamce Sheet  Cash/Investments						
Stalance Sheet       Cash/Investments     49.9     73.7     85.3     22.4     4.       Current Assets     2,819.5     1,773.9     1,700.6     1,068.3     785.       Otal Current Assets     2,869.4     1,847.6     1,785.9     1,090.7     789.       ixed Assets     2,605.3     2,095.0     1,879.7     1,814.3     1,350.       Otal Assets     5,474.7     3,942.6     3,665.6     2,905.0     2,139.       ess Current Liabilities     2,979.7     1,465.4     1,657.7     1,361.4     1,300.       otal Net Assets before Loans     2,495.0     2,477.2     2,007.9     1,543.6     839.       Deduct: - Loans     0.0     0.0     0.0     0.0     0.0     0.0       Otal Net Assets     2,495.0     2,477.2     2,007.9     1,543.6     839.       Inanced as Follows:       tated Capital     1,686.6     1,686.6     1,686.6     1,686.6     1,136.       ncome Surplus     808.4     790.6     321.3     -143.0     -297.       otal Shareholders' Funds     2,495.0     2,477.2     2,007.9     1,543.6     839.       tatistics       Jamings per Share (¢)     27.71     95.23     70.97     23.60						0.0
Cash/Investments 49.9 73.7 85.3 22.4 4.  Other Current Assets 2,819.5 1,773.9 1,700.6 1,068.3 785.  otal Current Assets 2,869.4 1,847.6 1,785.9 1,090.7 789.  ixed Assets 2,605.3 2,095.0 1,879.7 1,814.3 1,350.  otal Assets 5,474.7 3,942.6 3,665.6 2,905.0 2,139.  otal Assets 5,474.7 3,942.6 3,665.6 2,905.0 2,139.  otal Net Assets before Loans 2,495.0 2,477.2 2,007.9 1,543.6 839.  otal Net Assets before Loans 0.0 0.0 0.0 0.0 0.0 0.0  otal Net Assets 2,495.0 2,477.2 2,007.9 1,543.6 839.  inanced as Follows:  tated Capital 1,686.6 1,686.6 1,686.6 1,686.6 1,686.6 1,136.  accome Surplus 808.4 790.6 321.3 -143.0 -297.  otal Shareholders' Funds 2,495.0 2,477.2 2,007.9 1,543.6 839.  tatistics  sumber of Shares issued and fully paid for 6,542,200 6,542,200 6,542,200 5,167,20  arnings per Share (¢) 27.71 95.23 70.97 23.60 420.00  arnings per Share (¢) 460.00 430.00 425.00 420.00  ovidend per share (¢) 25.00 23.50	Profit/(Loss) Retained	17.8	469.3	464.3	154.4	-160.1
Other Current Assets 2,819.5 1,773.9 1,700.6 1,068.3 785. otal Current Assets 2,869.4 1,847.6 1,785.9 1,090.7 789. ixed Assets 2,605.3 2,095.0 1,879.7 1,814.3 1,350. otal Assets 5,474.7 3,942.6 3,665.6 2,905.0 2,139. ess Current Liabilities 2,979.7 1,465.4 1,657.7 1,361.4 1,300. otal Net Assets before Loans 2,495.0 2,477.2 2,007.9 1,543.6 839. otal Net Assets before Loans 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 otal Net Assets 2,495.0 2,477.2 2,007.9 1,543.6 839. otal Shareholders' Funds 2,495.0 2,500 23.50	Balance Sheet					
Other Current Assets 2,819.5 1,773.9 1,700.6 1,068.3 785. otal Current Assets 2,869.4 1,847.6 1,785.9 1,090.7 789. ixed Assets 2,605.3 2,095.0 1,879.7 1,814.3 1,350. otal Assets 5,474.7 3,942.6 3,665.6 2,905.0 2,139. ess Current Liabilities 2,979.7 1,465.4 1,657.7 1,361.4 1,300. otal Net Assets before Loans 2,495.0 2,477.2 2,007.9 1,543.6 839. otal Net Assets before Loans 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 otal Net Assets 2,495.0 2,477.2 2,007.9 1,543.6 839. otal Shareholders' Funds 2,495.0 2,500 23.50	Cash/Invostments	40.0	72.7	85.3	22.4	4.0
tated Capital 1,686.6 1,686.6 1,686.6 1,686.6 1,136.0 2,477.2 2,007.9 1,543.6 839.  tatistics  sumber of Shares issued and fully paid for 6,542,200 6,542,20						
ixed Assets 2,605.3 2,095.0 1,879.7 1,814.3 1,350. otal Assets 5,474.7 3,942.6 3,665.6 2,905.0 2,139. ess Current Liabilities 2,979.7 1,465.4 1,657.7 1,361.4 1,300. otal Net Assets before Loans 2,495.0 2,477.2 2,007.9 1,543.6 839. otal Net Assets before Loans 0.0 0.0 0.0 0.0 0.0 0.0 0.0 otal Net Assets 2,495.0 2,477.2 2,007.9 1,543.6 839. otal Shareholders' Funds 2,495.0 5,167,20 6,542,200 6,542,200 6,542,200 5,167,20 6,542,200 6,542,200 5,167,20 6,542,200 6,542,200 6,542,200 6,542,200 5,167,20 6,542,200 6,5						
