# Q4 2013 Earnings Call

# **Company Participants**

- Dave Bonham, CFO
- Prem Watsa, Chairman and CEO
- Rick Salsberg, VP Corporate Affairs

# Other Participants

- Arte Charpentier, Analyst
- Howard Flinker, Analyst
- Jeff Fenwick, Analyst
- Mark Dwelle, Analyst
- Paul Holden, Analyst
- Tom MacKinnon, Analyst

#### Presentation

### **Operator**

Good morning. Welcome to Fairfax 2013 year-end results conference call.

(Operator Instructions)

Today's conference is being recorded. If you have any objections you may disconnect at this time. Your host for today's call is Prem Watsa with opening remarks from Rick Salsberg. Mr. Salsberg, please begin.

# **Rick Salsberg**

Good morning. Welcome to our call to discuss Fairfax's 2013 year-end results. The call may include forward-looking statements. Actual results may differ, perhaps materially, from those contained in such forward-looking statements as a result of a variety of uncertainties and risk factors, the most foreseeable of which are set out under risk factors in our base shelf prospectus which has been filed with Canadian Securities Regulators and is available on SEDAR.

I'll now turn the call over to our Chairman and CEO, Prem Watsa.

**Prem Watsa** {BIO 1433188 <GO>}

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Thank you, Rick. Good morning, ladies and gentlemen. Welcome to Fairfax's year-end conference call. I plan to give you some of the highlights and then pass it on to Dave Bonham, our CFO, for additional financial details.

Our insurance companies had an outstanding year in 2013, with a combined ratio of 92.7%, with excellent reserving and record underwriting profits. OdysseyRe had a record low combined ratio of 84%, while Zenith made an underwriting profit for the first time since we purchased them in 2010. We realized gains from our common stock portfolios of \$1.3 billion in 2013. Excluding all hedging losses, and before mark-to-market fluctuations in our investment portfolio, we earned \$1.9 billion in pretax income. Including all hedging losses and mark-to-market fluctuations in our investment portfolio, we reported a \$0.6 billion after-tax loss for 2013. We expect the unrealized mark-to-market losses to reverse in the future.

In fact, as of February 11, a few days ago, we had in unrealized mark-to-market gain in 2014 of approximately \$900 million. After-tax this would have eliminated our loss in 2013. In the past we had two years, 1990 and 1991, that we had a negative total return. In both cases we rebounded significantly in the following year. I caution you, we don't pay too much attention to short-term fluctuations in market prices. Our common stock portfolios continue to be fully hedged. And we continue to be soundly financed with year-end cash and marketable securities in the Holding Company of \$1.3 billion.

Moving on to our insurance and reinsurance businesses, our insurance and reinsurance businesses' premium volume remained flat in 2013 after a number of years of growth. The combined ratio for our insurance and reinsurance operations in 2013 was 89.1% for the Fourth Quarter and 92.7% for the whole year. At the subsidiary level, the increase in net premiums written in the year 2013 and combined ratios were as follows. OdysseyRe, increase in premiums in 2013 was flat; combined ratio of 84%. Crum & Forster, increase in premiums flat; 101.9% combined ratio. Northbridge had a 4.6% increase in premium; 98.2% combined ratio. Zenith 13.1% increase in premium; 97.1% combined ratio for the whole year. And Fairfax Asia had a 7% increase in premiums, with an 87.5% combined ratio.

As we have said before, very low interest rates and reduced reserve redundancies mean there's no place to hide for the industry. Combined ratios over time will have to drop well below 100% for the industry to make a single-digit return on equity with these low interest rates. While the short term is always tough to predict, fundamentals we think will eventually play out. Net investment losses of \$1.56 billion in 2013 consisted of the following. Please refer again to page two of our press release.

Net losses on equity and equity-related investments of \$537 million resulted from net gains of \$1.4 billion from the table, and a \$2 billion net loss on our equity hedge, principally reflecting the temporary mismatch between the Russell Index and our equity portfolio. This is predominantly because of the Russell 2000 significantly outperforming the S&P 500 in 2013. We realized gains of \$1.3 billion on our equity portfolio in the year 2013. The realized loss of \$1.4 billion on our equity hedges was due to the sale of common stocks and, consequently, a permanent reduction in our hedges. Also, we had unrealized losses of \$1 billion in our municipal and treasury bond portfolio because of the impact of rising interest rates.

