

A Team

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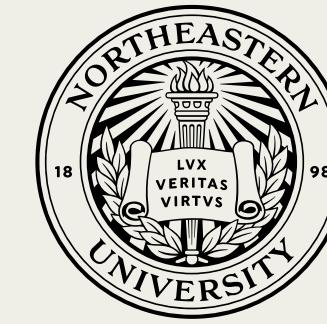
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AUTOMOTIVE MANUFACTURING AUTOMATION

EMGT5220: ENGINEERING PROJECT MANAGEMENT

Spring 2024

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- Project Summary

P U R P O S E

Enhancing the production process by leveraging industry 4.0 for improving accuracy, reducing material wastage & optimizing production cycle through automated solutions in the Welding, Painting, Tire & Windshield assembly area allowing a decrease in operational cost and enhancing overall competitiveness.

WELDING WORKSTATION

 **Problem**

Assymetric Spot
Weld Marks

Indentation Or
Cracks

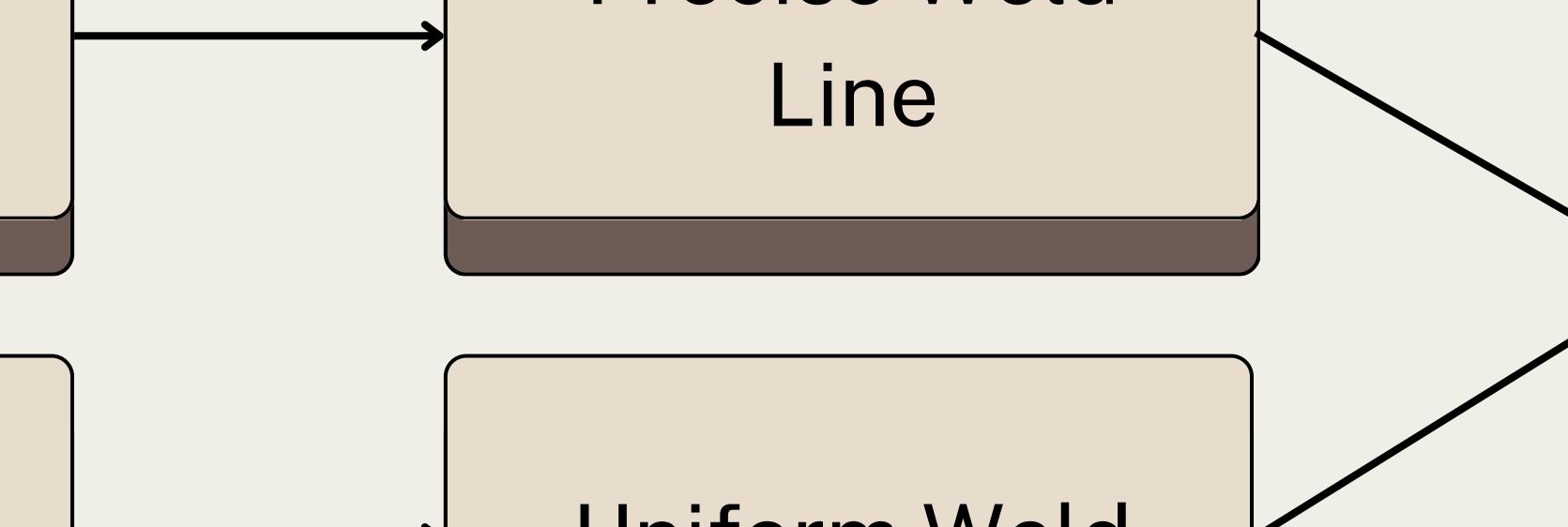
 **Goals**

Precise Weld
