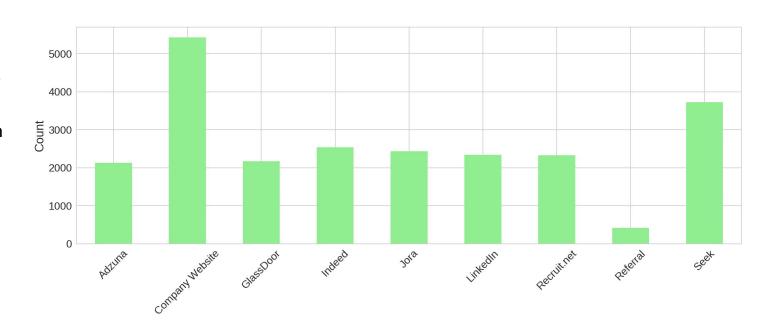
Retaining satisfied employees

by Vicki Simmons

Hiring sources

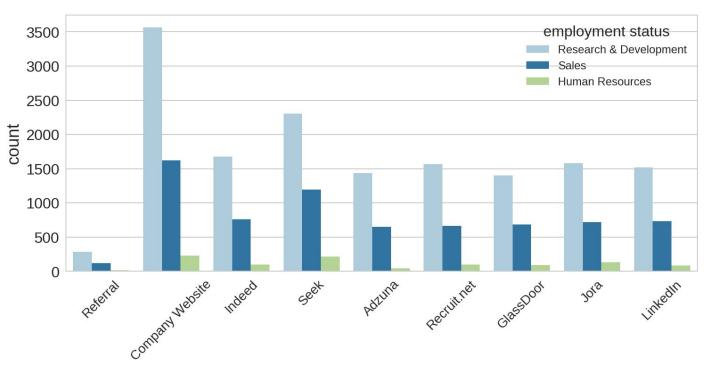
Where are we hiring from?

- → 23% of all hires come from the company website
- → 16% of hires from Seek
- → Referrals make up 2% of new hires



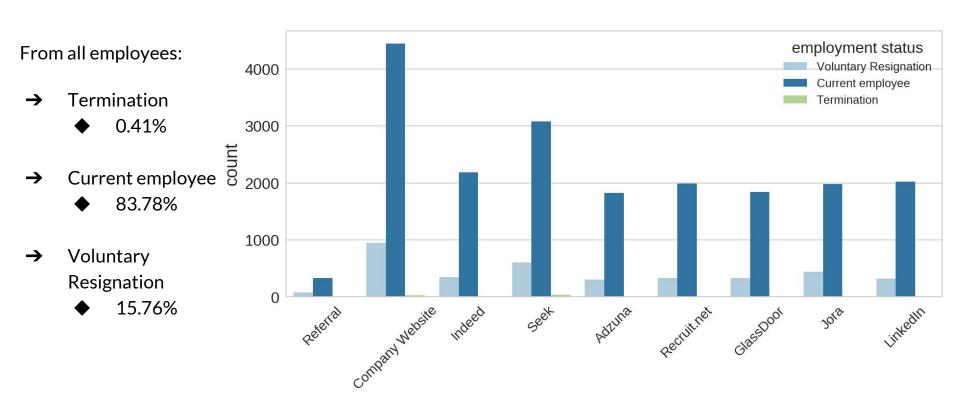
Departments hired for

- → Research & Development
 - **♦** 65.26%
- → Sales
 - **♦** 30.41%
- → Human Resources
 - 4.33%



