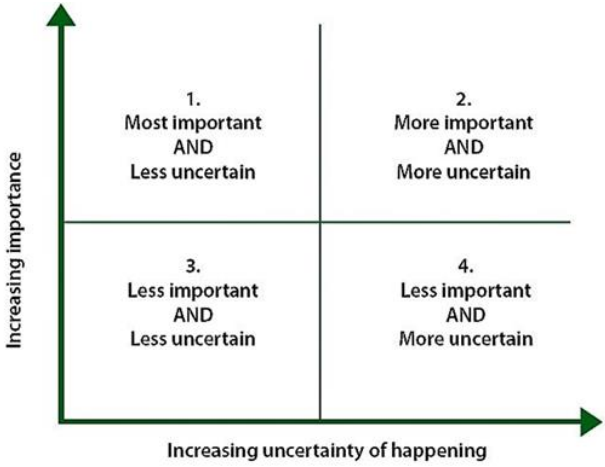


Name	Scenario Building
Brief Description	<p><i>Scenario building, also called scenario thinking, scenario analysis or planning, is a strategic planning method used to develop a vision for flexible long-term plans.</i></p> <p><i>In the original method, a group of analysts would generate simulation games for policy makers combining basic information on the subject matter that can function as a baseline. Participants then build different scenarios based on possible changes though time of the baseline information.</i></p>
Methodology	<p>Scenario building needs a careful preparation from the presenter, including the gathering of documents and data needed to set the baseline.</p> <p>During the event, the scenario building follows four main steps, after having split the participants into groups:</p> <ul style="list-style-type: none"> • A brainstorming should be conducted to identify all internal and external factors that will affect achieving the vision. • Factors should be classified as in the picture below. A reduction of key factors to two or three factors helps to keep the number of possible scenarios low. • Participants start to classify possible future scenarios. The results have to be combined in order to come with the main storylines of different scenarios. • Participants write down a series of scenarios in which the factors from quadrant one of the chart provide a common background story to a set of diverging possible futures
Estimated planning time needed:	2-4h
Objective	This process should raise awareness about uncertainties, risks and constraints that could be challenging in the future.
Time estimated:	30 min - 1 hour
Composition of audience:	All audiences suit this format
Experience level required:	Comparable level of experience among participants is envisaged
Number of audience:	10-40
Level of complexity and possible challenges	High - The presenter and the participants should have good knowledge and organisational skills.

Picture	 <p>1. Most important AND Less uncertain</p> <p>2. More important AND More uncertain</p> <p>3. Less important AND Less uncertain</p> <p>4. Less important AND More uncertain</p> <p>Increasing importance</p> <p>Increasing uncertainty of happening</p>
Relevant sources	SSWM website: https://sswm.info/planning-and-programming/decision-making/situation-and-problem-analysis/scenario-building