

# Daria Kulikova

Senior Product Manager | MVP | G2M | Roadmap | AI | ML | SaaS | B2B | B2C

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## ABOUT

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Data-driven Senior Product Manager with 7 years of experience and strong skills in enterprise-grade product development, experimentation, and a proven track record of taking products from concept to user-facing launch.

**Led 4 end-to-end B2B or B2B2C SaaS products from concept to introduction and 50+ product feature developments throughout career**, including a B2B Digital Accessibility software platform that scaled Monthly Active Users by 10X within a year and a B2B2C LegalTech eCommerce Platform Product that generates \$70M YoY growth.

Seeking a Product Manager position at Apple company where I bring my technical and product expertise along with strong product communication skills to support your strategic goals.

## EXPERIENCE

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### Product Manager, Growth and Experimentation THOMSON REUTERS

May 2023 – present

**Leading a B2B2C LegalTech eCommerce software Platform Product responsible for generating revenue for 7 SaaS Products totaling \$316M every year.**

#### Achievements

- Designed and launched over 30 A/B tests, growth experiments, and affordability campaigns that grew upgrade conversion by 6% within 2 months and trial sign-ups by 13%.
- Developed and launched a data-driven growth campaign that generates personalized usage summaries, driving engagement and renewals resulting in a 23% increase.
- Launched AI-driven e-commerce recommendation system that increased offer clickthrough-rate by 37%.
- Built a gen-AI chatbot within renewal experience that addresses inquiries regarding subscription modifications and price negotiation, resulting in 18% call deflection and 8% renewal conversion increase in the first 4 months.

#### Responsibilities

- Developed and currently leading a 3-year **global expansion product roadmap** for the B2B2C LegalTech Platform focused on retention through data-driven experiments and A/B tests aimed to increase renewals, upsells, cross-sells, and trials by 60% by 2027.
- **Collaborated cross-functionally** with Product Marketing, Operations, Engineering, Data Science and Sales to implement payment options for market-specific needs that achieved 12+ successful launches, an upsell increase of 10%, and digital trial sign-up increase of 15% YoY.
- Generating a pipeline of PQLs for product-led sales and product-led sales to increase value of upsell and renewals by 15% YoY

### Product Manager, Platform

May 2022 – May 2023

LEVEL ACCESS (merged with eSSENTIAL Accessibility) | Arlington, USA

**Led the world's largest B2B SaaS Digital Accessibility Platform Product that makes web apps accessible to people with disabilities. Launched 2 complex security and packaging systems.**

#### Achievements

- Created a powerful admin ecosystem for internal staff that increased productivity of the existing CS, Delivery and Support teams by nearly 33%, enabling the company to acquire 4 Fortune 100 clients without hiring new staff.
- Converted the platform to a tier-based pricing and packaging model by implementing RBAC security framework from scratch and allowing for a robust access management that resulted in 2400% growth of DAU in 12 months.

#### Responsibilities

- Created platform **product roadmap** and platform **product strategy** with a focus on enterprise-grade scale and security supporting 5 core product lines, which contributed to total ARR of \$40M.
- Set up B2B SaaS Digital Accessibility platform for product-led growth and self-serve onboarding by building an **MVP** with self-serve user deprovisioning, user lifecycle, and payments.

- Led the development of product security features and permission controls to support 5 PMs and their requirements.

## Product Manager, Core

May 2021 - May 2022

eSSENTIAL Accessibility (merged with Level Access) | Toronto, Canada

*Drove end-to-end development of a B2B SaaS Digital Accessibility Platform Product as the first PM hire. eSSENTIAL Accessibility merged with Level Access in 2022.*

### Achievements

- Launched key product features: 3 product integrations with Jira, Azure AD, and Asana; SSO, MFA, in-app project management system, multi-tenant platform architecture, enterprise-grade security and permissions model, tiered packaging and subscription system, user flow analyzer.
- Collaborated on the **product vision**, product **strategy**, and **positioning** while establishing PMF and growing the MAU X10.

### Responsibilities

- Executed effective product launches in **G2M** partnership with Product Marketing and Product Operations teams, driving the sale of the platform to new markets. Compiled press releases.
- **Prioritized** product and architectural **requirements** for rapid platform growth
- **Developed** and exceeded **product KPIs** and set the standard for backlog management and **user story writing**
- **Conducted** at least 4 **user interviews** a week, processed **Voice of Customer** feedback across all channels to inform the development of the product roadmap
- Trained & onboarded 5 Products Managers

## Product Owner / Technical Implementations Manager

Aug 2018 – Apr 2021

Q4 INC. | Toronto, Canada

*Built Fintech B2B SaaS CRM onboarding for investor relations professionals and launched 120+ IPO websites.*

- Automated product onboarding within the company's analytical CRM that enabled data migration and allowed the company to unlock a new customer segment.
- Created a **pricing strategy** for custom IPO projects which brought close to \$18K in the first 3 months.
- Led and launched 120+ WEB and CRM projects for IPO candidates enabling them to be fully set up for trading and communicating with investors as soon as they went public.
- Managed product backlog, **wrote user stories**, **requirements** and acceptance criteria; **developed KPIs** for the team.

## Product Marketing Coordinator

Mar 2017 – Aug 2018

Medical Pharmacies Group | Toronto, Canada

*Led Product Marketing strategy and execution for a B2B Pharma-tech enterprise that provided hardware (drug-dispensing machines) and supporting a SaaS application to long-term care facilities.*

## EDUCATION & TRAINING

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### Smith School of Business at Queens University

2023

Master's degree, Product Management (MDPM) | Kingston, Canada

### University of Toronto

2022

B.Sc. Biochemical Engineering | Toronto, Canada

Completed course work towards the degree; did not complete final 2 lab courses of the 4th year due to Covid lockdown

### George Brown College

2017

A.A., Business Admin – Marketing | Toronto, Canada

Certified Scrum Product Owner (2021), Pragmatic Institute - Data Science (2021)

Reforge - User research for Product (2021), Data analysis and instrumentation (2022)

## SKILLS

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**Product Management Skills:** product vision, product strategy, product discovery, product-led growth, enterprise product development, JTBD, data instrumentation, systems thinking, product analytics, GTM strategy,

**Technologies and Tools:** SQL, Python, AI product development lifecycle, classification algorithms, recommender systems, NLP, transformers.