

BJIT Ltd.

DEVELOPMENT PROCESS MANUAL

Abridged Version – 1.7 2021-08-02 ___

YOUR NEXT DESTINATION
OF SOFTWARE OUTSOURCING

Document Classification

This document has been classified as **RESTRICTED** document as per BJIT's Information Security Management System and can only be shared with the following members / teams:

o BJIT employees

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DEVELOPMENT PROCESS FRAMEWORK

Abridged Version

Process framework

Project Initiation	Project Management	Engineering process	Support Process
	Integrated project management	Design	Configuration Management
	Project planning	CUT	Process & Product Quality Assurance
	Project monitoring & control	Product Integration Process	Decision Analysis & Resolution
	Requirement management	Testing	Measurement Analysis
	Risk management	Review Process	Organizational Audit (PPQA,SEPG,OT)
			Release & Acceptance



1. Project initiation (1/2)

- Typically, a project starts with this activity. Sometimes called discovery phase.
- BJIT sales receive project leads & collect RfP/RfQ from client and SD prepares estimation & proposal
- The SD PIC of this phase is generally department or division head
- Sometimes, project team supports the PIC with the estimation & proposal

RfP/RfQ Feasibility study **Estimation Business** proposal Request for A quick feasibility study Requirement analysis, Prepare business proposal/quotation from to check requirement grooming proposal with contents client from customer/ overseas (see next slide) • if the project is SD Contains the high-level technically possible by O&A with client/ requirement, scope of BIITwork, schedule & other overseas SD if there is any business expectation Sometimes rough, prospects sometimes detailed Sometimes we get details • possible to propose requirements & design under given terms & Apply 3-Point/PERT, documents condition of the RfP Delphi etc. estimation technique



1. Project initiation (2/2)

1. Overview

• The background of the RfP/RfQ. The contents of the proposal

2. In/Out scope of work

 What are the activities we have to do and we don't e.g. SRS, UX, DD, Coding, Unit/Integration/Functional/S ecurity/Performance testing,

3. High level architecture

 Optional. If added, contains very high-level system image in block diagram with communication

4. Effort & Cost

 Estimated effort breakdown as per RfP request & cost of those breakdown. Cost is calculated by sales from RAP prepared by SD

8. Deliverables

7. Milestones

due date

• Deliverables for each activities within the scope

• Detail milestones with scope,

Sometimes finalized later

9. Tools & technologies

- Tools & technologies will be used in the project including project management tools
- Sometimes finalize later

10. Communication mgt

- Different meetings schedule, participant, agenda. Reporting schedule etc.
- Sometimes finalize later

6. Dev methodology

- Agile or waterfall
- Sometimes finalized later

5. Project schedule

- From high to detail level depending on RfP. Need to mention milestones/releases
- Sometimes finalize later

11. Team structure

- •Team organization chart
- Sometimes finalize later

12. Assumptions & preconditions

 Assumptions related to scope, dependencies, tools & technologies etc.

16. Company profile

 Mandatory if RfP ask. BJIT strengths, services, technology & business vertical penetration, resource profile etc.

15. Relevant project exp

 Mandatory if RfP ask. Project reference relevant to this project. Basic info about the project e.g. tile, domain, client, size, tech

14. Roles & responsibilities

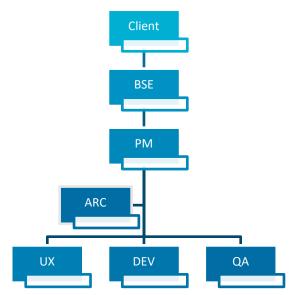
- Responsibilities of each project member
- Sometimes finalize later

13. Risks

Risks related to any initial decisions



2. Project management [IPM, PP, PMC] (1/6)



- Div/Dept head form the team based on RAP
- Div/Dept head HO/KT the project details to team learned during estimation & proposal preparation
- Div/Dept head arrange project kick/off and introduce project team with different stakeholders

- Confirm different processes like requirement, change & risk management, coding, testing etc. with the client
- Ensure any process tailoring with client consent
- Finalize project tools & technologies, development methodologies
- Almost all the items of the project plan suppose to be covered in business proposal e.g. scope, schedule, quality metrices etc. Define all in this phase
- Create redmine, gerrit,
 Alfresco/FTP project. Client
 will share client tool access
- Ensure required H/W & S/W for team & project

- Create product, development, project & quality management in redmine or confluence
- Create product backlog, project roadmap, WBS, sprint planning in redmine/JIRA based on selected development methodology

- Project manager will ensure above activities with the support of BSE & Div/Dept head
- Depending on client, contract (LABO vs project) and the project itself, above activities may vary. For LABO contract, customer will define most of the items for the offshore
- Most of the items will be discussed & finalized with client during project initiation, some of the items will be finalized during project planning
- All the processes details will be covered separately in this document
- Please check the annexure very carefully for PPQA checklist, sample contents of project documents in redmine or confluence



2. Project management [IPM, PP, PMC] (2/6)



BJIT follows scrum in almost all projects. There are some variations between teams as per client

Project management (BJIT)

Remine



Product, development, project, task & quality management

Adobe XD

Gerrit



Source code and their review management

Alfresco



Document management system

Project management (Client)

JIRA



Task & quality management system

Confluence



Product, development, project, task & quality management

Bitbucket



Source code and their review management



Few cases like
migration, traditional
project BJIT follows
Waterfall. Even then, a
variation of scrum is
followed within a
waterfall phase

UX Design

Photoshop



BJIT does UX design with this. BJIT also receives UX from client in XD

PS

Traditional UX design tool. In some cases, BJIT still uses this

Figma



Online based UX design tool. Both BJIT & its client use this

Other

Oti



BJIT use excel to design test matrix, test case

Astah



BJIT use Astah to design UMLs like SD, CD, activity etc. diagram





BJIT use Jenkins for CI/CD



2. Project management [REQM] (3/6)

KT = Knowledge Transfer

01 02 03 04 05 06 ■We receive high Div/dept head Most of the times, ■Requirement could ■We maintain the ■We give specific ID level to detail level conduct KT to detail requirements come in the form of to functional, nonrequirement in confluence. functional requirements project team with are extracted, User stories (functional, nonwhatever analyzed and redmine under requirement & each •UX & screen spec functional) during requirements they finalized during product tasks in WBS map Feature/function development to specific estimation phase have analyzed, project execution description in clarified for the requirement ID ■Sometimes, SRS is a word/excel estimation project deliverable. ■We trace Verbally through In that case, we requirement with meeting usually prepare and test case, bug, maintain the developer to bug requirements in analysis, evaluate **IEEE** template the quality and take necessary measure



2. Project management [RSKM] (4/6)

- Initial risks will be identified during estimation & business proposal and will be handed over to project team
- Risks need to be identified throughout project life cycle and maintained in confluence/ redmine under project mgt
- Stakeholders, mitigation plan should also be defined with risk

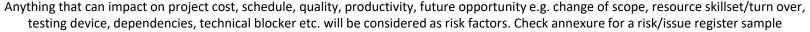
Identification

- Qualitative & Quantitative analysis
- Risks impact need to be analyzed regularly
- Risks need to be prioritized
- Risk, issue, concern, dependency need to differentiated properly for escalation and mitigation

- Risks need to be escalated with appropriate stakeholders in appropriate timing
- Risks need to be controlled with risk mitigation plan
- •There should have some space in the schedule for any unforeseen risks during project execution

