

A Predicative Analysis on Employee Promotion

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Problem Statement & Goal:

Problem Statement: To predict from the given dataset with different attributes of Employees in an organization whether the employee is eligible for promotion or not

Goal: To achieve with Supervised Machine Learning to give an reliable platform for HR of the organization to smoothen his/her task and also automated.

Description of Dataset:

- Categorical columns are
'department','region','education','gender','recruitment_channel','no_of_trainings','previous_year_rating', 'age','KPIs_met >80%'
- Continuous column are 'avg_training_score'
- Target is 'is_promoted'

Distribution of Variables

- The avg of avg_training score is more in terms of promoted employees than not promoted employees also the awards won, KPI_met is high in terms of promoted employees though dataset is imbalanced.
- in terms of promoted employees avg of education score/items is higher than not promoted employees .
- in terms of Gender male employees are more in not promoted category than promoted.
- no_of_trainings and age are probably equally distributed and provided equally to both the category (not_promoted/promoted)
- length_of_service avg score is merely high for not promoted employees than promoted employees but our dataset is imbalanced
- As we can observe no such biasness from recruitment_channel avg score
- previous_year_rating avg score is more in terms of Promoted employees and Not promoted employees
- in terms of education specific education mattered probably most in terms of promotion.
- Region wise with education probably has a slight impact in terms of promotion

Assumptions from Density plot: Promoted Vs Non Promoted

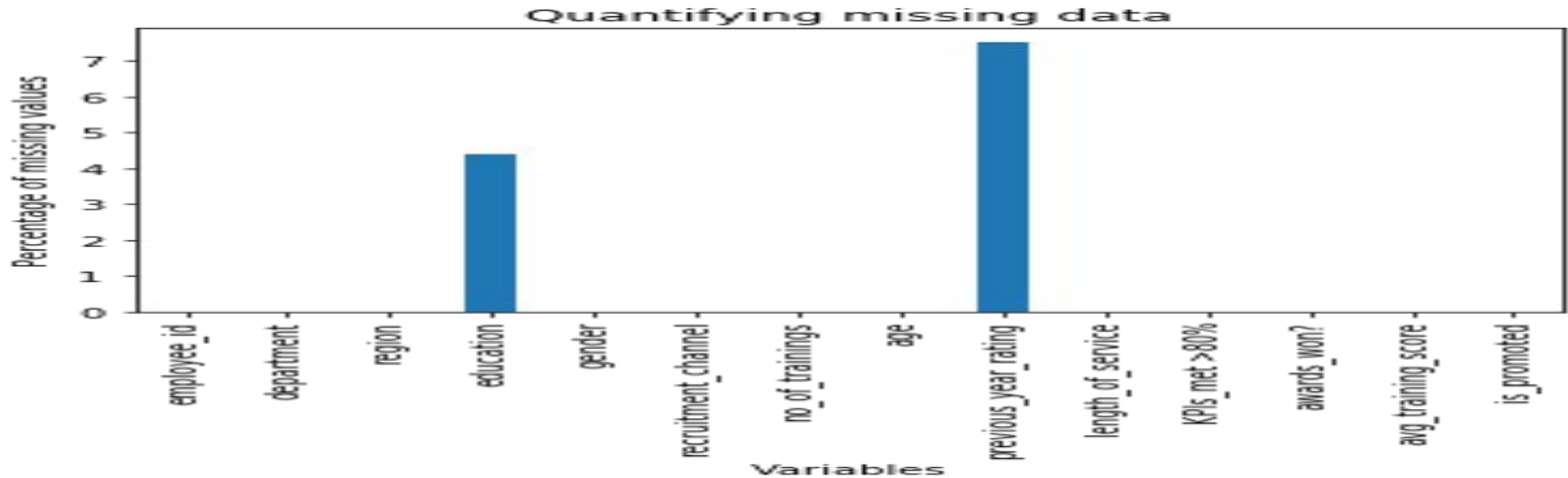
- in terms of no of trainings the Not promoted employees got more no of trainings but keeping in mind the dataset is imbalanced over here.
- there is such significant change can be visualised in terms of age in non_promoted or promoted employees.
- in terms of previous year rating no of promoted employees got significant rise in rating '5'.
- with in the 2 to 5 years of service the no of non promoted employees is more than promoted employees, most number of promoted employees are scattered with in 7 to 33 years. And No promoted employees served after than 35 years.
- in terms of KPI there is marginal changes as the mean score of KPI of promoted employees is slightly higher than non promoted employees.
- in awards won promoted no of employees got slightly more no of awards with respect to non promoted employees.
- . in avg_training_score between 42 to 60 non promoted employees got maximum no of score still did not got promotion but avg score of training is more for promoted employees than non promoted employees.