otal Assets         5,474.7         3,942.6         3,665.6         2,905.0         2,139.           ess Current Liabilities         2,979.7         1,465.4         1,657.7         1,361.4         1,300.           otal Net Assets before Loans         2,495.0         2,477.2         2,007.9         1,543.6         839.           obeduct: - Loans         0.0         0.0         0.0         0.0         0.0         0.0         0.0           otal Net Assets         2,495.0         2,477.2         2,007.9         1,543.6         839.           inanced as Follows:         tated Capital         1,686.6         1,686.6         1,686.6         1,686.6         1,136.           ncome Surplus         808.4         790.6         321.3         -143.0         -297.           otal Shareholders¹ Funds         2,495.0         2,477.2         2,007.9         1,543.6         839.           tatistics           Jumber of Shares issued and fully paid for         6,542,200         6,542,200         6,542,200         5,167,20           Jarrings per Share (¢)         27.71         95.23         70.97         23.60         36.0           Jarrings per Share (¢)         460.00         430.00         425.00         420.0						
ess Current Liabilities 2,979.7 1,465.4 1,657.7 1,361.4 1,300. otal Net Assets before Loans 2,495.0 2,477.2 2,007.9 1,543.6 839. otal Net Assets before Loans 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.						<u>1,350.0</u>
Sotal Net Assets before Loans         2,495.0         2,477.2         2,007.9         1,543.6         839.           Deduct: - Loans         0.0         0.0         0.0         0.0         0.0         0.0           Sotal Net Assets         2,495.0         2,477.2         2,007.9         1,543.6         839.           Inanced as Follows:         Itated Capital         1,686.6         1,686.6         1,686.6         1,686.6         1,136.           Income Surplus         808.4         790.6         321.3         -143.0         -297.           Interest Shareholders' Funds         2,495.0         2,477.2         2,007.9         1,543.6         839.           Itatistics           Sumber of Shares issued           Indicate Share (\$\phi\$)         27.71         95.23         70.97         23.60         5,167,20           Indicate Share (\$\phi\$)         27.71         95.23         70.97         23.60         23.60         420.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00         20.00	Total Assets	5,474.7	3,942.6	3,665.6	2,905.0	2,139.4
Ootal Net Assets before Loans         2,495.0         2,477.2         2,007.9         1,543.6         839.           Deduct: - Loans         0.0         0.0         0.0         0.0         0.0         0.0           Ootal Net Assets         2,495.0         2,477.2         2,007.9         1,543.6         839.           Interest Assets         2,495.0         2,477.2         2,007.9         1,543.6         839.           Interest Assets Follows:           Interest Assets Follows:         1	Less Current Liabilities	2,979.7	<u>1,465.4</u>	<u>1,657.7</u>	<u>1,361.4</u>	<u>1,300.1</u>
Deduct: - Loans	Total Net Assets before Loan					839.3
tated Capital 1,686.6 1,686.6 1,686.6 1,686.6 1,686.6 1,136. 1,13		,	,	,		0.0
inanced as Follows:  tated Capital 1,686.6 1,686.6 1,686.6 1,686.6 1,136. Income Surplus 808.4 790.6 321.3 -143.0 -297. Interest of Shareholders' Funds 2,495.0 2,477.2 2,007.9 1,543.6 839.  Statistics  Stumber of Shares issued and fully paid for 6,542,200 6,542,200 6,542,200 5,167,200  arnings per Share (¢) 27.71 95.23 70.97 23.60  arnings per Share (¢) 460.00 430.00 425.00 420.00  Dividend per share (¢) 25.00 23.50  Stet Assets per Share (¢) 381.37 378.65 306.92 235.95 162.4  Current Assets/Current Liabilities 0.96 1.26 1.08 0.80 0.66  Steturn on Shareholders Funds (%) 7.27 25.15 23.12 10.00 -19.06  Steturn on Turnover (%) 2.59 11.78 13.62 6.76 -11.0						
tated Capital 1,686.6 1,686.6 1,686.6 1,686.6 1,686.6 1,136.  ncome Surplus 808.4 790.6 321.3 -143.0 -297.  fotal Shareholders' Funds 2,495.0 2,477.2 2,007.9 1,543.6 839.  Sumber of Shares issued nd fully paid for 6,542,200 6,542,200 6,542,200 6,542,200 5,167,200  arnings per Share (¢) 27.71 95.23 70.97 23.60 hare Price (¢) 460.00 430.00 425.00 420.00 2000  Dividend per share (¢) 25.00 23.50	Total Net Assets	2,493.0	2,477.2	2,007.9	1,343.0	039.3