We expect the mark-to-market losses to reverse, as I said earlier, over time, and we have seen some of that already. As we have mentioned in our annual meetings, annual reports and quarterly calls, with IFRS accounting where stocks and bonds are recorded at market, and subject to mark-to-market gains or losses, quarterly and annual income will fluctuate wildly, and investment results will only make sense over the long term. Core inflation continues to be at or below 1% in the United States and Europe, levels not seen since the 1950s, in spite of QE1, QE2 and QE3.

Our CPI-linked derivatives, with a nominal value of \$83 billion, are down 76% from costs, and are carried on our balance sheet at \$131.7 million, even though they have 7.5 years to run. As I have said to you before, our CDS experience comes to mind. When you review our statements, please remember that when we own more than 20% of a company, we equity account. And when we own about 50% we consolidate. So that mark-to-market gains in these companies are not reflected in our results.

Let me mention some of those gains. As you can see on page 14 of our quarterly report, the fair values of our investment in associates is \$1.815 billion, which is a carrying value of \$1.433 billion, an unrealized gain of \$382 million that's not on our balance sheet. Also, as we own 75% of Thomas Cook and 74% of Ridley, which are consolidated in our statements, unrealized gains on market values as of December 31, 2013, on both these positions is approximately \$152 million. Thus, total unrealized gains not reflected on our balance sheet is \$534 million.

On top of this, Europe properties, our investment in an exceptional Greek REIT with outstanding management, where we have increased our investments of the rights issue, has another unrealized appreciation of \$109 million not included in our balance sheet. For a grand total of \$643 million, all not on our balance sheet. Of course, all this works out in the long term so take these mark-to-market fluctuations as just that, fluctuations that have no impact over time.

As I've said before, the Company held \$1.3 billion of cash, short-term investments and marketable securities at the Holding Company and is in a very sound financial position. We have reduced our equity holdings because of increasing markets by approximately 20%. And we continue to be approximately 100% hedged in relationship to our equity and equity-related securities, which include convertible bonds and convertible preferred stock.

We continue to be very concerned about the prospects for the financial markets and the economies of North America and Western Europe, accentuated, as we have said many times before, by potential weakness in China and emerging markets. We continue to feel that there is a big disconnect between the financial markets and the underlying economic fundamentals. As of December 31, 2013, we have over 32%, or \$8 billion, in cash and short-term investments in our portfolios to take advantage of opportunities that come our way. As a result, in the short term our investment income will continue to be reduced.

Now I'd like to turn it over to Dave Bonham, our CFO, so he can give you some information on the underlying financials. Dave?

#### Dave Bonham {BIO 15243784 <GO>}

Thank you, Prem. First I'll focus on Fairfax's consolidated results for the Fourth Quarter of 2013. Then I'll move on to the Operating Company results and finish with a consolidated financial position.

For the Fourth Quarter of 2013 Fairfax reported a net loss of \$6 million. That's a net loss of \$0.98 per share on a fully diluted basis. And that compares to the Fourth Quarter of 2012 when we reported a net profit of \$402 million, net earnings of \$18.82 per share. On a year-to-date basis the Company reported a net loss of \$573 million, translating into a net loss of \$31 per diluted share. And that compared to net earnings last year of \$527 million, or about \$23 per diluted share.

Fairfax's underwriting results have shown significant improvement in the Fourth Quarter and full year of 2013, with our insurance and reinsurance operations reporting combined ratios of 89% and 93%, and underwriting profits of \$165 million and \$440 million during those respective periods. That's a year-over-year increase in our underwriting profit of \$280 million in the Fourth Quarter and \$434 million in the full year of 2013. By way of comparison, in the Fourth Quarter of 2012 we reported a combined ratio of 107% and an underwriting loss of \$115 million, and a combined ratio of 99.9% and an underwriting profit of \$6 million in the full year of 2012.

So that improvement, representing about 18 combined ratio points quarter-over-quarter, and 7 combined ratio points year-over-year, principally reflected higher catastrophe losses in 2012, mainly reflecting the impact of Hurricane Sandy, and the continuation into 2013 of higher net favorable prior-year reserve development. In terms of reserve development we experienced \$212 million and \$440 million of net favorable prior-year reserve development in the Fourth Quarter and full year of 2013. And that benefited our combined ratio by 14 combined ratio points in the Fourth Quarter, 7 combined ratio points for the full year. That's a little bit more than double the amount of net favorable development we experienced in the Fourth Quarter and full year of 2012.