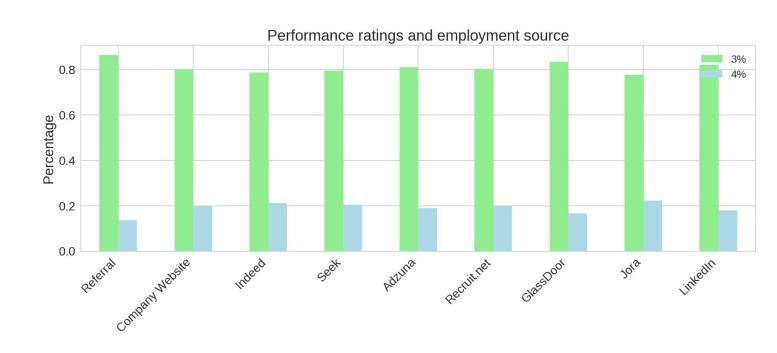
Employee source

Employment status



Performance

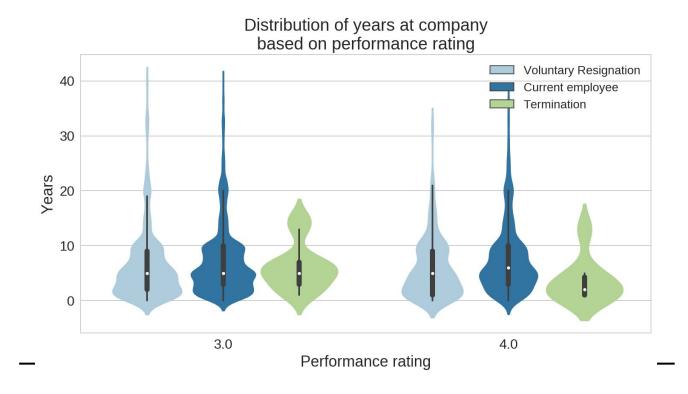
How are employees performing?



How well is everyone performing?

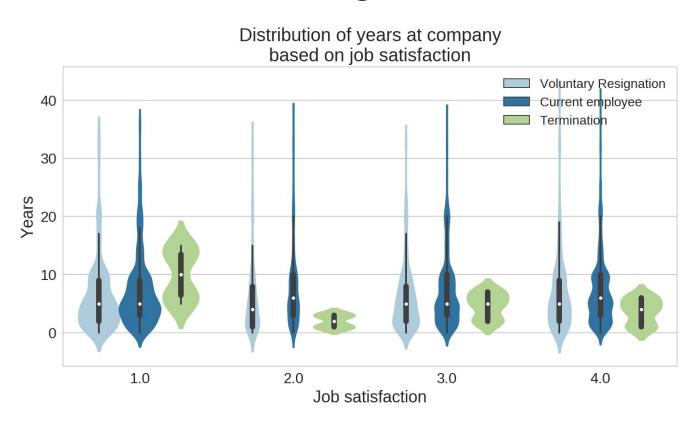
Performance rating distribution across employees:

- → Threes
 - **♦** 84.48%
- → Fours
 - **♦** 15.52%



Satisfaction

Satisfaction ratings

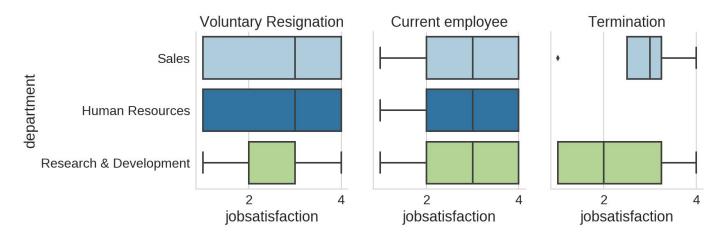


Satisfaction and years at company

- Terminated employees with low job satisfaction tend to work more years at the company than the average employee.
- Low satisfied employees who have been terminated worked 10 years on average while the average employee tends to work at the company for 5 years.

Satisfaction and departments

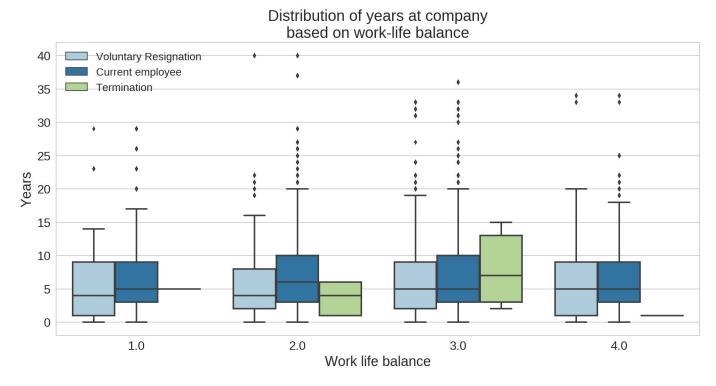
- Job satisfaction is lowest for terminated Research & Development staff
- However current R&D staff are the most satisfied



Work-life balance

Work-life balance

 Employees with low work-life balance tend to voluntarily resign sooner than employees with high work-life balance



Recommendations

- Reach out to less satisfied employees Why do less satisfied employees continue at company
 - o Can value be added for these employees
- Increase job satisfaction for R & D staff
 - Low satisfaction leads to decrease in staff size
- Look for ways to increase work-life balance
 - Employees with low work-life balance tend to voluntarily resign

- Conduct a company survey to understand staff's work values
 - create a productive work culture
 - inhibit attrition
 - Increase productivity

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