

Company Name: AIG
Company Ticker: AIG US
Date: 2018-11-01
Event Description: Q3 2018 Earnings Call

Market Cap: 38,143.95
Current PX: 43.12
YTD Change(\$): -16.46
YTD Change(%): -27.627

Bloomberg Estimates - EPS
Current Quarter: 0.958
Current Year: 2.903
Bloomberg Estimates - Sales
Current Quarter: 12324.000
Current Year: 48050.200

Q3 2018 Earnings Call

Company Participants

- Elizabeth A. Werner
- Brian Duperreault
- Siddhartha Sankaran
- Peter Zaffino
- Mark Donald Lyons
- Kevin T. Hogan

Other Participants

- Yaron Kinar
- Elyse B. Greenspan
- Joshua Shanker
- Kai Pan
- Thomas Gallagher
- Brian Meredith
- Jay A. Cohen
- Erik James Bass
- Jay Gelb
- Jon Paul Newsome

MANAGEMENT DISCUSSION SECTION

Elizabeth A. Werner

GAAP and Non-GAAP Financial Measures

Today's presentation may contain non-GAAP financial measures

The reconciliation of such measures to the most comparable GAAP figures is included in the slides for today's presentation and our financial supplement both of which are available on our website

Brian Duperreault

Business Highlights

Reinsurance Strategy

- Our third quarter results reflected volatility due to 14 global catastrophes, particularly the Japan typhoons
- We continue to execute on our reinsurance strategy, one of our key initiatives which I will cover in more detail and which Peter will also review in his remarks

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- Other actions we're taking to improve our underwriting capabilities and profitability are taking hold and we started to see some of the resulting benefits in our third quarter results
- We continued to expect to deliver an underwriting profit including AAL for General Insurance as we exit 2018
- Over the course of the last year, Peter and his team have made significant progress in executing on our reinsurance strategy and this work will continue as we approach the January 1 renewal season
- So far this year, we've lowered our

North America and Japan

- North American cat cover attachment point from a per occurrence of 1.5B to an aggregate of 750mm, and added an additional international cover
- As you will hear from Peter in his remarks, AIG's national market share in Japan is 6% and in the area most impacted it's 10% on the average
- While our Japan reinsurance program was renewed in January 2018 maintaining its historical structure which included two separate towers, for the Commercial and Personal Insurance business, we have been working diligently throughout this year to get a single structure in place for 2019 to reduce our net exposure on both a frequency and severity basis

Validus

- We are pleased with the contributions and balance that Validus brings to our business mix
- The disciplined underwriting and risk approach that Validus takes was most evident this quarter in the estimated net cat loss of approximately \$200mm which was in line with peers
- Validus was neutral to our accident year results this quarter and remains on track to contribute approximately one point to our combined ratio improvement as we exit 2018
- Our recent announcement of the pending acquisition of Glatfelter will provide further balance to General Insurance by improving our position in the programs market, with the addition of one of the most respected firms in this space to our portfolio of businesses
- The closing of this transaction is expected to occur next week

Reserves

- Turning to reserves
- We welcome Mark Lyons to the team this summer and he has hit the ground running in reviewing our actuarial processes and procedures
- Net reserve additions of \$170mm in Q3 reflect the work Mark and his team performed relating to approximately 75% of our book
- YTD, net reserve development was flat
- Peter will provide an additional detail on General Insurance in his prepared remarks and Mark is joining the call and will give you more color on the work he has done on General Insurance reserves
- L&R delivered another solid quarter notwithstanding challenging y-over-y comparisons that reflect the impact of annual assumption reviews

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Underlying ROE

- Underlying ROE continued in double-digits and in particular our investments in businesses over the last few years are beginning to bear fruit with strong growth in Individual Retirement and Life in particular
- Sid will discuss the results of Q3 actuarial review and Kevin will elaborate on the performance of this well-positioned business which serves some of the world's most important needs, the need for sources of savings, lifetime income, and protection
- Our steps to reduce exposures on our Legacy book and to allocate capital more efficiently underscore our capital management discipline and focus on long-term shareholder value
- The sale of 19.9% of Fortitude Re formerly known as DSA Re to The Carlyle Group is eminent and will free up capital as well as provide a platform for potential growth

Share Repurchase

- Lastly, we have purchased shares and warrants totaling \$1B through Q3 this year including \$350mm in Q3
- We have \$1.3B remaining in our authorization
- Share repurchase remains a capital management tool that we will continue to deploy in addition to other uses of capital that will contribute to our goal of making AIG better than it has never been

Conclusion

In conclusion, we are making progress towards positioning AIG for the long term

We continue to work deliberately and thoughtfully and with a sense of urgency to improve our core underwriting capabilities, reduce volatility, deliver an underwriting profit including AAL for General Insurance as we exit 2018 and position each of our businesses for long-term success

Siddhartha Sankaran

Financial Highlights

Adjusted After-Tax Loss and Net Investment Income

- Turning to slide four
- We reported an adjusted after-tax loss of \$0.34 per share
- Book value per share excluding AOCI was \$66.83 and adjusted book value per share, which excludes AOCI and DTA, was \$55.58 at quarter end
- Note that approximately \$500mm of the reduction in book value is associated with an increase in the preferred gain on our adverse development cover, which will amortize back into earnings and book value over time
- Overall net investment income from our insurance operations including the Legacy insurance portfolios was \$3.4B in the quarter or \$9.9B YTD, which is in line with the \$13B full year guidance that we provided at the beginning of the year

