

QUANTITATIVE PORTFOLIO MANAGEMENT CONFERENCE

Practical Portfolio Optimization

Anuj Kumar POINT Portfolio Modeling Index, Portfolio, and Risk Solutions

April 8, 2010

PLEASE SEE ANALYST CERTIFICATIONS AND IMPORTANT DISCLOSURES STARTING AFTER SLIDE 25



Contents

Historical Perspective and Introduction

Mean-Variance Framework – Extensions, Applications, Pitfalls, and Challenges

Implementing Market Views – Black-Litterman Framework

The Whole Distribution Matters – Tail Risk Optimization



A Historical Perspective

- Mean-variance framework (Markowitz [1952,1959])
 - Widely used in a variety of settings (especially in equities)
 - A number of practical extensions
- Combating the estimation errors Robust portfolio optimization
 - Multiple risk / analytical models, scenario analytics, stressed risk models
 - Portfolio constraints
 - Uncertainty sets around model estimates (Iyengar and Goldfarb [2005])
 - Re-sampled efficient frontiers (Michaud [1998])
 - Stochastic programming-based approach (impractical)
- Tail risk optimization
 - CVaR, VaR, Omega, drawdown, etc. optimization
 - Not common in practice, primarily due to estimation problems in the tails





QUANTITATIVE PORTFOLIO MANAGEMENT CONFERENCE

Mean-Variance Optimization Framework



Mean-Variance Optimization Foundations

- Markowitz (1952,1959)
- Point estimates of covariance matrix and expected returns
- Efficient frontiers

Quadratic Programming

$$Max_{x \in \Re^{N}} \qquad U(x) = \mu'(x - x^{B}) - \lambda (x - x^{B})' \Sigma (x - x^{B}) - g(x)$$

$$e'x = 1,$$

$$s.t. \quad x \ge 0,$$

$$A'x \le b$$
 $\Leftrightarrow x \in IS$

Budget

Long-only

Generic Linear Constraints

N investable securities

 μ : the vector of expected returns of asset

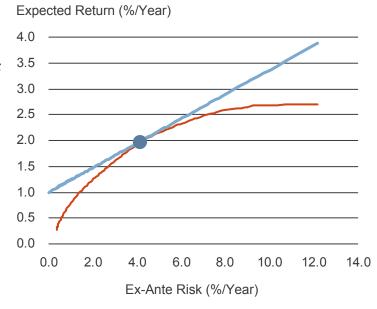
 Σ : the variance-covariance matrix of the returns of asset

x: the vector of portfolio weights (decision variables)

g(x): the portfolio penalty (e.g. liquidity, age, size etc penalties)

Examples of generic linear constraints: security/sector/loading (over)-weights

 $\lambda > 0 \Rightarrow$ risk averse investors



Computational Challenges

- Predictable and practical solution time
- Scale of the underlying optimization model
 - A large-scale portfolio optimization problem can have hundreds of thousands of variables and thousands of constraints
 - Running time grows non-linearly with the problem size
 - Convex optimization is "easy" both in theory and in practice
- Combinatorial constraints
 - Constraints on number of positions, number of trades, round lots, etc.
 - Integer programming formulations
- Non-convexity (local vs. global solutions)
 - Separate exposure constraints on the long and short side of the portfolio
 - Lower bound on leverage, risk, etc.



