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CINCINNATI
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LOOK THIS NEW AGILE THING: TO DEAL WITH UNPREDICTABLE EVENTS AND THINGS WE CANNOT CONTROL IN OUR PROJECTS
WE CAN PRIORITIZE, REDUCE THE SCOPE, CHANGE REQUIREMENTS AT ANY TIME AND INCREASE THE CHANCES OF SUCCESS OF THE PROJECT
LOOK, THIS IS YOUR NEW PROJECT, WITH FIXED DEADLINE, FIXED SCOPE AND FIXED QUALITY: YOU CAN BE "AGILE" INSIDE THIS TRIANGLE !!!

Breaking Out of IT

About me…

Dan GreenLeaf

- Lots of kids at home
- Loves Agile and the community
  - COHAA, Lunchbox, CWiT, PdM club
- Internationally renowned Dad joke teller
- Agile Practice Lead at ICC
- Focus on creating fun teams
- dgreenleaf@cohaa.org

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About me…

Elizabeth Tolia

- Agile community organizer
  - Lunchbox Secretary
  - Agile & Drinks
  - Columbus Women in Tech
- Mother of 2 amazing children
- Business unit owner
- Great at casting fishing poles

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What can I say?
I want it all.

Business Leaders Need to…

1. Provide Vision and Context ☐
2. Be Flexible ☐
3. Make Rapid Decisions ☐
4. Be Available ☐
5. Don’t Push ☐

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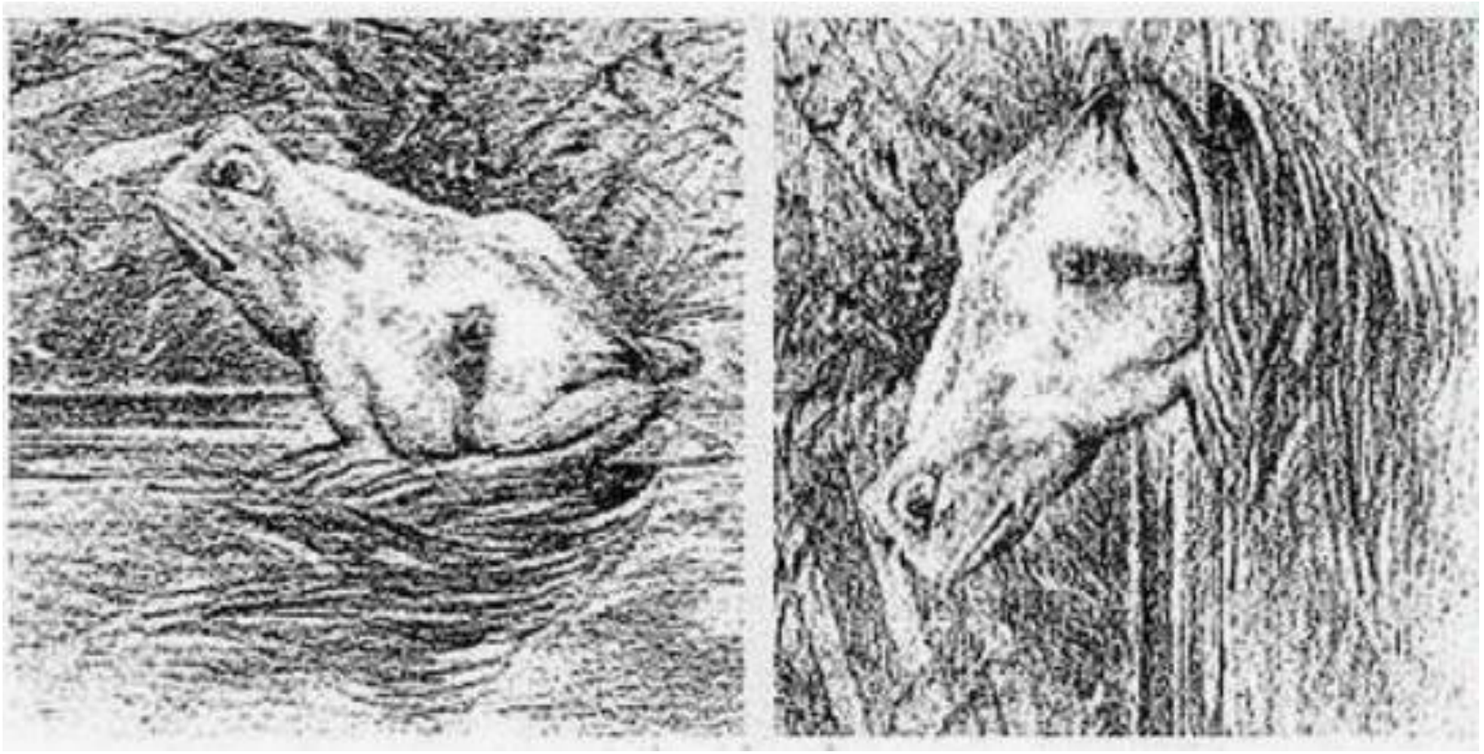
Provide Vision and Context