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Restructuring Initiatives and Run Rate Expense Savings

- We continue to make progress on our restructuring initiatives in Q3, most notably in General Insurance where general operating expenses declined 5% from Q2 on an ex-Validus comparable basis
- We continue to expect to achieve the full \$450mm of annual run rate expense savings I referenced last quarter as we entered 2019
- The General Insurance, Life and Retirement and Legacy results were all impacted by various noteworthy items listed on page five

Pre-Tax Catastrophe Losses

- We reported \$1.6B of pre-tax catastrophe losses driven by multiple events, most significantly typhoons Jebi and Trami in Japan
- We remain comfortable with our initial pre-tax loss estimates for hurricane Michael, which are between \$300mm and \$500mm and this estimate will be included in our fourth quarter 2018 operating results
- Given these events place us close to attaching in the North American catastrophe aggregate program and that our third quarter severe losses attached on our aggregate XOL severe loss cover, this reduces the risk of volatility in Q4
- Peter will speak further about our catastrophe losses and reinsurance program in his remarks
- Note, that Legacy incurred approximately \$57mm of cat losses associated with run-off property policies in Japan

ROE and Reserve Development

- As a result, Legacy's ROE was below our long-term 3% to 5% expectation
- Life and Retirement had a solid quarter with an adjusted ROE of 11.2% inclusive of \$98mm charge associated with the annual assumptions review
 - This was largely driven by adjustments in Individual Retirement due to refinements in variable annuity withdrawal assumptions, additional reserves related to older universal life policies and refinements to interest crediting to the Life Insurance segment
 - Note these adjustments did not impact our assessment of profitability on new business written going forward or profitability of the core portfolio
- We completed our third quarter detailed valuation reviews and YTD net prior year reserve development was roughly flat while the quarter was adverse by \$170mm in adjusted pre-tax operating income
- Mark Lyons will comment further with additional insight into this quarter's reserve review and actions taken

Tax Rate

- Our third quarter adjusted effective tax rate was roughly 28% which reflects the beneficial impact of tax discrete items this quarter on the pre-tax loss
- We expect our full year 2018 adjusted effective tax rate to increase slightly to approximately 25%
 - This increase is primarily related to the impact of Q3 catastrophic events on our full year net income projections combined with our current assumptions around the impact of U.S. tax reform on our operations

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Balance Sheet

FCF, Cash Proceeds, Dividends and Tax Payments

- Our balance sheet and FCF remained strong
- As shown on slide six, parent liquidity at quarter end was \$4.5B
- We continue to view the target level of liquidity at the holding company to be between \$3B and \$4B
- Cash proceeds in the quarter included \$1.6B of dividends from our insurance subsidiaries and tax sharing payments of approximately \$200mm
- Our base case for annual dividends and tax payments from our insurance subs remains approximately \$6B, although we see potential upside from non-recurring flows

Capital Ratios

- Our capital ratios for our Life and Retirement and Legacy companies are above target levels and our GI companies are comfortably at target levels even after Q3 catastrophes
- Our strong balance sheet should continue to provide us ongoing financial flexibility
- During the quarter, we deployed approximately \$350mm towards the purchase of common shares at an average price of \$53.05, leaving our remaining authorization at approximately \$1.3B

Capital Structure and Ratings

- Slide seven depicts our capital structure and ratings
- We redeemed the Validus preferred shares totaling approximately \$400mm in October
- While our financial leverage ratio increased this quarter to 29.2%, reflecting the inclusion of Validus' debt and the net loss for the period, we're redeeming Validus junior subordinated debt in Q4 through excess capital in the legal entity which will reduce the financial leverage ratio by 0.6 points
- We expect to complete the sale of 19.9% of Fortitude Re to The Carlyle Group in Q4, at which time we will begin to report this minority share in non-controlling interest on the income statement, which will reduce Legacy's contribution to AIG's EPS

Validus

- Finally with respect to Validus, we completed the purchase accounting during the quarter
- Of the \$3B of cash consideration paid in excess of tangible net assets, \$2B was attributed to goodwill and related intangibles, \$444mm was attributed to the value of the distribution network acquired or VODA, \$298mm was attributed to the value of business acquired or VOBA, with \$268mm of other indefinite lived intangibles

VOBA and VODA

- The VOBA which was established approximated the amount of Validus' deferred policy acquisition costs that were written off in purchase accounting
- VOBA is being amortized consistent with the existing DAC runoff pattern of approximately two years and is included in adjusted pre-tax operating income and the underwriting ratios of the General Insurance segment

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- VODA will be amortized over 15 years or roughly \$30mm per year and will be reported in our other operations segment as part of adjusted pre-tax operating income
- To sum up, we continue to make progress towards delivering long-term profitability, reducing volatility and maintaining a strong balance sheet and FCF profile

Peter Zaffino

Business Highlights

General Insurance's Progress

- Today I will provide an update on General Insurance's progress against our key 2018 priorities to improve underwriting performance and position the business for long-term success, the recently announced Glatfelter transaction, third quarter financial results and our observations of current market conditions
- During the quarter, we continued to execute on our initiatives to strengthen General Insurance's core performance and achieve underwriting profitability

