

# Transforming B2B Sales with Spark Powered Sales Intelligence

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### **Outline**

Overview of Sales Intelligence

- □ B2B landscape
- Challenges
- One-stop solution overview

B2B Intelligent Framework Overview & Details

- ☐ Derived insightful features from LinkedIn Graph
- ☐ Centralized Data Mart
- B2B Intelligent Engine
  - Model learning
  - ☐ Model reasoning
  - Model management

**Case Study** 

- Problem definition
- ☐ Labelling Logic & Interpretation
- □ Performance & Lessons learned



### **B2B Analytics Landscape**

Business Needs **Acquire New Customers** 

**Empower Existing Customers** 

Demand Generation

Seal the deal

Onboard & Retention

Business Growth



What is the market segmentation?

How are new customers onboarding?

B2B Predictive Modeling How to prioritize marketing leads?

How much is the potential spending from a client if acquired?

Who are more likely to become customers? Why?

What is the best channel to acquire?

How are the customers engaged with products based on different segments?

Which customer is going to renew less, why and what can we do?

Which customer has upsell potential, why and what product to buy?



### Challenges of B2B Data & Application

- Data quality issues
  - Incomplete, sparse, noisy and dynamic over time
  - Missing historical data
- Lack of centralized data covering various needs
- Unclear source of truth
- From score to actionable insights
- Unify existing solutions
  - Multiple owners
  - Multiple predictive scores exist for similar purposes
  - Inconsistent quality
- Scale model building



### Change Landscape with Spark

Simplicity is the ultimate sophistication.

Leonardo da Vinci

#### The Old Landscape

- Chaos of data
- Redundant/repeating work
- No monitoring for feature evolvement and model degradation
- No scalability and slow iteration



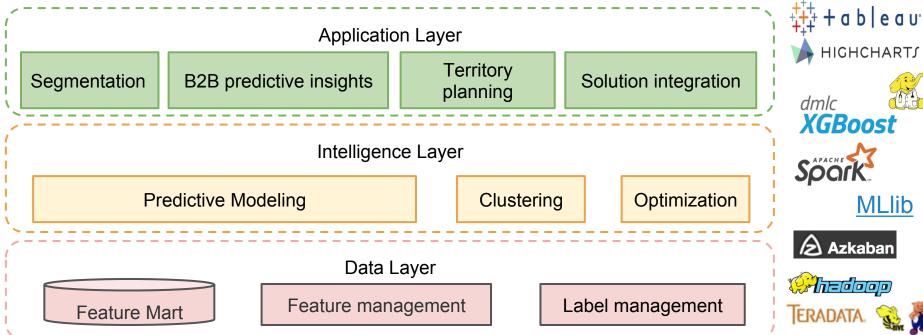
#### The New Paradigm

#### **One Stop Solution**

- Semi-automatic with flexibility of selfconfiguration
- Scalable and fast iteration
- Monitoring with closed feedback loop



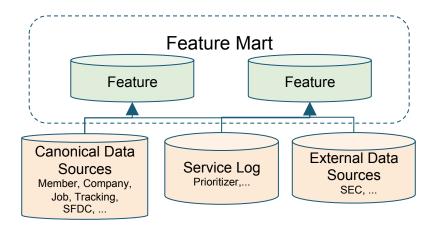
### **B2B Intelligent Engine**

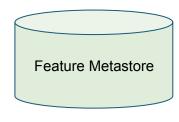


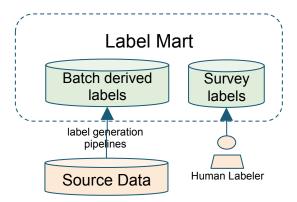




### **Data Layer**







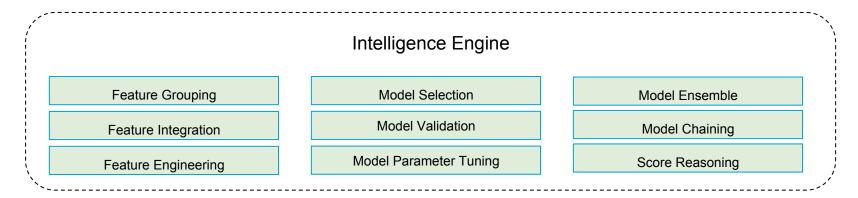
#### Feature Mart Feature Management Label Management