Computational Challenges – Combinatorial Constraints

- Integer variables are needed to model combinatorial constraints
- Such problems are provably NP-hard (exponential solution time)
- In theory, can be solved to optimality using Branch and Bound schemes
- Lagrangian / duality-based heuristics (iteratively solve the convex relaxation)
- Examples Modeling using the "big M" method
 - # of securities no more than SE

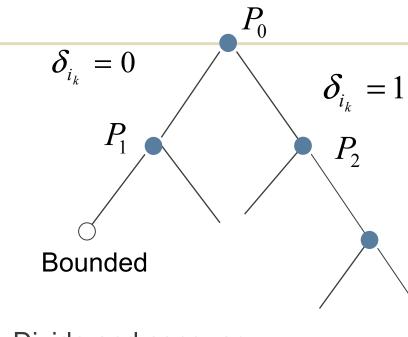
$$\sum_{i=1}^{n} \delta_{i} \leq SE$$

All trades greater than MT

$$\left|x_{i}-x_{i}^{0}\right| \geq \gamma_{i}\cdot MT$$

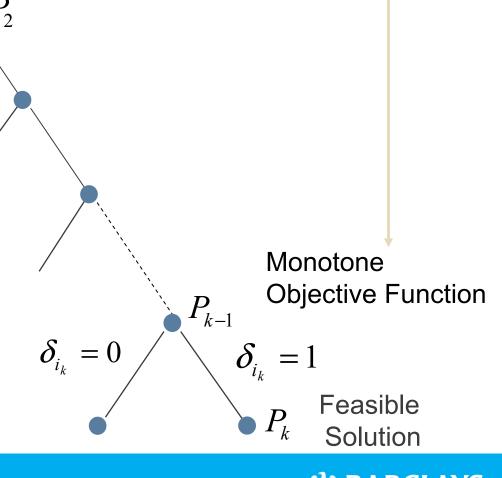
$$i,j=1,...,N$$
: denotes the set of investable risky securities $\delta_i \in \{0,1\}$: Holding indicator variable for security i $\gamma_i \in \{0,1\}$: Trading indicator variable for security i x_i : the size of security i in the portfolio $(x_i-x_i^0)$: the trading size of security i $\gamma_i M \leq (x_i-x_i^0) \leq \gamma_i M$, $\delta_i M \leq x_i \leq \delta_i M$
Note that $|x_i| > 0$ if and only if $\delta_i = 1$ and $|x_i-x_i^0| > 0$ if and only if $\gamma_i = 1$

Branch and Bound Algorithms



Basic idea – Divide and conquer

- Solve convex relaxations
- Successively "branch on" integer variables based on current fractional solution
- Until feasible and optimal



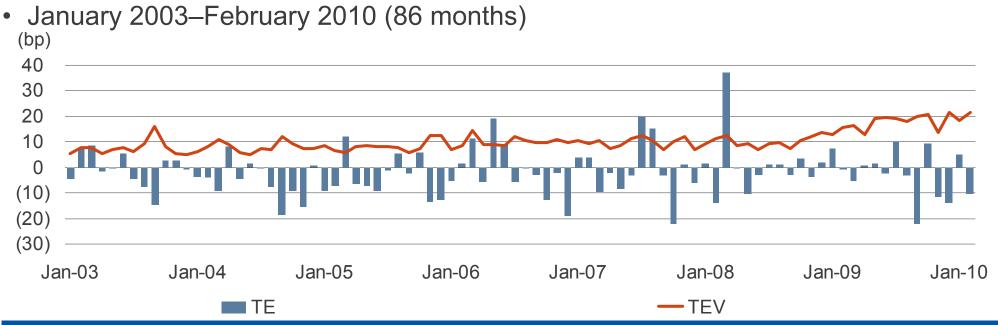


Mean-Variance Optimization – Applications

- MVO can be used for asset allocation and/or security selection decisions
- Portfolio construction examples
 - Cash and derivatives index replication
 - Maximizing risk-adjusted returns (overlay alpha strategies, equity long-short optimization [130/30 strategies])
 - Implementing views Factor mimicking portfolio with clean exposure (or tilt) to certain factors / sectors (e.g., momentum, value, size, etc. portfolios)
- Portfolio rebalancing examples
 - Recommend few trades with low turnover to re-align the risk profile of a portfolio to benchmark
- · Portfolio hedging
 - Hedging specific components (e.g., curve, FX, etc.) of portfolio risk using specific (derivatives) securities
- Other applications include benchmark construction, cash flow matching (immunization), testing for mean-variance efficiency



Index Replication I – *Global Treasury Index* Using a 20-bond Minimum TEV Portfolio



Realized Tracking Error Statistics						
	Volatility Forecast	Active Return	Standardized TE			
Median	9.3					
Stdev		9.4	(0.9)			
Max	21.7	37.3	2.97			
Min	4.9	(22.0)	(2.14)			

Source: Barclays Capital POINT.