Underwriting Strategy and Guidelines

- I am pleased with the progress we are making to implement fundamental changes to our underwriting strategy and guidelines
- Under Tom Bolt, we have built a CUO structure to support our underwriters across the globe
- We've recently welcomed Mike Price as Deputy Chief Underwriting Officer and have expanded role of Lixin Zeng, CEO of AlphaCat, who will work closely with Tom to bring Validus' best practice in model development to AIG

Gross and Net Limits in Property and Casualty

- As we have shared in the past, our underwriting strategy has prioritized the reduction of gross and net limits in property and casualty
- We've reduced property's gross limits from \$2.5B to \$750mm and its net limits from \$611mm to \$143mm
 - In a similar way, we've reduced casualty's gross limits from \$250mm to \$100mm
- With respect to underwriting governance, we've reviewed validated and reissued 100% of global underwriting authorities to align with our revised risk appetite and instituted a new underwriter scorecard that measures performance against profitability and other key metrics
- As we repositioned our portfolio, we are using reinsurance to support sustained profitable growth while prudently managing gross and net exposures and protecting AIG's balance sheet
 - As a clear example, we recently expanded our existing \$75mm excess of \$25mm international casualty excess of loss treaty into a global program that now includes exposures across U.S. primary and excess casualty lines, which aligns the net retention to our overall risk appetite
- We are currently in the marketplace to place a U.S. casualty quota share and preparing to enhance some of our existing covers during the January 1 renewal season which we expect will yield additional benefits in 2019

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Leadership Positions

- Organizationally, we continue to hire some of the industry's best talent, particularly in leadership positions across the world with a primary focus on strengthening our underwriting capabilities
- Since last quarter's call, David McElroy has joined us as CEO of Lexington and we've named Peter Bilsby, of Talbot, as Head of our Global Specialty business
- Both David and Peter have already demonstrated the value they bring to the organization, as we focus on improving our underwriting portfolio
- I am pleased to share that our new business leaders and the changes they are implementing have produced very positive feedback from our brokers, clients and reinsurers, who recognize AIG as a better and more agile partner

Operating Expenses

- We continue to work diligently to reduce general operating expenses and free up capacity to invest in underwriting, actuarial and claims
- General Insurance's third quarter, general operating expenses declined 5% sequentially excluding Validus and we remain on track to achieve our plan for 2018

Pending Acquisition of Glatfelter Insurance Group

- Finally, rounding out our efforts to strategically reposition General Insurance, we look forward to closing on the pending acquisition of Glatfelter Insurance Group next week
- Glatfelter has an excellent reputation as a highly selective program manager with world-class underwriting capabilities and in-house technology, a track record of underwriting profitability as well as a talented leadership team
- The addition of Glatfelter to AIG will accelerate the repositioning of our existing U.S. Programs business, where we have or are currently in the process of non-renewing over 50% of our current programs, in line with our primary objective of improving General Insurance's core underwriting performance

General Insurance's Q3 Results

Net Premiums Written

- Turning to General Insurance's third quarter results, slide nine details our overall performance and profitability metrics
- Third quarter net premiums written declined 2% excluding both FX and Validus compared to the prior year quarter, largely driven by the execution of revised underwriting strategies in North America Commercial, partially offset by growth in North America Personal Insurance
- Validus contributed \$440mm in net premiums written to our North America and International top line results

Net Catastrophe Losses

- With respect to profitability, Q3 combined ratio included \$1.6B in net catastrophe losses
- The breakdown of these losses is provided on slide 10

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- Validus' net catastrophe losses were approximately \$200mm, over half of which were related to Japan, a result that was within our modeled expectation and in line with peers
- Our core insurance businesses, excluding Validus and Legacy, experienced net losses attributable to third quarter events of \$748mm in Japan, emanating from five events and \$439mm in North America emanating from eight events with the majority of the remaining losses arising from prior quarter catastrophes
- To provide further context on our business in Japan, AIG's national market share is 6% and in the Kansai region, home to Fuji Fire and Marine and the location principally impacted by third quarter catastrophe events, our personal and commercial property market share is approximately 10% on average
- As a result, our losses reflect both the unique severity and frequency of one of the worst catastrophe seasons for Japan in 25 years and AIG's footprint as the largest foreign-based insurer in the country

Reinsurance Program

- As Brian noted, AIG's Japan cat reinsurance program was structured in two separate towers for our Commercial and Personal Insurance businesses
- In late 2017, we began working to improve the program and successfully reduced the attachment points for both towers during the January 1, 2018 renewal

2019 Renewal

- For the upcoming 2019 renewal, we plan to consolidate the program into a single tower to improve its effectiveness and further reduce our net exposure on a frequency and severity basis
- In North America, Hurricane Florence was a sizable industry event which represented \$325mm of our third quarter catastrophe losses excluding Validus
- North America Personal Insurance's accident year results include increased loss estimates for the California mudslides that occurred in Q1 2018
- The impacted territory is recovering from both the 2017 wildfires and the 2018 mudslides

Global Claims Teams

- AIG's global claims teams have done a terrific job working with our insurers, often before the storms have made landfall and began inspecting and paying claims as soon as regional conditionals allow
- We have responded to clients representing over 84,000 Commercial and Personal Insurance claims, the majority of which are in Japan, given the severe nature of the damages in that region
- In the U.S. our claims teams have completed physical inspections for 100% of the sites impacted by Hurricane Florence where access has been permitted