- Provide a central feature mart that serves as source
   of truth for key account level metrics
- · Scale feature generation
- Ensure high reliability and consistency (source control, peer-review)
- Cover all the company entities and sufficient long time series

- A standardized feature onboarding process
- Unified metastore to support feature governance and feature application
- Feature search and feature profiling (Spark SQL)
- Standardize problem definition
- · Scale label preparation
- Gold dataset management
- Support continuous performance monitoring



### Intelligence Layer



#### **Workflows**

- Highly configurable model building
   Azkaban workflow
   Sport M. Dipolippe
  - Spark MLPipelines
    Spark ParamGridBuider
- Highly configurable scoring Azkaban workflow

#### **Feature Engineering**

- Integrate features from various of sources: company level feature mart and user experimental features
- Support feature representation for different entity types
- Adapt different feature granularities: daily, weekly, monthly, etc.

#### **Algorithms**

- Regression
  - RandomForest, GradientBoostedTree, XGBoostTree, LinearRegression
- Classification

DecisionTree, RandomForest,

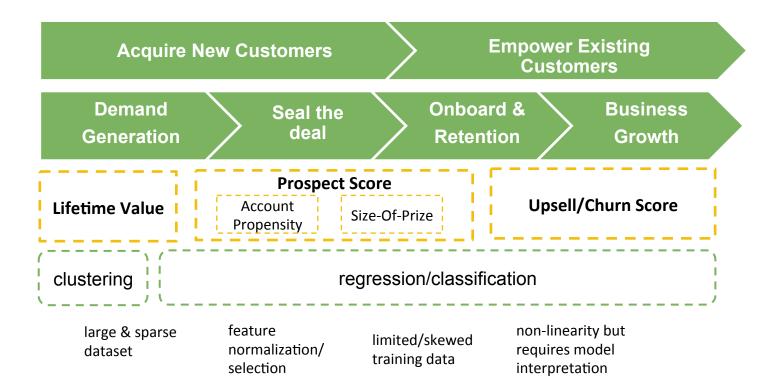
GradientBoostedTree, XGBoostTree,

LogisticRegression,

MultilayerPerceptronClassification



### **Application Layer**





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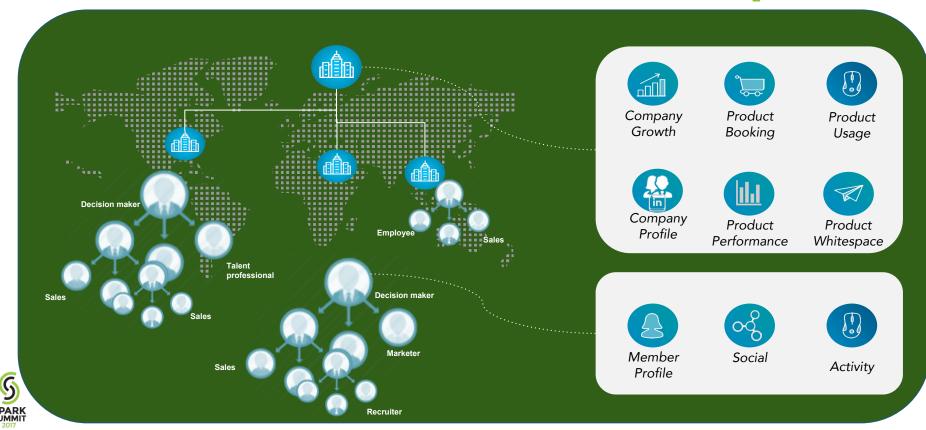
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### **Derive Features from IN Graph**



### **Centralized Feature/Label Mart**

#### **Feature Coverage:**

- derived company level knowledge
- generic member/company level
- internal & external data sources
- monthly/daily granularity
- region/functionality segmentation
- enriched meta information
- traceback to years early