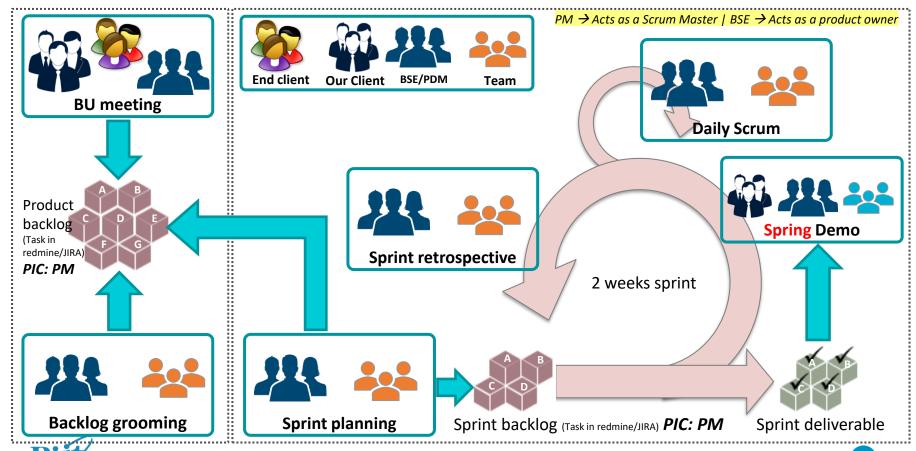
Monitoring & control plan



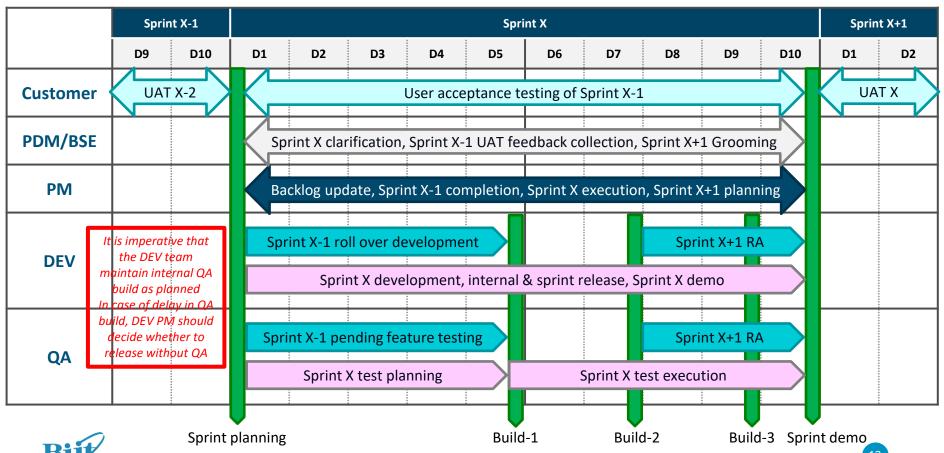




2. Project management [SCRUM] (5/6)



2. Project management [SCRUM] (6/6)



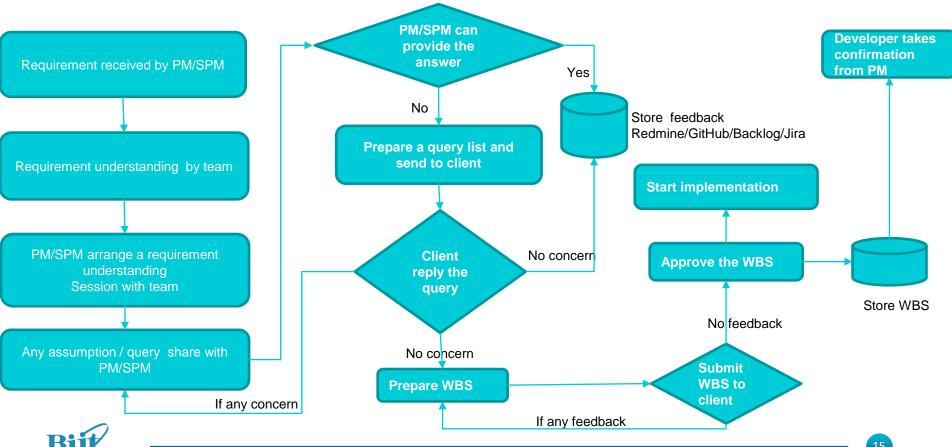
3. Engineering process [Pre-requisite] (1/8)

Rules/guidelines/Cl Rules/Suidelines/CI Process metrices If customer defines any **Engineering process starts** PM will define all the rules, with PM explaining all the guidelines, checklist of team should follow that. If project mgt processes, Based on MA (measurement design, coding, testing, explain roles & resp to every there is no recommendation & analysis) of metrices, LL reviewing, deployment and from customer, PM should member of the team. Key (lesson learn) from and release with the help of the processes are - requirement customize organization retrospectives of completed senior members of the team rules, guidelines & checklist mgt & clarification, risk & sprints -- any process and at the beginning as per project needs communication mgt, agile rules, guidelines, checklist of Rules, guidelines, checklist process, task workflow, git PM should explain the initial any activity can be updated should be based on branching & code push version of the rules, in any phase or sprint customer, project, guidelines, checklist to all process, review, deployment technology & release process the member very clearly

