

Scenario Analysis in MANAGEMENT CONFERENCE Large Covariance Matrices

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Agenda

- Types of scenarios and why scenarios on covariance matrices
- Current practice on covariance scenarios
- Review a simple methodology
 - Application: Covariance consistent with a short stress period
- Conclusion and extensions



Why Are Scenarios Useful?

- Analyze the behavior of portfolios across different paths / conditions
 - Historical scenarios
 - Scenarios our portfolio may be specifically sensitive to
 - Scenarios we are generally concerned with
- Scenarios analysis on returns
 - Pricing models: Perturb inputs
 - Linear approximations (e.g., linear factor models): Perturb factors
 - Correlated scenarios: Using covariances to complete scenarios
- Scenarios on covariances: Our focus today
 - Complements the scenarios on the first moment
 - Better characterization of the return distribution under scenarios
 - "Correlations in the tails," "Correlation breakdowns"
 - Better measure of the risk / return trade-off under a scenario
 - Efficiency of particular hedges



Practical Dilemma

- Scenarios are usually defined at a high / aggregate level
 - E.g., relationship between broad macro variables or risk factors
- Risk systems usually involve a high number of factors and covariances
 - Make sure we capture all imbalances our portfolio may have
 - E.g., we may be neutral US equities, but long on US financials

Example: Portfolio of US credit and equities

- Scenarios on the join behavior of yield curve, credit spreads and equities
 - Express our scenario in a 3 x 3 matrix
- Risk models for these asset classes have tens of factors (~60 in POINT)
 - Hard to express scenarios on this larger dimension



Typical Solutions

How is the dilemma solved?

- 1. Work in the high dimensional space
 - Changing specific covariates, one by one or block by block
 - Consistent with the granularity of imbalances our portfolios may have
 - Change a large number of correlations, without specific views
 - Hard to control actual changes once you impose positive definiteness
 - Large body of literature: How to change "the least" possible (Defeng Sun)
- 2. Significantly reduce the dimension with which we work
 - Have views on a small set of correlations at the aggregate level
 - Define exposures to these aggregate scenarios
 - Typical use of these scenarios stop here
 - Can we recover richer dimensionalities?



Example (cont'd)

Start with the previous example

- Go back to December 2006
- Looking at broad correlations between Treasury, credit and equities
- Credit strategist forecasts a flight to quality in the credit markets

Correlations 1990–2006				Scenario 2007–2009		
	TSY	CRD			TSY	CRD
CRD	-0.43			CRD	-0.65	
EQT	0.12	0.44		EQT	?	?

- How can we complete this scenario?
- Let's start with some notation

Note: The source for all figures in this presentation is Barclays Capital.

Some Notation

- Suppose we have a set of M factors F. Divide them in two sets
 - F_1 : K factors for which we have views on their covariance
 - F_2 : All other *M-K* factors
- Question: How to propagate the views to the entire set?
- Start by regressing: $F_2 = \beta F_1 + \varepsilon$
- We can then re-construct the covariance matrix as

$$\Sigma = V(F) = \begin{bmatrix} \Sigma_1 & \Sigma_1 \beta \\ \beta \Sigma_1 & \beta \Sigma_1 \beta' + \Omega \end{bmatrix} \quad \text{where} \quad \begin{aligned} \Sigma_1 &= V(F_1) \\ \Omega &= \text{var}(\mathcal{E}) \end{aligned}$$

Implementing Views

Suppose we have views on

$$\Sigma_1 \longrightarrow \Sigma_1^*$$

Can we represent the new covariance matrix as?

$$\Sigma^* = \beta \Sigma_1^* \beta' + \Omega$$

- Many situations where this approach delivers good results
- In general, it delivers intuition about scenario construction
- The approach can be improved by taking into consideration how our views affect
 - The regressed (unconditional) betas
 - Total volatility of the factor
 - Different methodologies have been proposed to address these issues
 - Global macro funds concerned with changes in betas
 - Merger arbitrage funds concerned with changes in idiosyncratic volatility



Example (cont'd)

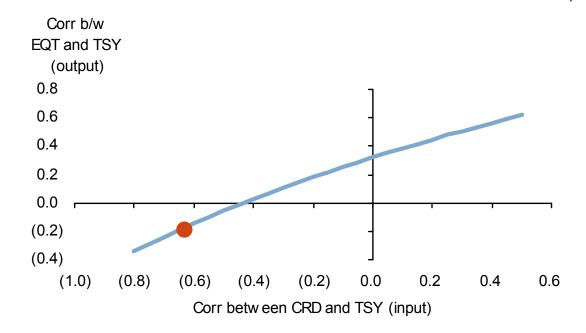
In our example

$$F = \begin{bmatrix} F_1 \\ F_2 \end{bmatrix} = \begin{bmatrix} F_{TSY} \\ F_{CRD} \\ F_{EQT} \end{bmatrix}$$

