## **ITIL 4 Foundation Sample Questions:**

# **01.** How should an organization include third-party suppliers in the continual improvement of services?

- **a)** Ensure suppliers include details of their approach to service improvement in contracts
- **b)** Require evidence that the supplier uses agile development methods
- **c)** Require evidence that the supplier implements all improvements using project management practices
- **d)** Ensure that all supplier problem management activities result in improvements

## 02. What is the reason for using a balanced bundle of service metrics?

- a) It reduces the number of metrics that need to be collected
- **b)** It reports each service element separately
- **c)** It provides an outcome-based view of services
- d) It facilitates the automatic collection of metrics

## 03. Why should incidents be prioritized?

- a) To help automated matching of incidents to problems or known errors
- **b)** To identify which support team the incident should be escalated to
- c) To ensure that incidents with the highest business impact are resolved first
- **d)** To encourage a high level of collaboration within and between teams

# 04. Which guiding principle recommends assessing the current state and deciding what can be reused?

- a) Focus on value
- **b)** Start where you are
- c) Collaborate and promote visibility
- d) Progress iteratively with feedback

## 05. How do all value chain activities transform inputs to outputs?

- a) By determining service demand
- **b)** By using a combination of practices
- c) By using a single functional team
- **d)** By implementing process automation

## 06. Which practice ensures that accurate and reliable information is available about configuration items and the relationships between them?

- a) Service configuration management
- **b)** Service desk
- c) IT asset management
- **d)** Monitoring and event management

# 07. What does the 'service request management' practice depend on for maximum efficiency?

- a) Compliments and complaints
- **b)** Self-service tools
- c) Processes and procedures
- **d)** Incident management

## 08. Which term describes the functionality offered by a service?

- a) Cost
- **b)** Utility

- **c)** Warranty
- d) Risk

## 09. Why should service desk staff detect recurring issues?

- a) To help identify problems
- **b)** To escalate incidents to the correct support team
- c) To ensure effective handling of service requests
- **d)** To engage the correct change authority

# 10. What is the effect of increased automation on the 'service desk' practice?

- a) Greater ability to focus on customer experience when personal contact is needed
- **b)** Decrease in self-service incident logging and resolution
- c) Increased ability to focus on fixing technology instead of supporting people
- **d)** Elimination of the need to escalate incidents to support teams

Question 1

## Which dimension includes a workflow management system?

- A. Organizations and people
- **B.** Partners and suppliers
- **C.** Information and technology
- **D.** Value streams and processes

Question 2

Identify the missing word in the following sentence. A service is a means of enabling value co-creation by facilitating outcomes that customers want to achieve, without the customer having to manage specific [?] and risks.

- **A.** information
- **B.** costs
- **C.** utility
- **D.** warranty

Question 3

## Which of these should be logged and managed as a problem?

- A. A user requests delivery of a laptop
- **B.** A monitoring tool detects a change of state for a service
- C. Trend analysis shows a large number of similar incidents
- **D.** 'Continual improvement' needs to prioritize an improvement opportunity

# In which two situations should the ITIL guiding principles be considered?

- 1. In every initiative
- 2. In relationships with all stakeholders
- 3. Only in specific initiatives where the principle is relevant
- 4. Only in specific stakeholder relationships where the principle is relevant
  - **A.** 1 and 2
  - **B.** 2 and 3
  - **C.** 3 and 4
  - **D.** 1 and 4

Question 5

# Which guiding principle recommends coordinating all dimensions of service management?

- A. Start where you are
- B. Progress iteratively with feedback
- **C.** Think and work holistically
- D. Keep it simple and practical

Question 6

## What is the purpose of the 'relationship management' practice?

- A. To establish and nurture the links between the organization and its stakeholders
- **B.** To align the organization's practices and services with changing business needs
- **C.** To set clear business-based targets for service performance
- D. To support the agreed quality of a service handling all agreed, userinitiated service requests

Question 7

## How should the workflow for a new service request be designed?

- **A.** Use a single workflow for all types of service request
- **B.** Use different workflows for each type of service request
- **C.** Avoid workflows for simple service requests
- **D.** Leverage existing workflows whenever possible

## What is the purpose of the 'information security management' practice?

- A. To protect the information needed by the organization to conduct its business
- **B.** To observe services and service components
- **C.** To ensure that accurate and reliable information about the configuration of services is available when and where it is needed
- **D.** To plan and manage the full lifecycle of all IT assets

#### Question 9

Identify the missing word in the following sentence.