Line

Uniform Weld

 **Benefits**

Consistent and
Quality Weld



BODYSHOP WORKSTATION

 **Problem**

Paint Sagging Due
To Uneven Coat

 **Goals**

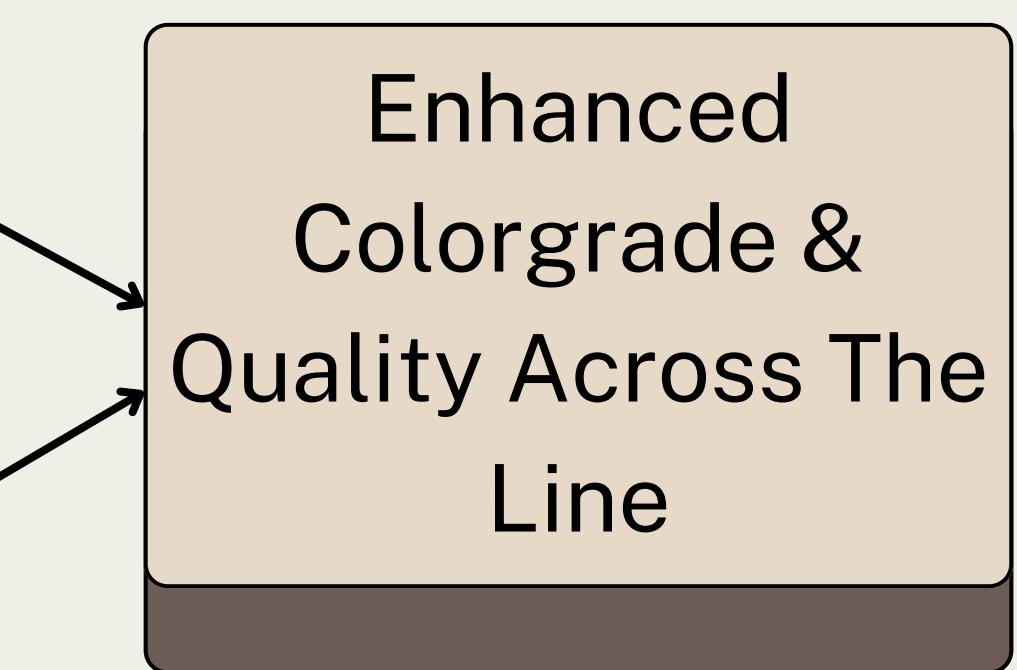
Even Coat
Finish

 **Benefits**

Enhanced
Colorgrade &
Quality Across The
Line

Colourgrade
Mismatch Due to
Inconsistent Mixing

Homogenous
Color Mixture



WINDSHIELD & TIRE INSTALLATION WORKSTATION

 **Problem**

Uneven Sealant Application

 **Goals**

Uniform Glue Application For Superior Joints

 **Benefits**

Improved Acoustic Installation

Slow Tire Application

Faster Tire Installation Cycle

Faster Production Rate



WHAT ARE WE SOLVING



TECHNICAL SUMMARY

Motoman MA1400
robots

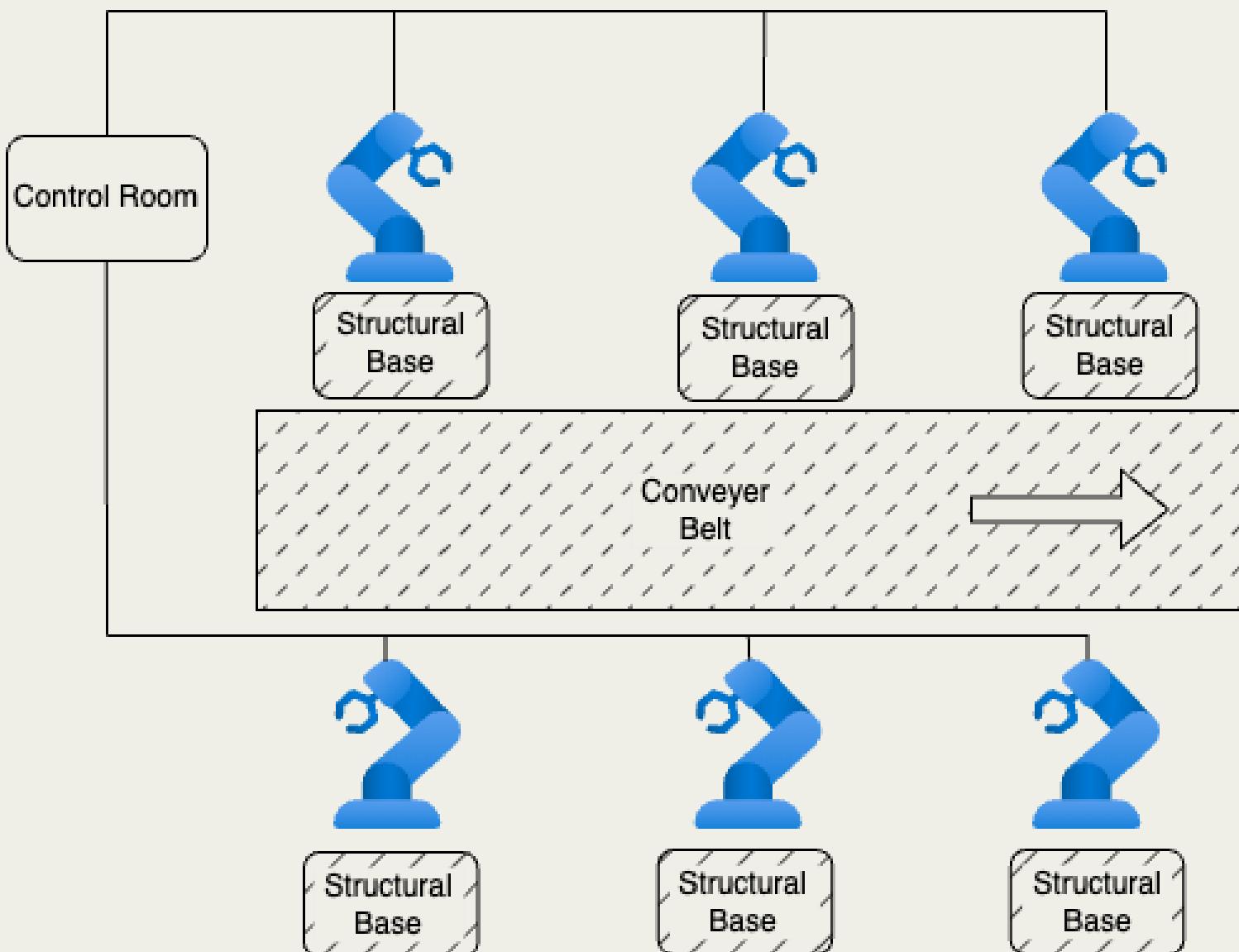
MIG welding

Horizontal arm reach
1434mm

Precision Welding