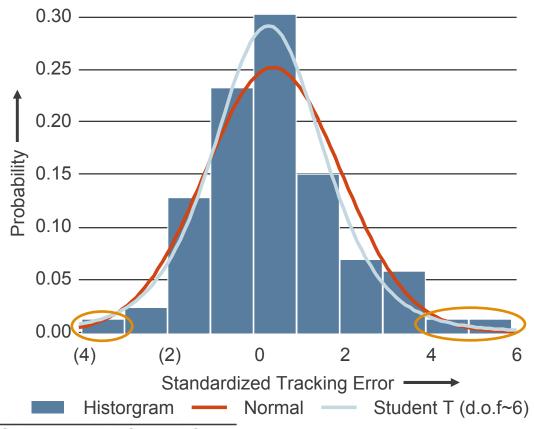
Index Replication II – *Global Treasury G7 Ex USD Index* Using Stratified Sampling

- Only trade bonds with OAS between -10 and 10bps in Japan, Germany, UK, and Canada (to avoid specialness due to deep discount or premium)
- Match market weights and OAD exposure in the following cells
 - Three maturity buckets (0 to 5yrs, 5yrs to 10yrs, and 10yrs and above) in Germany,
 France, Italy, UK, and Japan (15 cells)
 - Canada (1 cell)
- Minimize turnover and reinvest the cash generated by the portfolio

Tracking Error Analysis – Jan 05–Feb 2010 (62 months) Tracking Error (bp/mo) TE Statistic (bp/mo) 0.0 Average Median 0.1 Std Dev 2.8 (2)7.8 Max (4)(6)Min (7.1)Avg. Jan-05 Jul-05 Jan-06 Jul-06 Jan-07 Jul-07 Jan-08 Jul-08 Jan-09 Jul-09 Jan-10 9% Turnover Source: Barclays Capital POINT.

Index Replication III – Idiosyncratic and Tail Risk

- Minimum TEV portfolios to replicate US Credit Index
- Limit number of positions to 75
- Jan 2003–Feb 2009 (86 months)



	Tracking Error	Standardized Tracking Error
Std Dev	24bps	1.58
Max	1.19%	5.36
Min	0.41%	(3.02)

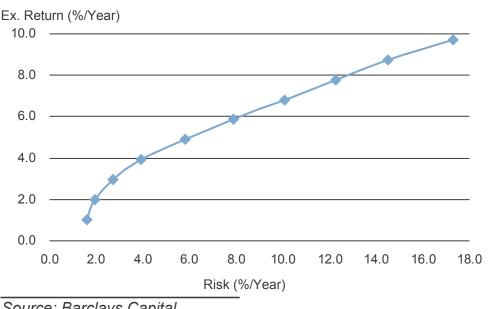
Source: Barclays Capital POINT.

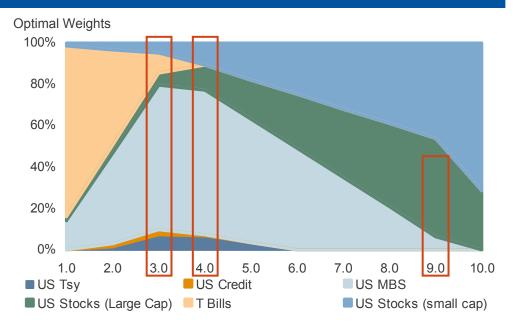


Application Pitfall – Estimation Errors

- Extreme sensitivity to estimates of expected returns
- Inconsistency between risk and expected return forecasts
- Concentrated optimal portfolios / not necessarily well diversified
- No distinction between downside and upside volatility
- Tail risk