- Optimal outcomes are delivered by teams that understand the business goals and objectives



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The Knot Game

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Be Flexible

- Hardest Part
- Break the Iron Triangle

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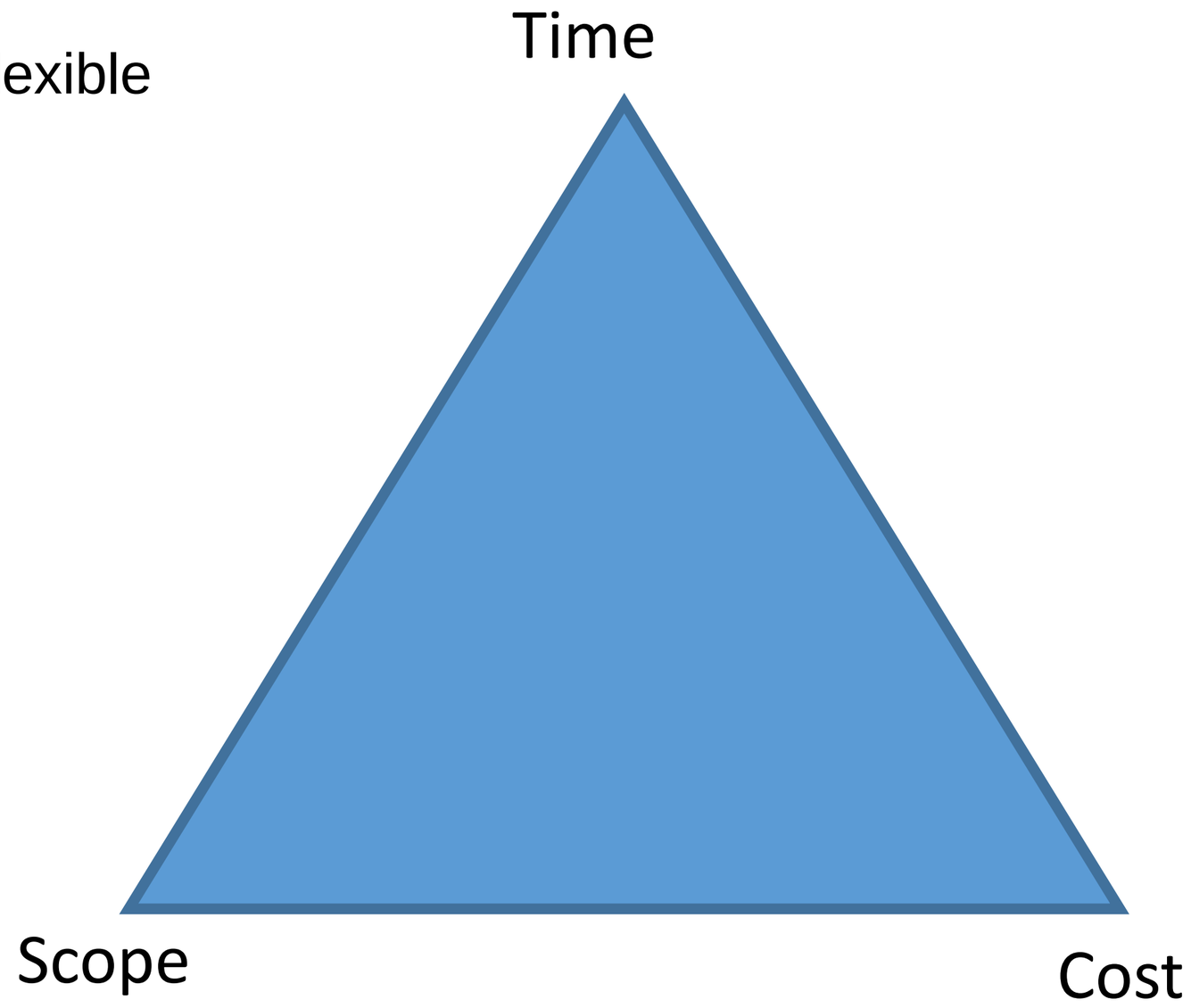
Be Flexible