Current-period catastrophe losses were significantly lower in 2013 relative to 2012, totaling \$71 million, or about 5 combined ratio points in the Fourth Quarter, and \$289 million or also about 5 combined ratio points in the full year of 2013. The Fourth Quarter of 2012 included current-period catastrophe losses of \$277 million, 18 combined ratio points, mostly related to Hurricane Sandy. Current-period catastrophe losses amounted to about \$410 million or 7 combined ratio points in the full year of 2012. The year-to-date underwriting results in 2013 reflected the impact of the Alberta floods, Toronto floods, Germany hail storms, Central European floods, and Typhoon Fitow, with Typhoon Fitow being the most significant catastrophe loss reported during the Fourth Quarter of 2013.

As Prem mentioned already, net premiums written by our insurance and reinsurance operations increased in the Fourth Quarter and full year of 2013 by 0.2% and 2.9%, respectively, prior to giving effect to two significant unearned premium portfolio transfers at OdysseyRe related to a specific quota-share reinsurance contract. And I wanted to note for you that page 43 of our Fourth Quarter interim report contains a detailed discussion of these transactions, including their impact on OdysseyRe and Fairfax.

So let's turn to our Operating Company results, starting with OdysseyRe. In the Fourth Quarter and full year of 2013 Odyssey reported an underwriting profit of \$122 million and \$380 million, and combined ratios of 79% and 84%. Underwriting profit increased year-over-year by \$88 million and \$114 million in the Fourth Quarter and full year of 2013, and that reflecting lower current-period catastrophe net losses and higher net favorable prior-year reserve development.

Catastrophe losses in the Fourth Quarter and full year of 2013 of \$65 million and \$203 million translated into 11 combined ratio points and 9 combined ratio points of those respective periods, and were principally comprised of Typhoon Fitow and Windstorm Christian in the Fourth Quarter, and the Alberta floods, Germany hail storms, Toronto floods, and Central European floods during the rest of 2013. Current-period catastrophe losses in 2012 principally reflected the impact of Hurricane Sandy, with total losses of \$175 million in the Fourth Quarter and full year of 2012.

OdysseyRe's combined ratio in the Fourth Quarter and full year included the benefit of \$134 million, or 23 combined ratio points, and \$215 million, or 9 combined ratio points, of net favorable prior-year reserve development. Principally relating to net favorable emergence on prior-year's catastrophe losses. OdysseyRe wrote \$541 million of net premiums in the Fourth Quarter of 2013. And that's a decrease of 6% from the net premiums written of \$574 million in the Fourth Quarter of 2012.

The decrease principally reflecting lower writings of property catastrophe and casualty business, which was partially offset by increases in most lines of business in their US insurance division. In addition to these factors, OdysseyRe's net premiums written in the full year of 2013 also reflected increased writings of US crop insurance and higher year-over-year recurring net premiums related to a significant property quota share reinsurance contract which had incepted midway through last year.

Turning to Crum & Forster. Crum and Forster's underwriting results improved in the Fourth Quarter and full year of 2013, reflecting lower net adverse prior-year reserve development and lower current-period catastrophe losses. Crum & Forster reported an underwriting loss of \$21 million in the Fourth Quarter, \$24 million in the full year of 2013. And that's a significant improvement over the underwriting losses of \$87 million and \$113 million in the Fourth Quarter and full year of 2012.

Net adverse prior-year reserve development was lower year-over-year, and totaled \$8 million in the Fourth Quarter and full year of 2013, reflecting net unfavorable emergence on general liability loss reserves at First Mercury, partially offset by net favorable emergence on one single large liability claim at Crum & Forster. That contrasts the net adverse prior-year reserve development of \$49 million or 15 combined ratio points, and \$54 million or 4 combined ratio points in the Fourth Quarter and full year of 2012.

Current-period catastrophe losses had a nominal impact on Crum & Forster's combined ratios in 2013. Those combined ratios were 107% in the Fourth Quarter and 102% in the full year of 2012. Whereas the combined ratios of 127% and 109% in the Fourth Quarter and

full year of 2012 included 6.5 and 2.4 combined ratio points respectively, of current-period catastrophe losses, mostly related to Hurricane Sandy.