#### **Feature Management:**

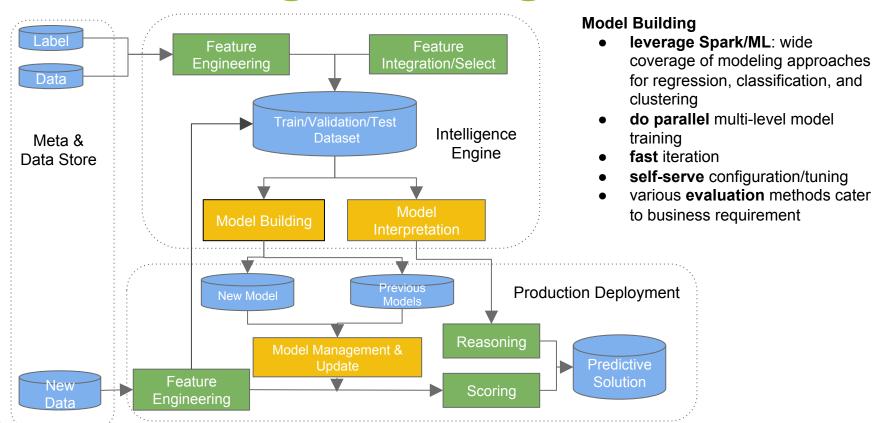
- feature profiling
- visualized monitoring system
- whitelist/blacklist features as needed
- self-serve onboarding platform

#### **Label Management**

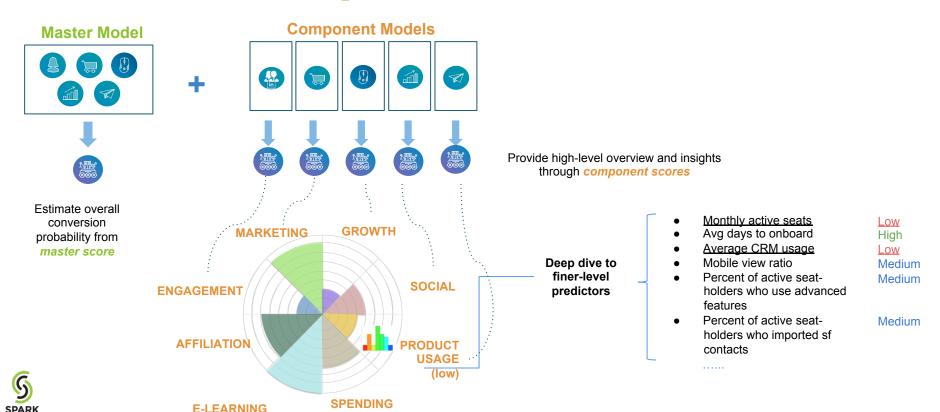
- Unified label generation logic for same type of problems across different verticals
- Vertical independent label generation pipeline



### **B2B** Intelligence Engine



### **Model Interpretation**

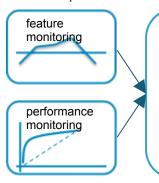


### **Model Management/Monitoring**

- Business customers evolve dynamically
- Products update periodically

- Monitor both feature/model performance changes over time
- Centralized model repo with standard format
- Feed in new training data to generate "challenger models" to compete
- Pay attention to feature upstream change

inherent temporal nature



- Performance degradation
- Failure/Outlier examples
- Feature statistics over time:
  - o non-null count, sum, medium
  - coefficient of variation for volatility evaluation

- Model refresh
- Feature diagnosis



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### **Case Study**

	Account Propensity Score (APS)	Upsell Propensity Score (UPS)
definition	Which enterprise accounts have higher chances of buying the product & why?	Which existing enterprise customers have upsell potential & why?
common	<ul> <li>business varies significant across region/product</li> <li>data evolves dynamically, time series events</li> <li>binary propensity model</li> <li>actionable insights on dissect aspects</li> <li>handle 'confuse' samples correctly (p = 0.5?)</li> </ul>	ot $p\left(r_{master} \mid f,f\right) \begin{bmatrix} w_1 * p\left(r_{compo.} \mid f_1,f_q\right) \\ f_1,f_q \\ w_2 * p\left(r_{compo.} \mid f_{q+1},f_q\right) \\ \vdots \\ q+n \end{bmatrix}$
differences	<ul> <li>data sparse, noisy</li> <li>region level, regions that are very small need to borrow information from other regions/ global</li> <li>score accuracy is important for the whole spectrum</li> <li>evaluation on all tiers</li> </ul>	<ul> <li>data is more reliable given rich product usage features</li> <li>product level</li> <li>score accuracy is important for the top ones</li> <li>evaluation on recommended potentials</li> </ul>

