



1003 K Street NW, Suite 209  
Washington, DC 20001  
202.854.2750

April 29, 2020

James Vigil  
Brailsford & Dunlavy, Inc  
1140 Connecticut Ave, NW  
Suite 400  
Washington, DC 20036

RE: *Rutgers Parking Strategic Plan*

Dear James Vigil:

Enclosed is invoice number 413 for \$11,478.75 dated April 29, 2020 for costs incurred from March 28, 2020 through April 24, 2020 for the above referenced project.

Tasks completed this period include the following:

- Internal team coordination
- Completion of parking occupancy graphics
- Development of future forecasts
- Development of initial TDM strategies
- Production of content for presentation to Rutgers

We appreciate the opportunity to assist you on this project. Please call if you have any questions.

Sincerely,

FEHR & PEERS

A handwritten signature in black ink, appearing to read "Aj Tapia".

Anjuli Tapia  
Project Manager  
DC19-0059.00

# FEHR & PEERS DC

1003 K Street NW, Suite 209 | Washington, DC 20001 | P 202.854.2750  
FED ID 47-3310714

Please remit payment to: 100 Pringle Avenue, Suite 600, Walnut Creek, CA 94596

James Vigil  
Brailsford & Dunlavey, Inc  
1140 Connecticut Ave, NW  
Suite 400  
Washington, DC 20036

April 29, 2020  
Project No: DC19-0059.00  
Invoice No: 413  
Project Manager: Anjuli Tapia

Project DC19-0059.00 Rutgers Parking Strategic Plan

**Professional Services for the Period: March 28, 2020 to April 24, 2020**

<b>Fee</b>			
Total Fee	68,910.00		
Percent Complete	95.681	Total Earned	65,933.75
		Previous Fee Billing	54,455.00
		Current Fee Billing	11,478.75
		<b>Total Fee</b>	<b>11,478.75</b>
<b>TOTAL CURRENT INVOICE AMOUNT DUE:</b>			<b><u>\$11,478.75</u></b>

	Current Invoice	Prior Billed	Billed To Date
<b>Billing Summary</b>	<b>11,478.75</b>	<b>54,455.00</b>	<b>65,933.75</b>

## Outstanding Invoices

Invoice Number	Invoice Date	Balance
380	2/6/2020	13,122.50
394	3/16/2020	8,106.25
403	4/2/2020	11,456.25
<b>Total</b>		<b>32,685.00</b>

## IMPORTANT NOTICE:

Other than Fehr & Peers' invoices received from a known email address, any requests received by email to change or update our bank account details or to transfer funds electronically must be confirmed by a phone call to the number provided on our invoice.

We appreciate your cooperation in our attempt to reduce cybercrime and avoid theft.

---

DUE AND PAYABLE UPON RECEIPT

## ALLOCATION OF COMMUNICATION AND REPRODUCTION CHARGES Apr 2020

### Project Manager

Anjuli Tapia

Project Number	Month-To-Date Labor	Allocation of Labor
DC19-0059.00	\$0.00	\$0.00
DC19-0059.00 TOTAL		\$0.00