The use of [?] should support, not replace what is observed, when using the 'start where you are' guiding principle.

- A. measurement
- **B.** tools
- C. plans
- **D.** process

Question 10

## How should automation be implemented?

- A. By replacing human intervention wherever possible
- **B.** By replacing the existing tools first
- C. By initially concentrating on the most complex tasks
- **D.** By optimizing as much as possible first

Question 11

## Which activity is part of the 'continual improvement' practice?

- A. Identifying and logging opportunities
- **B.** Delivering tactical and operational engagement with customers
- **C.** Populating and maintaining the asset register
- **D.** Providing a clear path for users to report issues, queries, and requests

Question 12

## Which competencies are required by the 'service level management' practice?

- A. Problem investigation and resolution
- **B.** Business analysis and commercial management
- C. Incident analysis and prioritization
- **D.** Balanced scorecard reviews and maturity assessment

# Which practice uses techniques such as SWOT analysis, balanced scorecard reviews, and maturity assessments?

- A. Incident management
- **B.** Problem management
- C. Continual improvement
- **D.** Service request management

#### Question 14

## Which statement about costs is CORRECT?

- A. Costs imposed on the consumer are costs of service utility
- **B.** Costs removed from the consumer are part of the value proposition
- C. Costs imposed on the consumer are costs of service warranty
- **D.** Costs removed from the consumer are part of service consumption

## Question 15

## What is typically needed to assign complex incidents to support groups?

- **A.** A self-help tool
- **B.** The incident priority
- C. A change schedule
- **D.** The incident category

## Question 16

Which process or function is responsible for monitoring activities and events in the IT infrastructure?

- Incident management
- IT operations management
- Capacity management
- Service level management

## Question 17

Implementation of ITIL service management requires the preparation and planning of the effective and efficient use of "the four Ps." What are these four Ps?

- People, process, products, partners
- Performance, process, products, problems
- People, products, perspective, partners
- People, process, partners, performance

Which of the following options is a hierarchy that is used in knowledge management?

- Information Data Knowledge Wisdom
- Data Information Knowledge Wisdom
- Knowledge Wisdom Information Data
- Wisdom Information Data Knowledge

## Question 19

At which stage of the lifecycle is value creation a driving principle?

- Service design
- Service strategy
- Service transition
- Continual service improvement

#### Question 20

Which of the following statements BEST describes a definitive media library (DML)?

- A secure library where definitive authorized versions of all media configuration items (CIs) are stored and protected
- A secure location where definitive hardware spares are held
- A database that contains definitions of all media CIs
- A secure library where definitive authorized versions of all software and back-ups are stored and protected

## Question 21

Which of the following statements MOST correctly identifies the scope of design coordination activities?

- Only changes to business-critical systems are included
- Any changes that would benefit the organization are included
- All changes are mandated to be included
- Only changes that introduce new services are included

## Question 22

Which of the following items would commonly be on the agenda for a change advisory board (CAB)?

- Updates to the change schedule
- Reviews of completed changes
- Details of failed changes
- All of these options

Who is responsible for defining metrics for change management?

- Change advisory board (CAB)
- Change management process owner
- Continual service improvement manager
- Service owner

## Question 24

Which of the following is an enabler of best practice?

- Standards
- Academic research
- Technology
- Internal experience

#### Question 25

Which function or process would provide staff to monitor events in an operation's bridge or network operations Center?