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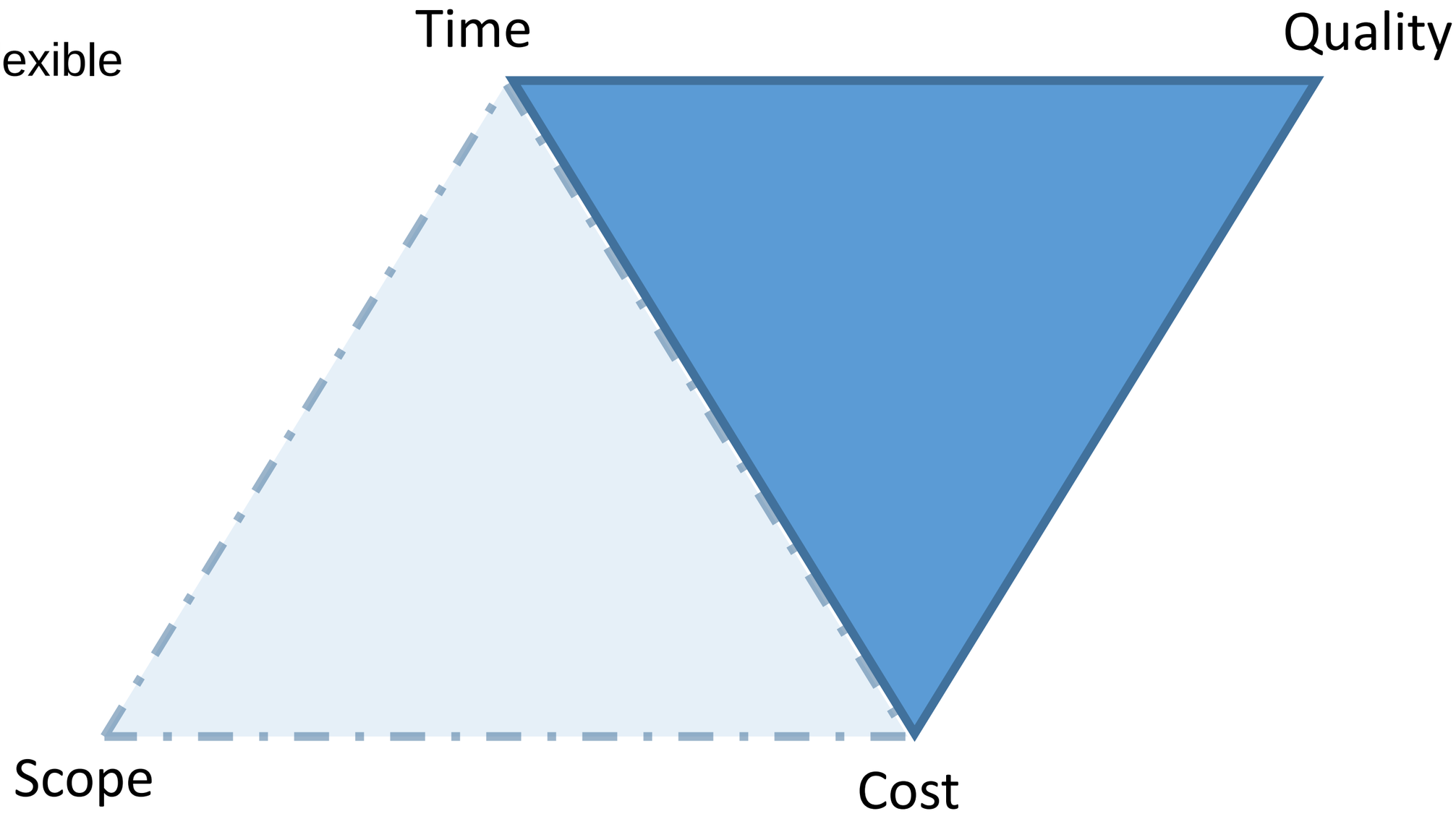
Be Flexible



