



1003 K Street NW, Suite 209
Washington, DC 20001
202.854.2750

June 29, 2020

James Vigil
Brailsford & Dunlavey, Inc
1140 Connecticut Ave, NW
Suite 400
Washington, DC 20036

RE: Rutgers Reopening Transportation Strategy

Dear James Vigil:

Enclosed is invoice number 445 for \$70,776.25 dated June 29, 2020 for costs incurred from May 30, 2020 through June 26, 2020 for the above referenced project.

Tasks completed this period include the following:

- Assembly of registrar data
- Development of travel networks
- Reduction and analysis of transit boardings and alightings
- Development of tool to assess shuttle displacement, parking congestion and priority areas for bike/ped/scooter improvements
- Site visit and development of conceptual bike/ped/scooter improvements
- Development of Delphi Panel presentation materials
- Conduct of Delphi Panel
- Reduction of Delphi Panel results
- Development of Draft Forecasts and Ideas presentation
- Conduct of Draft Forecasts and Ideas presentation
- Development of pre

Please note that the ODC invoice reflects the purchase of StreetLight Data at a smaller total cost than initially anticipated. Much of the need for a granular zone was superseded by the availability of registrar data at a more precise level. Furthermore, the multimodal StreetLight Data had sampling issues (too few samples in the data) to justify its purchase. This change in ODCs is fortunate as the labor costs to clean and standardize the registrar data was great and not within our scope of work.

We appreciate the opportunity to assist you on this project. Please call if you have any questions.

Sincerely,
FEHR & PEERS

A handwritten signature in black ink that reads "Matthew D. Ridgway".

Matthew Ridgway
Project Manager
DC20-0069.00



1003 K Street NW, Suite 209 | Washington, DC 20001 | P 202.854.2750
FED ID 47-3310714

Please remit payment to: 100 Pringle Avenue, Suite 600, Walnut Creek, CA 94596

James Vigil
Brailsford & Dunlavey, Inc
1140 Connecticut Ave, NW
Suite 400
Washington, DC 20036

July 2, 2020
Project No: DC20-0069.00
Invoice No: 445
Project Manager: Matthew Ridgway

Project DC20-0069.00 Rutgers Reopening Transportation Strategy
1213671

Professional Services for the Period: May 30, 2020 to June 26, 2020

Fee			
Total Fee	84,925.00		
Percent Complete	83.3397	Total Earned	70,776.25
		Previous Fee Billing	0.00
		Current Fee Billing	70,776.25
		Total Fee	70,776.25
		TOTAL CURRENT INVOICE AMOUNT DUE:	<u>\$70,776.25</u>

	Current Invoice	Prior Billed	Billed To Date
Billing Summary	70,776.25	0.00	70,776.25

IMPORTANT NOTICE: Other than Fehr & Peers' invoices received from a known email address, any requests received by email to change or update our bank account details or to transfer funds electronically must be confirmed by a phone call to the number provided on our invoice.

We appreciate your cooperation in our attempt to reduce cybercrime and avoid theft.

DUE AND PAYABLE UPON RECEIPT