- Technical management
- Applications management
- IT Operations Management
- Request fulfilment

## Question 26

What is the BEST description of a service request?

- Anything that the customer wants and is prepared to pay for
- Any request for change (RFC) that is low-risk and which can be approved by the change manager without a change advisory board (CAB) meeting
- A request from a user for information, advice or for a standard change
- Any request or demand that is entered by a user via a self-help web-based interface

## Question 27

What type of baseline captures the structure, contents and details of the infrastructure and represents a set of items that are related to each other?

- Project baseline
- Change baseline
- Asset baseline
- Configuration baseline

Which of the following are types of service are NOT defined in ITIL?

- Enhancing
- Special
- Enabling
- Core

## Question 29

Which of the following statements is CORRECT for every process?

- Neither of these
- Both of these
- It delivers its primary results to a customer or stakeholder
- It defines activities that are executed by a single function

## Question 30

Why are public frameworks, such as ITIL, attractive when compared to proprietary knowledge?

- Public frameworks are always cheaper to adopt
- Proprietary knowledge may be difficult to adopt, replicate or transfer since it is often undocumented
- Proprietary knowledge has been tested in a wide range of environments
- Public frameworks are prescriptive and tell you exactly what to do

## Question 31

Which of the following is MOST concerned with the design of new or changed services?

- Service strategy
- Change management
- Service design
- Service transition

## Question 32

Which of the following are NOT objectives of service level management?

- Monitoring, measuring and reporting the actual level of services provided
- Defining, documenting and agreeing the level of services to be provided
- Monitoring and improving customer satisfaction
- Identifying possible future markets that the service provider could operate in

Which one of the following would NOT involve event management?

- Monitoring the status of configuration items
- Intrusion detection
- Recording service desk staff absence
- Recording and monitoring environmental conditions in the data centre

## Question 34

What BEST describes the purpose of access management?

- To detect security events and make sense of them
- Provides the rights for users to be able to use a service or group of services
- To prevent problems and resulting Incidents from happening
- To provide a channel for users to request and receive standard services

## Question 35

Which one of the following can help determine the level of impact of a problem?

- Standard operating procedures (SOP)
- Configuration management system (CMS)
- Definitive media library (DML)
- Statement of requirements (SOR)

## Question 36

What should a service always deliver to customers?

- Infrastructure
- Resources
- Value
- Application

## Question 37

Which statement about the service portfolio is TRUE?

- The service portfolio includes all services except those managed by third parties
- It allows the organization unlimited resources when planning for new service deployments
- It represents all resources presently engaged or being released in various stages of the service lifecycle
- It is an integral part of the service catalogue

What does NOT need to be defined as part of EVERY process?

- Inputs and outputs
- Metrics
- Functions
- Roles

## Question 39

What is a set of specialized organizational capabilities for enabling value for customers in the form of services?

- Service offering
- Service provision
- Service management
- Service consumption

## Question 40

Which ITIL practice recommends performing service reviews to ensure that services continue to meet the needs of the organization?

- Service desk
- Service request management
- Service level management
- Service configuration management

## Question 41

## Which statement about the 'optimize and automate' guiding principle is CORRECT?

- Activities should be automated before they are optimized
- Automation is best applied to non-standard tasks
- Technology eliminates the need for human intervention
- Automation frees human resources for more complex activities

## Question 42

## Which directly assists with the diagnosis and resolution of simple incidents?

- Scripts for collecting user information
- Use of shift working patterns
- Fulfilment of service requests
- Creation of a temporary team

## Which practice includes management of workarounds and known errors?

- Monitoring and event management
- Service configuration management
- Problem management
- Incident management

## Question 44

## Which type of change is MOST LIKELY to be initiated as part of the 'service request management' practice?

- A normal change
- An emergency change
- A standard change
- A change model

## Question 45

## Which of the four dimensions includes the knowledge bases needed to deliver and manage services?

- Organizations and people
- Information and technology
- Partners and suppliers
- Value streams and processes