Mean-Variance Asset Allocation to US Markets





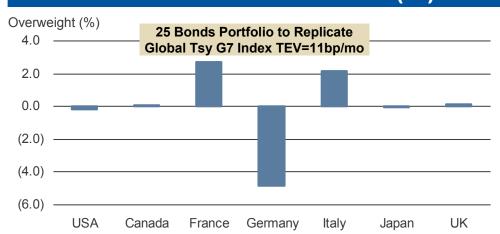
Source: Barclays Capital.



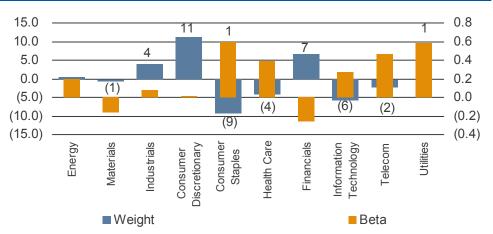
Application Pitfall – Exploit Risk Model Weakness

- MVO maximizes exposures to risk factors not modeled in the risk model
 - Exploitation of detailed factor correlation estimates in a large-scale risk model (e.g., FX vs. local factors, curve vs. credit factors)
 - Substitution among "similar" risky exposures, which may diverge, creating a large basis risk (e.g., overweight (lever up) short duration exposure to replicate longer duration, etc.)

Minimum TEV Portfolio 1 (FI)



 Constrained optimization (no country overweights) achieve a TEV of 12/mo **Minimum TEV Portfolio 2 (Equities)**



 Optimizer underweights positive active beta and vice versa

Source: Barclays Capital.





QUANTITATIVE PORTFOLIO MANAGEMENT CONFERENCE

Implementing Views – Bayesian Approach



Implementing Views – The BL Approach

- The MVO requires a complete set of expected returns
- The BL approach allows us to incorporate manager's views on
 - The expected returns of a partial set of securities
 - The sectors, or the spreads between securities or sectors
- Often times, the views on expected return are "inconsistent" with the risk profile of the assets
 - A security with low risk (e.g., beta) and low correlation has much smaller expected return than a higher risk and highly correlated security
 - Some of this inconsistency may be explained by tail risk considerations (e.g., FX carry strategy)
- The model proposes to take a middle ground between an equilibrium market portfolio and the optimal portfolio based on the views in a Bayesian framework



The Theory

Starting point

 $\Sigma_{n\times n}$: The covariance matrix forecast (e.g. based on a factor risk model)

 $P_{k \times n}$: The LHS matrix used to represent views (e.g., identity matrix for views on point estimates)

 $q_{k\times 1}$: The RHS vector to represent the views

 w_{eq} : Weights of the assets in the equilibrium market portfolios (e.g., S&P 500 index)

 Ω : (Diagnal) matrix representing the variance in the given views

Posteriors

$$\mu \equiv N(\pi, \tau \Sigma) \text{ where } \pi = \delta \cdot \Sigma \cdot w_{eq}$$

$$\mu \equiv N(\pi, \tau \Sigma) | P\mu \equiv N(q, \Omega)$$

$$\mu \equiv N(\hat{\pi}, \hat{\Sigma}) \text{ where } \begin{cases} \hat{\mu} = \pi + \tau \Sigma P' (\tau P \Sigma P' + \Omega)^{-1} \cdot (q - P \cdot \pi') \\ \hat{\Sigma} = (1 + \tau) \Sigma - \tau^2 \Sigma P' (\tau P \Sigma P' + \Omega)^{-1} P \Sigma \end{cases}$$