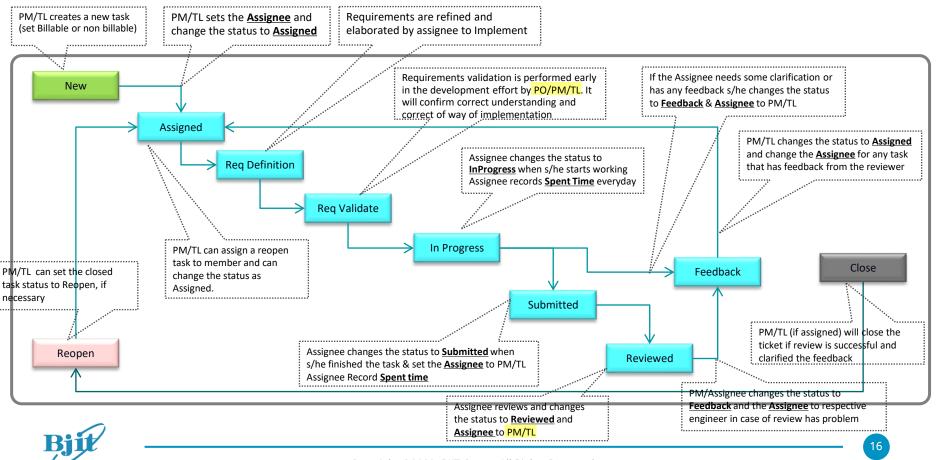


3. Engineering process [Requirement Understanding Workflow] (2/8)

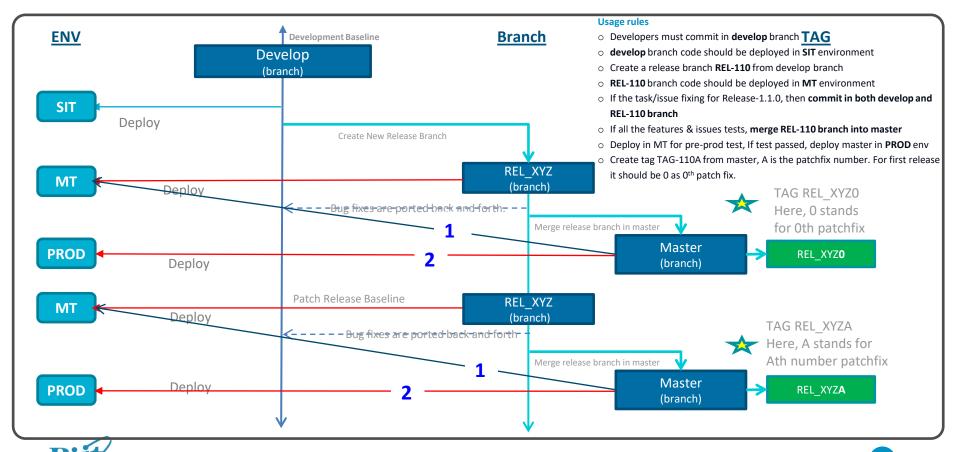




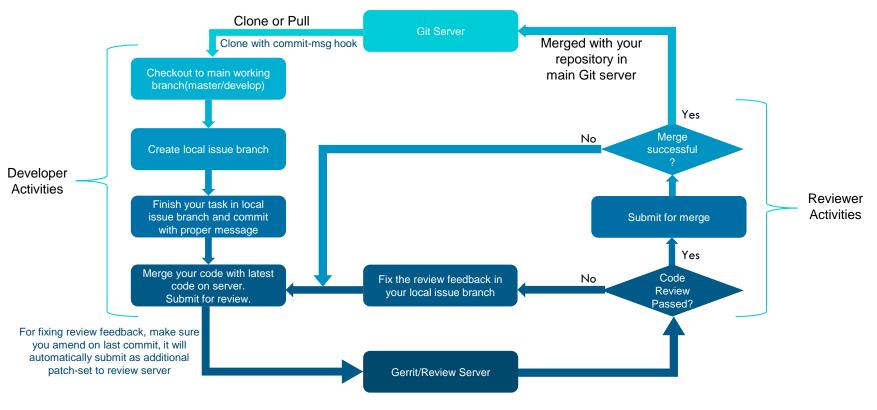
3. Engineering process [Redmine Ticket Workflow] (3/8)



3. Engineering process [Git Branching] (4/8)



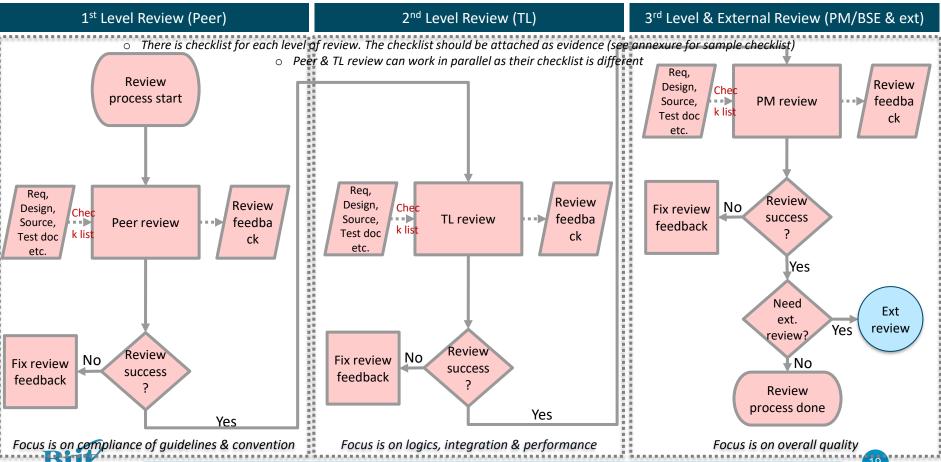
3. Engineering process [Git Workflow] (5/8)



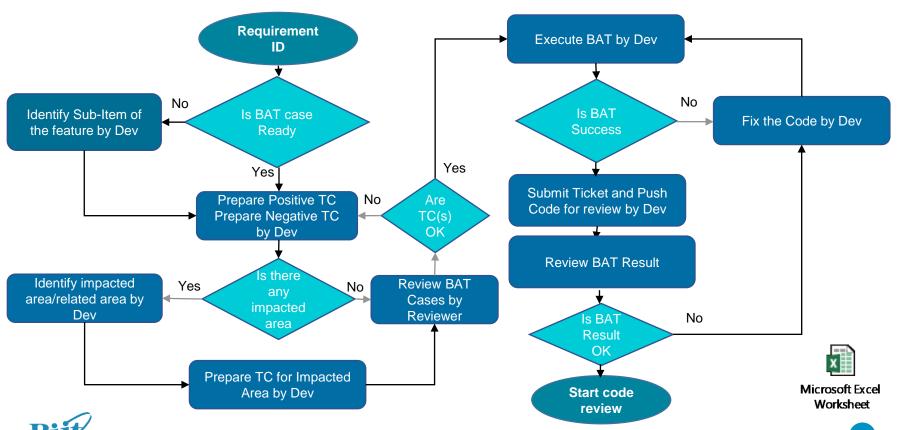
Note: Git-Gerrit tutorial content is available at URL



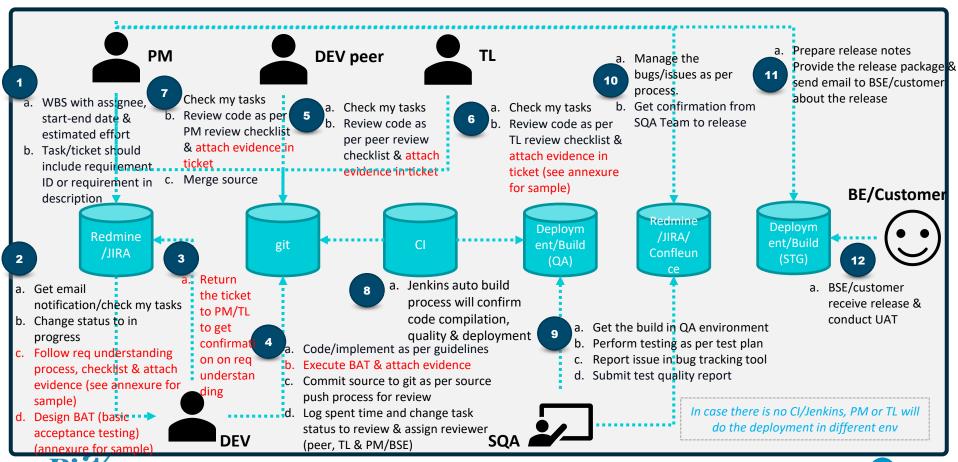
3. Engineering process [Review] (6/8)



3. Engineering process [Developer BAT] (7/8)



3. Engineering process [Development] (8/8)



4. Support process [Release Management] (1/6)

- There should have release checklist for all kinds of releases. The checklist should contain -
 - All the internal releases are made on time and testing are done as per plan
 - Release scope has confirmation or sign-off
 - Release meets coding & testing quality metrices and sign-off from respective person
 - Release meets all acceptance criteria from client
 - All the release artifacts are tested and uploaded in appropriated places
 - Release notes and other required manuals or guidelines are sign-off from respective person
 - Source code, test matrix, test case, test result etc. are maintained release wise?
- Release judgement meeting is held, the checklist is ensured one by one and release decision was taken before the release
- Appropriate action plan has been taken and follow-up plan is prepared from each release judgement meeting for future reference



4. Support process [MA] (2/6)

RAG Status		Overall	RED/AMBER/GREEN
Schedule	R	Commitment Slippage = No of stories de-scoped (2) / No of Stories planned(8) * 100 = 25% <g 10%="" =="" equal="" less="" or="" than=""> <a &="" 10%="" 15%="" =="" equal="" greater="" less="" or="" than=""> <r 15%="" =="" greater="" than=""></r></g>	
Effort	G	Effort Deviation = ((Actual Effort - Planned Effort) / Planned Effort) * 100 <g +="" -10%="" =="" equal="" less="" or="" than=""> <a &="" +="" -10%="" -15%="" =="" equal="" greater="" less="" or="" than=""> <r +="" -15%="" =="" greater="" than=""></r></g>	
Quality	Α	Code review effectiveness = #of bug found in BJIT Dev review (#of bug found in BJIT Dev review + #of bug reported by BJIT QA) X <g 70%="" =="" equal="" greater="" or="" than=""> <a &="" 50%="" 70%="" =="" equal="" greater="" less="" or="" than=""> <r 50%="" =="" less="" than=""> #of bug reported by BJIT QA Test efficiency = #of bug reported from UAT, PROD) (#of bug reported by BJIT QA + #of bug reported from UAT, PROD) **A = greater than or equal 90% & less than 100%> <r 90%="" =="" less="" than=""> *Bug density = #of defects / Size (Story points or effort) * 100> <g 10%="" =="" equal="" less="" or="" than=""> <a &="" 10%="" 15%="" =="" equal="" greater="" less="" or="" than=""> <r 15%="" =="" greater="" than=""> *Post Delivery Defect Rate = #of sprint defects / Size (Story points or effort) * 100 > <g &="" 4%="" 8%="" =="" greater="" less="" than=""> <a &="" 4%="" 8%="" =="" greater="" less="" than=""> *R = greater than 7%></g></r></g></r></r></g>	100
Customer compliance	R	<g =="" appreciate="" customer="" deliverable="" deliverables="" etc.="" feedback="" give="" happy="" if="" is="" positivity="" with=""> <a <r="If" =="" concerned="" customer="" deliverab<="" deliverable="" deliveral="" etc.="" feedback="" give="" happy="" if="" is="" negative="" not="" reject="" th="" unhappy="" very="" with=""><th></th></g>	
Risk/issue	G	<g =="" if="" is="" no="" risk="" there=""> <a &="" (impact="" =="" all="" an="" are="" becoming="" if="" is="" issue="" minor="" no="" not="" of="" possibility="" risks="" significant)="" the=""> <r &="" =="" become="" high="" huge="" if="" impact="" is="" issue="" of="" possibility="" risks="" the="" to=""></r></g>	