Accident Year Profitability

- Shifting to accident year profitability, the adjusted accident year combined ratio was 99.4% and largely in line with our expectations
- The adjusted accident year loss ratio of 63.6% reflects underlying portfolio management improvements of 240BPS and a more moderate level of severe losses compared to the prior year quarter and Q2 2018

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- Q3 expense ratio was in line with second quarter results and our shift towards lower loss ratio and higher commission business in the North America Personal Insurance
- The GOE ratio does not yet reflect the expense reduction actions I mentioned earlier which will begin to be evident in Q4 and as we enter 2019

Validus

- Moving to Validus, while Q3 was challenging in terms of catastrophe losses, the business performed largely in line with our expectations
- As a heavy writer of catastrophe exposed business, it is important to assess Validus' results on a four quarter basis
- Since the closing of the acquisition, our teams have been working closely to drive value and we remain confident in the strong strategic contribution Validus brings to AIG.

North America's and International's Q3 Financial Results

- Slides 11 and 12 provide North America's and International's third quarter financial results
- North America Commercial showed improvement across most lines driven by business mix, rate and risk selection
- North America Personal Insurance had a solid quarter with an adjusted accident year loss ratio of 53.2% and its acquisition ratio reflects the shifts we're making to grow lower loss ratio business
- In International Commercial, lower severe losses were partially offset by attritional loss activity in the UK and European specialty businesses
- We expect that the growing momentum of our underwriting strategy will address attritional losses particularly as we look to the January 1 renewal season
- International Personal Insurance continued to demonstrate profitability with an adjusted accident year combined ratio of 97.2%

Market Conditions

- Moving to current market conditions, Q3 rate changes have been relatively in line with our experience over the past few quarters
- North America Commercial's overall rates increased approximately 4%
- We experienced admitted property pricing improvement in the mid-single digit range while E&S property rates improved in the low-double digit range
- North America casualty rates increased from the low-to-mid single digits on average depending on the line of business, attachment point, loss history, and other factors

Reinsurance Market

- Looking at the reinsurance market and the upcoming January 2019 renewals, we expect property cat and retrocessional rates to be relatively flat on average for non-loss affected accounts

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- Rates on loss affected accounts will be determined on a case-by-case basis including in Japan where the majority of the renewals take place on April 1
- In casualty, we expect to continue to see terms and conditions tighten with rate change in line with loss cost trends

Closing Remarks

In closing, we continue to expect that the implementation of our underwriting and reinsurance strategies to manage gross and net lines, actions to reduce expenses and strategic contributions from Validus and Glatfelter will enable us to improve our underwriting performance as we enter 2019

Our deliberate and targeted actions are positioning General Insurance for long-term success as we transform into a high-quality underwriting organization that is committed to delivering on its commitments to all of our stakeholders and I'm very proud of what we've accomplished for the first nine-months of the year

Mark Donald Lyons

Highlights

Opening Remarks

- I'd like to make some comments this morning firstly about some general observations I had since joining AIG earlier this summer
- Secondly, I'd like to provide more focused comments on loss reserves for the quarter
- Thirdly, I'd like to provide some clarity around the reserving numbers themselves and lastly, I'll give my views about the underwriting portfolio changes that have been implemented so far to-date

Business Strategy

- Over the last four months, I've had the opportunity to meet with many AIG executives and [ph] T&L (26:20) owners to understand their strategies, historical results, budgets, competitive positioning and portfolio composition
- I've always operated under the assumption that an understanding of the underlying business strategy is critical towards evaluating reserves, profitability, portfolio mix and the like
- Actuaries after all are charged with analyzing mountains of data and associated information to properly accomplish their jobs
- It's best then to understand the market conditions that spun the data being analyzed
- I've found here a talented group of professionals who are hardworking and care about the company
 - They've employed a host of appropriate actuarial methods that are suitable for the task at hand

General Insurance Loss Reserves

- This group has helped me review, analyze and conclude on 50% of the General Insurance loss reserves during Q3 and also it helped review challenge and understand the analysis done earlier this year

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- Overall then I've got my fingerprints on approximately 75% of the reserves through third quarter
- As for Q4, when the remaining 25% of reserves will be reviewed, the areas of focus will be U.S. Financial Lines, workers' compensation buffer excess policies, international casualty reserves other than the UK and Europe which were reviewed this quarter, and Personal Lines exposures
- At this time, on a preliminary basis and before the detailed reviews are completed, I see no material red flags for these fourth quarter lines that give me undue concern
 - Of course the work still has to be done, but that's how I see it at this point
- Lastly, I've discussed the reviewed lines through Q3 with our outside independent actuaries as well to gain their insights and their views

Material Reserve

- Now moving on to Q3 area of focus
- The only area where I felt the material reserve strengthening was necessary was in the Excess Casualty portfolio, more specifically, this strengthening was predominantly centered on construction defect exposures through practice project and wrap policies as well as through Excess Casualty division other than those that specifically target construction
- The last several years, AIG has experienced an increased frequency of CD claims as well as in associated increased severity
 - Given the nature of these reporting patterns, it was necessary to understand the historical and recent exposure characteristics of AIG's book