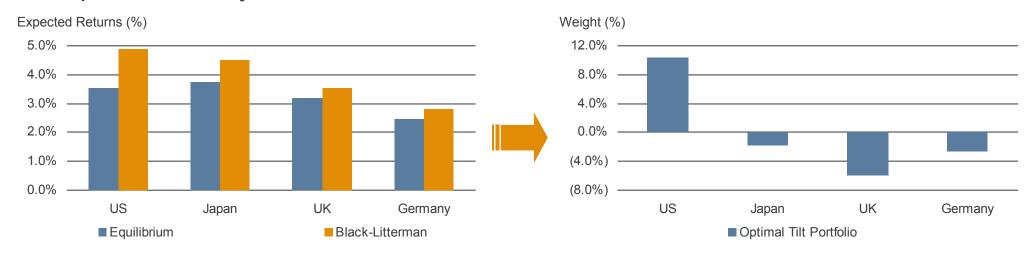
• What does au and δ represent?

An Illustrative Example – Asset Allocation to G4 Equity Markets

Estimates of correlation, volatilities, and expected returns

	Implied		Correlation		
	Exp. Ret.	Vol (%/YR)	Correlation US	Japan	Correlation UK
US	4%	15%			
Japan	3%	17%	0.45		
UK	3%	16%	0.30	0.40	
Germany	3%	15%	0.25	0.45	0.30

 Views – US equities to outperform equilibrium expectation by 1% and Japan to outperform UK by 1%



Source: Barclays Capital, Litterman et al. (2004).



BL Model Extensions

- Choosing the model parameters
 - Explicit estimation of the variance of the prior estimator
 - Setting confidence in views based on the market estimates
 - (e.g., $\Omega = \rho P \Sigma P$ for some constant ρ)
- Using priors other than the market equilibrium
- Allowing views on risk factors driving the returns in a linear factor model
 - Incorporate views on risk scenarios (e.g., correlation between credit and treasury switches sign)
- Incorporating generic chance statements ("80% chance that X returns 50bps more than Y") as views
- Extensions to other elliptical return distribution





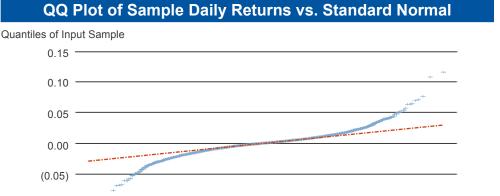
QUANTITATIVE PORTFOLIO MANAGEMENT CONFERENCE

Tail Risk Optimization



Distributions of Portfolio Returns

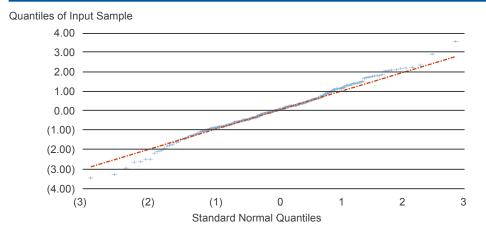
Consider the time series of S&P 500 (TR) index (Oct 1989–Jan 2010)



QQ Plot of Garch(1,1) Filtered Monthly vs. Standard Normal

Standard Normal Quantiles

(1)



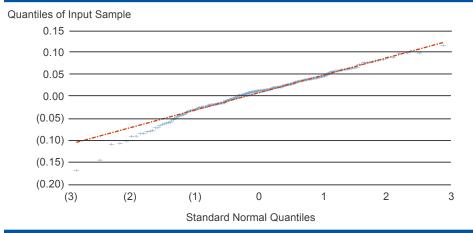
Source: Barclays Capital.