## Question 46

## Which statement about the 'change enablement' practice is CORRECT?

- Standard changes are those that need to be scheduled, assessed and authorized following a standard process
- Normal changes are triggered by the creation of a change request which can be created manually or automated
- Assessment and authorization of normal changes should be expedited to ensure they can be implemented quickly
- There should be a separate change authority for standard changes which includes senior managers who understand the risks involved

## Question 47

## Which is included in the purpose of the 'deliver and support' value chain activity?

- Meeting stakeholder expectations for time to market
- Understanding the organization's service vision
- Understanding stakeholder needs
- Providing services to agreed specifications

## Which is a purpose of the 'service desk' practice?

- To minimize the negative impact of incidents by restoring normal service operation as quickly as possible
- To be the entry point and single point of contact for the service provider with all of its users
- To support the agreed quality of a service by handling all pre- defined, user-initiated service requests
- To establish and nurture the links between the organization and its stakeholders at strategic and tactical levels

#### Question 49

## Which are elements of the service value system?

- Service provision, service consumption, service relationship management
- Governance, service value chain, practices
- Outcomes, utility, warranty
- Customer value, stakeholder value, organization

#### Question 50

## What is defined as a change of state that has significance for the management of an IT service?

- Event
- Incident
- Problem
- Known error

## Question 51

## Which practice makes new services available for use?

- Change enablement
- Release management
- Deployment management
- IT asset management

## Question 52

## Which guiding principle considers the importance of customer loyalty?

- Progress iteratively with feedback
- Focus on value
- Optimize and automate
- Start where you are

## Which guiding principle helps to ensure that each improvement effort has more focus and is easier to maintain?

- Start where you are
- Collaborate and promote visibility
- Progress iteratively with feedback
- Think and work holistically

## Question 54

## Which is a key activity carried out in the 'did we get there?' step of the 'continual improvement' model?

- Define measurable targets
- Perform baseline assessments
- Execute improvement actions
- Evaluate measurements and metrics

## Question 55

## What is important for a 'continual improvement register' (CIR)?

- Improvement ideas are documented, assessed and prioritized
- Improvement ideas from many sources are kept in a single CIR
- Improvement ideas that are not being actioned immediately are removed from the CIR
- Improvement ideas are tested, funded and agreed

## Question 56

## What can a service remove from the consumer and impose on the consumer?

- Utility
- Asset
- Cost
- Outcome

## Question 57

## Which is a purpose of the 'service level management' practice?

- To establish and nurture the links between the organization and its stakeholders
- To ensure that the organization's suppliers and their performance are managed appropriately
- To support the agreed quality of a service by handling all agreed, user-initiated service requests
- To set clear business-based targets for service levels

## Which statement about the automation of service requests is CORRECT?

- Service requests that cannot be automated should be handled as incidents
- Service requests and their fulfilment should be automated as much as possible
- Service requests that cannot be automated should be handled as problems
- Service requests and their fulfilment should be carried out by service desk staff without automation

#### Question 59

## Identify the missing word in the following sentence.

A service is a means of enabling value co-creation by facilitating [?] that customers want to achieve, without the customer having to manage specific costs and risks.

- utility
- warranty
- outcomes
- outputs

## Question 60

## Which benefit is MOST aligned with the guiding principle 'progress iteratively with feedback'?

- Service providers are able to respond more quickly to customer needs
- Bottlenecks in the service provider's workflow are identified
- The complexities of the service provider's IT systems are identified
- The service provider gains a better understanding of the customer experience

#### Question 61

## Which guiding principle discourages silo activity'?

- Focus on value
- Start where you are
- Collaborate and promote visibility
- Keep it simple and practical

#### Question 62

## In which step of the 'continual improvement model' is an improvement plan implemented?

- What is the vision?
- How do we get there?
- Take action
- Did we get there?

Which practice includes conducting regular reviews to ensure that services are still appropriate and relevant?