Capability Maturity Model Integration

4. Support process [PPQA] (3/6)



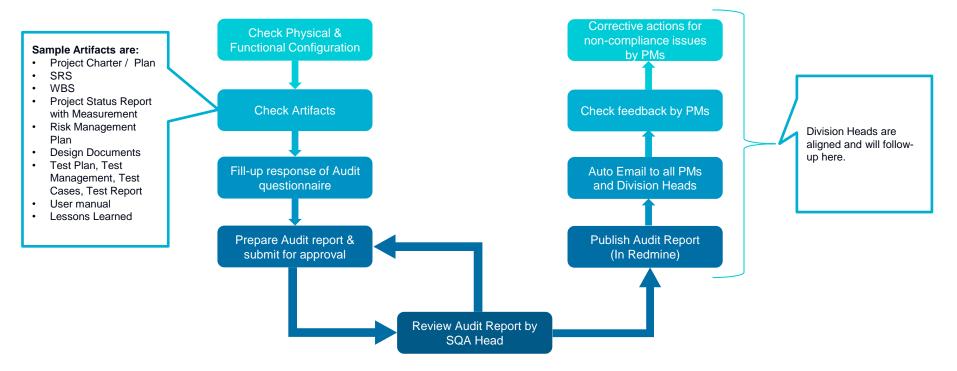
- PPQA stands for Process & Project Quality

 Assurance. This is one of the 22 process areas of CMMI.
- To ensure the defined process implementation and ensure quality in all projects, we have a team, PPQA team.
- This audit process is conducted bi-weekly basis. There is some specific questionnaire for the above areas.
- Status of each target area is represented by 3 colours: Red, Yellow or Green. If all areas are green then the project status will be GREEN.

- ☐ Target area of this audit are:
- Project Initiation
- Requirements Management
- **Design**
- Development(CUT)
- Change Management
- Testing
- Project Management
- Risk Management
- Inspection and Review
- Configuration Management
- Decision Analysis and Resolution
- Organizational Process, Tools and Templates



4. Support process [PPQA] (4/6)



Please Check Annexure [PPQA Details and a Sample Report]



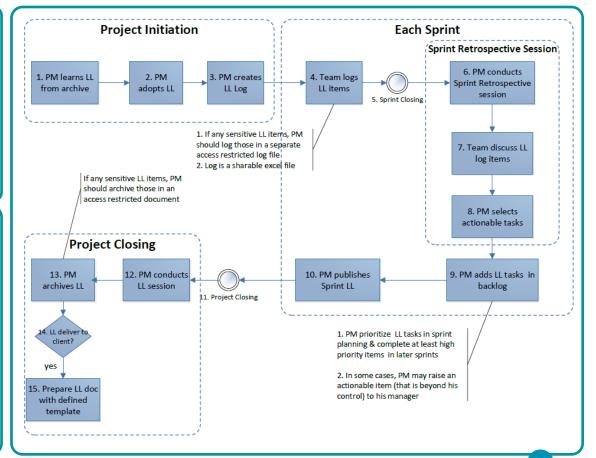
4. Support process [LL] (5/6)

The lessons learned session is typically a meeting at closing phase that includes:

- Owner → Project Manager
- When → Project closing phase
- 3. Participants →
 - Project team
 - Selected stakeholders including external of project, auditors, and/or QA
 - Project support staff
- Output → Consolidate Lesson learn and Recommendation

The purpose of this document is to provide a quick reference checklist for use by the project manager to ensure that all appropriate activities to lesson learned have been addressed

- 1. Have the lessons learned been documented throughout the entire project life cycle?
- 2. Has a lessons learned been conducted towards the end of the project?
- 3. Have all lessons learned been documented?
- 4. Have documented lessons learned been distributed to other managers or PMO?
- 5. Have documented lessons learned been saved as part of the projects historical archive?





4. Support process [Project Closing] (6/6)

EFFORT

MODULES & FUNCTIONS

- Estimated & actual effort of modules e.g. WEB client, API, CMS, Android & iOS
- Estimated & actual effort functions of modules

LOC DATA

LANGUAGES

- Modules wise LOC of all the sources e.g. JS, SCSS, Java etc.
- Use Statistics tools to count them
- Input SLC, CLC, BLC separately

SURVEY

CHECKLIST, SURVEY

- Ensure the predefined checklist upon closing. You can customize the checklist
- There are some surveys to be filled
- Record if there is any future opportunity

EAF

ESTIMATION

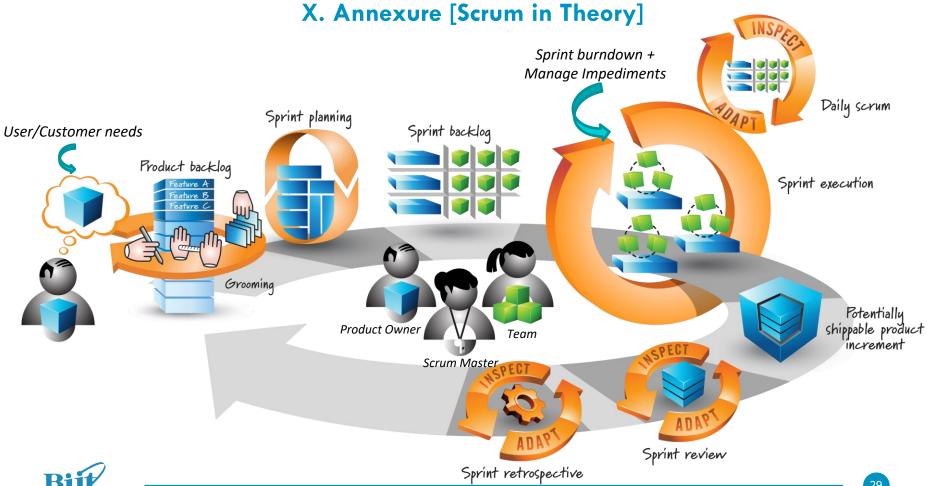
- EAF stands for Estimation Adjustment Factor
- After finishing the project, we know a lot about the project, our resources & performance
- This data helps in similar future project estimation

Note: We maintain all these data in ERP in Project module. Please check annexure for details PM & Dept/Div head is the PIC to manage project closing information





Annexure



X. Annexure [Sample Req. Understanding Evidence]

Feature Name: Easy creation with D&D

Requirement understanding Proof and Process:

Resp	oonsible Person to maintain this <xyz></xyz>		
SN	Items to be confirmed	Value	Comment
1	Product to integrate this requirement	IkinariPDF V8	
2	WBS & Estimation	#1197 (comment), Deadline <2020/05/18>	
3	Developer BAT TC	#1472 (comment), Deadline <2020/6/20>	
4	Developer Code review checklist	#1465 (review)	
	Developer impact analysis report	NA	
6	Release Date	6/26/2020	
7	Base source code to start development for this requirement	V8_BJIT_development	
8	Branch name to start working	V8_BJIT_CreationAppChange_Feature_Branch	
9	Final branch name to merge	V8_BJIT_development	
	Test EXE based on product	NA	
11	Final release with test EXE or product		
12	Any assumption based on this has been confirmed	#1197 (comment), Done	
13	Make a requirement understanding session PM and DEV	Deadline<2020/05/11>, Done	
	Share the understanding in the Ticket <dev member=""> and get confirmation from PM</dev>	#1197 (comment), Done	
15	Whenever any change from client informs the team <dev.qa> by PM/SPM</dev.qa>	https://github.com/agendaPD/ikip/issues/1196#issuecomment- 652251973	
16	Update all relevant items as soon as get any change from client <> inform SPM about the update	https://github.com/agendaPD/ikip/issues/1196#issuecomment- 652251973	
17	QA Team is aware about latest modification/implementation of this requirement	Yes	
10	All dependencies has been confirmed with client <image, contentetc="" icon,="" query,="" text,=""></image,>	No dependency	
19	SRS link	#1197 (comment)	

X. Annexure [Sample DEV BAT Sample]

GitHub ID/Feature	1196_Easy_Drag_And_Drop		BAT_Test Cases for <requirement.id> Date:YYY-MM-DD, Frequency- 0, Execution Time:0 hour</requirement.id>				
TC ID	Sub Item	Test Type	Test Items	Result (Dev)	Result (Reviewer)	Comments	
1	Shortcut File	Positive	Shortcut file name should be "いきなりPDF かんたん作成モード"	NE	NE	Need installer to test it. Depend on Agenda san	
2	Shortcut File	Positive	On starting (without drag and drop) Parameter should be ""{Install Folder}\WizMakePdf.exe" /EASYMODE"	OK	ОК		
Feature Test	Common Matter	Positive	RMS licensing should work similar to normal mode of WizMakePdf	OK	ОК	Checked by code changing	
4	Common Matter	Positive	App is terminated when it is an invalid license.	OK	ОК	Checked by code changing	
5	Settings condition	Positive	Setting dialouge of Easy mode will be shown if double click is applied on the shortcut	ОК	ОК		
6	Normal Mode	Positive	Normal mode can be started from PDFEdit app and WizMainMenu App	ОК	ОК		
7 Impact	Normal Mode	Positive	WizMake normal shortcut file opens normal mode in double click	ОК	ОК		
8 Area Test	Easy Mode	Negative	Password protected zip file dragged and password in canceled by user. App should be closed	ОК	ОК		
9	Easy Mode	Negative	Drag and drop corrupted pdf, exe, invalid file. Application should behave like as V7 of normal mode while processing	ОК	ОК		
10	Easy Mode	Negative	Cancel the creation process. Application should exit properly	OK	OK		
11	Normal Mode	Negative	Drag a folder named EASYMODE in its name to normal shortcut. EasyMode shouldn't start.	OK	ОК		
White Box 12 Test	Easy Mode	Negative	Change the shortcut files /EASYMODE to /EASYMODESSS , easy mode shouldn't start with.	ОК	ОК		
13	Easy Mode	Negative	Close the detail list for failure scenario . Created temporary files should be deleted.	ОК	ОК		



X. Annexure [Sample Risk/Issue Register]

#	Description	Impact Description	Action/Answer Description (incl. Judge Description)	Priorit y	Type (Risk/I ssue/ Q&A)	Projec t		Impac t Level	Status	Proba	Handli ng Strate gy/ Respo nse Type	Raised by	Raised Date	Assign ed to (PIC)	Closed Date	Origin al Sourc e
1	As the project scope has not defined yet and we have prepared estimation based on some assumption. It will impact on project deadline.	At the time of the estimation & schedule, some scopes or requirements were unclear like the depth of SRS, the depth of sequence diagram, implementation of UT, additional UT, IT test case design to improve coverage. From Rakuten feedback/comment/clarification, if the assumption gets clarified, the estimation & schedule needs to be revised.			Risk	OSB2 Mule	Estima tion	High	CLOSE D	High			2016/ 12/22	Milon	2017/ 02/07	Item API Risk Regist er as of 20170 105
2	Rakuten has provided Japanese version of test specification which was translated by Yamamoto-san If English version is not reviewed and done necessary correction, then there is chance that team can misunderstand the test specification.	1	QA is out of BJIT scope	Middl e	Risk	OSB2 Mule	Test(Q A)	High	CLOSE D	High	Mitiga te		2017/ 12/13	Zia Uddin	2017/ 02/07	Item API Risk Regist er as of 20170 105
3	Mule is new technology to the team. Team is planning to learn mule in sprint-1. If team can not finish learning mule by sprint-1 then there is a high chance that sprint-2 delivery date will be delayed	Mule knowledge is necessary for this project as the team needs to design sequence diagram, refactor code & them. Lack of Mule knowledge might impact the delivery of those tasks	Team has got knowledge of mule technology using documentation and got training about sequence diagram preparation	Low	Risk	OSB2 Mule	Mule	High	CLOSE D	High			2016/ 12/16	Zia Uddin	2017/ 01/16	Item API Risk Regist er as of 20170 105



X. Annexure [PPQA Details]

Process Area	Item
	Project plan/business proposal/project charter/project scope is available and the contents are as per the template either in ppt, word, mail, confluence or any other tools?
	Project approval from client, overseas sales or SD is available?
	Depending on contract type whether project estimation is done?
	Inscope, out of scope for both development & testing are defined?
	Process, tools etc. are defined?
	Process tailoring is done & approved from client or DIV head?
Project Initiation	Project resources are defined?
	Roles and responsibilities are defined?
	Quality or productivity measurement metrices are defined?
	All the relevant assumptions, pre-condition, dependencies, risks are listed during business proposal preparation?
	Project is created in management tools (Redmine, Alfresco, gerrit or in clients defined tools)
	Project PO (purchase order) is received from sales or get formal commitment over mail about proceeding execution without PO?
	Project kick off meeting conducted & action points are tracked?
	Requirements are documented either as formal SRS or user stories, UX & screen spec or even as spec grooming sessions
	Requirement grooming sessions or meetings minutes and record are stored properly?
	Div/dept head conduct KT to project team with whatever requirements they have analyzed, clarified for the estimation?
Requirement development 8	Are functional (including UI as screen flow, UI display actions behavior etc.) requirements well defined and documented?
management	Are non functional requirements well defined and documented?
	Is each requirement correctly and uniquely identified?
	CR management process are defined & following carefully?
	Requirements are validated by customer or product owner or BSE
	Risk identified during project planning are transferred to project team?
Dial.	Risk register is properly maintained with appropriate categorization, priority?
Risk	Risks are periodically reviewed and prioritized?
Management	Risks mitigation plan are defined & risks are regularly raised, escalated & mitigated?
	Risk and action point life cycle are maintained in Redmine or Jira?