Commercial Risk

- Beginning around 2009, AIG began to simultaneously reduce their construction and CD exposure as well as bear away from residential risk in favor of commercial risk
- The book also shrunk exposure by approximately 70% as measured by on-level premium between 2009 and 2017 as well as proportionately away from the heaviest CD state such as California
- We project that most claims that's yet unreported will emanate from commercial exposures rather than the residential exposures that make up most of our known reported claims experience
- We anticipate that commercial CD claim emergence will be fewer in number but be more complex in nature of a higher average cost per claim and that higher average will be exacerbated by commercial insureds who as a matter of course purchased higher towers of coverage historically
- Additionally, since AIG competed with capacity among other aspects, more limits per insured were exposed and was the case for residential policies
- Furthermore, an exhaustive internal analysis, outside claims audits and close collaboration with Anthony Vidovich who runs General Insurance claims worldwide and his team provided valuable insight into the claims history and patterns
- Taking all these factors into consideration resulted in \$1.26B U.S. Excess Casualty reserve strengthening charge this quarter

Adverse Development Cover

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- This figure is gross of the adverse development cover or ADC, with Berkshire Hathaway
- There were other reserve adjustments this quarter in other lines of business that resulted in some partially beneficial net favorable development to the ADC, most notably from the Commercial Auto line
- Overall, given these pluses and minuses, the ADC experienced ceded adverse development of \$723mm this quarter, whereas AIG experienced net adverse development of \$170mm as Brian have already referenced
- Both figures are highlighted on page 3 of the earnings release and on page 44 of the financial supplement

Reserve Charges

- Now, I want to take a moment and make clear that these reserve charges result from underwriting policies that existed in the past
- I do not view these as a carry-forward issue into policies being written today under the revised underwriting strategy
- For additional clarity, I want to walk you through the progression of some of these reserve changes
- You can reference slide 13 as I discuss this
- As stated, the reserve charge gross of the ADC for Excess Casualty was \$1.26B adverse
- The total charge across all lines of business for General Insurance also on a gross of ADC basis was \$950mm

Unfavorable Investments and Adverse Development

- This can be seen on page 44 of the financial supplement by adding the unfavorable investments in lines covered by the ADC of \$904mm and the unfavorable development from lines not covered by the ADC of \$46mm
- The net of ADC adverse development for AIG of the \$170mm has already been reduced by the quarterly ADC amortization of \$57mm, adding back in this amortization results in net adverse development charge of \$227mm which implies the \$723mm ADC adverse charge we just discussed
- Now, hopefully that's helped you instead of confusing you more
- Now, the ADC as of 9/30/2018 has nearly \$7.7B of limit remaining at the 100% level and given the 80% session has \$6.1B of remaining limit still available to AIG
- Lastly, from the perspective of the operating units, \$170mm of net adverse development this quarter saw \$134mm M&A from North America mostly from Personal Lines development on the California wildfires, another \$38mm from International and a minor \$2mm of favorable development from the Legacy portfolio

Leadership Team

- Shifting gears a bit
- As part of Peter's leadership team, I have been involved in the strategies of the various operating units and I have a fairly detailed view of the underwriting changes that have already been implemented
- Peter has already commented on the massive construction of gross and net limits on the property, energy and casualty sides of the business and I'll just editorially add, when I say massive, there's \$468mm reduction in the vertical net on property and \$150mm reduction in international casualty and roughly \$80mm, those qualify as massive reductions in my view

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Other Underwriting Changes

- As respect to other underwriting changes that have been implemented, clear underwriting appetites have been established, clarity with distribution around these revised appetites is happening as we speak, and this will result in a targeted and higher-quality submission flow
- Thinner limits and higher attachment points and/or deductibles are being bound
- A market proportional shift to smaller accounts has occurred and continues, especially in the Excess Casualty area, a definitive strategy to increase the mid-excess proportion of the excess portfolio has also been implemented, clear [ph] ventilation (34:00) rules exist between AIG entities on the same risk with Chief Underwriting Officer [ph] governance (34:05), heightened underwriter accountability now dovetails clearly with revised authority, improved pricing tools and portfolio monitoring has been developed for again Excess Casualty in particular, Peter referred to the successful binding of the global casualty \$75mm [ph] ex (34:24) \$25mm excess of loss treaty which shows the broad support of the reinsurance market towards our significantly altered gross underwriting strategy

Closing Remarks

Lastly, for those of you who know me, I am generally considered a skeptic and a cynic when it comes to reported benefits of underwriting changes

My 40 years of property, casualty experience, however, tells me that these changes are substantive and will lead to improved loss ratios in any market

Now with all of this going on, this is really an exciting time to be at AIG.

