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## SOUTHGATE TERMINAL

## **Quick Reference Cards - Team Guide**

## **How to Use These Cards During the Exercise**

## **OVERVIEW**

These Quick Reference Cards are designed to guide each team through a 75-minute cybersecurity incident response exercise. Each card provides phase-by-phase guidance without revealing specific scenario details, allowing teams to respond naturally to events as they unfold.

## **CARD DISTRIBUTION**

Each team receives ONE card specific to their role:

- EXECUTIVE\_QUICK\_REFERENCE\_CARD.md Strategic decisions and stakeholder management
- MEDIA\_QUICK\_REFERENCE\_CARD.md Crisis communications and public relations
- LEGAL\_QUICK\_REFERENCE\_CARD.md Compliance, insurance, and regulatory requirements

- TECHNICAL\_QUICK\_REFERENCE\_CARD.md System investigation and technical response
- OPERATIONS\_QUICK\_REFERENCE\_CARD.md Operational safety and continuity
- INCIDENT\_COORDINATOR\_QUICK\_REFERENCE\_CARD.md Multi-team coordination

#### **HOW TO USE YOUR CARD**

## 1. Initial Setup (Before Exercise)

- Read through your entire card to understand the flow
- Note the four phases and types of decisions you'll face
- Identify the key documents referenced for your role
- · Familiarize yourself with decision frameworks provided

### 2. During the Exercise

- Use phase descriptions to understand where you are in the scenario
- Reference the specific sections as events unfold
- Follow the decision frameworks and checklists
- Use the quick reference sections for rapid decisions

## 3. Key Principles

- Cards guide but don't prescribe make your own decisions
- Not all events mentioned will happen respond to what you observe
- Times are approximate focus on event flow not clock watching
- Coordinate with other teams as situations require

## PHASE STRUCTURE

All cards follow the same 4-phase structure:

### Phase 1 (0-15 minutes) - Initial Detection

- Early warning signs appear
- Teams assess and prepare
- Initial coordination begins

### Phase 2 (15-35 minutes) - Escalation

- Multiple issues emerge
- Complexity increases
- External pressure builds

## Phase 3 (35-55 minutes) - Crisis Peak

- Maximum pressure point
- Critical decisions required
- Multiple simultaneous challenges

## Phase 4 (55-75 minutes) - Resolution Push

- Final challenges emerge
- Reporting requirements peak
- Long-term decisions needed

## **DOCUMENT REFERENCES**

Each card references specific documents from the Participant Documents folder:

## **Document Types:**

- **Immediate Use**: For urgent situations (0-5 minutes)
- **Priority Reference**: For key decisions (5-15 minutes)
- Detailed Procedures: For comprehensive guidance
- **Templates**: For documentation and reporting

### **Finding Documents:**

- 1. Check your card for document names
- 2. Use the DOCUMENT\_NAVIGATION\_GUIDE.md if needed
- 3. Documents are organised by function:
  - Crisis and Incident Management/
  - Legal and Compliance/
  - Media and Communications/
  - Technical and Operational Procedures/
  - Safety and Emergency Response/

### **COORDINATION BETWEEN TEAMS**

#### **Information Flow Pattern:**

```
Technical ← → Operations (System status)

↓ ↓ ↓
Legal ← → Media (Constraints & messaging)

↓ ↓ ↓
Executive Team (Decisions)

↓
Incident Coordinator (Orchestration)
```

## **Key Handoffs:**

- Technical → Operations: System availability updates
- Operations → Legal: Safety and regulatory triggers
- **Legal** → **Media**: Communication constraints
- **Media** → **Executive**: External pressure updates
- All → Incident Coordinator: Status and needs

## **DECISION MAKING**

### **Universal Priority Framework:**

- 1. Safety Always the highest priority
- 2. **Legal/Regulatory** Compliance requirements
- 3. Operational Business continuity
- 4. Reputational Stakeholder confidence

#### When Cards Conflict:

- Safety overrides efficiency
- Legal requirements override preferences
- Team expertise is respected
- Escalate to Executive if needed
- Document decision rationale

## **COMMON PATTERNS ACROSS ALL CARDS**

## **Early Warning Signs:**

- System anomalies
- Performance degradation
- Unusual behaviour patterns
- External queries

## **Escalation Triggers:**

- Multiple system involvement
- Safety concerns
- · Regulatory requirements
- Media attention

· Resource conflicts

#### **Critical Decisions:**

- Continue vs halt operations
- Manual vs automated procedures
- Transparency vs protection
- Speed vs accuracy

### **TIPS FOR SUCCESS**

#### DO:

- Read relevant phase section when emails arrive
- Use decision frameworks provided
- Coordinate with other teams
- Document key decisions
- Reference detailed procedures when time permits

#### DON'T:

- · Read ahead to future phases
- Share card details with other teams
- Ignore coordination requirements
- Skip documentation
- Make decisions in isolation.

## **QUICK REFERENCE CARD FEATURES**

#### Each card includes:

1. Phase Guides - What to expect and when

- 2. Decision Frameworks How to approach key choices
- 3. **Document References** Which procedures to use
- 4. Coordination Points When to engage other teams
- 5. Quick References Rapid lookup sections
- 6. **Templates** Standard formats for common needs

### **EXERCISE SUPPORT**

#### If You Get Stuck:

- 1. Check your current phase section
- 2. Review decision frameworks
- 3. Consult referenced documents
- 4. Coordinate with other teams
- 5. Ask Incident Coordinator for guidance

#### Remember:

- These cards supplement, don't replace, full procedures
- The scenario will unfold naturally respond accordingly
- Focus on good decision-making process over "correct" answers
- Document your reasoning for post-exercise review

## **POST-EXERCISE**

After the exercise, cards can be used to: - Review decision points - Identify improvement areas - Update procedures - Train new team members - Prepare for real incidents

**Purpose**: Enable effective team response during cyber incident exercise **Method**: Phase-based guidance without scenario details **Outcome**: Natural decision-making with appropriate support

Version: 1.0 | Classification: All Teams