X. Annexure [PPQA Details]

D	
Process Area	Item
	All the unconfirmed/finalized items during project initiation are confirmed in this phase? E.g. processes, process tailoring, development & testing scope, project tools, quality &
	productivity metrices etc.
	Product, development, project & quality management in redmine or confluence etc. are available
	Did the PM explained all the project mgt processes, explain roles & resp to every member of the team and kept the evidences? Key processes are - requirement mgt &
	clarification, risk & communication mgt, agile process, task workflow, git branching & code push process, review, deployment & release process
	Product backlog, project roadmap, WBS, sprint planning in redmine/JIRA based on selected development methodology are available
	Ensured required H/W & S/W for team & project
	Different meetings & reporting schedule, agenda, templates are defined?
Project Management	MoM of important meetings are properly maintained and action points are being defined & tracked?
	Daily, Weekly or other important reports are properly maintained? - Daily scrum meeting
	- Sprint planning meeting
	- Sprint demo meeting
	- Sprint retrospective meeting
	- Weekly status meeting
	Training plan & OJT plan is prepared & tracked?
	Effort log is maintained in Redmine or Jira with both estimated and actual effort?
	PMP is reviewed and revision history is maintained?
	Both dev & QA metrics are measured & stored periodically as defined during project planning?
Metrics &	Results of the metrics are analyzed and compared with target values and in case of any variation, appropriate action points are defined?
Analysis	Action point to correct metrices value are being tracked & executed?
	Metrics value are included in periodical report and shared with every stakeholders?
	Design guidelines are defined and updating regularly?
	Coding guidelines, standards, convention etc. are prepared and updating regularly as needed?
	Team is following redmine or client task management tools workflow propoerly?
	Team is following gerrit or client SCM tools branching & commit, PR workflow propoerly?
Design, Development &	Requirement understanding workflow is followed and evidence is shared regularly?
Review	Developer BAT are prepared, reviewed and published?
Review	Developer BAT are executed and execution result provided?
	Redmine or JIRA or any other task management tool contains comments and spent hours are properly logged?
	Review guidelines, checklist is prepared for every level of reviewers and all kinds of deliverables e.g. SRS, design document, code, unit test etc.
	Review guidelines & checklist are updating regularly?
Riit	All levels of review is done and evidence is kept?

X. Annexure [PPQA Details]

Process Area	Item
	Testing scope (different types of testing), device, browser, OS compatibilities are defined?
	Test plan is prepared including test environment, resources, schedule?
	Test plan describe test strategy, test level and test types?
	Test matrix, test case design & test execution, issues management guidelines, standard, convention are prepared & being followed?
	Test matrix, test case design & test execution and issue management review guidelines, checklist are prepared & being followed?
Testing	Test matrix is prepared if within the scope?
	Test cases are prepared?
	Test cases are executed and test results & reports are shared with every stakeholders and kept in project management tools?
	Test matrix, test case, test results are reviewed and evidences are kept as per process?
	Issues or defects life-cycle is maintained?
	Bug analysis are done periodically & reported?
	LL log created
	Maintaining LL log during sprint
	Publish LL in Alfresco after end of sprint
	LL are shared in Sprint retrospective meetings?
Lesson Learned	Sprint LL are published?
Ecoson Ecamea	LL action points or tasks are backlog?
	LL session conducted at project closing
	LL document archived at project closing in Alfresco/Confluence
	LL document accessible in Alfresco
	Sensitive LL items accessible only by authorized person
	Project Closing data are store in ERP according to the process?
	Internal sprint release plan are properly maintained?
Release Management	Release checklist is prepared, checked?
nerease management	Release judgement meeting is done and release meet release judgement checklist/acceptance criteria? Release judgement meeting results are stored in redmine/confluence?
	Release note is prepared and maintained properly?
	Source code, test matrix, test case, test result etc. are maintained release wise?



X. Annexure [Sample Peer Review Checklist]

#	Category	Check item	Check	Comments if you didn't cover
1	Ouglitu	PR contains all the information based on PR template (Quick Explanation, All Specs Link, All dependent PR List, external PR,	V	
1	Quality	sonarr Report Link, sampleCurl)	V	
2	Quality	No major/critical issue/minor issues in the sonar report in new code and status is green	٧	
3	Quality	Followed the coding guidelines (please check all items in "https://confluence.rakuten-	٧	
	Quality	it.com/confluence/display/ECSG/15.11+Java+Coding+Standards" sheet)	v	
4	Quality	Code is properly formatted with defined code style and no unexpected code diff in PR	٧	
5	Quality	Commit message is as per defined format (should include JIRA ticket?)	٧	
6	Quality	Gitpub branching is properly maintained	٧	
7	Quality	All variables/method properly defined with meaningful, consistent, and clear names?	٧	
8	BUG	Check if property files have been updated as per environment profiles ie proxy, port, stg and prod url, cache properties etc	٧	
9	Quality	Check the properties names are meaningfully defined in the property's configuration file	٧	
10	BUG	all variables have proper type consistency or defensive casting	٧	
11	BUG	Invalid parameter values are handled properly early in methods (Fast Fail)	٧	
12	BUG	Check if input validation are properly implemented in right places (API JSON, Validator, Interface-Preprocessor)	٧	
13	Quality	Check if classes, functions, constants are placed in appropriate module i.e. architecture followed correctly	٧	
14	BUG	check whether unreachable or dead code not exists	٧	
15	Quality	Code handles the exception properly and as per exception handling design of the project	٧	
16	BUG	Code handles specially NullPointerException/ any expectation that a lib function may throw	٧	
17	BUG	Check the proper exception message ie not contains any sensitive information in the errorMessage like sid, authkey etc	٧	
18	Quality	Check if error messaging convention & properties are updated properly	٧	
19	Quality	Check if proper logging (Ensure all exception, not just throwing) has been applied and as per architecture	٧	
	Quality	Unit test cases exists for all conditions as per "UT guidelines"	٧	
21	Quality	Application of proper mock data are as per current implementation	٧	
22	Quality	Check if test cases are verifying requirements and only one requirement	٧	
23	BUG	Check if test cases have appropriate assertions	٧	
24	Quality	Check if duplicated test cases can be replaced with Parameterized UT	٧	
25	Quality	Check if all the newly implemented & modified UT cases are passing	٧	
	Quality	All of the given review feedback incorporated and confirmed & placed	٧	

X. Annexure [Sample TL Review Checklist]

#	Category	Check item	Check	Comments
1	BUG	Check if input validation are properly implemented in right places (API JSON, Validator, Interface-Preprocessor)	٧	
2		Cross check the business logic with restful application if migration api		
3	BUG	Check whether the code implemented the requirement properly (First review the code with the spec and then conduct some manual I/F call using POSTMAN/JMETER or whatever REST client you use)	٧	
4	BUG	Check if there are any performance issues/BUG with the code	٧	
5	BUG	check if any backend compatibility issue (Modification of the existing schema/json/method used by another feature/api)	٧	
6	BUG	check whether unreachable or dead code not exists	٧	
7	BUG	Code handles the exception properly and as per exception handling design of the project	٧	
8	BUG	Code handles specially NullPointerException/ any exception that a lib function may throw	٧	
9	BUG	Check the proper exception message ie not contains any sensitive information in the errorMessage like sid, authkey etc	٧	
10	Quality	Check if proper logging (Ensure all exception, not just throwing) has been applied and as per architecture	٧	
11	BUG	Check if property files have been updated as per environment profiles ie proxy, port, stg and prod url, cache properties etc	٧	
12	Quality	Check if caching has been considered for applicable scenarios	٧	
13	Quality	Unit test implementation is as per guidelines	٧	
14	BUG	check the mock data's are created dynamically and no side effect on time-zone and current datetime	٧	
15	Quality	Check if test cases are verifying requirements and only one requirement	٧	
16	BUG	Check if test cases have appropriate assertions	٧	
17		Check if duplicated test cases can be replaced with Parameterized UT	٧	
18	BUG	Check if all the newly implemented & modified UT cases covers all the business logic for all branching	٧	
19	BUG	Check of all the queries in query resolution page is clarified and resolved and reflected in code	٧	
20	Quality	All of the given review feedback incorporated and confirmed & placed	٧	