(0.10)

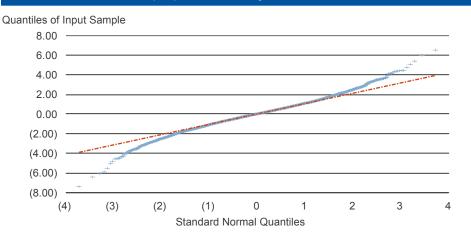
(3)

(2)

QQ Plot of Monthly Returns vs. Standard Normal



QQ Plot of Garch(1,1) Filtered Daily Returns vs. Standard Normal





Preferences Over the Distributions

- Empirical stylized facts about financial asset returns
 - Time varying volatilities
 - Non-zero skew and excess kurtosis
 - Tail contagion Correlations in the tail are higher than in the belly
- Risk measures A risk measure is a mapping from a return (loss) distribution to a real number

$$\rho(X) \mapsto \mathfrak{R}_{+}$$

$$\rho(X) = std(X), VaR(X), ES(X), \Omega(X) etc.$$

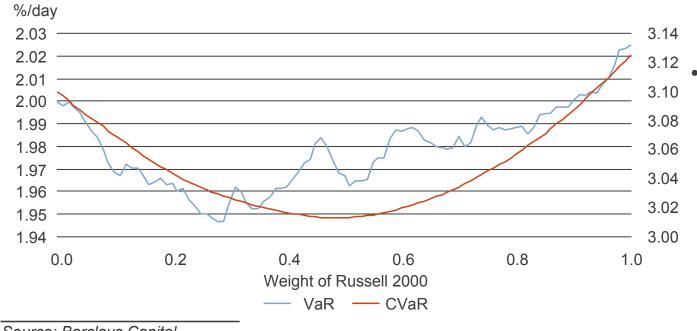
$$\Omega(w) = \frac{\int_{H}^{\infty} 1 - F(t; w) dt}{\int_{H}^{H} F(t; w) dt}$$

- A number of popular approaches to model tails of return distributions
 - T-marginals with copulas in factor model framework
 - Extreme value theory
- The tradeoff between expected returns and tail risk
 - Hard to measure, instead used as a risk control tool



Tail Risk Optimization – Formulations

- Given the joint distribution of the investable assets as a (large) panel of simulated returns
 - CVaR, omega, and drawdown optimization can be modeled as a linear programming (LP) problem (Uryasev et al. [2002, 2003])
 - VaR is not a convex risk measure (not sub-additive)
 - Smoothing heuristics are used
- Tail risk optimal portfolios are very sensitive to the model (e.g., portfolio of Russell 2000 and Russell 1000 indices [Jan 1990–Mar 2010])



Returns are vol-scaled before constructing the portfolio

Source: Barclays Capital.



Conclusion

- "Mean variance framework" with appropriate practical tool for handling well-known pitfalls remains state of the art in practice
- Non-convex and combinatorial problems are difficult to solve to optimality, and heuristics are commonly used
- Robust portfolio optimization remains impractical because of the difficulty in estimating the uncertainty set around unobservable estimates
- Practical tools (multiple risk models, flexible constraints, scenario constraints, etc.)
 are effective in combating the uncertainties in the inputs
- Black-Litterman model and its extensions provide a useful and practical asset allocation methodology for implementing views in a risk-consistent fashion
- Tail-risk optimization is getting traction and can be useful in explicit control of downside tail risk



References

- Andrew, A., Jones, R.C., Lim, T. and Litterman, R. (2004), "Fundamentals drive alpha". Quantitative Equities Research Notes, Goldman Sachs.
- Artzner, Philippe, Freddy Delbaen, Jean-Marc Eber, David Heath (1999),
 "Coherent Measures of Risk". Mathematical Finance, 9(3), 203–228.
- Bienstock, D. (1996), "Computational study of a family of mixed-integer quadratic programming problems". Mathematic Programming.
- Black, F. and Litterman, R. (1990), "Asset allocation: Combining investors' views with market equilibrium". Goldman Sachs Fixed Income Research.
- Grinold, R. and Kahn, R. (2000), "Active Portfolio Management". New York: McGraw-Hill.
- Kumar, A. (2009), "Portfolio Optimization: Barclays Capital Portfolio Optimizer in POINT". Portfolio Modeling, Barclays Capital Research publications.
- Meucci, A.. "Fully flexible views: theory and practice", Risk, October 2008.
- Rockafellar, R. and Uryasev, S. (2002), "Conditional value-at-risk for general loss distributions". Journal of Banking and Finance, 26:1(4) pp 431–471.



