

The background of the slide is a dark blue rectangle filled with a complex, light blue network of interconnected dots and lines, resembling a data visualization or a neural network structure.

# Automating Decisions: Quantifying quality/quantity tradeoffs in ML

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## Using classifiers in business decisions

- You already make mistakes
- ML models make mistakes too
  - Can ML help you make fewer or less expensive mistakes?
- Economic Utility of a Binary Classifier
  - How much do we gain by correctly identifying positive and negative cases?
  - How much does each type of mistake cost us?



According to the windowscentral article, this guy is only 28 years old.  
People are not favorably impressed when you get their age or sex wrong.

# Mall Kiosk



The kiosk application uses the same model to estimate age and sex, but it doesn't just return the estimates; it uses them to choose an ad to show. The cost of estimating incorrectly is much lower in this system.

## Confusion Matrix

<b>observed predicted</b>	<b>True TPR</b>	<b>False FPR</b>
<b>True</b>	TP	FP
<b>False</b>	FN	TN

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Confusion matrixes seem like a simple idea. It is a table with only 4 cells, how complicated can it be?

We often use ratios of these cell values to compute useful metrics (eg, precision or sensitivity), which adds a bit of combinatorial complexity. And since these ideas are so important, they have generally been discovered by people working in different fields, so there are multiple common names for many of these ideas (for example, recall is exactly the same thing as sensitivity; one term comes from engineering and the other from medicine.)

		True condition			
		Total population	Condition positive	Condition negative	
					$Prevalence = \frac{\Sigma \text{ Condition positive}}{\Sigma \text{ Total population}}$
					$Accuracy (ACC) = \frac{\Sigma \text{ True positive} + \Sigma \text{ True negative}}{\Sigma \text{ Total population}}$
Predicted condition	Predicted condition positive	True positive	False positive, Type I error	$Positive \text{ predictive value (PPV), Precision} = \frac{\Sigma \text{ True positive}}{\Sigma \text{ Predicted condition positive}}$	$False \text{ discovery rate (FDR)} = \frac{\Sigma \text{ False positive}}{\Sigma \text{ Predicted condition positive}}$
	Predicted condition negative	False negative, Type II error	True negative	$False \text{ omission rate (FOR)} = \frac{\Sigma \text{ False negative}}{\Sigma \text{ Predicted condition negative}}$	$Negative \text{ predictive value (NPV)} = \frac{\Sigma \text{ True negative}}{\Sigma \text{ Predicted condition negative}}$
		$True \text{ positive rate (TPR), Recall, Sensitivity, probability of detection, Power} = \frac{\Sigma \text{ True positive}}{\Sigma \text{ Condition positive}}$	$False \text{ positive rate (FPR), Fall-out, probability of false alarm} = \frac{\Sigma \text{ False positive}}{\Sigma \text{ Condition negative}}$	$Positive \text{ likelihood ratio (LR+)} = \frac{TPR}{FPR}$	$Diagnostic \text{ odds ratio (DOR)} = \frac{LR+}{LR-}$
		$False \text{ negative rate (FNR), Miss rate} = \frac{\Sigma \text{ False negative}}{\Sigma \text{ Condition positive}}$	$Specificity (SPC), Selectivity, True negative rate (TNR) = \frac{\Sigma \text{ True negative}}{\Sigma \text{ Condition negative}}$	$Negative \text{ likelihood ratio (LR-)} = \frac{FNR}{TNR}$	
				$F_1 \text{ score} = 2 \cdot \frac{Precision \cdot Recall}{Precision + Recall}$	

[https://en.wikipedia.org/wiki/Confusion\\_matrix](https://en.wikipedia.org/wiki/Confusion_matrix)

This is a richer presentation of the complexities of a 2 by 2 confusion matrix:

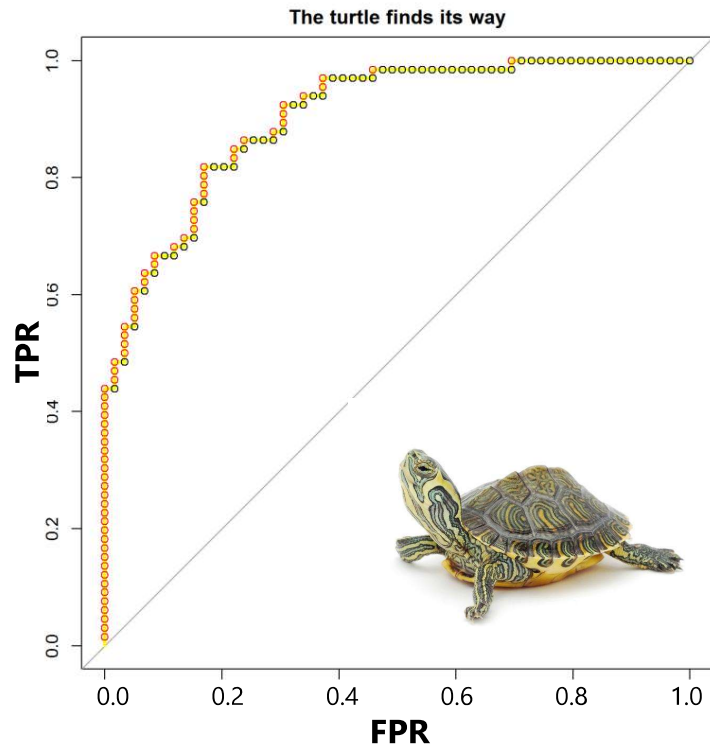
[https://en.wikipedia.org/wiki/Confusion\\_matrix](https://en.wikipedia.org/wiki/Confusion_matrix)

## ROC Curve:

- sort test cases by their score from the model
- march along the sequence, stepping up for positives and right for negatives

This is the same as scanning across possible cutoff threshold values.

The slope of the curve shows the concentration of positives.



The "turtle's eye view" of ROC curves is described here:

<https://blog.revolutionanalytics.com/2016/08/roc-curves-in-two-lines-of-code.html>

## Linear Utility Model

$$\begin{aligned} & (\text{TP\_value} * N * \text{tpr} * P) + && \# \text{ sold} \\ & (\text{FP\_value} * N * \text{fpr} * (1 - P)) + && \# \text{ refunded} \\ & (\text{TN\_value} * N * (1 - \text{fpr}) * (1 - P)) + && \# \text{ trashed} \\ & (\text{FN\_value} * N * (1 - \text{tpr}) * P) && \# \text{ wasted} \end{aligned}$$

**N**: number of units

**P**: overall proportion positive

**TP\_value**, **FP\_value**, **TN\_value**, **FN\_value**: values (or costs)  
assigned to TP, FP, TN and FN cases

<sup>8</sup> **tpr**, **fpr**: true positive and false positive rates

You can make a simple cost/benefit model by assigning a fixed positive or negative value to each of the 4 cells in the confusion matrix.

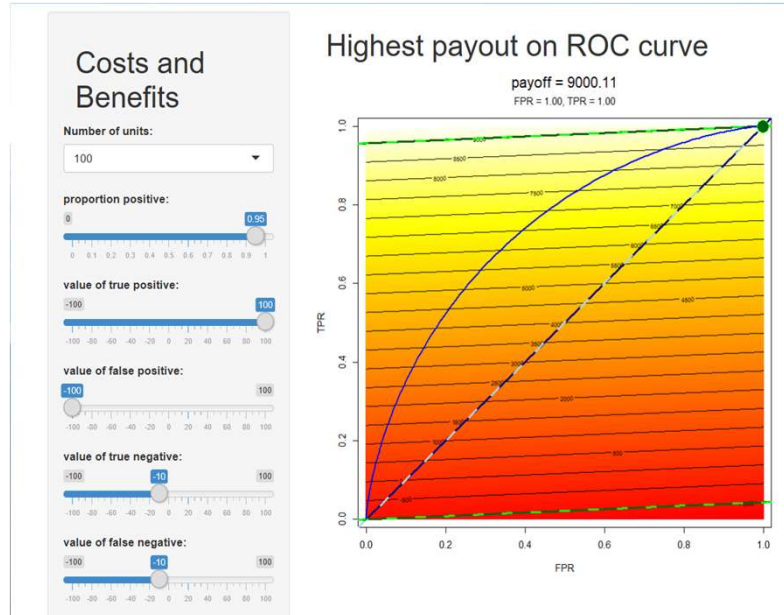
For a detailed exposition of this approach, complete with use case and a cast of characters, see this excellent blog post by Nicolas Kruchten:

<http://blog.mldb.ai/blog/posts/2016/01/ml-meets-economics/>

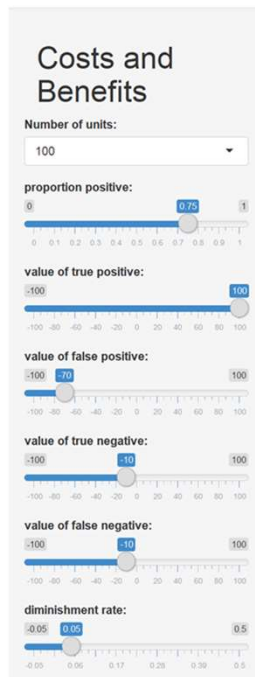


## Economic Utility in ROC Space

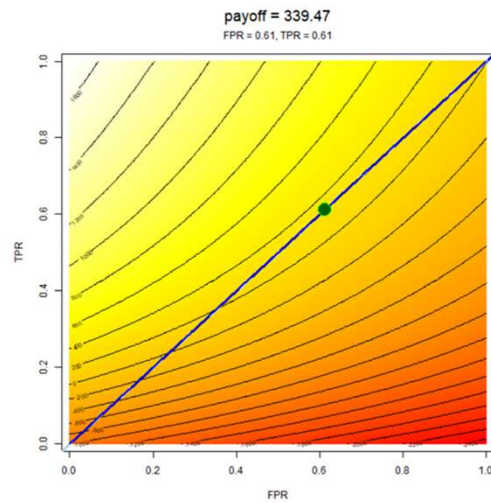
The settings on the left are used to compute the "payoff" value of every point on the plane of true positive rate (TPR) vs. false positive rate (FPR); this is used to color the background. The parallel black lines are "lines of indifference", showing contours on the cost surface (since this cost model is linear, these are parallel lines). The ROC curve is shown in blue, and the green spot shows the point on the curve with the highest payoff. In this case the highest payoff is at [1.0, 1.0], where the threshold is set so low that all cases are considered positive, and the classifier is not useful.



# Non-linear utility function



## Highest payout on ROC curve



You can get much more complex payoff surfaces with nonlinear models. Here we get curves by modeling diminishing returns. Other models might have nonlinear step functions, etc. (for example, your shipping costs might change when you exceed a certain volume).

## Resources

- Github repo: <https://github.com/microsoft/datascience4managers>
- Shiny App:
  - [https://ml4managers.shinyapps.io/ML\\_utility/](https://ml4managers.shinyapps.io/ML_utility/)
- Economic Utility Functions Meet ROC Curves: Deciding on a Cutoff Threshold for Binary Classification. Siddarth Ramesh and Robert Horton, MLADS November 14, 2018. <https://resnet.microsoft.com/video/4248>
  - [https://github.com/Azure/utility\\_functions\\_in\\_ROC\\_space](https://github.com/Azure/utility_functions_in_ROC_space)
  - [https://ml4managers.shinyapps.io/ML\\_utility/](https://ml4managers.shinyapps.io/ML_utility/)