# Project: BA-Driven Email Workflow Optimization & Escalation Mapping

**Context:** Handled supplier communications across  $80 \rightarrow 550+$  self-billed vendors in a high-volume finance operations environment (2019–Present). Urgent need arose to triage, respond, and route ambiguous email queries with zero API support.

## Problem Statement

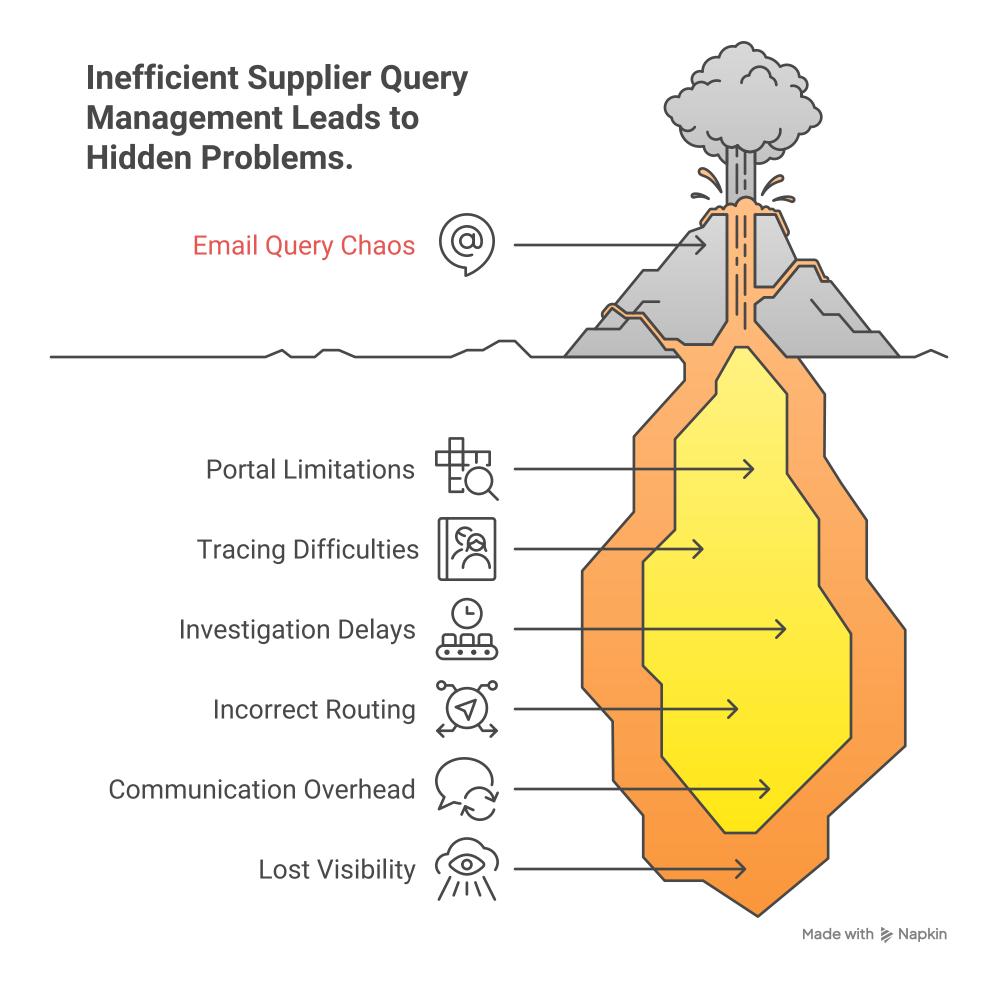
- Suppliers sent email queries from multiple teams, departments and addresses without standardized references.
- Existing supplier portal supported only 2 fixed email addresses per supplier and lacked searchability.
- Internal teams struggled to trace which query came from which supplier, leading to:

Investigation delays

Incorrect issue routing

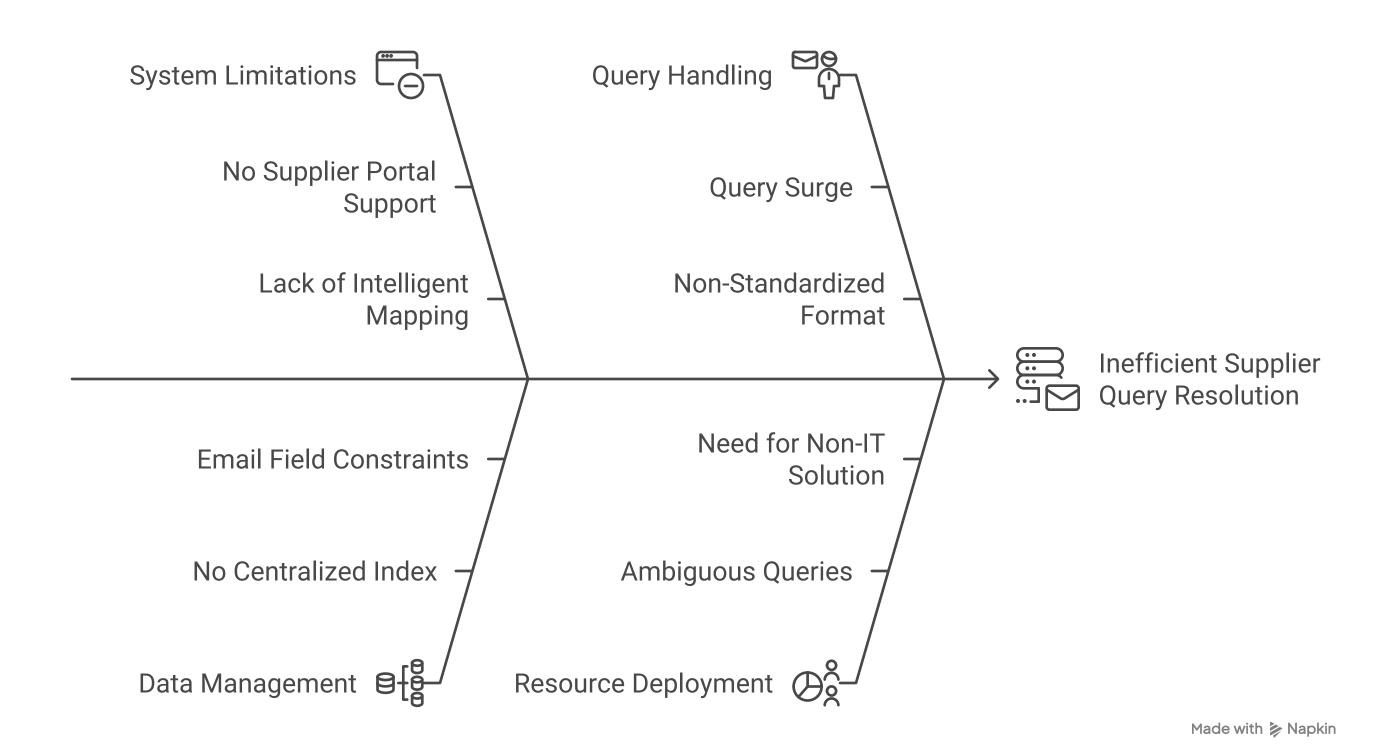
Repeated back-and-forth communication

Lost visibility into query trends or root causes.



- No built-in supplier portal support for query matching (email field constraints, no intelligent mapping)
- No centralized index of email→supplier relationships
- Query surge with no standardized format
- Ambiguous queries required 3–5 touchpoints to resolve
- Needed non-IT-intensive solution deployable by BAs

## **Analyzing Supplier Query Resolution Challenges**



# Approach

- Applied Business Analysis techniques to:
  - Define stakeholder pain points via observation and email tracking logs
  - Identify root cause categories (stock, pricing, commission, VAT, remittance)
  - Map interdependencies between teams (Merchandising, Product, Finance)
  - Designed UI to bypass Excel's native filters—enabled "type-to-search" UX for fast lookup.
  - Indexed all known supplier emails (from various departments)
  - Allowed reverse lookup by name, domain, or partial email.
  - Enabled accurate supplier identification for incoming emails
  - Set up query categories for future trend analysis
  - Implemented email automation foundations (Outlook + RPA later)

## **Streamlining Business Processes with Technology**

**Define Enabled Implemented** stakeholder **Indexed all** Map accurate email pain points via interdependencies known supplier supplier automation emails (from observation between teams identification **foundations** (Merchandising, for incoming (Outlook + RPA and email various **Product, Finance**) tracking logs departments) emails later) Stakeholder Email indexing and Supplier Team collaboration **Email automation** feedback collection identification system implementation mapping organization **Identify root Designed UI to Allowed** Set up query **bypass Excel's** reverse lookup categories for cause categories native filters by name, future trend (stock, pricing, enabled "typedomain, or analysis commission, to-search" UX partial email Trend analysis setup for fast lookup VAT, Reverse lookup remittance) functionality UI design and development Root cause analysis session