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Be Flexible

- *“I have often found people will spend more time on a bad idea of their own than a good idea of mine”*
- Even when scope seems inflexible, creative teams often find a better way of solving the problem
- If scope has no flexibility, build in plenty of buffer and be prepared to use it

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Be Flexible

- Be open to delivering value in ways you didn’t think of
- Thank your team when they changed your vision

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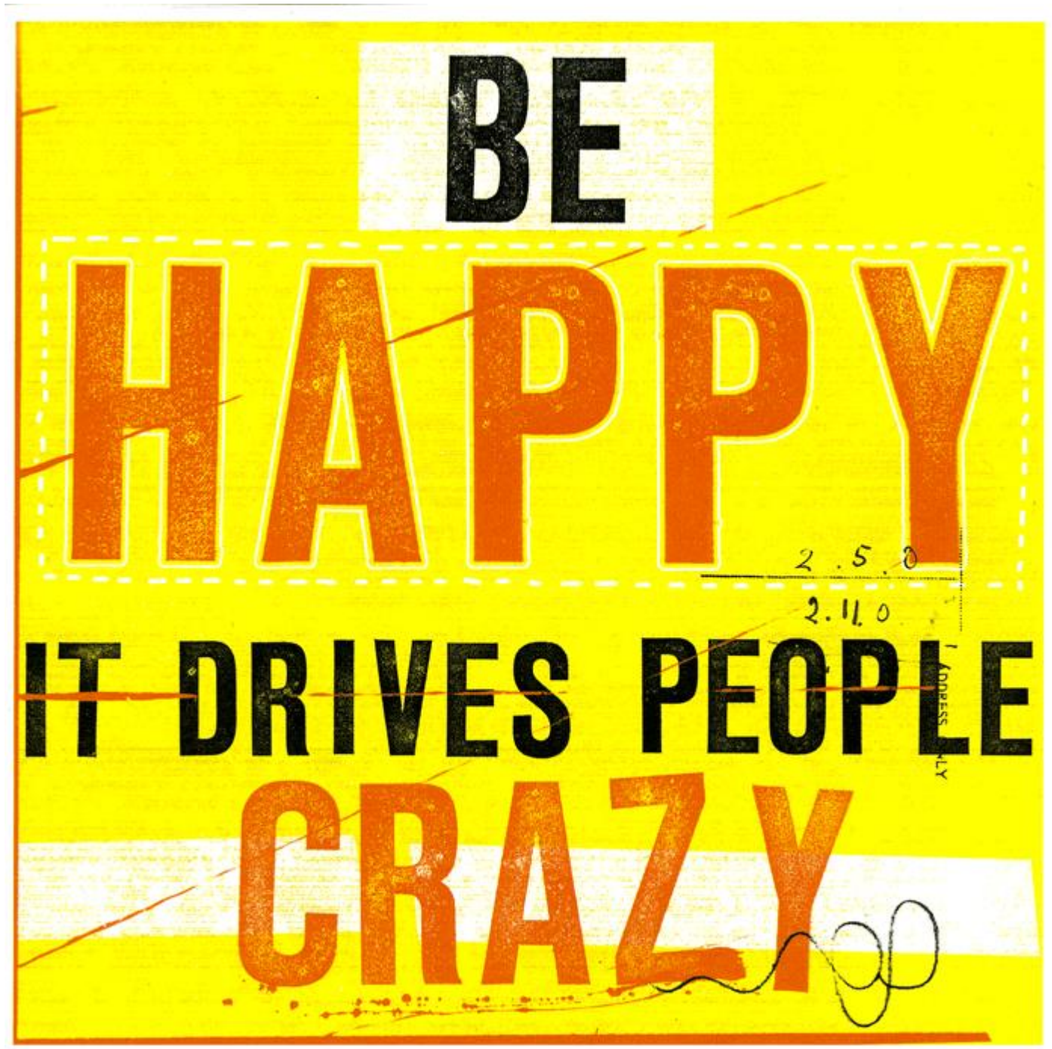
Happy Fun Card Factory Exercise



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Make Rapid Decisions

- Making teams wait on decisions costs money
- Teams that have to wait lose morale
- Is this project really a priority

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Activity 3…

does anyone have a lighter?