Kevin T. Hogan

Business Highlights

Life and Retirement

- As you can see on slide 15, Life and Retirement delivered solid results for the quarter
- Excluding the adjustments from the annual assumption update that Sid discussed, adjusted pre-tax income of \$811mm was in line with our expectations along with an adjusted ROE of approximately 13%
- We continued to deploy capital to attractive opportunities, leveraging our broad product portfolio and channel strategy
- As market conditions improved, we increased premiums and deposits across our annuity lines fixed, index, and variable
- We grew Life Insurance sales, especially in our International Life business and increased premiums and deposits in Group Retirement

Operating Expenses

- Higher general operating expenses reflect this new business growth as well as our investments to strengthen our platforms and enhance our digital capabilities

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 Date: 2018-11-01
 Event Description: Q3 2018 Earnings Call

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 Current PX: 43.12
 YTD Change(\$): -16.46
 YTD Change(%): -27.627

Bloomberg Estimates - EPS
 Current Quarter: 0.958
 Current Year: 2.903
 Bloomberg Estimates - Sales
 Current Quarter: 12324.000
 Current Year: 48050.200

- If market conditions continue to improve, we are well positioned to deploy more capital at or above our targeted economic returns while recognizing we will incur additional expenses associated with new business growth
- Now I will briefly discuss results for each of our businesses

Individual Retirement

- Turning to Individual Retirement on slide 16, premiums and deposits grew by over 40% with particularly strong growth in fixed and index annuities
- With these strong sales levels, we achieved positive net flows for the quarter excluding Retail Mutual Funds
- Retail Mutual Funds, which is a comparatively small base of our business, continued to face headwinds in the quarter and net flows may continue to be challenged for a period of time
- Total assets under management and fee income for Individual Retirement remained strong
- We continued our practice of active spread management, but as expected, we saw continued compression from our fixed annuity portfolio due to the roll-off of higher-yielding assets that are being reinvested at rates below the overall portfolio yield
- Base net investment spread for variable and index annuities benefited from higher accretion and other investment income
 - After adjusting for these items, spread decreased for these products in line with our expectations

Group Retirement

Premiums and Deposits

- Turning to Group Retirement on slide 17, we increased premiums and deposits with solid periodic deposits and growth in Individual product sales
- Our confirmed new group acquisitions for this year are strong although the timing of some of these plan conversions may shift to early next year
- As I have mentioned on previous earnings calls, we will continue to see attrition of some large groups due to plan sponsors reducing the number of providers in their plans, M&A activity in the healthcare market and other competitive factors
- Our surrenders were impacted this quarter by the loss of two large plans, and the natural attrition of plans may impact surrenders in future quarters
- We continue to believe that our differentiated model, which combines high-touch and high-tech service, positions us well as a leader in the growing not-for-profit defined contribution market

Assets under Management

- Similar to Individual Retirement, assets under management remains strong and we continue to actively manage spreads
- Base net investment spread for Group Retirement benefited from accretion and other investment income
 - Adjusting for these items, spread was in line with the prior year quarter

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- While we are more optimistic than last quarter, current rate conditions are still below our portfolio yields and spreads remain under pressure
- Also, in a rising rate environment, we will need to maintain market competitiveness on the crediting rates for our in-force business
- As we look forward, across Individual and Group Retirement, absent significant changes in the overall rate environment, our current expectation is that our base net spreads will decline by approximately 0 to 2BPS per quarter

Life Insurance

- Let's now move to Life Insurance on slide 18
- We continued to make progress in our Life business and separating our operating model from Fortitude Re will allow us to further focus on our new business platform
- Total premiums and deposits increased and we continued to grow sales in the U.S. and the UK with particularly strong new business growth in the UK.
- Lastly, our overall mortality experience was favorable to pricing assumptions in the prior year quarter

Institutional Markets

- Turning to Institutional Markets on slide 19
- We did not execute notable opportunistic transactions during the quarter
- The market pipeline for pension risk transfer transactions over the next 12 to 18 months continues to be robust
- Overall, our Institutional Markets business continues to be well positioned to capitalize on available growth while remaining focused on achieving targeted economic returns

Closing Remarks

To close, our results for the quarter reflect our ongoing strategy to leverage our broad product expertise and our distribution strength, to deploy capital to the most attractive opportunities which we believe continues to position us well

QUESTION AND ANSWER SECTION

<Q - Yaron Kinar>: My first question is around the cat losses. So I guess the one thing I'm so struggling with after the pre-announcement in the quarter is just to get a better feel of the AAL and AY cat losses were at least YTD seem to be tracking well above the AAL, and I understand that Japan losses were very significant, but at the end of the day I would've thought that these are items or the exposures were known or the market weighting in Japan was known well into this year. So maybe any additional color you can offer on your thoughts on AAL here, is 4%, 4.5% still a reasonable number to think about?

<A - Brian Duperrault>: Yeah. Sure, Yaron. I think it is, but I think Peter can give you a bit more color.

<A - Peter Zaffino>: Thanks Brian and thank you for the question. Let me just start with the cats. We had said \$1.6B in the quarter. If you take out Legacy, Validus and then \$150mm in the year adjustments from mudslides, you're down to about \$1.2B. And so the Japan loss, again it's one of the worst cat years in 25 years, is \$750mm. Jebi being the worst and so on occurrence basis in terms of the return period it's actually exactly where we had thought.

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And so there's with AAL and reinsurance it was at expectations. Now that had more frequency in the quarter than we've seen in the past and so therefore taking a look at the AALs and I'll comment on that in a second, we also had about \$440mm in North America. So when you look at those two and you look at the frequency that we had within the quarter on an aggregate basis, it's within modeled expectations. So more comment a little bit on what we're doing on property and gross limits, and the AALs if you look over the last 10 years have been around 100BPS or thereabouts lighter than our actual cat experience. So it's within line.

We're looking to revise total insured values, looking at PMLs and looking at different reinsurance structures, Brian said in his prepared comments that we'll be relooking at Japan, so we'll have less frequency and severity as we enter 2019 and we're running the models to recalibrate and take a look at the AALs but they are very much in line with our expectations over a longer period of time.

