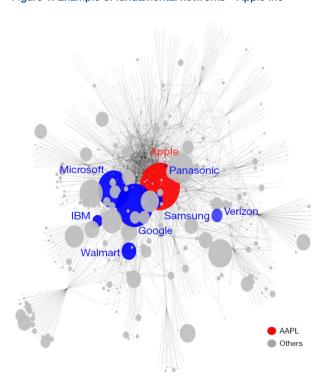
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Charles Liu, Quantitative Researcher Ed Fang, Deputy Director of Research

It's no secret that today's companies exist in an increasingly complex, interconnected 'ecosystem'. A single organization has multiple relationships across geographical regions: other companies along the supply chain, competitors, and partners. This evolving web of connections poses challenges for traditional investors who have finite capacity and speed to process information, resulting in potentially exploitable mispricing opportunities. These types of relationships are intuitive, and we believe that 'fundamental networks' in markets can help uncover opportunities.

At Man Numeric, our team has developed systematic techniques aiming to extract under-utilized, stock-specific information using fundamental relationship data. Figure 1 gives an example of a fundamental network around a particular company, Apple Inc, where circles (or 'nodes') represent the companies connected to each other and their market cap. This is just one way of illustrating such a network – others include more granular analysis of individual business segment revenues or market cap.

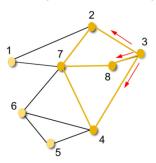
Figure 1: Example of fundamental networks - Apple Inc



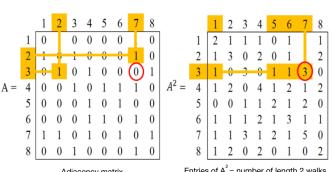
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How do we use this type of information to understand a company's ecosystem? There are three key considerations in using network analysis: record network information, information propagation and node centrality. First, recording network information involves describing precisely how companies interact with each other - for example, the direction of information flow between them, or the properties of each node in a network. Second, information propagation is about the way we observe information from one company impacting another company. For example, two nodes in a network are strongly connected if they are linked by multiple paths. Figure 2 gives an example of both these dynamics, illustrating a simplified undirected global network, comprised of competitors, customers and partners. At top is a representation of a simplified network of companies (1 to 8), connected in various ways. The adjacency matrix in the left shows whether the companies are directly connected ('1' indicates they are, '0' indicates they are not), and the matrix on the right plots the number of two-step routes between companies. We have highlighted the links between companies 3 and 7 on each matrix - not connected directly (hence the 0 in the first matrix) but accessible via three different two-walk paths (via nodes 2, 8 or 4, hence the 3 in the second matrix).

Figure 2: Information propagation in a simplified global network



Competitor, customer, partner ...



Adjacency matrix

Entries of A^2 = number of length 2 walks Entries of A^3 = number of length 3 walks...

Source: Man Numeric. For illustrative purposes only

We believe these first two steps are important for quantifying the connectivity of companies in a network. But the third area of focus is the importance of individual nodes – which is not always the same as the number of links it has to others. Indeed, equal weighting of nodes in a network may fail to capture the real dynamics at play between companies, where a node is 'central' if it has many connections to others, and where its status can depend on the status of its neighbours. There are multiple ways of quantifying the importance of a company in a network, and the choice between them depends on the specific applications and types of network. For investors, the key question here is about whether they generally look to take positions in more or less

'central' companies – which again depends on the investment strategy to which this analysis is being applied.

Ultimately, fundamental networks are built on intuitive observations about the way companies interact. Their basis is nothing new, but we believe that this systematic approach to quantifying relationships across markets can help investors understand the equity market universe using a more consistent framework. As interconnectivity between companies continues to increase, advanced network data analysis can be used to complement existing quantitative equity research, and we believe that if used intelligently, it can potentially provide further opportunities to add value.



Charles Liu

Quantitative Researcher

Charles joined Man Numeric ('Numeric') in 2016 as a quantitative researcher and a member of the Strategic Alpha Research team. Prior to joining Numeric, Charles was a doctoral student at New York University, Stern School of Business. During his graduate studies, he interned at Goldman Sachs (Asia) as an equity research analyst. Charles received a doctorate degree in quantitative marketing from New York University and a master's degree in system engineering from the University of Pennsylvania.



Ed Fang, PhD, CFA
Deputy Director of Research

Ed joined Man Numeric ('Numeric') in the summer of 2005 after he completed his doctorate degree in economics from Duke University. He has been actively engaged in a broad spectrum of research ranging from bottom-up alpha models to top-down dynamic asset allocation and alternative investment products. Ed has also been responsible for developing and managing several innovation portfolios within the Numeric Absolute Return and Alternative Beta strategies. He obtained his Bachelor of Science in Economics and Management Information Science with honors from Fudan University in China. Ed is also a CFA charterholder.

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