Net premiums written by Crum & Forster increased by 7.8% in the Fourth Quarter of 2013. And that primarily reflected increases in specialty lines of business, primarily accident and health, partially offset by lower standard lines of business. And that was due to the reunderwriting of the workers' compensation business which is now complete. Crum & Forster's net premiums written decreased 1.6% in the full year of 2013, reflecting decreased standard lines of business, which was more pronounced through the first three quarters of 2013, and changes in the mix of the specialty lines of business. Net premiums written in the full year of 2013 also included the incremental premiums from the acquisitions of Hartville and American Safety of \$14 million and \$13 million, respectively.

Zenith reported significant improvements in its combined ratio, which decreased to 88% and 97% in the Fourth Quarter and full year of 2013, from 114% and 116% in those periods last year. The improvements reflected the following. Year-over-year increases of 15 and 10 percentage points -- sorry, year-over-year decreases of 15 and 10 percentage points in the accident year loss ratios in the Fourth Quarter and full year of 2013. That's reflecting earned price increases that exceeded estimates of loss trends.

Secondly, increased net favorable development of prior-year's reserves, representing 10 and 5 percentage points on the Fourth Quarter and full year of 2013. And finally, decreases in the expense ratio, including commissions, of 2 and 3 percentage points in the Fourth Quarter and full year of 2013. And that was as a result of 14% and 13% increases in net premiums earned year-over-year. Net premiums written by Zenith of \$126 million and \$700 million in the Fourth Quarter and full year of 2013 increased by 14% and 13%, reflecting premium rate increases.

Northbridge's combined ratio improved from 114% in the Fourth Quarter of 2012 to 90% in the Fourth Quarter of 2013, and from 106% in the full year of 2012 to 98% in the full year of 2013. In both the Fourth Quarter and full year, Northbridge's underwriting results reflected increased net favorable development of prior-year's reserves, coupled with lower current-period catastrophe losses quarter-over-quarter but higher current-period catastrophe losses year-over-year.

Northbridge's combined ratio included the benefit of a net favorable reserve development across most accident years and lines of business of \$46 million or 19 combined ratio points in the Fourth Quarter, and \$154 million or 16 combined ratio points in the full year of 2013. And that compared to net favorable development of \$10 million or 4 combined ratio points in the Fourth Quarter, \$61 million or 6 combined ratio points in the full year of 2012.

Catastrophe losses of \$5 million in the Fourth Quarter of 2013 primarily related to the Toronto ice storms; whereas catastrophe losses of \$61 million in the full year of 2013 principally related to flooding in Alberta and Toronto. These two events together added approximately 5 percentage points to the combined ratio in the full year of 2013. Combined ratio -- sorry, catastrophe losses in the Fourth Quarter and full year of 2012 of

\$24 million and \$39 million added 10 percentage points and 4 percentage points to the combined ratios in those respective periods, and primarily reflecting the impact of Hurricane Sandy.

Adjusting for the one-time impact of the inter-Company unearned premium portfolio transfer between Northbridge and Group Re, that we describe on page 51 of our Fourth Quarter report, net premiums written by Northbridge increased by the Fourth Quarter and full year by 17.8% and 8.8%, expressed in Canadian dollars. And that reflects increased premium retention following the termination of that inter-Company quota share arrangement and modest growth in writings at Federated Insurance.

Turning to Fairfax Asia, Fairfax Asia's combined ratio increased from 84% and 87% in the Fourth Quarter and full year of 2012, to 88% in each of the Fourth Quarter and full year of 2013. On a year-over-year basis net premiums written by Fairfax Asia increased by 12% and 7% in the Fourth Quarter and full year of 2013, principally reflecting increased writings of commercial auto business in the Fourth Quarter of 2013, and increased engineering and liability business, partially offset by lower writings of Marine Hall business in the full year of 2013.

At insurance and reinsurance other, the combined ratios of this division improved from 110% in the Fourth Quarter of 2012 to 92% in the Fourth Quarter of 2013, and improved from 104% in the full year of 2012 to 97% in the full year of 2013. Net premiums written decreased by 27% and 23% in the Fourth Quarter and full year of 2013. The unearned premium portfolio transfer that we mentioned in our discussion of Northbridge suppressed to the net premiums written by Group Re in the full year of 2013 by \$39 million.

If we exclude the initial one-time impact of this transfer, net premiums written decreased by 15.9% in the full year of 2013, reflecting the decrease in Group Re's quota share participation on that inter-Company reinsurance contract from 10% last year to 0% this year. And also reflected the re-underwriting of certain classes of business at Advent Polish Re, combined with decreased usage of reinsurance at Advent. And that was partially offset by growth at Fairfax Brazil.