Study of Independent variables with Dependent Variable

- region 7,2,13,27 has the most score of avg training score of promoted employees region 33 & 21 has low avg training score.region 3 has low no of observation in terms of avg training score.
- Most of Promoted employees won the award.
- Most of promoted employees met kpi and their avg score of training is more.
- Most no of promoted employees are in the range of age between 24 and 42 .promoted employees are less in the range of age between 20 to 22 & 50 to 60.
- promoted employees got no of trainings with in the range of 1,2,3 mostly.
- referred recruitment channel has least observations , as in other channel recruited employees got promotion.
- Male employees got more promotion than female employees.
- in terms of all category in Education variable ,promoted employees are scoring more though with less samples ,Below secondary category has least no of samples

Moving To *Predicative Analysis*

- Treating Missing values with a Business logic.
- Encoding the categorical columns for the interpretation of the Model Building.



Study between Independent variables

- Female employees got less no of trainings.
- Most no of training done with bachelor's Educated employees and less no of training recieved by Below Secondary's educated employee.
- referred employees got least no of trainings and Sourcing employees got more no of trainings.
- procurement department employees got more no of trainings and also sales&Marketing , but HR, Finance, Analytics & Legal recieved less no of trainings.
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- sales&Marketing, operations & procurement got avg training score and also promoted more and Legal, Hr & R&d department got less no of promotions.
- previous rating score is distributed over all department sectors

Model Testing

I have used CatBoost Model As because classification report came good compared to other model (Random Forrest,XGBoost,LightBGM,Naïve Bayes and VotingClassifier) .The 3 Fold StratifiedKfold Observation is given below

The roc_auc_score on Train 0.7634695359917438

The roc_auc_score on Test 0.71373414826298

The Precision Score 0.908857910524456

The Recall Score 0.9078847291472999

The F1 Score 0.8934756917217709

The roc_auc_score on Train 0.8228698149336982

The roc_auc_score on Test 0.7699169748526841

The Precision Score 0.9255678043244916

The Recall Score 0.9249556325530297

The F1 Score 0.9164980921477223

The roc_auc_score on Train 0.7599875404269707

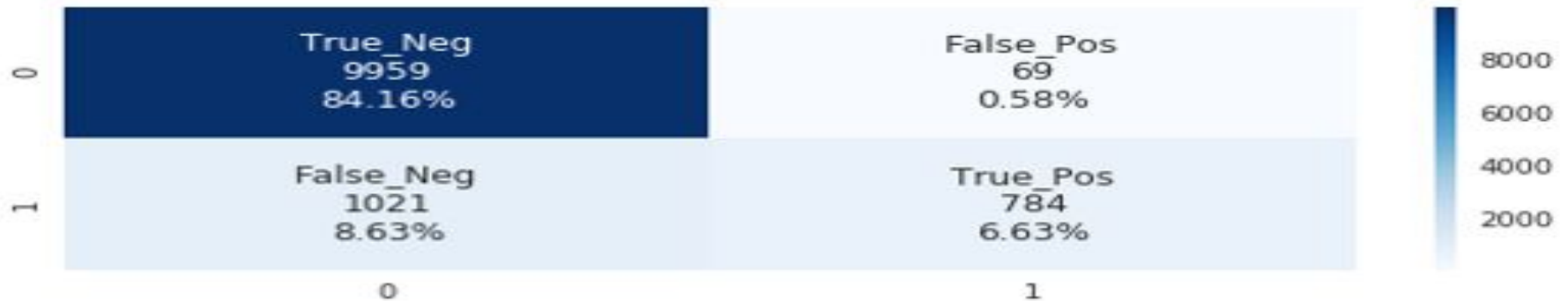
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The Precision Score 0.908857910524456

The Recall Score 0.9078847291472999

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Confusion Matrix & Classification Report



VotingClassifier Classification Report



CONCLUSION:

As we can see from the test data and model validation that features those were important to classify an employee to be promoted/Not.

we can see that avg_training_score , department, KPIs_met >80% & previous_year_rating are the key factors for promotion