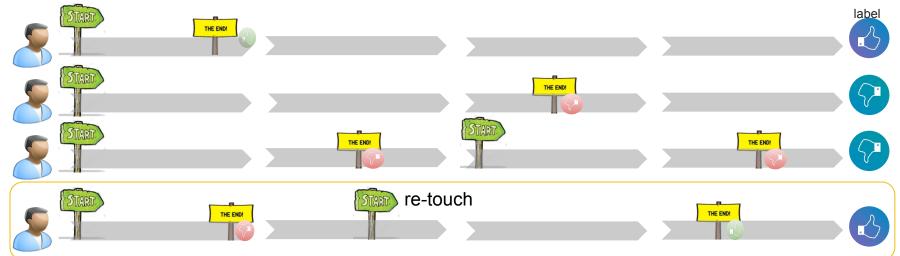


### **Label Generation: APS**

Label is defined at (account + region/etc) level

- Positive 1: closed won opportunity.
- Negative 0: closed disengaged opportunity

- lookback from opportunity creation time
- find explicit negatives
- try until won: flip opportunities
- differentiate mid vs. year-end modeling





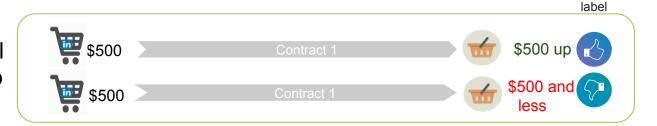
### **Label Generation: UPS**

Label is defined at (account + product) level for two scenarios: *Add-On* and *Renewal* 

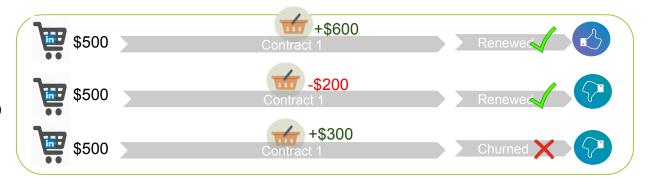
- Positives 1: increased sell & continue contract
- Negatives 0: other cases

- lookback from upsell creation time
- focus on good quality positives
- consider contract renewal/churn for add-on case

Renewal scenario



Add-On scenario





### **Modeling & Interpretation**

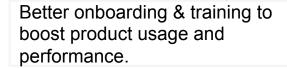
#### **Account Propensity Score**

	Acct. A	Acct. B	Acct. C
Score	92	65	30
Comp. & Growth	Top Industry	Fast Growth	Decline
Affinity	High /	Medium	Low
Booking	High	Medium low	Low
Social Selling	High	Medium High	Medium low

Fast growth reflects potential demands, find out how our product can help the customer further grow and increase social selling & affinity.

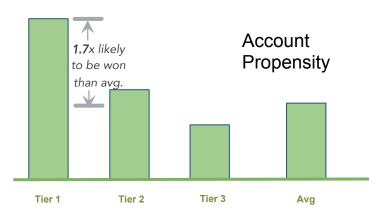
#### **Upsell Propensity Score**

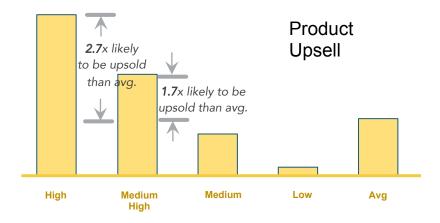
	Acct. A	Acct. B	Acct. C
Score	90	75	30
Comp. & Growth	Fast member growth	Hot industry	Edu./Gov
Booking	Product A: \$1000	Product B: \$500	Product B: \$700
Usage	Highly Engaged	Engaged	Less Engaged
Perf.	Good hiring perf.		
White Space	\$2,000	\$500	\$100
		_/	





### **Business Impact**





#### **Model numerical validation**

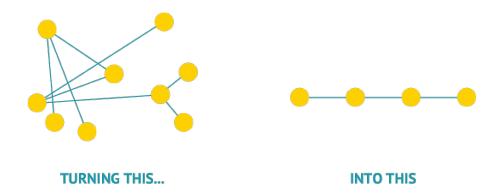
- Account Propensity model: AUROC of 0.64; High vs. Avg: 1.7x;
- **Product Upsell** model: AUROC of 0.84; High vs. Avg: 2.7x; Medium vs. Avg: 1.7x.

#### **Business impact (Prioritization & Marketing)**

- Account Propensity: 17Q1: 5.3pp win-rate boost compared to no prioritization.
- Product Upsell:
  - Marketing: 2.0x open rate, and **3.3x CTR** compared to baseline.
  - SMB sales: generated 22% ~ 46% more opportunities with customers.



### **Summary**



#### **End-to-end B2B solution**

- Centralized large-scale data & advanced intelligence
- Speed up individual model development cycles
- Drive monetization impact and business performance





## Thank You. We are Hiring!

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