Be Available

- If you aren’t committed to this project, your team won’t be either
  - If you can’t commit, delegate

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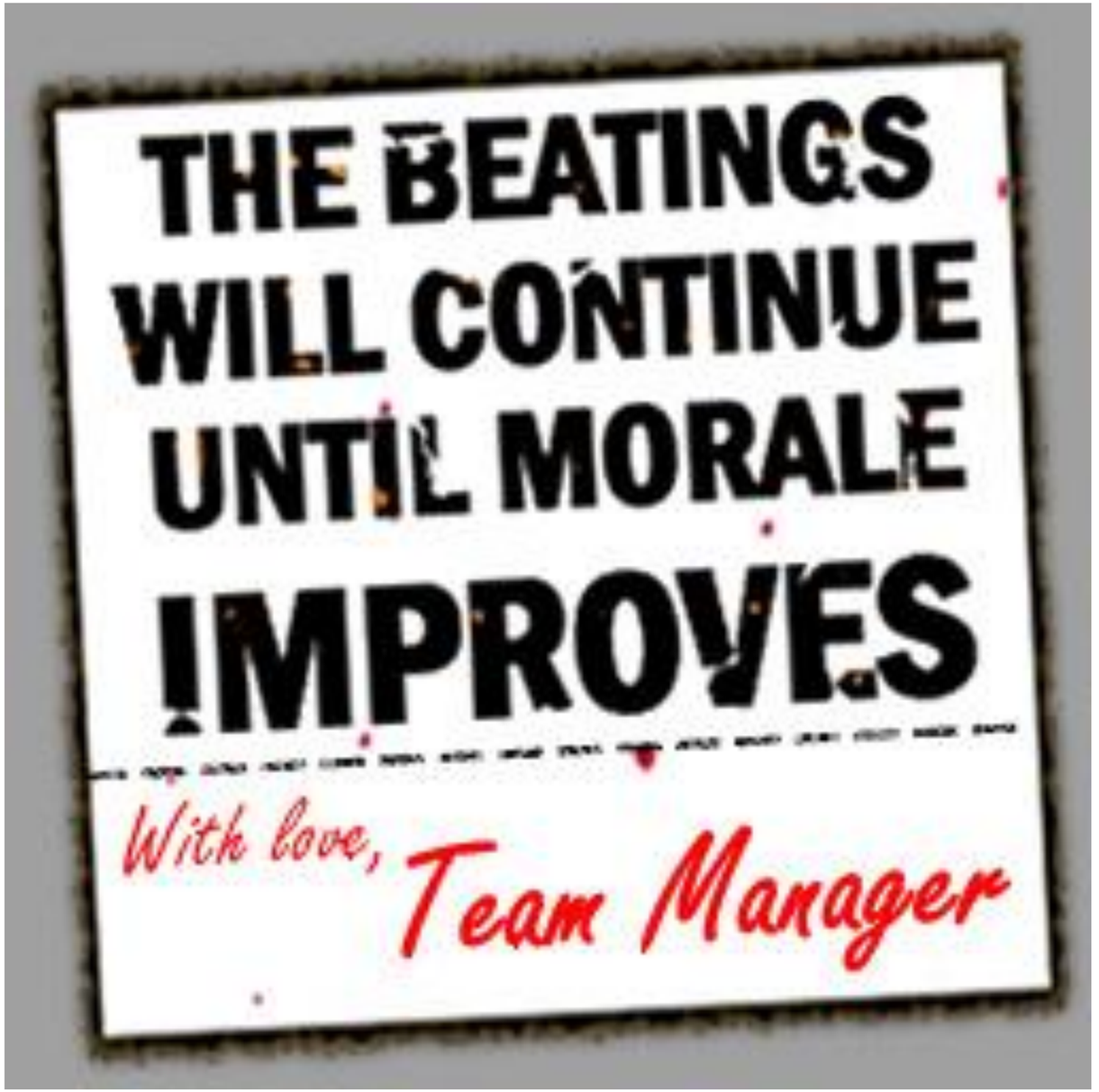
Don’t Push

- If you push a team, it will slow down
- Pushing teams reduces innovation and creativity
- You may get a higher output with a worse outcome



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Last activity…. Make it real

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Questions

dgreenleaf@icct.com

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Last activity…. Make it real

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