- Service desk
- Continual improvement
- Service level management
- Change enablement

## Question 64

Which practice establishes a channel between the service provider and its users?

- Change enablement
- Supplier management
- Relationship management
- Service desk

## Question 65

Which describes a 'change authority'?

- A tool used to help plan changes
- A person who approves a change
- A way to manage the people aspects of change
- A model used to determine who will assess a change

## Question 66

Which guiding principle considers which parts of an existing process should be kept by identifying how they contribute to value creation?

- Progress iteratively with feedback
- Collaborate and promote visibility
- Keep it simple and practical
- Think and work holistically

## Question 67

Identify the missing word in the following sentence. A service is a means of enabling value co-creation by facilitating [?] that customers want to achieve, without the customer having to manage specific costs and risks.

- outputs
- outcomes
- utility
- warranty

Which of the four dimensions includes the knowledge bases needed to deliver and manage services?

- Value streams and processes
- Information and technology
- Partners and suppliers
- Organizations and people

## Question 69

Which phase of problem management includes analysing incidents to look for patterns and trends?

- Error control
- Problem identification
- Problem control
- Post-implementation review

## Question 70

Which guiding principle considers customer and user experience?

- Start where you are
- Focus on value
- Collaborate and promote visibility
- Keep it simple and practical

## Question 71

Which BEST describes the purpose of the 'improve' value chain activity?

- To continually improve all products and services across all value chain Activities
- To make new and improved services and features available for use
- To ensure a shared understanding of the vision and improvement direction for all products and services
- To organize a major improvement initiative into several smaller initiatives

## Question 72

Which benefit is MOST aligned with the guiding principle 'progress iteratively with feedback'?

- The complexities of the service provider's IT systems are identified
- The service provider gains a better understanding of the customer experience
- Service providers are able to respond more quickly to customer needs
- Bottlenecks in the service provider's workflow are identified

Identify the missing word in the following sentence. A [?] is the addition, modification, or removal of anything that could have a direct or indirect effect on services.

- configuration item
- change
- problem
- risk

## Question 74

What aspect of 'service level management' asks service consumers what their work involves and how technology helps them?

- Customer engagement
- Business metrics
- Customer feedback
- Operational metrics

## Question 75

Which type of change is MOST LIKELY to be initiated as part of the 'service request management' practice?

- An emergency change
- A change model
- A standard change
- A normal change

## Question 76

Which practice provides a communications point for users to report operational issues, queries and requests?

- Service desk
- Incident management
- Relationship management
- Continual improvement

## Question 77

What includes governance as a component?

- The service value chain
- The guiding principles
- Practices
- The service value system

Which describes a CORRECT approach to change authorization?

- Normal changes are typically implemented as service requests and authorized by the service desk
- Normal changes should be assessed and authorized before they are deployed
- Emergency changes should be authorized by as many people as possible to reduce risk
- Changes included in the change schedule are pre-authorized and do not need additional authorization

#### Question 79

Which TWO statements about the guiding principles are CORRECT?

- 1. The guiding principles support continual improvement
- 2. Each guiding principle applies to a selection of the available stakeholder groups
- 3. Organizations should decide which one of the guiding principles is relevant to them
- 4. Organizations should consider how the guiding principles interact with each other
  - 1 and 4
  - 1 and 2
  - 3 and 4
  - 2 and 3

## Question 80

What is the purpose of the 'monitoring and event management' practice?

- To restore normal service operation as quickly as possible
- To systematically observe services and service components
- To capture demand for incident resolution and service requests
- To manage workarounds and known errors

## Question 81

Which practice improves customer and user satisfaction by reducing the negative impact of service interruptions?

- Change enablement
- Incident management
- Service level management
- Service request management

## Question 82

What is the definition of a problem?

- An incident for which a full resolution is not yet available
- A cause, or potential cause, of one or more incidents
- An unplanned interruption to a service, or reduction in the quality of a service
- Any change of state that has significance for the management of a configuration item (CI)

Which dimension is MOST concerned with skills, competencies, roles and responsibilities?