<Q - Elyse B. Greenspan>: So my first question is just on the underwriting profitability target. Brian you reaffirmed the goal for the end of the year. So I just – as you guys think about inflation, can you just kind of talk through that and what you have embedded in getting to that sub-100 target?

And then just a clarification there because I know that the year-end target is your expectation that General Insurance will print a sub-100 underlying plus AAL in Q1 2019?

<A - Brian Duperreault>: Well, let me do the last piece first, yes. I think that's what I meant by entering into 2019. So we expect Q1 to be an underwriting profit. So with respect to inflation, well, we've got Mark here? I think Mark is probably the best to answer that question. Mark?

<A - Mark Donald Lyons>: Great, Brain. Thank you and hello, Elyse. As respect to – as Peter mentioned, we have 4% on the weighted average pricing increase. We view this that we're gaining. So we're having a margin expansion varied by line of business as you know, averages can be deceiving. Our loss cost trends which is a frequency, severity combination range from about zero in some lines to about north of 8% in other lines of business.

Auto for example we see that as being fairly high at this point around the 8% area. We're getting materially more than that in rates and that's actually a margin expansion line. Most of our other lines, casualty, primary, excess we're feeling those are margin expansion lines as well given the rate changes we're getting. Where some of the challenge areas where comp is a little more flat, we might be losing a little bit there, D&O overall is we think we're getting close to flat but some areas are improving and some areas like EPLI we could be marginally losing on.

<Q - Joshua Shanker>: Can we talk a little bit about \$148mm of California wildfire losses a year later? That's a lot of houses or a lot of businesses. What's going on there?

<A - Brian Duperreault>: Mark you – I think Mark wanted to answer this question. This is great.

<Q - Joshua Shanker>: Sorry, Mark.

<A - Mark Donald Lyons>: So thank you, Brain. Yeah, hey Josh. Well, you get some of the same effects whether it's wildfires or the mudslides which were really early in 2018. You have a lot of high-value areas that are very hard to reach, some are even on the sides of the mountains. You have – so you have – and regulatory ability to get in and even inspect them. So you have some of that delay. You have a lot of demand for contractor services not just the rates per hour but the cost of the equipment and everything else is moving up as well.

So I would say overall that accounts for a lot of it. You also have because they are mostly high net worth individuals, there's additional living expenses that tend to accrue and I would say some are using those liberally.

<A - Peter Zaffino>: I mean I would just add one thing is that when we look at the mudslides which were in the current accident year, there wasn't a lot of difference as Mark points out, there wasn't a huge amount of insureds who was, one is just being able to get in, physically inspect, assessing all of the different elements of the loss and then looking at some of the demand surge and then you add in all components of it, it's just something that was not able to assess within Q1. So we got a much better look as we progressed throughout the year.

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<A - Brian Duperreault>: Yeah, I'd say that when I've looked at our abilities to understand what the cats are and price them properly, we've got a pretty good track record. I think, this a bit of an anomaly and I think it's just a unique situation with regard to this particular loss and the insureds. Next question.

<Q - Kai Pan>: My first question is on capital management. Given the stock is trading at 60% of book value, do you find it just more attractive to buying back your stock vs. other deployments of your capital?

<A - Brian Duperreault>: Well, I mentioned earlier, we bought \$350mm of stock in the previous quarter, price was around \$53. So I'd say this price is pretty compelling. Let's put it that way. Next question.

<Q - Thomas Gallagher>: Can you comment on 2016 and 2017 Excess Casualty reserve strengthening. How much that was? And how much rate do you think you need on this line now? And also can you comment on, I think, Q3 had some current accident year true-up in it. How much did that negatively affect the loss pick in Q3?

<A - Brian Duperreault>: Mark?

<A - Mark Donald Lyons>: Yes. Thanks for the question, Tom. Yeah, there's a couple of factors on that. One of them relates to the area of focus which was on CD and wraps because you got to look at that by policy year and the losses that emerged in the work or the core work that has really already been done. So we anticipate some of those accidents occurring from those policy years in 2016, in 2017, in 2018. So that's causative for some of the drift up more so in 2016 than 2017, and more in 2017 than 2018 which you'd expect with a shrinking book on that, so that's a piece of it.

And on the balance which will also include 2018, we've made some, I'll call them, market cycle adjustments associated with where we think we are in the underwriting cycle, Excess Casualty is a fairly volatile line of business and we're extreme on the underwriting cycle. So we've made some adjustments in that respect.

And I would say lastly, and this is one of the key underwriting strategies of moving attachment points materially, there's some auto exposure coming in on a small set of lead umbrella policies that has some auto exposure and we're reflecting that. That would have been more 2016 and 2017 though.

<A - Brian Duperreault>: Yeah, I think Mark mentioned earlier that we think we're actually getting margin increases in the Excess at this point just in general. And with respect to construction, Peter mentioned that or maybe you mentioned we're reducing our appetite in that business to a very limited amount. So, next question.

<Q - Brian Meredith>: Just a quick follow-up there. Mark, was there any current year development in the underlying loss or the loss pick in Q3 in the General Insurance operations? And a follow-up to that. A lot of discussion has been on changing limits, profiles and reinsurance and a whole bunch of things that, I assume are going to improve your guys' loss ratios going forward. When are we going to see that because Brian, I think, a lot of the discussion has been improving the expense ratio going into next year not so much the loss ratio?