Payload Capacity
3kg

6 Axis DOF



WELDING WORKSTATION

TECHNICAL SUMMARY

FANUC R-30iB robots

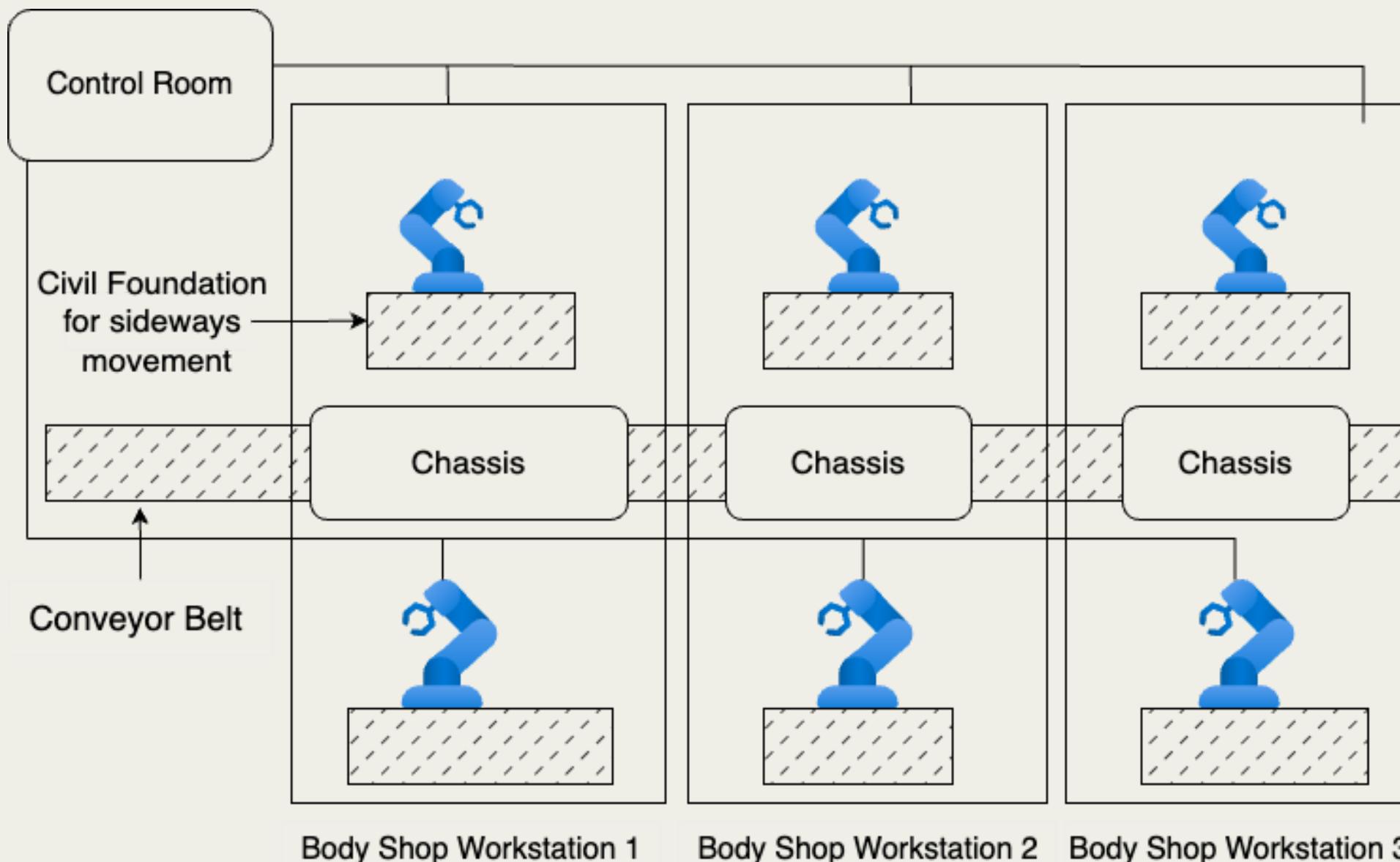
Rail-mounted robots

Horizontal arm reach
2800mm

Painting efficiency

Payload Capacity
100kg

6 Axis DOF



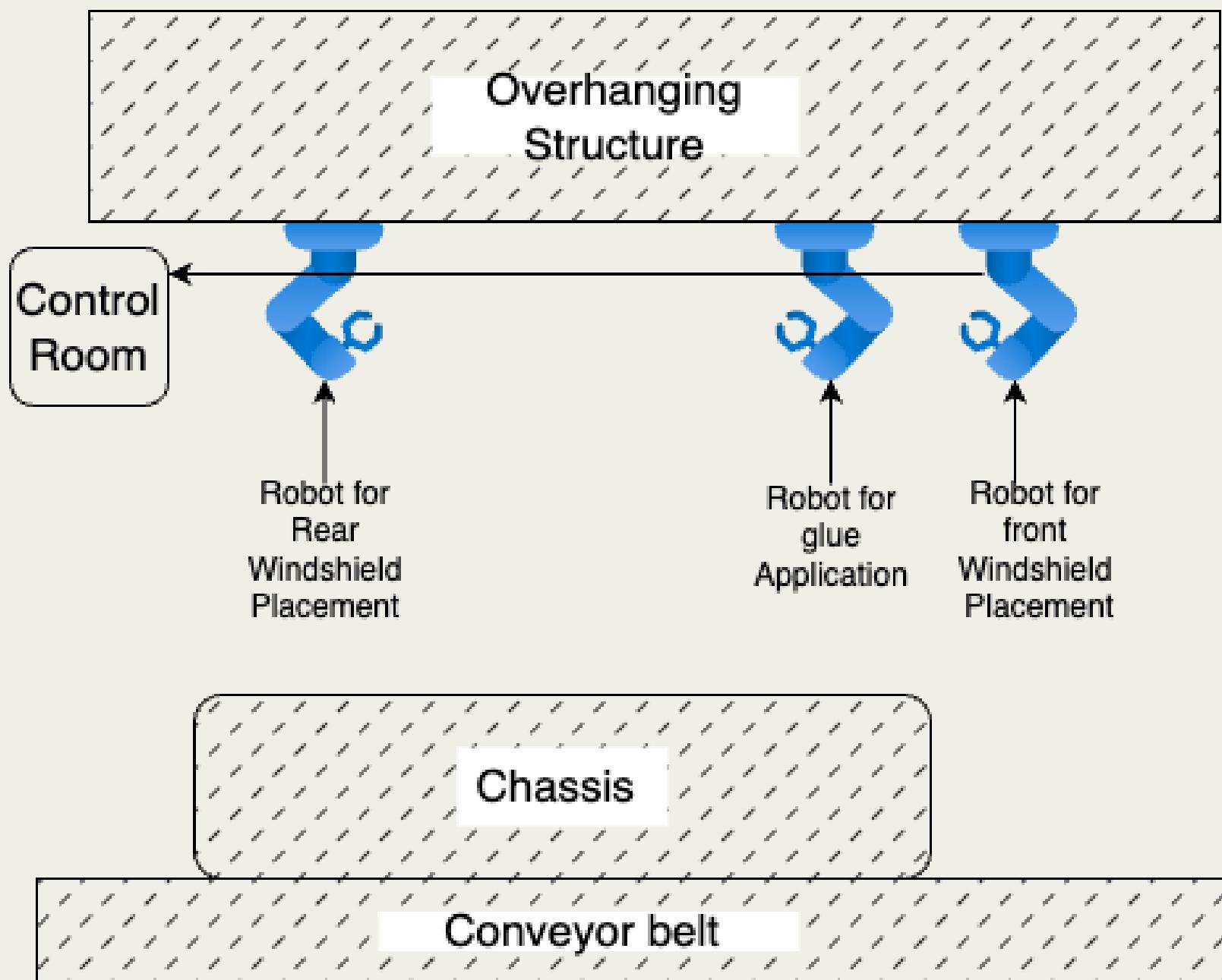
BODY SHOP WORKSTATION

TECHNICAL SUMMARY

FANUC
R-2000iA/165F

FANUC R-30iB
controller

Horizontal arm reach
2650mm



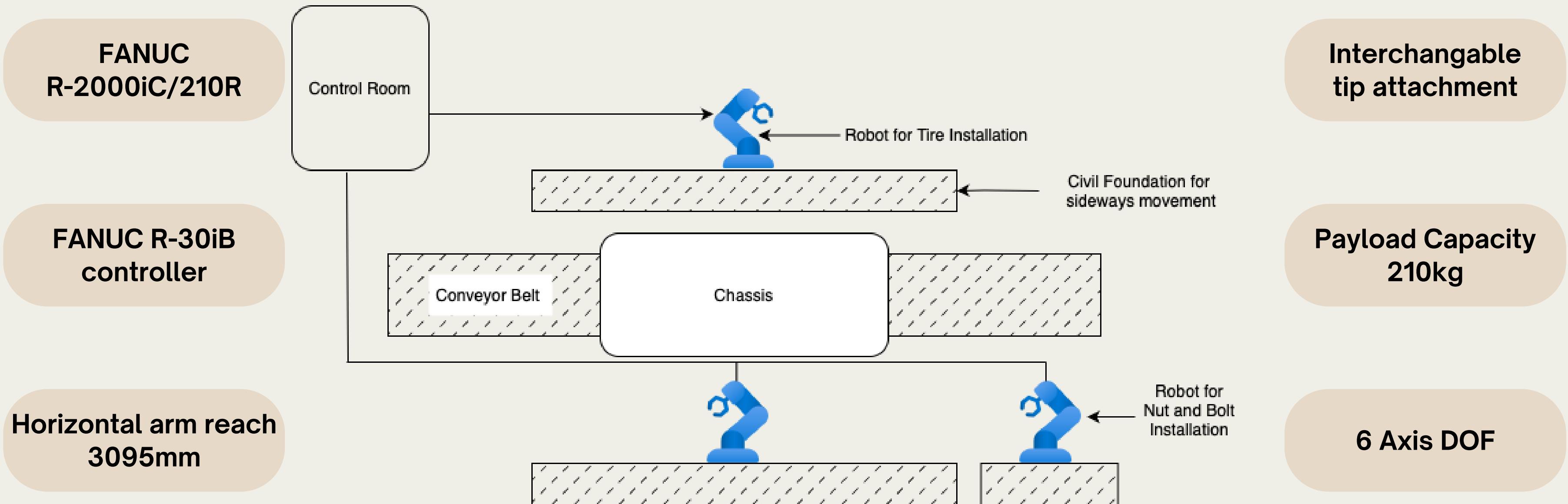
Vacuum holder tip
attachment

Payload Capacity
165kg

6 Axis DOF

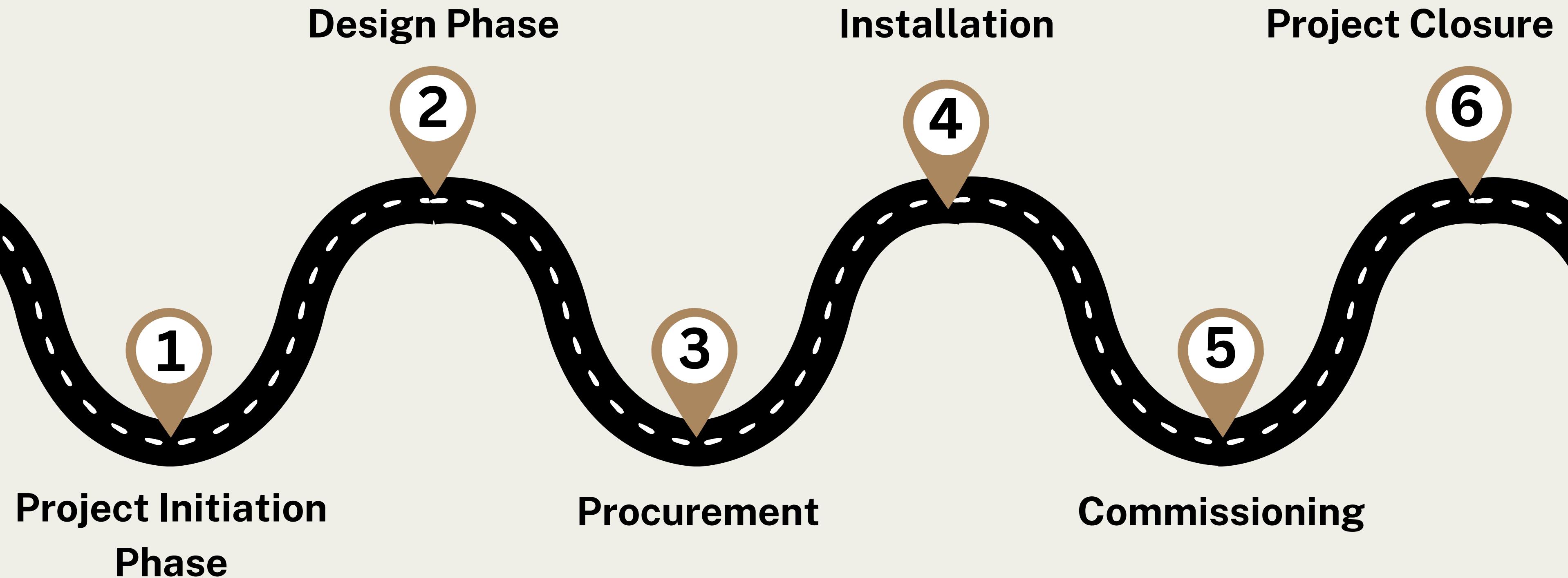
WINDSHIELD WORKSTATION

TECHNICAL SUMMARY



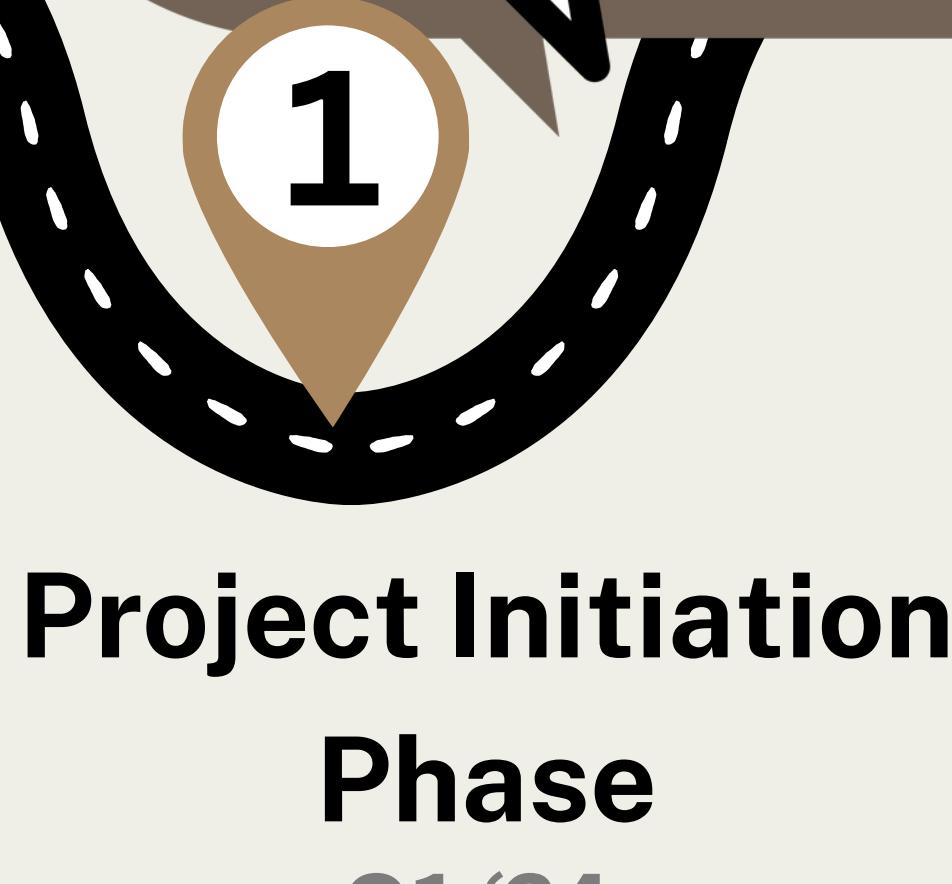
TIRE WORKSTATION

PROJECT ROADMAP



PROJECT ROADMAP

- Stakeholder Identification
- Scope And Goal Identification
- Project Team Formation