Activities Surplus 808.4 790.6 321.3 -143.0 -297.   Activities Statistics Sumber of Shares issued arnings per Share (¢) 27.71 95.23 70.97 23.60   Activities Share (¢) 460.00 430.00 425.00 420.00   Activities Share (¢) 25.00 23.50	Financed as Follows:					
tatistics         Value	Stated Capital			1,686.6	1,686.6	1,136.7
Number of Shares issued nd fully paid for 6,542,200 6,542,200 6,542,200 6,542,200 5,167,20    arnings per Share (¢) 27.71 95.23 70.97 23.60    hare Price (¢) 460.00 430.00 425.00 420.00    Dividend per share (¢) 25.00 23.50	Income Surplus	<u>808.4</u>	<u>790.6</u>	<u>321.3</u>	<u>-143.0</u>	<u>-297.4</u>
Aumber of Shares issued nd fully paid for 6,542,200 6,542,200 6,542,200 5,167,20    arnings per Share (¢) 27.71 95.23 70.97 23.60    hare Price (¢) 460.00 430.00 425.00 420.00    Dividend per share (¢) 25.00 23.50	Total Shareholders' Funds	2,495.0	2,477.2	2,007.9	1,543.6	839.3
arnings per Share (¢) 27.71 95.23 70.97 23.60 hare Price (¢) 460.00 430.00 425.00 420.00 Dividend per share (¢) 25.00 23.50	Number of Shares issued	6.542.200	6.542.200	6.542.200	6.542.200	5,167,200
hare Price (¢)       460.00       430.00       425.00       420.00         Dividend per share (¢)       25.00       23.50       -       -         Net Assets per Share (¢)       381.37       378.65       306.92       235.95       162.4         Current Assets/Current Liabilities       0.96       1.26       1.08       0.80       0.6         Ceturn on Shareholders Funds (%)       7.27       25.15       23.12       10.00       -19.0         Ceturn on Turnover (%)       2.59       11.78       13.62       6.76       -11.0		, ,				
Dividend per share (¢)       25.00       23.50       -       -       -         Net Assets per Share (¢)       381.37       378.65       306.92       235.95       162.4         Current Assets/Current Liabilities       0.96       1.26       1.08       0.80       0.6         Ceturn on Shareholders Funds (%)       7.27       25.15       23.12       10.00       -19.0         Ceturn on Turnover (%)       2.59       11.78       13.62       6.76       -11.0						-
Net Assets per Share (¢)       381.37       378.65       306.92       235.95       162.4         Current Assets/Current Liabilities       0.96       1.26       1.08       0.80       0.6         Leturn on Shareholders Funds (%)       7.27       25.15       23.12       10.00       -19.0         Leturn on Turnover (%)       2.59       11.78       13.62       6.76       -11.0				425.00	420.00	-
Current Assets/Current Liabilities       0.96       1.26       1.08       0.80       0.6         Leturn on Shareholders Funds (%)       7.27       25.15       23.12       10.00       -19.0         Leturn on Turnover (%)       2.59       11.78       13.62       6.76       -11.0	Dividend per share (¢)			-	-	-
Current Assets/Current Liabilities       0.96       1.26       1.08       0.80       0.6         Leturn on Shareholders Funds (%)       7.27       25.15       23.12       10.00       -19.0         Leturn on Turnover (%)       2.59       11.78       13.62       6.76       -11.0	Net Assets per Share (¢)	381.37	378.65	306.92	235.95	162.43
Leturn on Shareholders Funds (%)     7.27     25.15     23.12     10.00     -19.0       Leturn on Turnover (%)     2.59     11.78     13.62     6.76     -11.0		ities 0.96	1.26	1.08	0.80	0.61
Leturn on Turnover (%) 2.59 11.78 13.62 6.76 -11.0	Current Assets/Current Liabil					
				23.12	10.00	-19.08
	Return on Shareholders Fund	ds (%) 7.27	25.15			
	Return on Shareholders Fund Return on Turnover (%)	ds (%) 7.27 2.59	25.15 11.78	13.62	6.76	-11.04
	Return on Shareholders Fund Return on Turnover (%)	ds (%) 7.27 2.59	25.15 11.78	13.62	6.76	
	Return on Shareholders Fund Return on Turnover (%)	ds (%) 7.27 2.59	25.15 11.78	13.62	6.76	-11.04
	Return on Shareholders Fund Return on Turnover (%)	ds (%) 7.27 2.59	25.15 11.78	13.62	6.76	-11.04
	Return on Shareholders Fund Return on Turnover (%)	ds (%) 7.27 2.59	25.15 11.78	13.62	6.76	-11.04
	Return on Shareholders Fund Return on Turnover (%)	ds (%) 7.27 2.59	25.15 11.78	13.62	6.76	-11.04

