



1003 K Street NW, Suite 209  
Washington, DC 20001  
202.854.2750

April 2, 2020

James Vigil  
Brailsford & Dunlavey, Inc  
1140 Connecticut Ave, NW  
Suite 400  
Washington, DC 20036

RE: *Rutgers Parking Strategic Plan*

Dear James Vigil:

Enclosed is invoice number 000403 for \$11,456.25 dated April 2, 2020 for costs incurred from February 29, 2020 through March 27, 2020 for the above referenced project.

Tasks completed this period include the following:

- Internal team coordination
- Continuation of parking occupancy analysis
- Parking data visualization
- Development of preliminary recommendations

We appreciate the opportunity to assist you on this project. Please call if you have any questions.

Sincerely,

FEHR & PEERS

A handwritten signature in black ink, appearing to read "Anjuli Tapia".

Anjuli Tapia  
Project Manager

DC19-0059.00

# FEHR & PEERS | DC

1003 K Street NW, Suite 209 | Washington, DC 20001 | P 202.854.2750  
FED ID 47-3310714

Please remit payment to: 100 Pringle Avenue, Suite 600, Walnut Creek, CA 94596

James Vigil  
Brailsford & Dunlavey, Inc  
1140 Connecticut Ave, NW  
Suite 400  
Washington, DC 20036

April 2, 2020  
Project No: DC19-0059.00  
Invoice No: 403  
Project Manager: Anjuli Tapia

Project DC19-0059.00 Rutgers Parking Strategic Plan

**Professional Services for the Period: February 29, 2020 to March 27, 2020**

<b>Fee</b>			
Total Fee	68,910.00		
Percent Complete	79.0234	Total Earned	54,455.00
		Previous Fee Billing	42,998.75
		Current Fee Billing	11,456.25
		<b>Total Fee</b>	<b>11,456.25</b>
<b>TOTAL CURRENT INVOICE AMOUNT DUE:</b>			<b>\$11,456.25</b>

	Current Invoice	Prior Billed	Billed To Date
<b>Billing Summary</b>	<b>11,456.25</b>	<b>42,998.75</b>	<b>54,455.00</b>

## Outstanding Invoices

Invoice Number	Invoice Date	Balance
380	2/6/2020	13,122.50
394	3/16/2020	8,106.25
367A-REV1	1/9/2020	11,757.50
<b>Total</b>		<b>32,986.25</b>

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DUE AND PAYABLE UPON RECEIPT

## ALLOCATION OF COMMUNICATION AND REPRODUCTION CHARGES Mar 2020

### Project Manager

Anjuli Tapia

Project Number	Month-To-Date Labor	Allocation of Labor
DC19-0059.00	\$0.00	\$0.00
DC19-0059.00 TOTAL		\$0.00