X. Annexure [Sample PM Review Checklist]

#	Check item	Check	Comments
1	PR contains all the information based on PR template (Quick Explanation, All Specs Link, All dependent PR List, external PR, sonar Report Link, sampleCurl,reviewerName, coverage, link)	٧	
2	No major/critical issue in the sonar report and status is green		
3	Check how many review bug founds in review		
4	All of the given review feedback incorporated and confirmed & placed		
5	Check of all the queries in query resolution page/discussion channel is clarified and resolved and reflected in code		
6	Check BAT, Peer and TL Review evidence and coverage whether it is satisfactory		
	if Peer and TL Review not satisfactory, do the review as required to ensure the quality		
8	if the review bug is zero, do the review for couple of check of type BUG		
9	Check whether the code implemented the requirement properly (First review the code with the spec and then conduct some manual I/F call using POSTMAN/JMETER or whatever REST client you use)		
10	Check the review matrix confluence is updated by Reviewer	######################################	
11	Check all the clarification evidences in jira, review evidence in appropriate place are maintain properly	·	



X. Annexure [PPQA Sample Audit Report]

WK-2037												
	Project Initiation	Requirement Definition	Requirement Management	Project Management	Risk Management	Metrics and Analysis	Design and Development	Testing	Lesson Learned	Release Management	Project Compliant	Comments
Project1	100%	78%	100%	88%	100%	100%	93%	100%	50%	100%	91%	LL is not maintained periodically.
Project2	100%	78%	100%	88%	100%	100%	93%	100%	50%	100%	91%	LL is not maintained periodically.
Project3	100%	89%	100%	88%	100%	100%	93%	100%	100%	100%	96%	
Project4	100%	67%	75%	100%	50%	100%	60%	70%	67%	100%	77%	Risk & LL is not maintained periodically.



X. Annexure [Sequence Diagram Design Sample Guidelines]

Title Lv1	Lv2	Lv3	has comment	can trace input to output	Remarks
Input Output					
	Input				
		From mongo db's data	Yes	Yes	should have mongo db's schema.
		From request headers	Yes	Yes	
		From request body	Yes	Yes	
		From request path	Yes	Yes	Need discussion for the host part
		From properties file	Yes	Yes	
		From xml file.	Yes	Yes	
	Output				
		inner path	Yes	Yes	Need discussion for the host part
		query	Yes	Yes	
		request body	Yes	Yes	
	Exception Output				
		Error Response	Yes	Yes	
		Alert Mail	Yes	Yes	Need to add more comments
		Log data	Yes	Yes	
Data Flow discontinuity					
	catch exception		Yes		should have variable name. Need discussion regarding variable name
Validation and business logic					
	Validation				
		XSD	Yes	Yes	
		value check	Yes	Yes	
	Resolve shopid or shopurl				
		From ESA header	Yes	Yes	ShopId is resolved from ESA with isAuth flow as "externalProviderId"
		From shopmngt API			Not applicable for ItemInsert. This innerAPI is used in ItemInsert to check whether this shop has medinice/drug store or not.
10544/		Insert shopid or shopurl	Yes	Yes	_



X. Annexure [Java BE Sample Coding Guidelines]

SI	Modul	Туре0	Type1	Define Task
1	All	Class	Class	Write javadoc comments for CLASS explaining what the class is about.
2	All	Function	Function	Write javadoc comments for every new FUNCTION explaining what the function intends to do along with parameter and parameter description.
3	All	Properties	Variable, Constant	Try to write small explanatory remarks about the VARIABLES & CONSTANTS if restricted due to variable naming length rule.
4	All	Class	Class, Package	Class & Package names should not be Plural.
5	All	Class	Class	Class name should not represent more than one responsibility.
6	All	Function	Function, Unused	Do not leave unused functions in the code
7	All	Properties	Variable, Unused	Do not leave unused variables in the code.
8	All	Properties	Variable	Avoid unnecessarily creating local variables.
9	All	Convention	General, Unnecessary	Do not copy unnecessary code from existing application source, reuse only what is necessary.
10	All	Convention	String, Variable, Constant	There should not be any hard-coded string on java files. Those values must come from constants.
11	All	Function	Function	Make a separate class for common method.
12	All	Convention	Unused	No unused Imports should be there.
13	All	Convention	Todo, Comments	Add //TODO comments for the code which you are planning to modify in near future.
14	All	Comments	Comments	Add //FIXME comments if you think code needs optimization in near future.
15	All	Function	Function	Do not write long functions; maintain modular approach with functions having least number of lines.
16	All	Convention	Warning	Please follow eclipse warning and remove them.
17	All	Exception	Function, finally, return, Exception	A finally block should not contain a return statement and should not throw any exceptions that are not caught within the finally block.
18	All	Exception	Exception	Use try-with-resource statement wherever possible with JDK7.
19	All	Exception	Exception	There should be a valid reason to drop or ignore Exceptions. Either exceptions should be caught and handled, or they should be thrown to the outermost level.
20	All	Exception	Log, Exception	Don't log and throw exception in same function.
21	All	Convention	Comment, Git	Always add justified comment for SVN/Git commit.
22	All	Function	Function	Naming convention of methods should be related to functionality or feature.
23	All	Function	Function, Comment	Justify any logic, if it is complex and add the justification in the method comment.
24	All	Convention	Comment, Unused	Do not leave commented out codes.
25	All	Function	Function, Variable	One blank line should always be used between methods, local variables and between logical sections inside a method to improve readability
26	All	Properties	Variable	The names of variables declared class constants should be all uppercase with words separated by underscores ("_")
27	All	Function	Function, Variable	Extra spacing between functions/variable declaration and definitions should not be there
28	All	Exception	Exception	Throw all the checked exceptions till the highest level.



X. Annexure [Angular FE Sample Coding Guidelines]

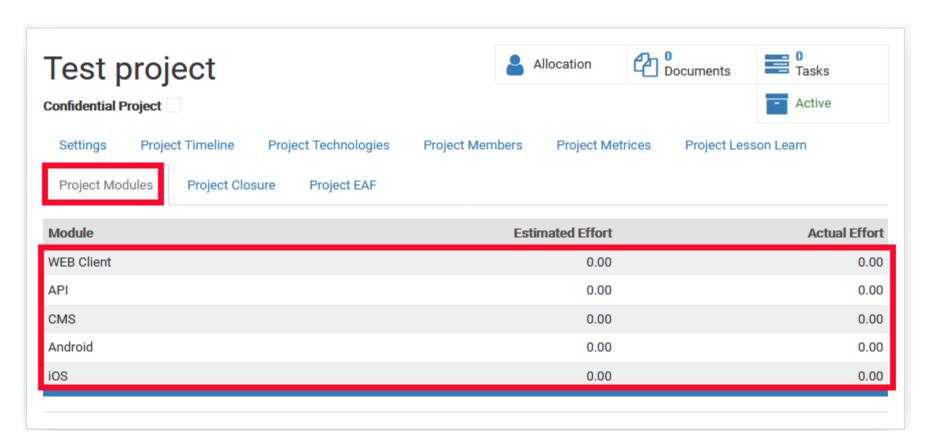
SI	Type1	Define Task
1	Data Item	Are the names of the variables meaningful?
2	Data Item	If the program language allows mixed case names, are the variables names with confusing use of lower-case letters and capital letters?
3	Data Item	Are the variables initialized?
4	Data Item	Are there similar sounding names?(For unintended errors)
5	Data Item	Are all the common structures, constants and flags to be used defined in a header file rather than in each file separately?
6	Data usage	Are values of right data types being assigned to the variables?
7	Data usage	Are bounds to array subscription and pointers properly checked?
8	Data usage	Has the usage of similar looking operators checked?
9	Control Flow	Are all the conditional paths reachable?
10	Control Flow	Are all the individual conditions in a complex conditions separately evaluated?
11	Control Flow	If there is a nested IF statement, are the THEN and ELSE parts appropriately delimited?
12	Control Flow	In the case of a multi-way branch like SWITCH/CASE statement, is a default clause provided? Are the breaks after each CASE appropriates?
13	Control Flow	Is there any part of code that is unreachable?
14	Control Flow	Are there any loops that will never execute?
15	Control Flow	Are there any loops where the final condition will never be met and hence cause the program to go into an infinite loop?
16	Control Flow	What is the level of nesting of the conditional statements? Can the code be simplified to reduce complexity?
17	Style	Are unhealthy programming constructs being used in the program?
18	Style	Is sufficient attention being paid to readability issues like indentation of code?
19	Miscellaneous	Have you checked for memory leaks?
20	Document	Is the code adequately documented, especially where the logic is complex or the section of code is critical for product functioning?
21	Document	Are the interfaces and the parameters thereof properly documented?
22	General, Data Item	Are all vars used somewhere?
23	General, Control Flow	No unnecessarily duplicated logic
24	General	Code intent is clear upon initial reading
25	General	Any code that isn't clear, but is needed, has an effective comment
26	General	Are method calls or attribute lookups every called on entities that could be undefined/null?
27	General	The functions can appropriately handle unexpected inputs.
28	General, Comment	Commented code has been removed (comments themselves are fine).
29	Test	There are tests for the proposed functionality (if not, there's a good reason)
30	Angular	Need to use ng-bind instead of {{Lable or variable}}