Analyst Certifications and Important Disclosures

QUANTITATIVE PORTFOLIO MANAGEMENT CONFERENCE

Analyst Certification(s)

I, Anuj Kumar, hereby certify (1) that the views expressed in this research report accurately reflect my personal views about any or all of the subject securities or issuers referred to in this research report and (2) no part of my compensation was, is or will be directly or indirectly related to the specific recommendations or views expressed in this research report.

Important Disclosures

For current important disclosures regarding companies that are the subject of this research report, please send a written request to: Barclays Capital Research Compliance, 745 Seventh Avenue, 17th Floor, New York, NY 10019 or refer to https://ecommerce.barcap.com/research/cgi-bin/all/disclosuresSearch.pl or call 212-526-1072.

Barclays Capital does and seeks to do business with companies covered in its research reports. As a result, investors should be aware that Barclays Capital may have a conflict of interest that could affect the objectivity of this report. Any reference to Barclays Capital includes its affiliates. Barclays Capital and/or an affiliate thereof (the "firm") regularly trades, generally deals as principal and generally provides liquidity (as market maker or otherwise) in the debt securities that are the subject of this research report (and related derivatives thereof). The firm's proprietary trading accounts may have either a long and / or short position in such securities and / or derivative instruments, which may pose a conflict with the interests of investing customers. Where permitted and subject to appropriate information barrier restrictions, the firm's fixed income research analysts regularly interact with its trading desk personnel to determine current prices of fixed income securities. The firm's fixed income research analyst(s) receive compensation based on various factors including, but not limited to, the quality of their work, the overall performance of the firm (including the profitability of the investment banking department), the profitability and revenues of the Fixed Income Division and the outstanding principal amount and trading value of, the profitability of, and the potential interest of the firms investing clients in research with respect to, the asset class covered by the analyst. To the extent that any historical pricing information was obtained from Barclays Capital trading desks, the firm makes no representation that it is accurate or complete. All levels, prices and spreads are historical and do not represent current market levels, prices or spreads, some or all of which may have changed since the publication of this document. Barclays Capital produces a variety of research products including, but not limited to, fundamental analysis, equity-linked analysis, quantitative analysis, and trade



QUANTITATIVE PORTFOLIO MANAGEMENT CONFERENCE

Important Disclosures (Continued)

This publication has been prepared by Barclays Capital, the investment banking division of Barclays Bank PLC, and/or one or more of its affiliates as provided below. This publication is provided to you for information purposes only. Prices shown in this publication are indicative and Barclays Capital is not offering to buy or sell or soliciting offers to buy or sell any financial instrument. Other than disclosures relating to Barclays Capital, the information contained in this publication has been obtained from sources that Barclays Capital believes to be reliable, but Barclays Capital does not represent or warrant that it is accurate or complete. The views in this publication are those of Barclays Capital and are subject to change, and Barclays Capital has no obligation to update its opinions or the information in this publication. Barclays Capital and its affiliates and their respective officers, directors, partners and employees, including persons involved in the preparation or issuance of this document, may from time to time act as manager, co-manager or underwriter of a public offering or otherwise, in the capacity of principal or agent, deal in, hold or act as market-makers or advisors, brokers or commercial and/or investment bankers in relation to the securities or related derivatives which are the subject of this publication.

The analyst recommendations in this report reflect solely and exclusively those of the author(s), and such opinions were prepared independently of any other interests, including those of Barclays Capital and/or its affiliates.