In respect of the Annual General Meeting to be held at 10:00 AM on the 27th of June 2003 at the GhanaTrade Fair Centre Conference Room, La - Accra.

I/We (BLOCK CAPITALS)	being a member/members of
CAMELOT GHANA LIMITED hereby appoint	or
failing him, the duly appointed Chairman of the meeting	
at the Ghana Trade Fair Centre Conference Room, La-Acc	cra and at any adjournment thereof.
Shareholder's SignatureDated th	is2003

I/We direct that my/ our vote(s) be cast on the specified resolution as indicated by an X in the appropriate space.

RESOLUTION	FOR	AGAINST
Receiving the Accounts		
Declaring Dividends		
Re-electing Dr. Sam Mensah		
Re-electing Mr. John T. Warmann		
Approving Directors' Fees		
Authorizing Directors to fix the remuneration of Auditors		

Before Posting the form, Please tear off this part and return to the meeting Cut along the dotted line

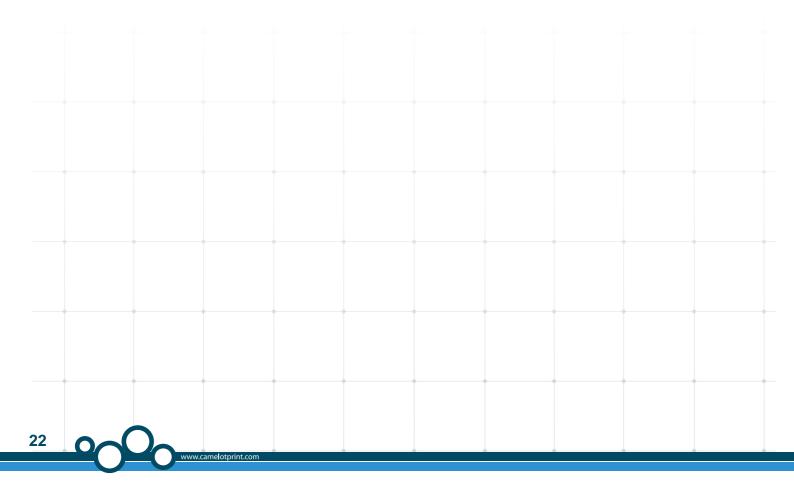
# **ADMISSION FORM**

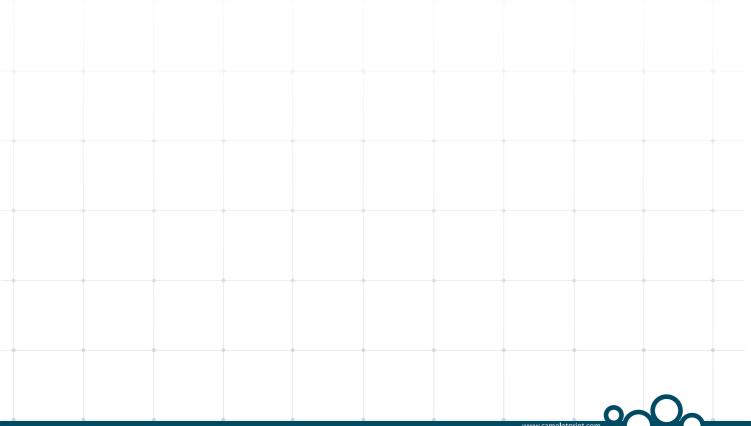
This Proxy Form should NOT be completed and sent to the Registrar, Merchant Bank (Ghana) Limited, Kwame Nkrumah Avenue, P. O. Box 401, if the member will be attending the meeting.

#### Note:

- 1. In case of joint holders each joint holder should sign.
- 2. If executed by a Corporation the Proxy Form should bear its common seal on its behalf by a director.
- 3. Please sign the above proxy form and post to the address shown overleaf not later than 24th June, 2003.
- 4. The proxy must produce this admission form along with the Annual Report & Accounts to obtain entrance to the meeting.

The Registrar
Merchant Bank (Ghana) Ltd.
Kwame Nkrumah Avenue
P. O. Box 401
Accra





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# **ebook** prepared by



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