- Sensitivity analysis
 Good diagnosis tool
- Fixed betas ≠
 Fixed correlations

Results (Correlations)

	1990–2006	2007–2009		
Pairs	Actual	Actual	Scenario	
TSY, CRD	-0.43	-0.65	-0.65	✓ Input
EQT, TSY	0.12	-0.24	-0.19	
EQT,CRD	0.44	0.66	0.64	
				− × Output





Application: Stressed Correlation

- Suppose you have three equity regional risk models
 - US, EU and JP, each with 24 industry factors (72 factors)
 - Monthly data from the past 16 years (1994–2009)
- Question: Can we construct the large covariance matrix (72 x 72) consistent with the correlation behavior from August 2008 to February 2009 (seven months)?
 - We can't use the same dimension (72) and frequency (monthly)
 - Need to decrease dimensionality
 - Use the framework and look at the scenario using instead
 - Country's average factor (three factors)
 - Weekly returns (30 weeks)

Note: straightforward to include assumptions on betas and residual volatility



Application: Scenario

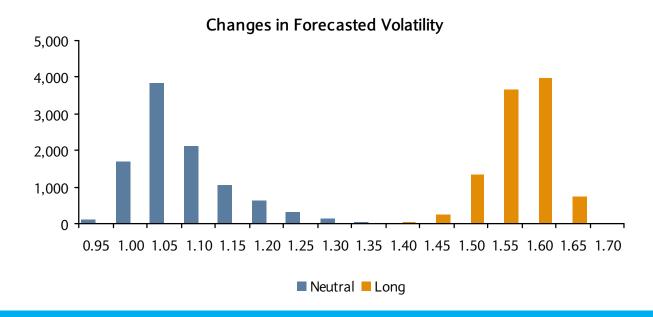
Actual data for the stress-scenario and the whole sample

	Volatilities	All Sample	Stress		Correlations	US	EU	JP		
	US	4.97	8.17		US		0.78	0.41		
	EU	5.62	6.30		EU	0.81		0.46	→ All	
	JP	5.08	8.06		JP	0.67	0.82			
_						Stress	_			
	$\sum_{(72 \times 72)}^{*} = \beta \sum_{(3 \times 3)}^{*} \beta' + \Omega$									

- We have now a stress-consistent large covariance matrix
- Do we gain particular insights from it?

Application: Testing

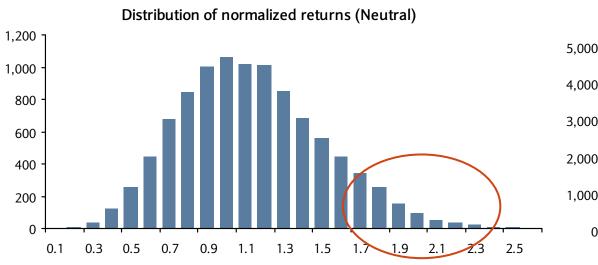
- Apply the new covariance matrix to two kinds of portfolios
 - Neutral: Portfolio that is neutral in each region
 - Short equally all 24 industries in the region
 - Long on four of the 24 industries in that region
 - Zero region aggregate exposures need detailed exposure information
 - Long: long on four industries in each region
 - We simulated 10,000 random portfolios of each type

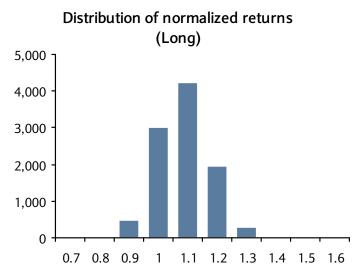




Application: Results

- Did the new covariance matrix perform well over this period?
 - We use monthly returns over the period to calculate actual volatility
 - We use only three series to correct the forecasted volatility for the whole covariance matrix





- The scenario seems to be describing this stress environment well
- Investigate the outliers: In this case, US Financials

Conclusions and Extensions

- Review of current methodology to incorporate scenarios on covariance matrices
 - Limitations
- How the scenario-consistent framework can help understand
 - The behavior of our portfolios under different scenarios
 - Shortcomings of focusing on historical analysis
 - Improve stress-testing in general
- There are many extensions not covered in this presentation, such as
 - Perturb covariance matrix for use in robust optimization
 - Globalizing regional risk models
 - Term structure of volatilities
- The analysis can be equally done at the asset / asset class / portfolio level





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