Runoff reported operating income of \$91 million and \$77 million in the Fourth Quarter and full year of 2013. That's an increase over the operating income of \$13 million and \$8 million reported in the same period last year. The improvement in operating profitability primarily reflected net overall favorable prior-year reserve development in 2013 compared to net overall adverse reserve development at runoff in 2012. And also reflected a gain on a significant commutation in the full year of 2013.

Moving on to some of our consolidated results, our consolidated interest and dividend income increased from \$73 million in the Fourth Quarter of 2012 to \$104 million in the Fourth Quarter of 2013. Decreased \$409 million in the full year of 2012 to \$377 million in the full year of 2013. Both periods reflected lower investment income due to sales of higher-yielding government and corporate bonds in 2012 and 2013, and sales of dividend

paying equities in 2013, the proceeds of which were reinvested into lower yielding bonds, cash and short-term investments.

The Fourth Quarter and full year of 2013 also reflected lower total return swap expense period-over-period. The decrease even more pronounced in the Fourth Quarter, reflecting terminations of equity index total return swaps and certain short positions during 2013. The Company recorded a recovery of income taxes of \$24 million and \$437 million in the Fourth Quarter and full year of 2013, representing effective tax rates of 93% and 44%, respectively. The higher effective tax rate in the Fourth Quarter and full year of 2013 primarily related to significant pretax losses in the US, which increases our effective tax rate when we're in a loss position as tax may be recovered at the US tax rate of 35%. And that's substantially higher than the Canadian statutory income tax rate of 26.5%.

Moving to our financial position, we issued 1 million subordinate voting shares on November 15, 2013 for net proceeds after commissions and expenses of \$400 million. And we repaid the \$183 million principal amount of OdysseyRe unsecured senior notes when they matured on November 1, 2013. Our total debt to total capital ratio increased to 26.1% from 25.5% at December 31, 2012, due primarily to the decrease in our common shareholders' equity during the year 2013.

And now I'll pass it back to you, Prem.

#### **Prem Watsa** {BIO 1433188 <GO>}

Thank you, Dave. Now we are happy to answer your questions. Please give us your name, your company name and try to limit your questions to only one so that is fair to everyone on the call. Okay, Caroline, we are ready for the questions.

## **Questions And Answers**

# **Operator**

(Operator Instructions)

Jeff Fenwick, Cormark Securities.

## **Q - Jeff Fenwick** {BIO 15350794 <GO>}

Prem, a little bit of movement in the investment portfolio through the quarter here. As you mentioned you sold some of your positions and closed out your S&P 500 swap there, as well. How are you feeling in terms of the mix today and where you would like to position the portfolio here going forward in 2014?

## **A - Prem Watsa** {BIO 1433188 <GO>}

Yes, Jeffrey. We're quite happy with the way we've positioned it, Jeffrey. We're 100% hedged on our common stock portfolios, large cash positions, as you know.

And we muni bonds, predominately protected by Brookshire Hathaway guarantee. And we have some US government bonds. But very little corporate bonds. So we are basically risk averse, you would say, and concerned about what's happening in the financial markets.

### **Q - Jeff Fenwick** {BIO 15350794 <GO>}

And just in terms of that waiting on the muni bonds, something that obviously served you well from a yield perspective. But it's obviously a pretty heavy component of your fixed income. Are you still comfortable with that size of the muni position in the portfolio?

#### **A - Prem Watsa** {BIO 1433188 <GO>}

Yes. We're very comfortable with our muni positions. We don't think there's any credit risk in the muni bond portfolios. They do have fluctuations, Jeff, in terms of interest rates going up and down.

And so when I talked about that \$900 million gain from the end of 2013, one-third of that was from bond portfolios going up because long rates have come down. And the rest was basically from the common stock portfolios. And markets going up, of course, the hedge benefited.

So there is volatility because the markets are volatile and you're into mark-to-market positions on a regular basis. But there's a lot of concern, as you know, in terms of, which we've talked about in the past, in the US economy. It's still tepid, in our minds.

And Europe -- we've talked about China. And of course, emerging markets are causing some problems.

So there's many unintended consequences. And we continue to be very cautious given that markets have gone up so much and spreads are so narrow.

### **Q - Jeff Fenwick** {BIO 15350794 <GO>}

And just one follow-up, on the exit from the S&P 500 total return swap, I assume that's going to help you out a little bit on the dividend and interest income line there. You had a bit of an expense associated with those swaps. Is that a correct way to think about it?