- Value streams and processes
- Organizations and people
- Information and technology
- Partners and suppliers

## Question 84

Which practice includes management of workarounds and known errors?

- Incident management
- Service configuration management
- Monitoring and event management
- Problem management

## Question 85

Which ITIL practice recommends performing service reviews to ensure that services continue to meet the needs of the organization?

- Service configuration management
- Service desk
- Service level management
- Service request management

## Question 86

Which costs are included in the value proposition of a service?

- Tangible or intangible results for the service consumer because they are using the service
- Additional expense that the service consumer has because they are using the service
- The benefits, usefulness, and importance of the service that are perceived by the service consumer
- Money that the service consumer no longer needs to spend because they are using the service

## Question 87

Which statement about the 'continual improvement model' is CORRECT?

- The model is applicable to only certain parts of the service value system
- Organizations should use an additional model or method to link improvements to customer value.
- The flow of the model helps organizations to link improvements to its goals
- Organizations should work through the steps of the model in the sequence in which they are presented

Which activity is part of the 'continual improvement' practice?

- Improving relationships with and between stakeholders
- Identifying the cause of unplanned interruptions to service
- Handling compliments and complaints from users to identify improvements
- Prioritizing and creating business cases for improvement initiatives

#### Question 89

Why should some service requests be fulfilled with no additional approvals?

- To streamline the fulfilment workflow
- To ensure that information security requirements are met
- To ensure that spending is properly accounted for
- To set user expectations for fulfilment times

#### Question 90

What is used to link activities within the service value chain?

- Opportunity, demand and value
- Service desk
- Inputs, outputs and triggers
- Service level agreements

## Question 91

Which is a purpose of release management?

- To make new and changed services available for use
- To handle user-initiated service requests
- To move hardware and software to live environments
- To protect the organization's information

#### Question 92

What is the PRIMARY use of a change schedule?

- To support the 'incident management' practice and improvement planning
- To manage emergency changes
- To manage standard changes
- To plan changes and help avoid conflicts

### Question 93

Which practice has a purpose that includes managing risks to confidentiality, integrity and availability?

- Service level management
- Information security management
- Continual improvement
- Monitoring and event management

What is the purpose of the 'incident management' practice?

- To reduce the likelihood and impact of incidents by identifying actual and potential causes of incidents
- To capture demand for incident resolution and service requests
- To support the agreed service quality by effective handling of all agreed user initiated service requests
- To minimize the negative impact of incidents by restoring normal service operation as quickly as possible

## Question 95

What impact does automation have on a service desk?

- Increased phone contact and a reduced ability to focus on user experience
- Ability to work from a single centralised location
- Less low level work and a greater ability to focus on user experience
- Ability to work from multiple locations, geographically dispersed

## Question 96

A service offering may include goods, access to resources, and service actions. Which is an example of a service action?

- A password allows a user connect to a Wi-Fi network
- A service desk agent provides support to a user
- A mobile phone enables a user to work remotely
- A license allows a user to install a software product

### Question 97

Which step of the continual improvement model includes baseline assessments?

- Where do we want to be?
- Did we get there?
- Where are we now?
- What is the vision?

## Question 98

Which directly assists with the diagnosis and resolution of simple incidents?

- Scripts for collecting user information
- Fulfilment of service requests
- Creation of a temporary team
- Use of shift working patterns

Which statement about the 'optimize and automate' guiding principle is CORRECT?

- Activities should be automated before they are optimized
- Automation is best applied to non-standard tasks
- Automation frees human resources for more complex activities
- Technology eliminates the need for human intervention

## Question 100

An organization asks a stakeholder to review a planned change. Which guiding principle does this demonstrate?

- Collaborate and promote visibility
- Focus on value
- Start where you are
- Keep it simple and practical

## Question 101

What is a set of specialized organizational capabilities for enabling value for customers in the form of services?