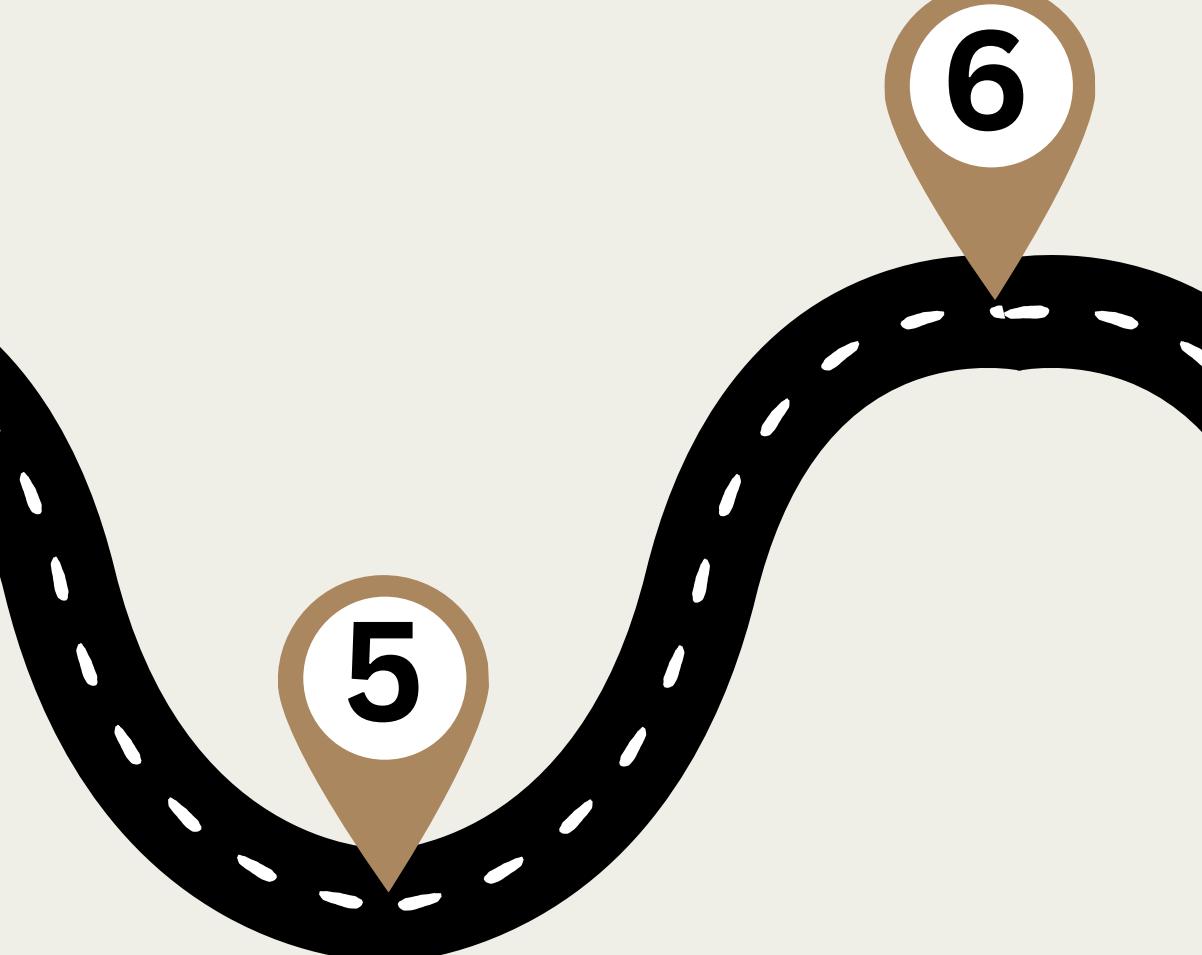
Installation



Project Closure

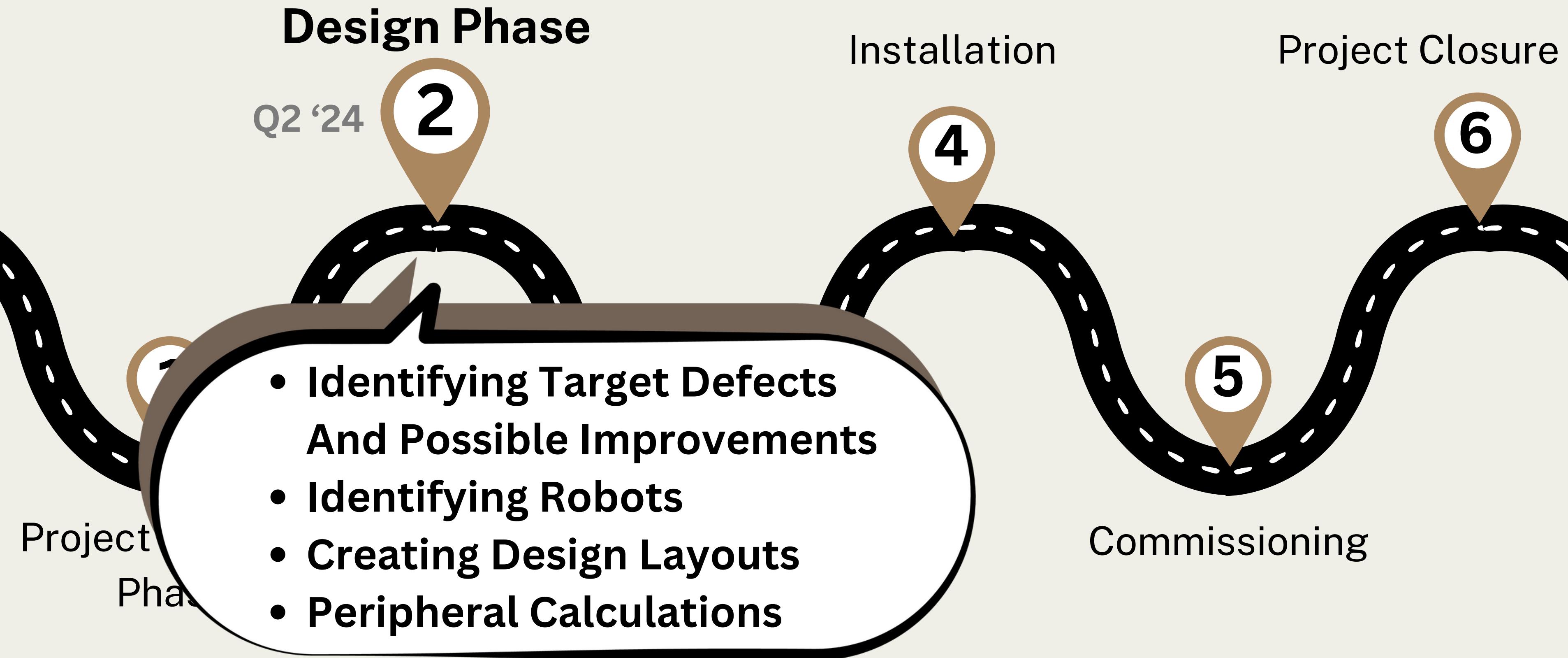


Procurement

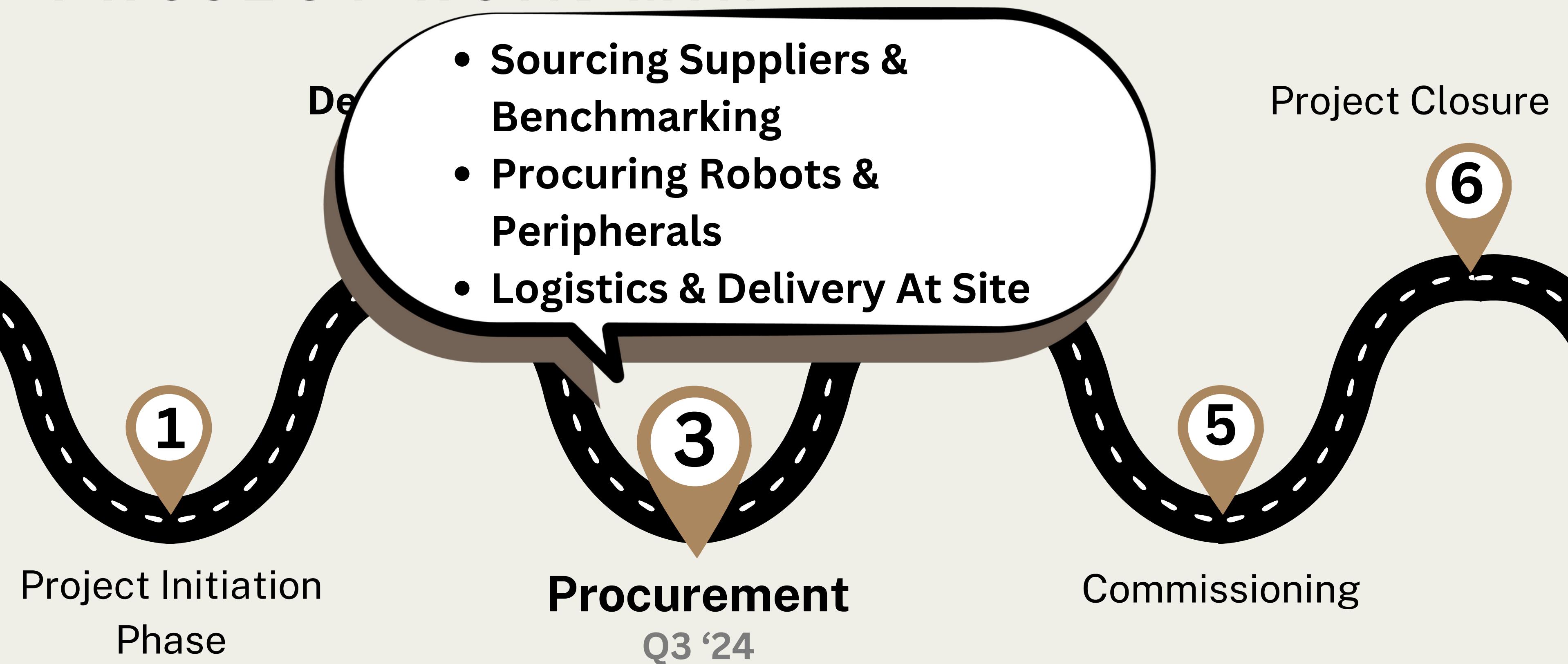


Commissioning