## **A - Prem Watsa** {BIO 1433188 <GO>}

Dave, do you want to add to that, Dave?

## **A - Dave Bonham** {BIO 15243784 <GO>}

Yes. That's absolutely correct. We saw a little bit of that already in the Fourth Quarter where our dividends that we pay in respect to those total return swaps is coming in lower. And that's going to continue into next year.

### **Q - Jeff Fenwick** {BIO 15350794 <GO>}

Okay. Thank you very much.

### **Operator**

Paul Holden, CIBC.

### **Q - Paul Holden** {BIO 6328596 <GO>}

I have two questions for you. The first is related to the insurance operations.

I'm hoping you can provide us with a little more color around the favorable reserve development this quarter, namely at Northbridge and OdysseyRe, since we haven't had a chance to see the reserve tables yet, which I know will be included in the annual report. But I haven't had a chance to look at it yet so maybe help us out there.

#### **A - Prem Watsa** {BIO 1433188 <GO>}

Yes. I'll pass it on to Dave but perhaps just to make the point that we always reserve conservatively on an accident year basis. Then, of course, we watch how the reserves develop.

And so we are being very conservative on an accident year basis, for all our companies. But Dave, specifically to OdysseyRe, would you add a few comments?

### **A - Dave Bonham** {BIO 15243784 <GO>}

Sure. OdysseyRe reported favorable development of \$114 million in the year and \$134 million in the Fourth Quarter. And that was principally related to prior-year's catastrophe loss reserves developing favorably. And also related to casualty reserves developing more favorably this year.

## **Q - Paul Holden** {BIO 6328596 <GO>}

Okay. Then, sorry, at Northbridge was there anything in particular?

## **A - Dave Bonham** {BIO 15243784 <GO>}

Nothing specific at Northbridge. Favorable development across all of the lines of business and all of the reserves. And that was about \$154 million on the year, \$46 million on the quarter.

## **Q - Paul Holden** {BIO 6328596 <GO>}

Okay. Then my second question is related to the investment portfolio.

Prem, you've been warning about the potential for a hard landing in China for some time now. And reiterated that a bit again today. Certainly we're starting to see some cracks in

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the financial system there. So my question is, have you contemplated more direct investment vehicles to potentially profit from a hard landing in China?

#### **A - Prem Watsa** {BIO 1433188 <GO>}

Paul, that's a very good question. We haven't identified anything specific. What we are more interested in -- China's a very large economy, as you know, and anything happening in China will impact the world.

China takes almost 40% to 50% of every commodity. So of course China will have an impact on Canada and will have an impact on many of the commodity-producing countries like Australia and Brazil, other countries in the world. So we are focused on protecting ourselves, first and foremost, and not making as much of a gain.

Now, some of you will say we are hedged, 100% hedged on the upside and 100% hedged on the downside. So Paul, how are we going to make any money?

And what happens -- we've realized a significant amount of gain, \$1.3 billion from the common stock portfolios. And we've reinvested it in things that we like, which are significantly down from where they were.

And we are protecting our portfolios, equity portfolios, from significant drops. Not a 5% and 10% drop but like 30%-plus drops. That's what we're worried about, Paul.

And in that environment, the fact that we've sold our common shares that have done very well, and bought things that haven't done as well, means that we'll be protected on the downside. We don't expect to go down as much as the indices. And that's happened in the past. It happened more recently in 2008 that we came down significantly less and made a lot of money on our hedges. And we think that's yet to happen.

But it's fascinating to me that here we have a huge monstrous bubble in real estate in China and you're asking me the question, it's written about in the press, a year ago there was a CBS documentary on it. And it seems to me that almost no one worried about it.

It reminds me what happened in the housing crisis in 2003, 2004, 2005, the boom in housing. It reminds me, or it takes me back to the tech boom where companies, big companies like Northern Telecom and others, were buying small little companies for \$10 billion and \$20 billion, with no sales, no revenues, and nothing other than a few engineers together. And it takes me back to the 1980s when you had the same type of experience in the oil industry.

The problem with these booms or bubbles is that they last for some time, and you can never tell when it will change. And our experience over 35 years, 40 years is to stay away from them, and have the fortitude to continue to stay away even when you look very wrong.