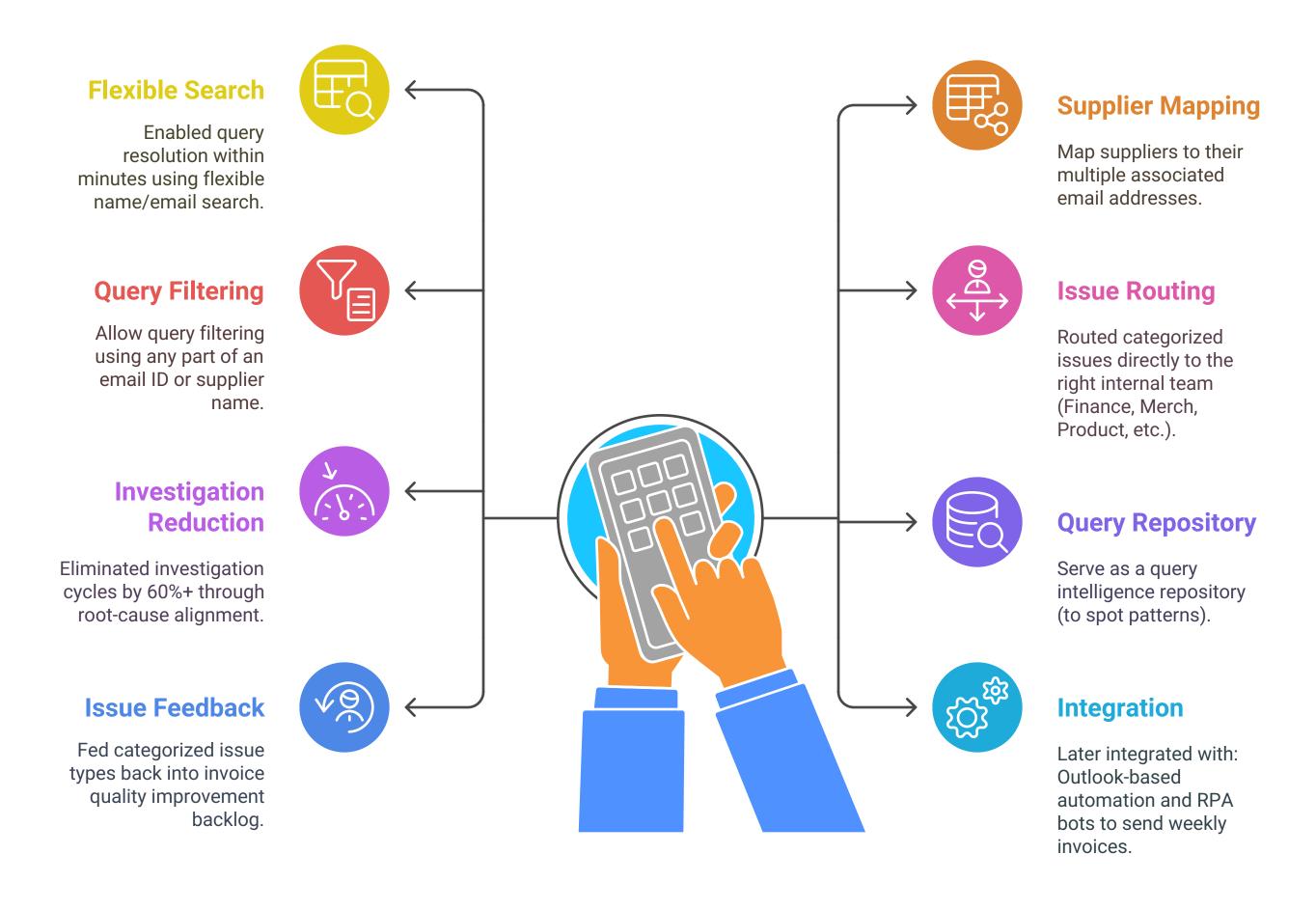
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## Solution Overview