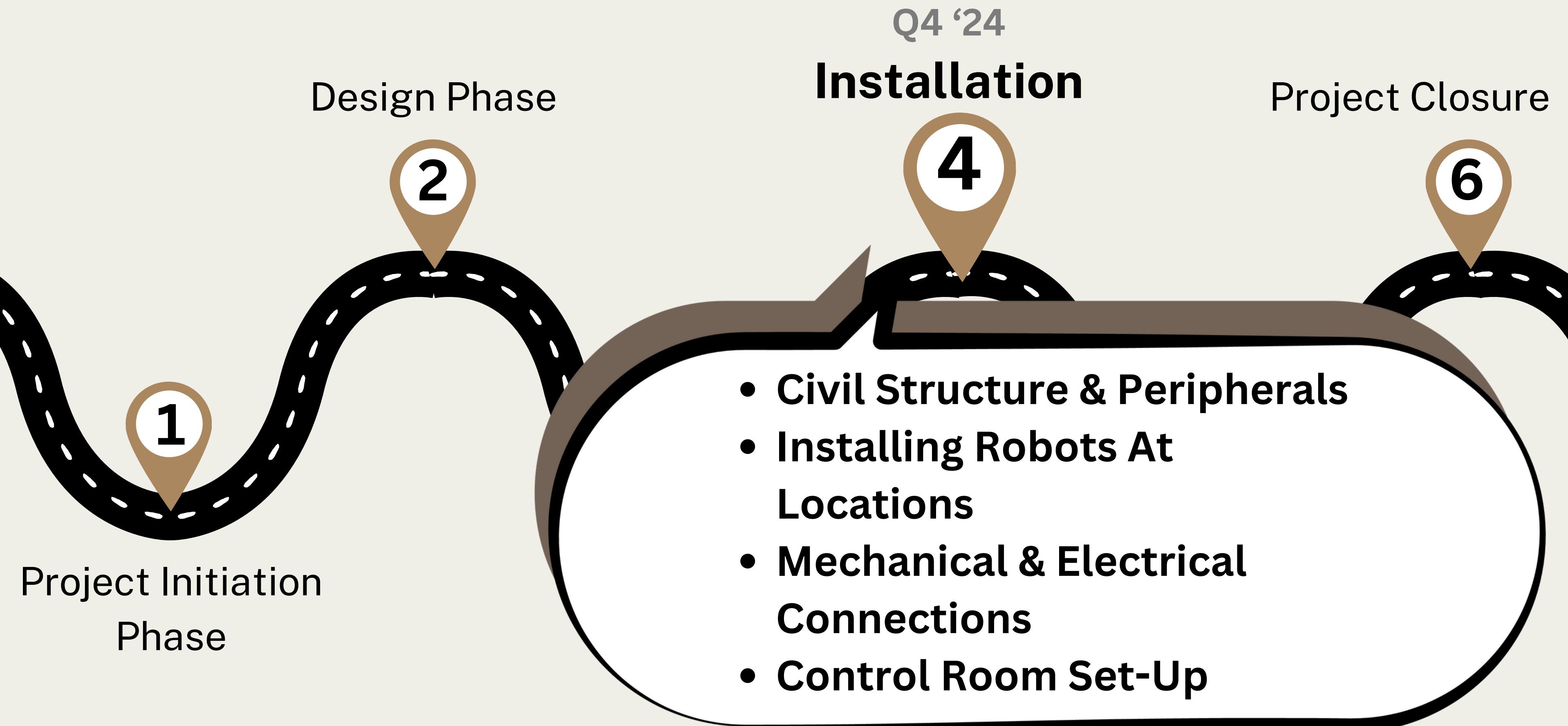
PROJECT ROADMAP



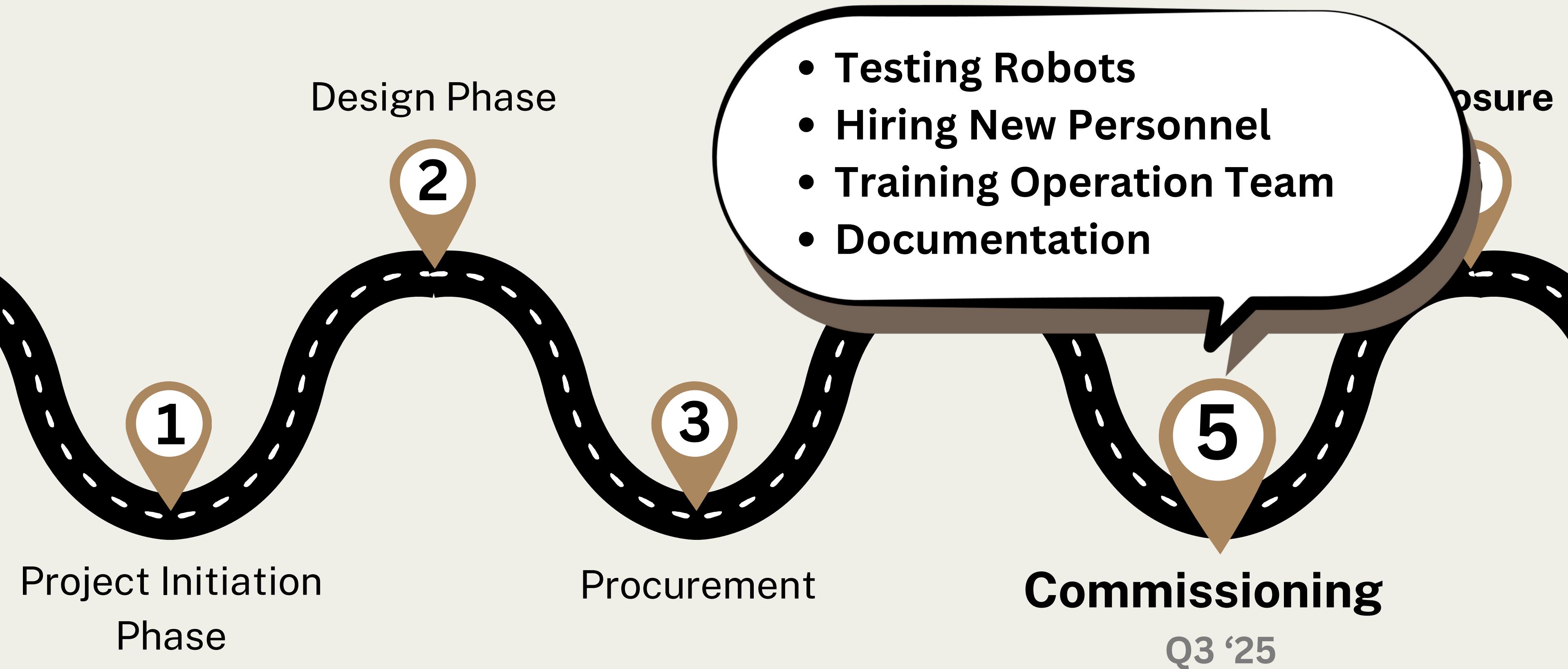
PROJECT ROADMAP



PROJECT ROADMAP



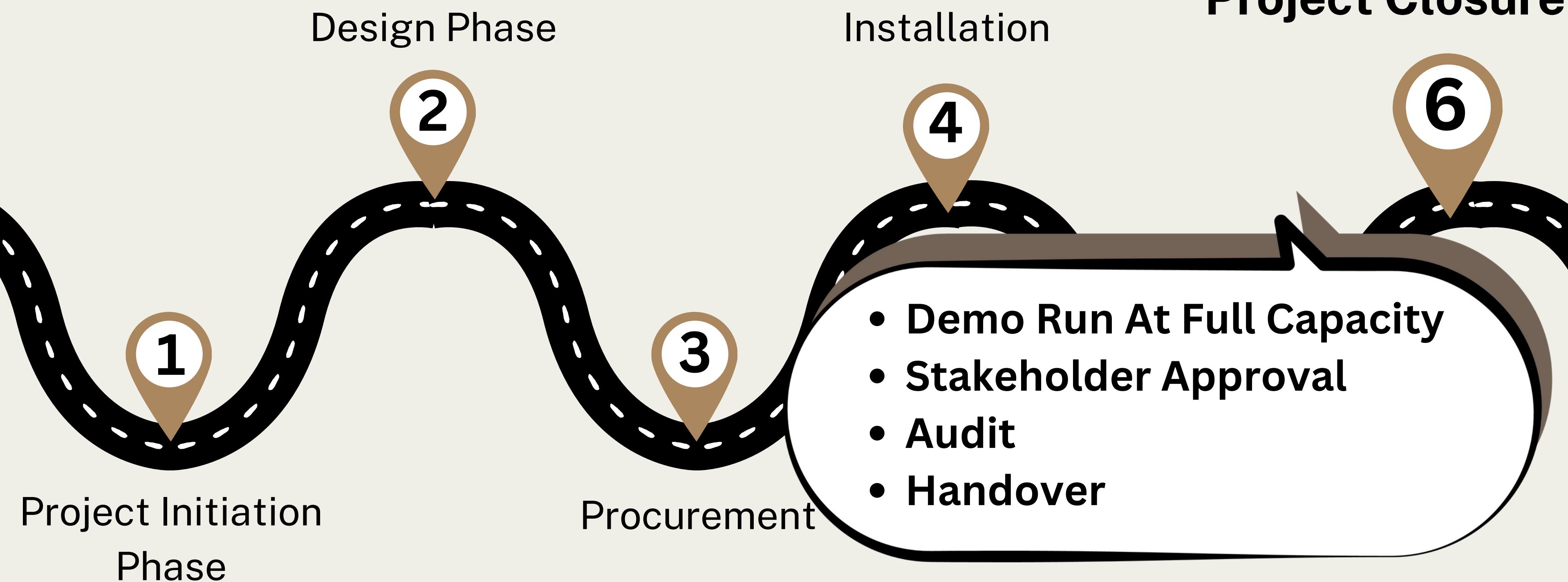