Like last year, for example, if we were really smart, we wouldn't have hedged our common stock portfolio, and perhaps begun to hedge it later in the year or now. Well we've never done that over 28 years. We've always taken a long-term view.

When we've recognized problems we've reacted to it, and quite often we've been wrong or too early. Then, as a friend of mine said -- wrong, wrong, wrong -- and then right. Perhaps better than the other way around.

And so, Paul, we continue to be worried about all of these things in spite of the fact that 2013 wasn't the year to have that position.

#### **Q - Paul Holden** {BIO 6328596 <GO>}

Thank you.

### **Operator**

Tom MacKinnon, BMO Capital.

### **Q - Tom MacKinnon** {BIO 2430137 <GO>}

A question from about, I think part of the reason for the cash, the higher cash position, was to provide the flexibility in case you really wanted to -- in case the insurance markets really started to firm. And if we look, net premiums written were up 23% in 2011, 10% in 2012, and now they're flat. So do you think that you've missed this opportunity to take advantage of firming markets, insurance markets, particularly the reinsurance markets? And maybe a little bit more on some of the thesis for that sizable cash position

### **A - Prem Watsa** {BIO 1433188 <GO>}

That's a good question, Tom. But remember, there wasn't a wholesale hard market. It was a hard market in the cat area after 2011. We took full advantage of that. OdysseyRe took full advantage of that.

But in the other areas, in the workers' comp area, Zenith has gone from \$400 million to \$450 million in premium when we bought it to \$700 million last year. So it's done very well.

But other than that, you've had 5%, 10% increases over these last few years. And so it's not been a full-fledged hard market. But we've taken as much advantage as we can.

More recently the cat prices are down 15% to 20%. There hasn't been a cat event last year. Likely that drop will continue. And likely our premiums will drop in that segment, just reflecting the fact that prices are coming down with similar or additional exposures.

We've had losses in Calgary, of course, with the flood losses, and in Toronto. So that would be a little bit of a plus for our Canadian markets. But the markets happen to have been -- the insurance markets haven't had a full-fledged hard market like we've had after 2001.

And the financial markets have been very good, so most people have made good money in the investment portfolios. But you can see a possibility where spreads widen and perhaps common stock prices come down where there is a squeeze on capital. Ultimately, that's what happens. You need a squeeze on capital.

It happened -- it's happened in the past, can happen again-- or, of course, a very significant catastrophe. The cash positions, though, it would be fair to say, we should have had very low cash positions, Tom, and put a significant amount in the stock market or in bonds and corporate bonds as spreads have come down further. And perhaps not hedged to our common stocks. So our strategy, our longer-term strategy was definitely wrong in 2013.

#### **Q - Tom MacKinnon** {BIO 2430137 <GO>}

What would be the things you would look for before you would want to redeploy the cash? I don't know if investors really want to have one-third of the portfolio earning hardly anything. But maybe you can just elaborate. And if it's not necessarily firming -- (multiple speakers).

#### A - Prem Watsa {BIO 1433188 <GO>}

We are very long term in orientation. And so our investors, the ones that we've had for a long period of time, understand the view that we have. But many investors will not, and they want to be fully invested. So we wouldn't be the company that they'd invest in.

We've just taken a long-term view in all our activities. And the fact that you have cash -- remember, in 2008, 2009, one of the reasons we benefited so significantly was the fact that we had government bonds and cash to take advantage of opportunity. You can't take advantage of opportunity if you don't have cash. We think this is a good time to have a significant amount of cash in your portfolios.

## **Q - Tom MacKinnon** {BIO 2430137 <GO>}

Okay. Thanks for that, Prem.

## **Operator**

Arte Charpentier, Merit Research.

# Q - Arte Charpentier

In your introductory comments, you mentioned that the very low rates available on investment are going to require some more discipline on underwriting so as to earn underwriting profits because you can't rely on investment profits going forward. Obviously the combined ratios improved dramatically in this last year. But at the same time, to a good degree, it was a much less, much lower catastrophic event year.

So my question really is, are you implementing -- how much of this improved combined ratio is a result of implementing what you might call a different and maybe more

demanding underwriting approach? And how much of it is a result of essentially being maybe a lighter than normal catastrophe year?

#### **A - Prem Watsa** {BIO 1433188 <GO>}

Arte, that's a very good question. And we have benefited from the fact that there's been few catastrophes last year. No question.