- Service provision
- Service offering
- Service consumption
- Service management

## Question 102

What varies in size and complexity, and uses functions to achieve its objectives?

- A risk
- An outcome
- An organization
- A practice

## Question 103

What are typically recognized through notifications created by an IT service, CI or monitoring tool?

- Events
- Incidents
- Problems
- Requests

## Which of these activities is carried out as part of 'problem management'?

- Trend analysis of incident records
- Diagnosing and resolving incidents
- Escalating incidents to a support team for resolution
- Creating incident records

## Question 105

## Which guiding principle says that it is not usually necessary to build something new?

- Think and work holistically
- Start where you are
- Progress iteratively with feedback
- Focus on value

## Question 106

## Which MOST helps an organization adapt ITIL concepts so that they apply to the organization's specific circumstances

- Guiding principles
- Practices
- Continual improvement
- Service value chain

### Question 107

## Which is provided by the 'engage' value chain activity?

- Ensuring that service components are available when needed
- Ensuring that stakeholder needs are understood by the organization
- Ensuring that stakeholder expectations for quality are met
- Ensuring that services are operated to meet agreed specifications

## Question 108

## What are 'engage', 'plan' and 'improve' examples of?

- Service level management
- Service value chain activities
- Change control
- Service value chain inputs

## Which practice establishes a channel between the service provider and its users?

- Change enablement
- Service desk
- Supplier management
- Relationship management

## Question 110

## Which describes a 'change authority'?

- A person who approves a change
- A way to manage the people aspects of change
- A model used to determine who will assess a change
- A tool used to help plan changes

#### Question 111

## Which approach is CORRECT when applying the guiding principle 'keep it simple and practical'?

- Only add controls and metrics that are required for compliance
- Only add controls and metrics when they are needed
- Design controls and metrics first, then remove those not adding value
- Design controls and metrics and add them individually until all are implemented

## Question 112

## Which skill is an essential part of the 'service level management' practice?

- Problem analysis
- Listening
- Technical knowledge
- Diagnosis

#### Question 113

## Which TWO statements about an organization's culture are CORRECT?

- 1. It is created from shared values based on how it carries out its work
- 2. It is determined by the type of technology used to support services
- 3. It should be based on the culture of prospective suppliers
- 4. It should be based on the objectives of the organization
  - 3 and 4
  - 1 and 4

- 1 and 2
- 2 and 3

What is defined as any financially valuable component that can contribute to the delivery of a service?

- IT asset
- Product
- Configuration item
- Event

Question 115

Which dimension considers the application of artificial intelligence to service management?

- Information and technology
- Value streams and processes
- Partners and suppliers
- Organizations and people

Question 116

Which is a low risk change that has been pre-approved so that no additional authorization is needed?

- An emergency change
- A change model
- A standard change
- A normal change

Question 117

Which TWO are important aspects of the 'service request management' practice?

- 1. Standardization and automation
- 2. Providing a variety of channels for access
- 3. Establishing a shared view of targets
- 4. Policies for approvals
  - 2 and 3
  - 3 and 4
  - 1 and 2
  - 1 and 4

Question 118

## Which practice has a purpose that includes the handling of pre-defined, user- initiated demands for service?

- Deployment management
- Service request management
- Change enablement
- Service configuration management

## Question 120

## Which activity is part of the 'continual improvement' practice?

- Prioritizing and creating business cases for improvement initiatives
- Improving relationships with and between stakeholders
- Handling compliments and complaints from users to identify improvements
- Identifying the cause of unplanned interruptions to service

## Question 121

## Which practice involves the management of vulnerabilities that have been analysed but not resolved?

- Problem management
- Service request management
- Service level management
- Change enablement

## Question 122

## Identify the missing word in the following sentence.

A service is a means of enabling value co-creation by facilitating outcomes that customers want to achieve, without the customer having to manage specific [?] and risks.