- Enabled query resolution within minutes using flexible name/email search
- Map suppliers to their multiple associated email addresses
- Allow query filtering using any part of an email ID or supplier name
- Routed categorized issues directly to the right internal team (Finance, Merch, Product, etc.)
- Eliminated investigation cycles by 60%+ through root-cause alignment
- Serve as a query intelligence repository (to spot patterns)
- Fed categorized issue types back into invoice quality improvement backlog
- Later integrated with: Outlook-based automation and RPA bots to send weekly invoices

# Business Impact

### **Solution Overview**



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### Lessons Learned

- Operational ambiguity can solve chaotic communication problems with low-code BA tooling + empathy for user workflows
- VBA + distribution logic can deliver massive leverage when paired with escalation paths and mapping in mind.
- Building reusability upfront saved dozens of hours weekly.
- Supplier query data, when structured, becomes a lens for systemic data QA and service-level trends

#### & Tech Used

- Excel VBA (Auto-filter + Lookup logic)
- Outlook VBA for Email Automation
- RPA (Integration with distribution list)
- Business Analysis: Stakeholder Segmentation, Query Categorization Frameworks, Requirement Mapping, Escalation Mapping, Root Cause Analysis

## **Lessons Learned**





escalation paths.

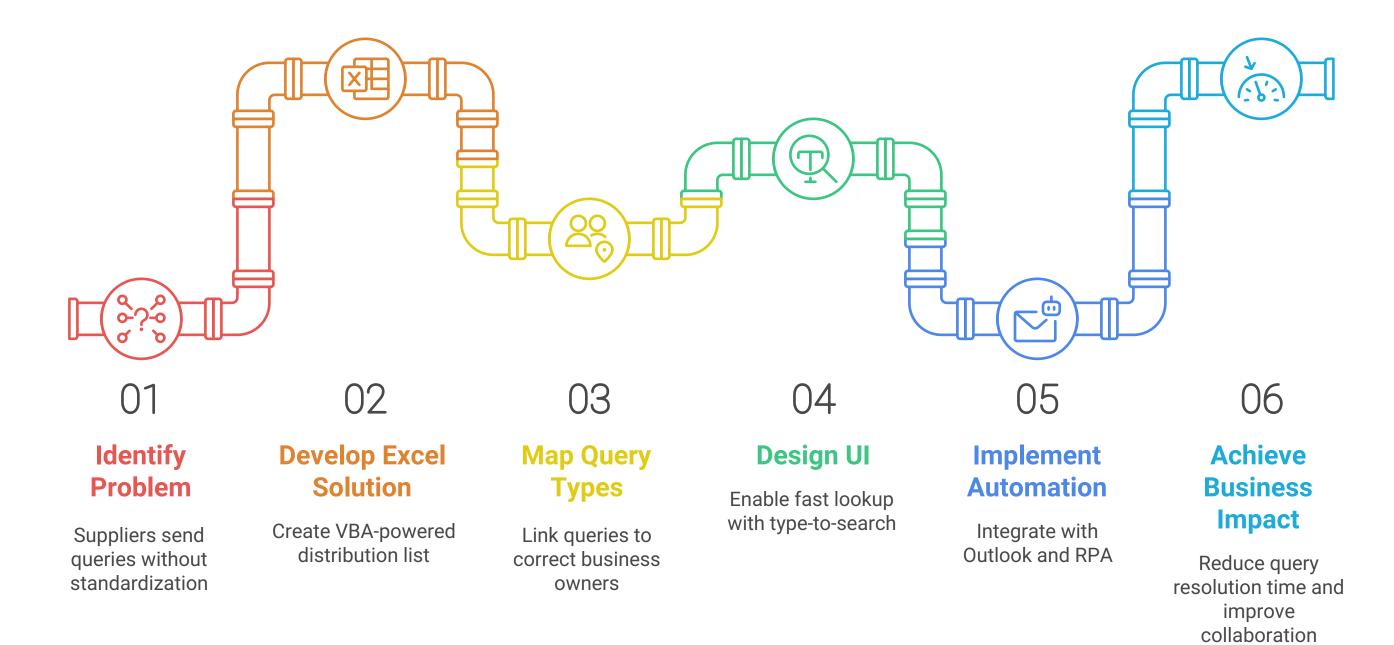


weekly.



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## **Email Workflow Optimization and Escalation Mapping**



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