<A - Brian Duperreault>: Okay. Well, let me answer that one first and I'll let Mark talk about the other piece which is the loss ratios in Q3. What do we see? Well, I think we have seen a little bit already. Mark is talking about margin improvements. I'd say we're going to get into an underwriting profit next year, a lot of that is expense. No question about it. That's more immediate. And I've mentioned this before, and I think Mark would support the same position and that is we may believe that these changes are taking place but we want to see it start to play out in the actual numbers.

So we're not going to – we're going to take a more cautious approach to adjusting loss ratios down as we see the actual results start to show themselves. That's not to mean that we don't think there is some improvement taking place, but we want to make sure that we're doing this the right way long-term, that we don't have to go back and adjust upward reserves because we were a little too optimistic that the improvement took place early. So you just have to understand how that's going to play out. But we do see it coming and we expect that 2019 we're going to be in an underwriting profit position. Not a great one, but a profit and we'll move from there to a great one. Mark do you want to talk about Q3?

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<A - **Mark Donald Lyons**>: Sure, sure. Thank you. Brian, I think, a more direct answer to your question is in the accident year with 90BPS of loss ratio impact for the GI level in total by all the [ph] causative (53:10) factors I just mentioned emanating from the one product line. But you have to look at it in two pieces. The current accident quarter if you will was 30BPS, then there was 60BPS of catch-up, the true-up the first two accident quarters of the year through third quarter. So 60BPS plus 30BPS and so it's 90BPS in total.

<Q - **Jay A. Cohen**>: Just one last one. Selling off part of the Legacy business, can you give us some sense of the earnings impact that that will have?

<A - **Brian Duperreault**>: Well, I think we've given you an idea that the ROE is around 3% to 5% and we're going to take about 20% of that off. So Sid do you want to do more of the arithmetic than that but it's a fairly simple arithmetic question.

<A - **Siddhartha Sankaran**>: Yeah. I think you can see for the full year that we've had an ROE in that range, so think of it as about 20% off the income is obviously the adjustment for the non-controlling interest.

<A - **Brian Duperreault**>: Right.

<Q - **Jay A. Cohen**>: Great. Thank you.

<A - **Brian Duperreault**>: [ph] It's adjusted for the (54:42) third quarter because we had a – we had this cat in there and we've taken that out. I think it's a pretty simple arithmetic. Okay. Next question.

<Q - **Erik James Bass**>: I had a question for Kevin. You mentioned that the ROE for the Life and Retirement business was in line with your expectations but the level of normalized earnings this quarter was well below where they were in Q2 and the recent trend despite benefits from a favorable equity market tailwind and good mortality. So just wondering were there other moving pieces to consider in Q3 and how should we think about the run rate earnings power for the business?

<A - **Kevin T. Hogan**>: Yeah, thanks, Erik. I mean there were no other unusual moving pieces in Q3. I think looking past the actuarial review impact, in the current conditions and especially at the current level of premiums and deposits which we're enjoying, which are higher than we've seen for some time, really consider Q3 run rate to be within our range of expectations. And the returns in the low to mid-double digits, is pretty much within the range that we have previously suggested.

<Q - **Jay Gelb**>: I had two questions. The first is what level of return on equity do you think AIG is capable of achieving once you start seeing the improvement in property, casualty coming through, thinking about kind of 2020 and beyond?

And then the second question more near-term is, Sid, based on a 25% overall effective tax rate for 2018 that would seem to imply a fourth quarter 2018 tax rate of around 30%. Am I right on that?

<A - **Brian Duperreault**>: Let's get that one last. No, you're not right and I think Sid will get that to you. So, return on equity? Well, I would say that we got to recognize we had a Legacy return on equity that's in that 3% to 5% range, but the rest of it, the core, I think would be 9-plus and so weighted average maybe gets into the 8% range. Of course it depends on where Legacy goes, but assuming it's still part of the family, I think that's the number. Sid do you want to talk about this tax rate?

<A - **Siddhartha Sankaran**>: Yeah, thank you Brian. No, I think the 25%, remember, is simply intended to be as we look at we've previously suggested that for full year we're looking at 21% to 22% excluding tax [ph] discrete (57:32). And so as there's lower net income forecasted for the year given the catastrophes which would be taxed at 21%, we expect a higher expectation for Q4 and so we've concluded on our catch-up this quarter. So, it would be at that 25% level is our approximate expectation.

<Q - **Jon Paul Newsome**>: Any thoughts on the most recent earnings – or equity volatility and financial markets volatility this month on the Life Insurance businesses, both pro and con?

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<A - Brian Duperreault>: Yeah, Kevin?

<A - Kevin T. Hogan>: Yes, thanks Paul. I mean, as we've reported previously, our hedge program has performed and continues to perform within expectations. Sid, if you have anything else to?

<A - Siddhartha Sankaran>: No, I think as you know we are fully hedged for equity markets and so we haven't seen anything in the recent market expectation around our variable annuity hedging program. Just a reminder that, of course, on the investment side, there are securities in terms of private equity hedge funds and fair value options that do have equity market sensitivity, but obviously, we need to see how the full year plays out for the Life Insurance business and the investment side there

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