## ch 2 Extra reading

## definition

The term refers to the reasons, or justifications, for a proposal.

=====>business case

is an agrument, usually documented, intended to convince a decision maker to approve some action.

====>business case

The process of identifying long-term organizational goals, strategies, and resources.

====>Strategic planning

focus on long-term challenges and goals, the importance of a firm's stakeholders, and acommitment to the firm's role as a corporate citizen.

====>Mission statements

must reflect the firm's vision, purpose, and values.

====>Mission statements

high-priority objectvie

====>critical success factor

systems requests are evaluated by a systems review committee or a computer resource committee

====>Evaluation of system requirements

operational, economic, technical, schedule, and human

====> feasibility factors

day to day, can organization maintain and sustain a new system, operate

====>operational feasibility

does it meet the requirements to meet the users guidelines

====>Technical feasibility

projected benefits of a proposed system out-weight Total cost of ownership

====>economic Factors

how long will it take to implement

====>Scheduling feasibility

does it meet user satisfaction and needs

====>Human Factors?

projects where management has a choice in implementing them

====>discretionary projects

management has no choice in implementing a project

====>non-discretionary projects

## **Preliminary Investigation Overview?**

- 1. understand the problem or opportunity (fishbone)
- 2. define the project scope and constraints
- 3. perform fact-finding (conduct interviews, gather data about project usability, costs, benefit and schedules)
- 4. study usability, cost, benefit, and schedule data (analyze information)
- 5. evaluate feasibility (operational, tehnical, economic, schedule, human)
- 6. present recommendations to management (prepare a report)

Expense that have a specific dollar value. Examples include employee salaries and hardware purchases.

====>tangible cost

Item that is difficult to measure in dollar terms, such as employee dissatisfaction/morale

====>intangible cost

the highest priority projects are ones that:

====>provide the greatest benefit, at the lowest cost, in the shortest period of time

the end product of the preliminary investigation is

====>a report to management.

internal factors that affect systems projects:

- strategic plan
- top managers
- user requests
- IT dept
- existing systems and data
- company finances
external factors that affect systems projects:
- Technology
- Suppliers
- Customers
- Competitors
- Economy
- Government
XY chart for
====>(analysis data)
fishbone chart for
=====>( understant and define opportunity)
can we do it in time ?
a) operational feasibility
b) economic feasibility
c) technical feasibility
d) schedule feasibility
====>d
=====>( understant and define opportunity)
=====>( understant and define opportunity)
a) operational feasibility
b) economic feasibility
<del></del> /u

will it be easy to learn and use?

a) operational feasibility
b) economic feasibility
c) technical feasibility
d) schedule feasibility
=====>a
Do we have tech resource?
a) operational feasibility
b) economic feasibility
c) technical feasibility
d) schedule feasibility
=====>c
will benefits exceed costs?
a) operational feasibility
b) economic feasibility
c) technical feasibility
d) schedule feasibility
=====>b
Projects where management has a choice in implementing them [Discretionary-NonDiscretionary]
====>Discretionary
Creating a new report for a user [Discretionary-NonDiscretionary]
====>Discretionary
Adding a report required by federal law [Discretionary-NonDiscretionary]
====>NonDiscretionary
Annual updates to payroll, Tax percentages, Quarterly changes[Discretionary-NonDiscretionary]
====>NonDiscretionary

A new scheduling system [tangible -intangible]	
====>tangible	
A user-friendly system [tangible -intangible]	
====>intangible	
An online package tracking system[tangible -intangible]	
====>tangible	
A sales tracking system [tangible -intangible]	
====>intangible	
A sophisticated inventory control system [tangible -intangible	e]
====>tangible	
A new Web site that [tangible -intangible]	
====>intangible	
enhances the company's image[tangible -intangible]	
====>intangible	
Systems development typically starts with a	
a. feasibility study	
b. systems request	
c. preliminary investigation	
d. financial snapshot	
====>b	
limitations result when a system that was designed for becomes obsolete when new hardware is introduced.	a specific hardware configuration
a. Accessibility	
b. Relationship	
c. Feasibility	
d. Performance	

```
feasibility study is interaction between manager and user [true-false]
====>false (preliminary investigation)
preliminary investigation is focus only on the problem [true-false]
====>false focus on improvements and enhancement not problems
the important of fact finding in four area:
-problem or opportunity
-cost
-benefit
-problem scope and constraints
there are four main steps in preliminary investigation [true-false]
====>six
main reason for system request is
=====>improved services, support for new product, better preformance
evaluate system request:
streamlines the request process
easy to understand
esure consistency
include clear instruction
indicate supporting douments are needed
submitted electronically
on system review committee, a committee establish more effectively than individuals[true-false]
====>true
one person's bias is more likely to affect the decisions.[true-false]
====>false less
```

====>d

on system review committee members favor projects requested by another department.[true-false]

====>false by their own department