X. Annexure [Sample UT Guidelines]

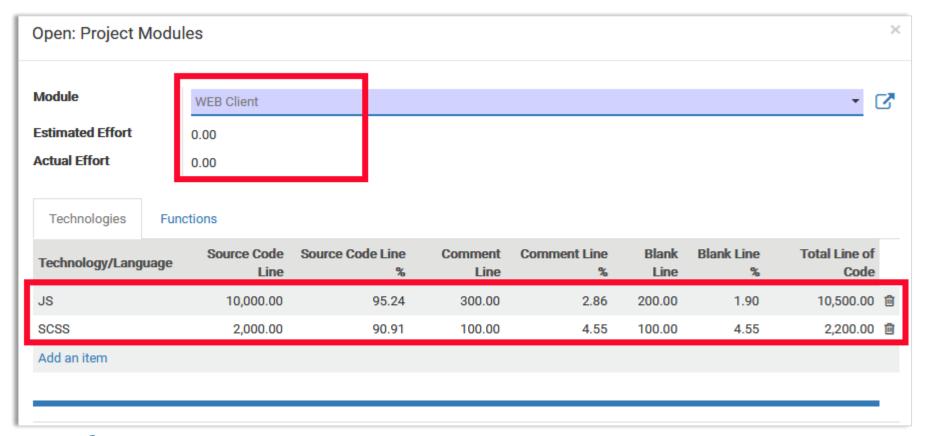
	OK V	Not OK	X NA	·····												
	Category 1	Category 2	check item	Status	Test Item Checklist											
				٧	Cover all normal business patterns											
			Normalassa	٧	Test case written for checking that the return value is correct											
			Normal case	٧	Contents of exceptional object at exception occurrence is correct											
				_	Check the point of business rule considering operational condition and maximum transaction number											
				_	Input data format is checked, like whether the format of edy number is as per the spec or not											
				_	In case of number, the digits are checked as per the spec											
	-			٧	Incase of string empty input is checked											
	F			_	Date time input format and the data is checked											
	u				Boundary value greater than the upper limit is checked											
Т	n		Validation check	-	Boundary value less than the lower limit is checked											
е	С				Array out of bound case is handled properly											
s	t			_	Negative case for input parameter values are checked											
t	i				* O, null, null list, null array											
·	0	Behavior	Confirm I/F												٧	Co-relation validity is checked: When there are some values which is dependent on a specific value.
	· ·	Benavior			•	For example: When A_flag=false, A_value must be empty										
1	П			-	Common part of API header and response is checked: HTTP-Header has been set correctly or not											
t	а		input	-	Common part of API header and response is checked: I/F type has been set correctly or not											
е	I			-	Common part of API header and response is checked: UID has been set correctly or not											
m	i		DB edit value	[<u> </u>	Test case written for those case when update DB value (If applicable)										
	t		Confirm	_	When convert from string to int, int to string, date to other format etc. are checked											
	٧		conversion value													
	,	Abn	Abnormal case	-	In case of mock object method call, exception or error code returns											
				V	Cover all abnormal business patterns											
				٧	Statement coverage: 100% C0											
			Coverage	٧	Loop coverage for all possible iteration (1, 2, n)											
				V	Condition coverage: 100% C2											
	_		Special case	-	Performance check done											
)		<u> </u>	Security check done											

X. Annexure [Project Closure: Effort of Modules]





X. Annexure [Project Closure: LOC data of Modules]



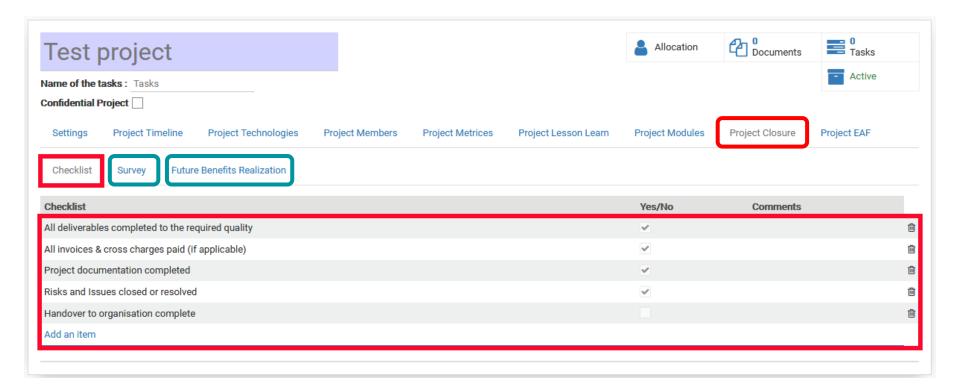


X. Annexure [Project Closure: Effort of Functions of Module]



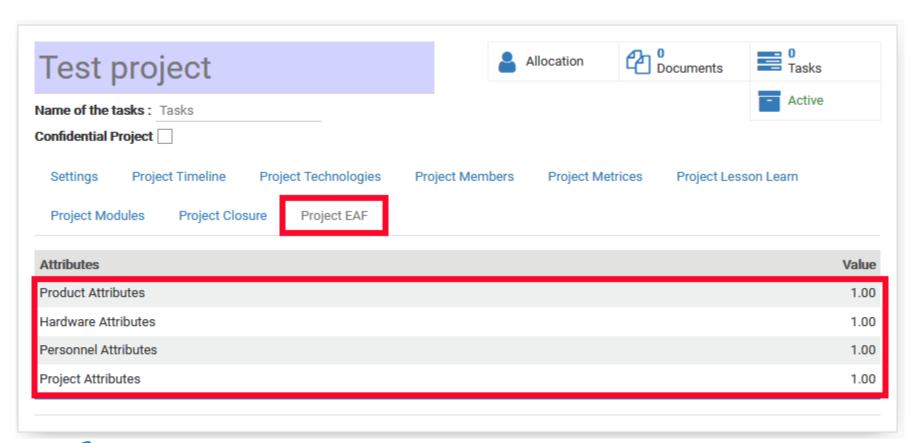


X. Annexure [Project Closure: Checklist, Survey & Future benefits info]





X. Annexure [Project Closure: Estimation Adjustment Factors]





X. Annexure [Project Closure: Estimation Adjustment Factors]

Open: Project EAF **Attributes** Personnel Attributes Attribute Criteria Very Low Low Normal high Very High Extra High Rating High Analyst capability 1.46 1.19 1.00 0.86 0.71 0.00 0.00 High Applications experience 1.29 1.13 1.00 0.91 0.82 Software engineer capability 0.00 Very High 1.42 1.17 1.00 0.86 0.70 Virtual machine experience 1.21 1.10 1.00 0.90 0.00 0.00 Normal Programming language experience 0.00 0.00 Normal 1.14 1.07 1.00 0.95





Thank you