Neither Barclays Capital, nor any affiliate, nor any of their respective officers, directors, partners, or employees accepts any liability whatsoever for any direct or consequential loss arising from any use of this publication or its contents. The securities discussed in this publication may not be suitable for all investors. Barclays Capital recommends that investors independently evaluate each issuer, security or instrument discussed in this publication and consult any independent advisors they believe necessary. The value of and income from any investment may fluctuate from day to day as a result of changes in relevant economic markets (including changes in market liquidity). The information in this publication is not intended to predict actual results, which may differ substantially from those reflected. Past performance is not necessarily indicative of future results.

This communication is being made available in the UK and Europe to persons who are investment professionals as that term is defined in Article 19 of the Financial Services and Markets Act 2000 (Financial Promotion Order) 2005. It is directed at, and therefore should only be relied upon by, persons who have professional experience in matters relating to investments. The investments to which it relates are available only to such persons and will be entered into only with such persons. Barclays Capital is authorized and regulated by the Financial Services Authority ('FSA') and member of the London Stock Exchange.

Barclays Capital Inc., US registered broker/dealer and member of FINRA (www.finra.org), is distributing this material in the United States and, in connection therewith accepts responsibility for its contents. Any U.S. person wishing to effect a transaction in any security discussed herein should do so only by contacting a representative of Barclays Capital Inc. in the U.S. at 745 Seventh Avenue, New York, New York 10019

Subject to the conditions of this publication as set out above, Absa Capital, the Investment Banking Division of Absa Bank Limited, an authorised financial services provider (Registration No.: 1986/004794/06), is distributing this material in South Africa. Absa Bank Limited is regulated by the South African Reserve Bank. This publication is not, nor is it intended to be, advice as defined and/or contemplated in the (South African) Financial Advisory and Intermediary Services Act, 37 of 2002, or any other financial, investment, trading, tax, legal, accounting, retirement, actuarial or other professional advice or service whatsoever. Any South African person or entity wishing to effect a transaction in any security discussed herein should do so only by contacting a representative of Absa Capital in South Africa, 15 Alice Lane, Sandton, Johannesburg, Gauteng 2196. Absa Capital is an affiliate of Barclays Capital.

Non-U.S. persons should contact and execute transactions through a Barclays Bank PLC branch or affiliate in their home jurisdiction unless local regulations permit otherwise.

In Japan, foreign exchange research reports are prepared and distributed by Barclays Bank PLC Tokyo Branch. Other research reports are distributed to institutional investors in Japan by Barclays Capital Japan Limited. Barclays Capital Japan Limited is a joint-stock company incorporated in Japan with registered office of 6-10-1 Roppongi, Minato-ku, Tokyo 106-6131, Japan. It is a subsidiary of Barclays Bank PLC and a registered financial instruments firm regulated by the Financial Services Agency of Japan. Registered Number: Kanto Zaimukyokucho (kinsho) No. 143.

Barclays Bank PLC Frankfurt Branch is distributing this material in Germany under the supervision of Bundesanstalt fuer Finanzdienstleistungsaufsicht (BaFin). This material is distributed in Malaysia by Barclays Capital Markets Malaysia Sdn Bhd.

IRS Circular 230 Prepared Materials Disclaimer: Barclays Capital and its affiliates do not provide tax advice and nothing contained herein should be construed to be tax advice. Please be advised that any discussion of U.S. tax matters contained herein (including any attachments) (i) is not intended or written to be used, and cannot be used, by you for the purpose of avoiding U.S. tax-related penalties; and (ii) was written to support the promotion or marketing of the transactions or other matters addressed herein. Accordingly, you should seek advice based on your particular circumstances from an independent tax advisor.

© Copyright Barclays Bank PLC (2010). All rights reserved. No part of this publication may be reproduced in any manner without the prior written permission of Barclays Capital or any of its affiliates. Barclays Bank PLC is registered in England No. 1026167. Registered office 1 Churchill Place, London, E14 5HP. Additional information regarding this publication will be furnished upon request.





QUANTITATIVE PORTFOLIO MANAGEMENT CONFERENCE

