## Unit 2. Linear programming. The Simplex Method

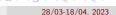
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28/03-18/04, 2023





## **Preliminary**

This course is strongly based on the monography on Operations Research by Carter, Price and Rabadi [Carter, 2019], and in material obtained from different sources (quoted when needed through the slides).

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#### Learning outcomes

- Understanding the rational behind the Simplex method for LP.
- Understanding and practicing the algorithm in 2 variables.
- Recognizing the different types of results one can achieve in LP from the Simplex Method algorithm.
- Getting familiar with slack, surplus and artificial variables.

### Summary

Preparing the LP problem for applying the Simplex method



#### The standard form

#### Standard form

For a LP with n variables and m constraints, the standard form is given by:

maximize 
$$z = c_1x_1 + c_2x_2 + \cdots + c_nx_n$$
  
 $a_{11}x_1 + a_{12}x_2 + \cdots + a_{1n}x_n = b_1$   
 $a_{21}x_1 + a_{22}x_2 + \cdots + a_{2n}x_n = b_2$   
 $\vdots = \vdots$   
 $a_{m1}x_1 + a_{m2}x_2 + \cdots + a_{mn}x_n = b_m$ 

where 
$$x_1, \ldots, x_n \geq 0$$
 and  $b_1, \ldots, b_m \geq 0$ 

Thus:

maximize 
$$z = cx$$
  
 $Ax = b$   
subject to  $x \ge 0$   
 $b > 0$ 



Of course, not always the system is proposed in this standard form, so:

- We need to leave a maximization problem. If the problem is to minimize the objective function, we simply multiply it by (-1).
- In order to change inequality constraints into equality constraints we use slack variables for ≤ inequalities:

$$3x_1 + 4x_2 \le 7 \rightarrow 3x_1 + 4x_2 + s_1 = 7$$

or *surplus* variables for  $\geq$  inequalities:

$$x_1 + 3x_2 \ge 10 \rightarrow x_1 + 3x_2 - s_2 = 10$$

• All variables should be non-negative.



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## The algorithm

- Convert the system of inequalities to equations (using slack or surplus variables).
- Set the objective function to zero.
- Oreate the Simplex tableau and label active and basic variables.
- Select the pivot column (the one with the most negative coefficient in the zeroed objective function). This will be linked to the entering vaiable.
- Select the pivot row (once divided the entry in the constant column by the ceffient in that row in the pivot column, we choose the smallest ratio). This will be linked to the **leaving variable**.
- The pivot is the intersection between the pivot row and pivot column.
- Use the pivot value to make zeros in the rest of elements in the pivot column.
- Repeat the process from step 4, until the last row is all non-negative.

# Example. Standard form

maximize 
$$z = 8x_1 + 5x_2$$
  $x_1 \leq 150$   $x_2 \leq 250$   $2x_1 + x_2 \leq 500$   $x_1, x_2 \geq 0$ 

We build first the standard form:

$$-8x_{1} - 5x_{2} + z = 0$$

$$x_{1} + s = 150$$

$$x_{2} + t = 250$$

$$2x_{1} + x_{2} + u = 500$$

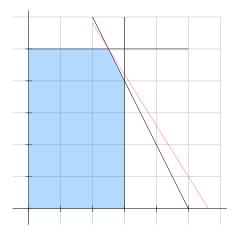


## Example. The Simplex Tableau

We write the coefficients matrix and we identify the basic (m = 3) and non-basic (n - m = 5 - 3 = 2) variables:

Note that the basic variables are those for which each column is a collection of 1 and zero. We will arbitrarily assign zeros to the non-basic variables. So a possible solution is  $P_A = (x_1 = 0, x_2 = 0) \Rightarrow z = 0$ . The arrow marks the pivot column. We will take the pivot row by considering which is the lowest value among 150/1 and 500/2. So, the pivot row corresponds to the s basic variable.

# Example. Graphic solution



# Example. Entering/leaving variables

$$P_B = (150, 0)$$
 and  $z(P_B) = 1200$  with  $t = 250$ ,  $u = 200$ ,  $s = 0$ .



		Z	$x_1$	<i>x</i> <sub>2</sub>	s	t	и	Ь
$R_1 + 5R_4$	Z	1	0	0	-2	0	5	2200
	$x_1$	0	1	0	1	0	-1	150
$\rightarrow R_3 - R_4$	t	0	0	0	2	0	1	150 50
	X2	0	0	1	-2	0	1	200
	basic				$\uparrow$			

 $P_D = (125, 250)$  and  $z(P_D) = 2250$  with t, u = 0 (binding constraints), s = 25 (non-binding constraint).



#### Exercises

Solve, using the Simplex method, the Exercises 3 (p17) and 6 (p23) of the previous session  $\,$ 



#### References



Michael W. Carter, Camille C. Price, and Ghaith Rabadi (2019) Operations Research, 2nd Edition *CRC Press*.



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