- utility
- costs
- warranty
- information

## Which TWO are considered part of the 'organizations and people' dimension of service management?

- 1. Systems of authority
- 2. Culture
- 3. Relationships between organizations
- 4. Workflows
  - 3 and 4
  - 2 and 3
  - 1 and 2
  - 1 and 4

Question 124

## Which statement about the steps to fulfil a service request is CORRECT?

- They should be complex and detailed
- They should be well-known and proven
- They should include incident handling
- They should be brief and simple

Question 125

## Which describes the 'plan' value chain activity?

- It ensures that services are delivered and supported according to agreed specifications and stakeholders' expectations
- It ensures continual improvement of products, services, and practices across all value chain activities
- It ensures that service components are available when and where they are needed, and meet agreed specifications
- It ensures a shared understanding of the current status and vision for all products and services across the organization

Question 126

## Which is part of the 'focus on value' guiding principle?

- Reducing the number of steps in the customer experience
- Identifying activities that can be achieved in smaller iterations
- Assessing services to identify parts that can be reused
- Understanding what services help the service consumer

## Which statement about 'continual improvement' is CORRECT?

- Everyone in the organization is responsible for some aspects of 'continual improvement'
- All improvement ideas should be logged in a single 'continual improvement register'
- A single team should carry out 'continual improvement' across the organization
- Continual improvement' should have minimal interaction with other practices

Question 128

## Which 'service level management' activity helps staff to deliver a more business- focused service?

- Measuring low-level operational activities
- Understanding the ongoing requirements of customers
- Creating targets based on the percentage of uptime of a service
- Using complex technical terminology in service level agreements (SLAs)

Question 129

## Which is one of the MAIN concerns of the 'design and transition' value chain activity?

- Understanding the organization's vision
- Understanding stakeholder needs
- Meeting stakeholder expectations
- Ensuring service components are available

Question 130

## Why is it important to set target resolution times in 'incident management'?

- They facilitate information sharing and learning
- They determine which support team the incident should be escalated to
- They determine when an incident becomes a problem
- They enable the management of customer and user expectations

Question 131

## Which practice facilitates operational communication between the service provider organization and users in the service consumer organization?

- Monitoring and event management
- Service level management
- Service desk
- Relationship management

#### What is the purpose of the 'problem management' practice?

- To align the organization's practices and services with changing business needs through the ongoing identification and improvement of services
- To reduce the likelihood and impact of incidents by identifying actual and potential causes of incidents, and managing workarounds and known errors
- To minimize the negative impact of incidents by restoring normal service operation as quickly as possible
- To protect the information needed by the organization to conduct its business

## Question 133

## What is the MAIN benefit of 'problem management'?

- Managing workarounds and known errors
- Restoring normal service as quickly as possible
- Maximizing the number of successful changes
- Reducing the number and impact of incidents

#### Question 134

## Which activity contributes to the 'where are we now?' step of the 'continual improvement' model?

- Defining the improvement plan
- Performing baseline assessments
- Executing improvement actions
- Understanding the business mission

## Question 135

## Which BEST describes the purpose of the 'improve' value chain activity?

- To ensure a shared understanding of the vision and improvement direction for all products and services
- To continually improve all products and services across all value chain activities
- To make new and improved services and features available for use
- To organize a major improvement initiative into several smaller initiatives

## Question 136

## What aspect of 'service level management' asks service consumers what their work involves and how technology helps them?

- Operational metrics
- Customer engagement
- Customer feedback
- Business metrics

## Identify the missing word(s) in the following sentence.

The service desk should be the entry point and single point of contact for the [?] with all of its users.

- Service consumer
- Supplier
- Service provider
- Customer

## Question 138

## Which competencies are required by the 'service level management' practice?

- Business analysis and commercial management
- Balanced scorecard reviews and maturity assessment
- Incident analysis and prioritization
- Problem investigation and resolution

## Question 139

## Which statement about a 'continual improvement register' is CORRECT?

- It should be managed at the senior level of the organization
- There should only be one for the whole organization
- It should be re-prioritized as ideas are documented
- It should be used to capture user demand