PROJECT ROADMAP



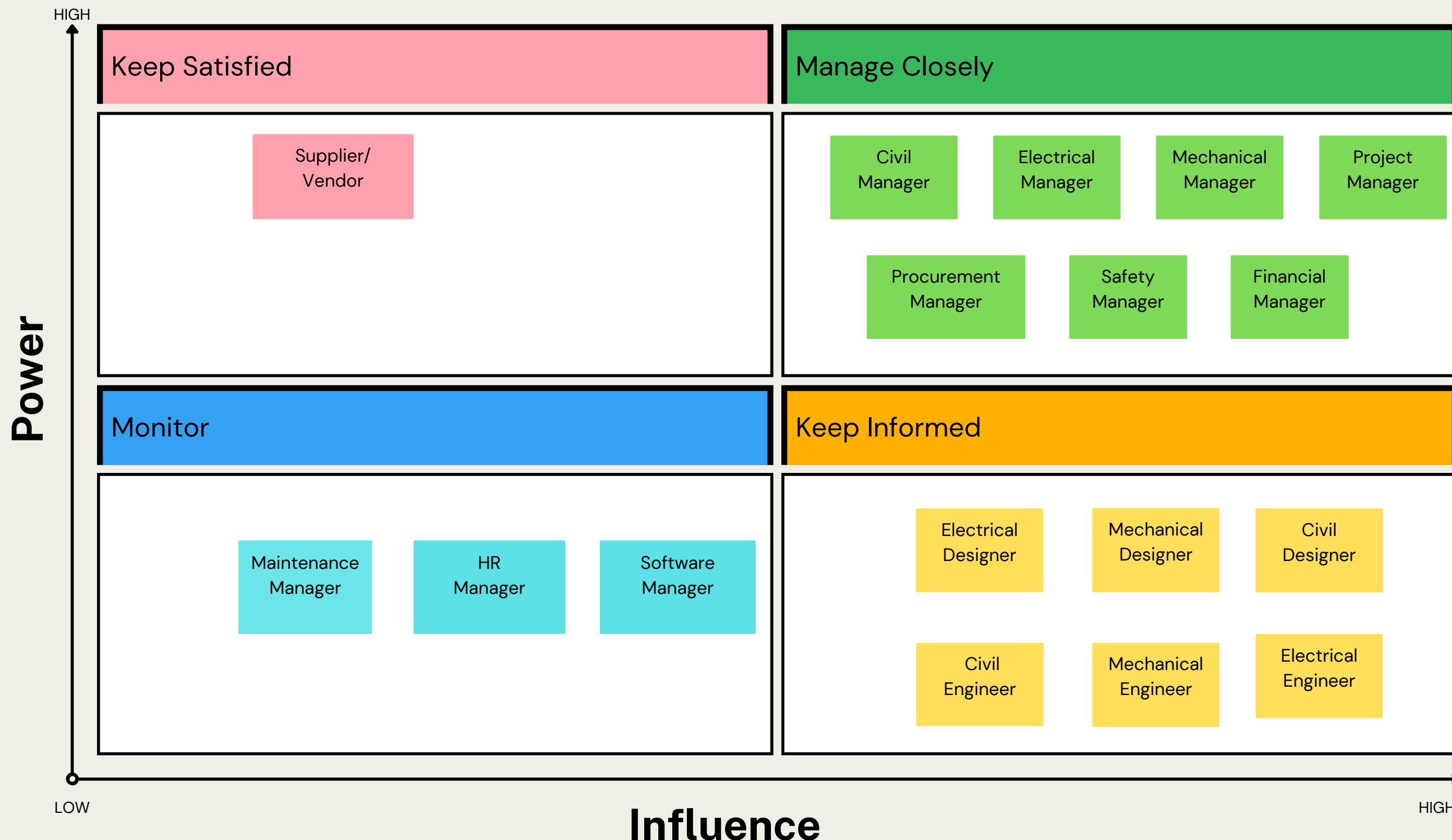
PROJECT ROADMAP

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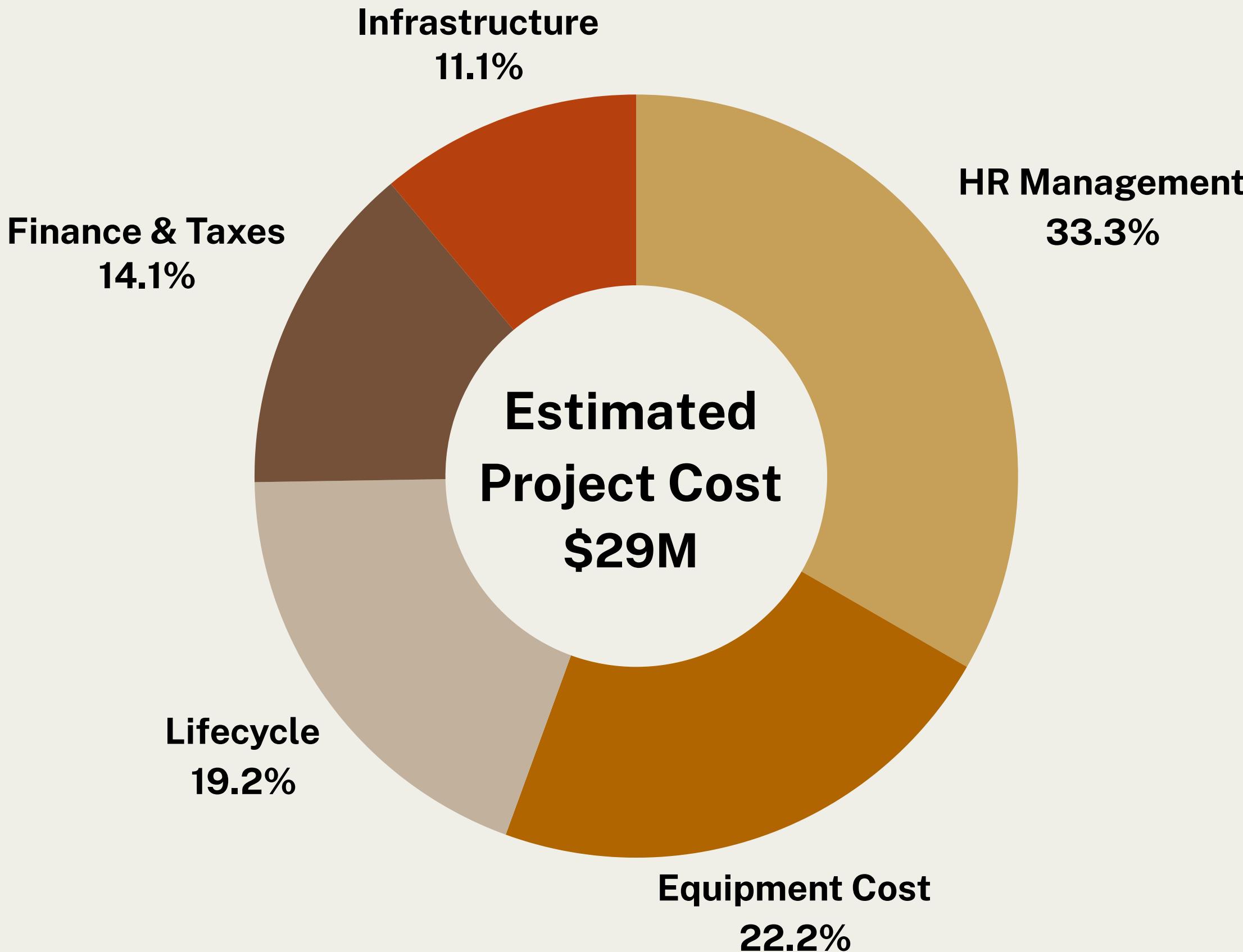
Project Closure