But I said last year at our annual meeting that our Company has benefited very significantly from the fact that a few years ago we put Andy Barnard, who built OdysseyRe, in charge of all our insurance operations. And the effects of Andy working with our officers, like Peter Clarke and Paul Rivett, has been very significant, and will continue to be significant.

In fact, Andy mentioned last year at our AGM -- and, by the way, you're welcome to attend our AGM -- Andy said that he would like Fairfax to be known for its underwriting as much as it is known for its investment record over a long period of time. And I think that's gradually coming into play. There's been significant improvements in each of our companies and they'll continue to take place.

So we have benefited from the lack of catastrophes. But there's many improvements taking place across all our companies.

## Q - Arte Charpentier

Thank you.

# **Operator**

Mark Dwelle, RBC Capital Markets.

### **Q - Mark Dwelle** {BIO 4211726 <GO>}

A couple of questions, first on the reserves. This was probably the best quarter for reserve releases maybe ever, but certainly in as long as I'm able to remember. You itemized some of the details on it earlier.

What I was wondering, I'm sure this was part of the normal year-end detailed review with your outside actuaries, et cetera. I was wondering if there was any particular change in assumption, or anything like that, that might have led to the favorable results. I don't doubt what came up. It's more a matter of whether it's something that we might expect to see more of in the future.

## **A - Prem Watsa** {BIO 1433188 <GO>}

First of all, we're very conservative. But a few years ago, Mark, you might have remembered, we tightened up our reserving at Northbridge in terms of paying claims quickly and reserving to ultimate. This is a few years ago and perhaps focused on Lombard. And that's coming through last year and this year.

But broadly speaking, we put our accident year loss ratios, combined ratios, at a higher level, and we expect the redundancies to come in over time. But Dave, would you want to add to that, Dave?

#### **A - Dave Bonham** {BIO 15243784 <GO>}

Yes, I would echo your comments, Prem. No real changes in assumptions driving this. Maybe one extra point to my Northbridge comment.

We're seeing favorable case reserve developments coming through there, which is positive. And as Prem said, reflects the conservatism that we may have had a few years ago. And in general, it's just a reaction to the favorable claims emergence that we're seeing at many of our companies, specifically Northbridge and OdysseyRe.

#### **Q - Mark Dwelle** {BIO 4211726 <GO>}

That's traffic. Hopefully that gives up. The second question I had related to -- you guys announced after the end of the year the acquisition of the Keg Restaurants. And I just wanted to check whether that was going to be -- maybe a little bit of background on that, as well as whether that's going to be a consolidated subsidiary or an affiliate held investment.

#### **A - Dave Bonham** {BIO 15243784 <GO>}

Yes. That will be a consolidated subsidiary. So that will be in our other reporting segment in the First Quarter of 2014.

## **Q - Mark Dwelle** {BIO 4211726 <GO>}

Okay. That's all my questions, then.

# Operator

Howard Flinker, Flinker & Co.

### Q - Howard Flinker

Just a minor question and then a comment. Did you sell a preferred and replace a preferred? Or is that a new preferred? I was confused by that.

## **A - Prem Watsa** {BIO 1433188 <GO>}

Which preferred were you talking about, Howard?

#### Q - Howard Flinker

You did the preferred offering. Was it in the Fourth Quarter? Straight preferred?

## **A - Prem Watsa** {BIO 1433188 <GO>}

We did that -- sorry -- Howard, that was a common stock issue that we did. We did 1 million shares at \$431 a share.

#### Q - Howard Flinker

Oh, it was common? I misread it. That's my error.

#### **A - Prem Watsa** {BIO 1433188 <GO>}

Not a problem.

#### Q - Howard Flinker

Because I still saw the preferred on the books and I thought, maybe I had some other misunderstanding. That was my mistake.

There is another way, which I'll mention to John in a separate call, how you could possibly capitalize on the deflationary pressures. I'm sure you guys --.

#### A - Prem Watsa {BIO 1433188 <GO>}

We'd love to hear from you, Howard, when you can give John a call.

#### Q - Howard Flinker

I'll give him a call in the afternoon if he's free. Otherwise next week. Thanks. That's it.

## **Operator**

I'm sure currently showing no further questions or comments.

### **A - Prem Watsa** {BIO 1433188 <GO>}

If there are no more questions, then, thank you all for joining us on this call. We look forward to seeing you at our AGM in April. And of course presenting to you again after the next quarter. Thank you, Carolyn.

# Operator

That concludes today's conference call. Thank you for your participation. You may disconnect at this time.

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