Stakeholder matrix

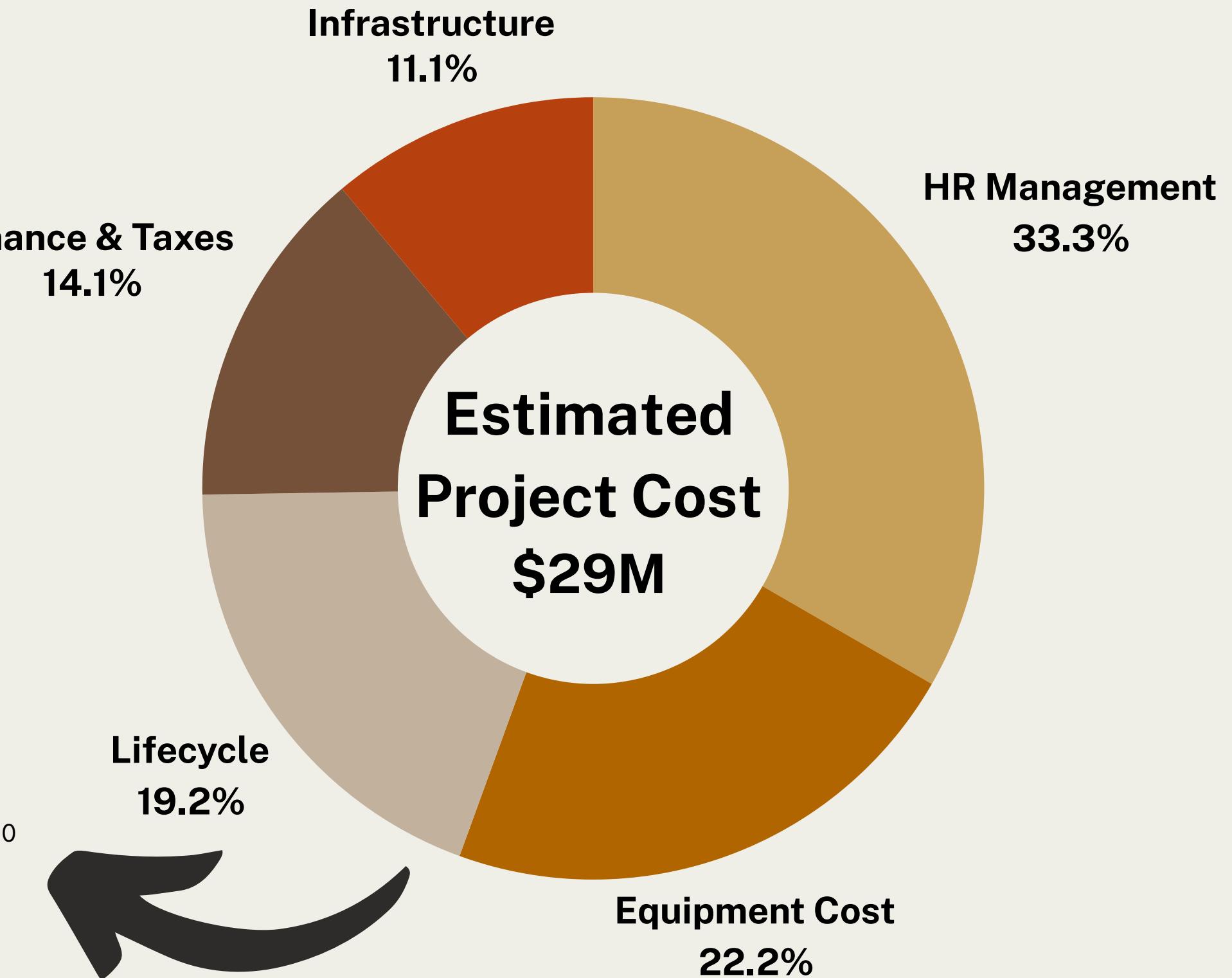
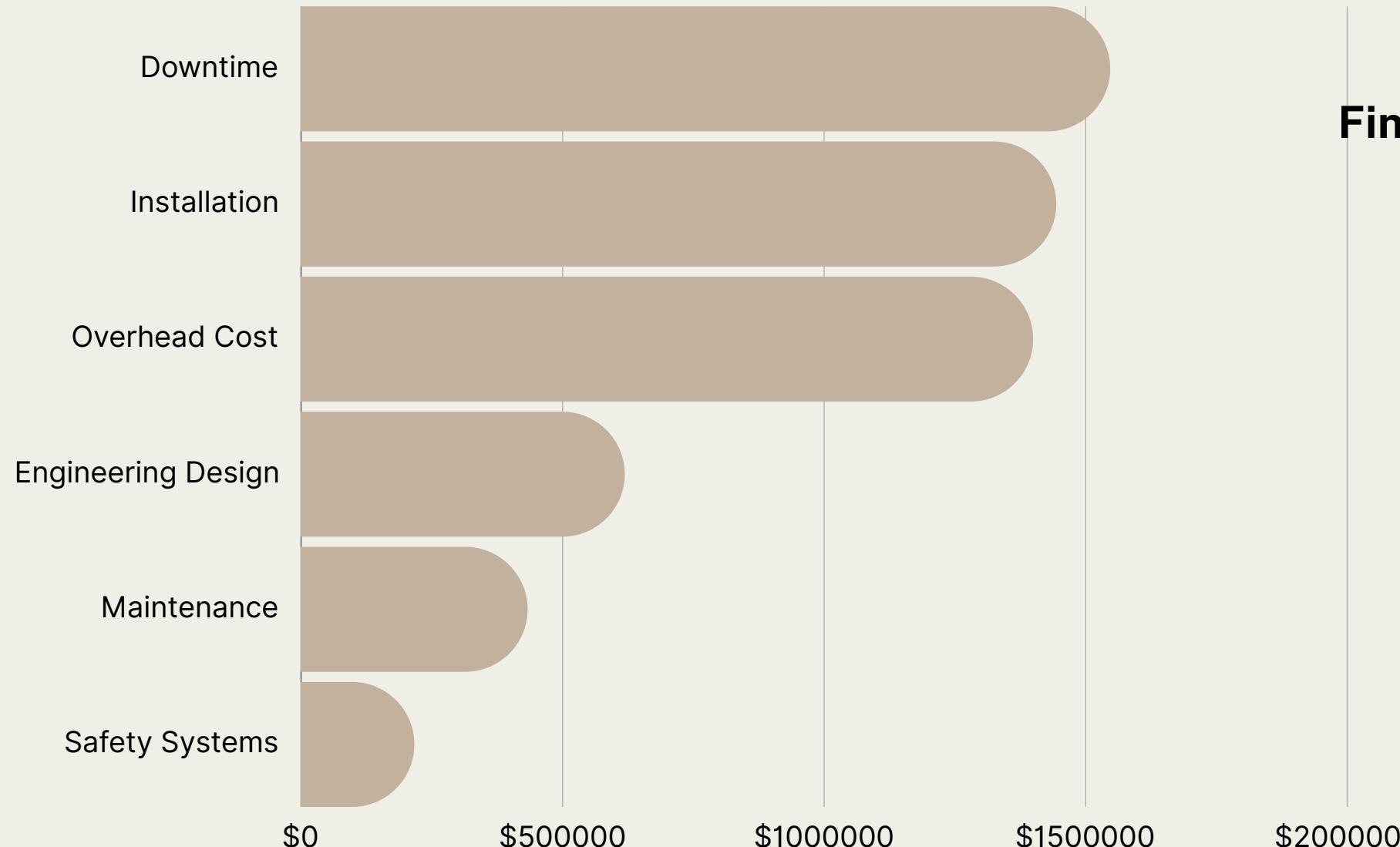


FINANCIAL SUMMARY

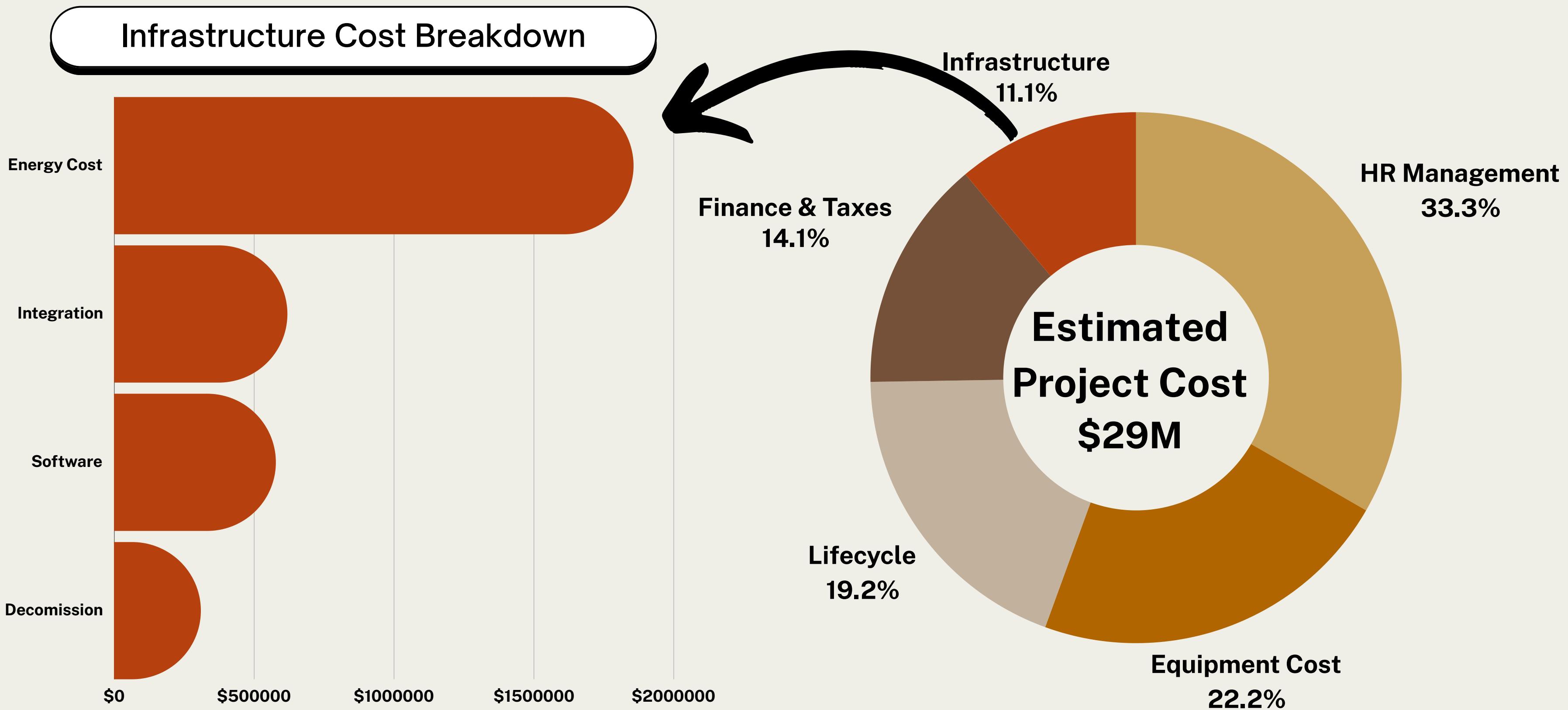


FINANCIAL SUMMARY

Lifecycle Cost Breakdown



FINANCIAL SUMMARY



PROFITS

Savings in direct costs (operational) after automation

Direct	Old Operating Spend	New Operating Spend	\$ Savings	%Savings
Labor	\$ 10,000,000	\$ 8,500,000.0	\$ 1,500,000.0	15% 
Material Cost	\$ 20,000,000	\$ 19,600,000	\$ 400,000.0	2% 
Energy Usage	\$ 2,000,000	\$ 2,600,000.0	\$ (600,000.0)	-30% 
Procurement & Logistics	\$ 4,000,000	\$ 4,000,000	\$ -	
Consumables	\$ 1,600,000	\$ 1,760,000	\$ (160,000.0)	-10% 
Maintenance & Repairs	\$ 2,000,000	\$ 2,200,000.0	\$ (200,000.0)	9% 
Inspection & Testing	\$ 1,200,000	\$ 960,000.0	\$ 240,000.0	20% 
		Total Cost Saving in Direct Operational Costs	\$ 1,180,000	2% 

Payback Period Calculations

FISCAL YEAR	Revenue (A)	Operating Costs (B)	Profit (A-B)	%Profit
FY23	\$63,000,000	\$60,000,000	\$3,000,000	5.0%
FY24	\$62,827,225	\$60,000,000	\$2,827,225	4.5%
FY25	\$62,827,225	\$60,000,000	\$2,827,225	4.5%
FY26	\$62,827,225	\$60,000,000	\$2,827,225	4.5%
FY27	\$63,000,000	\$58,800,000	\$4,200,000	6.7%
FY28	\$63,567,568	\$58,800,000	\$4,767,568	7.5%
FY29	\$63,913,043	\$58,800,000	\$5,113,043	8.0%
FY30	\$64,262,295	\$58,800,000	\$5,462,295	8.5%
FY31	\$64,262,295	\$58,800,000	\$5,462,295	8.5%
FY32	\$64,262,295	\$58,800,000	\$5,462,295	8.5%
		Total	\$36,486,877	

Principle Amount Adjusted YOY	Principle Amount
\$ 30,000,000	\$ 27,000,000
\$ 28,890,000	\$ 26,062,775
\$ 27,887,169	\$ 25,059,944
\$ 26,814,140	\$ 23,986,915
\$ 25,665,999	\$ 21,465,999
\$ 22,968,619	\$ 18,201,051
\$ 19,475,125	\$ 14,362,081
\$ 15,367,427	\$ 9,905,132
\$ 10,598,491	\$ 5,136,196
\$ 5,495,730	

Achieving 8.5% from 5% in 7 Years through Automation

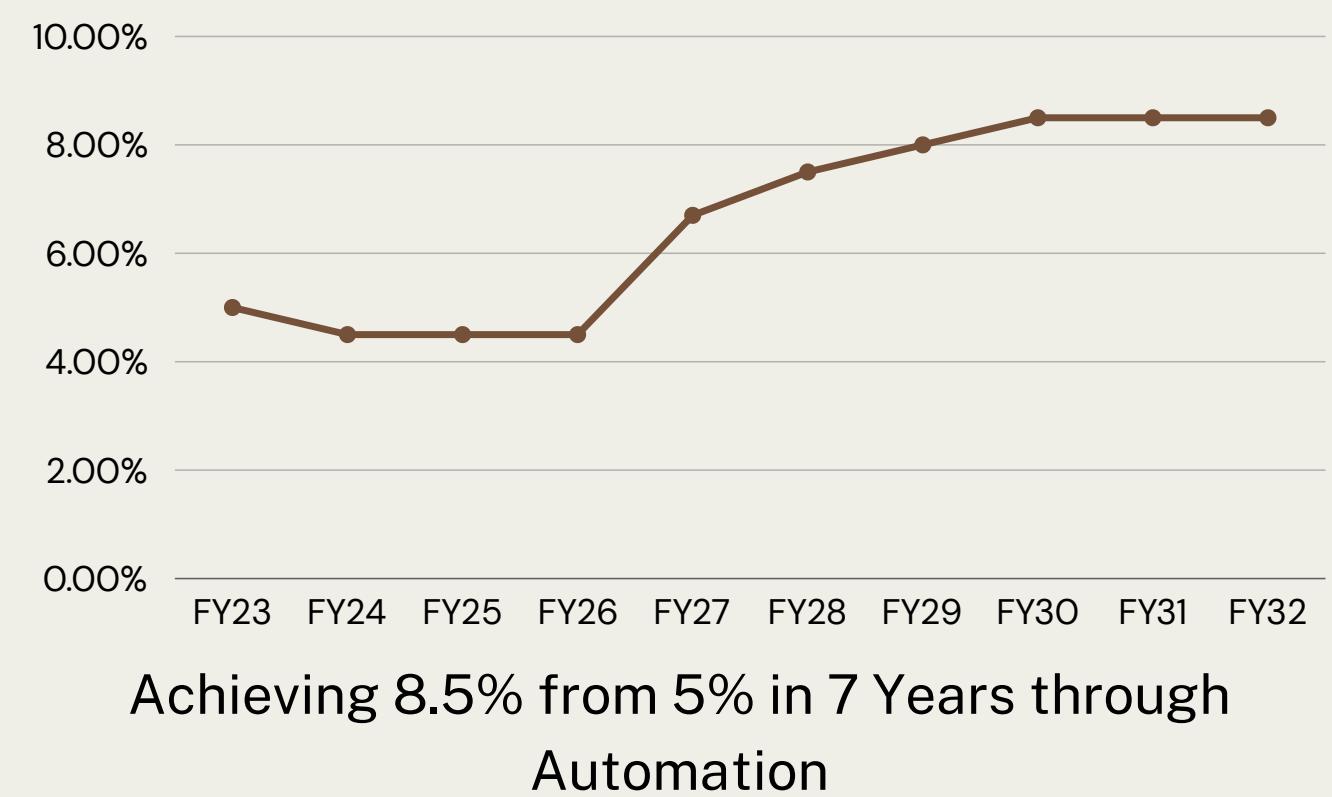
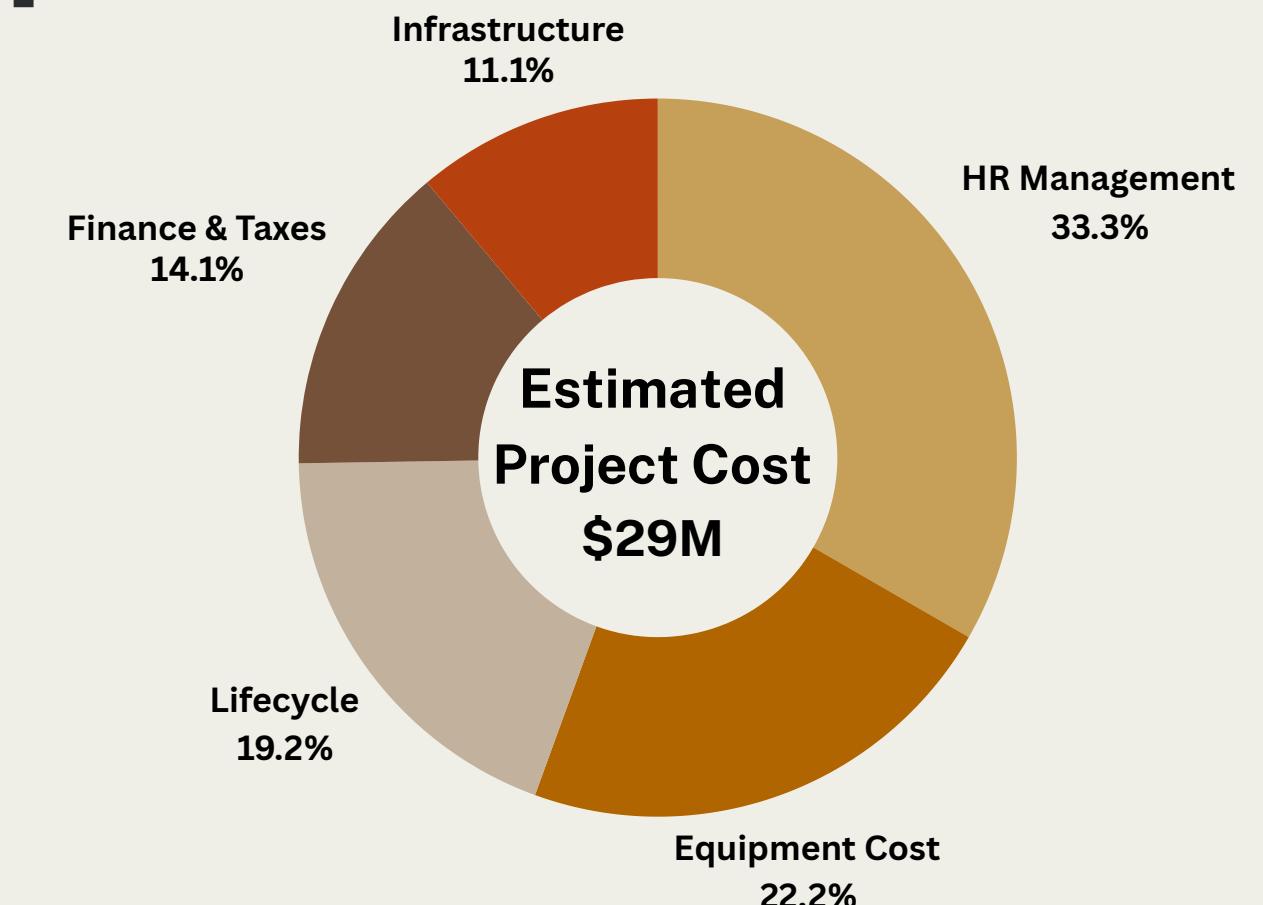
SUMMARY

Plan of Project

- Designing Automation Layout
- Appropriate Robot Selection per workstation
- Infrastructure Considerations for Civil, Electrical, HVAC
- Control Room Development and setting safety standards
- Procurement
- Infrastructure Construction
- Installation
- Software Installation & Operation
- Capacity Testing
- Production Line Commissioning

To Achieve

- Process Efficiency
- Less Wastage
- Sustainability
- Optimized Production Cycle
- Reduced Labour Cost



THANK YOU