

# Birds. Places. People. A Passion for Conservation



**Audubon**  
ANNUAL REPORT 2015

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# Welcome

It was a Wendell Berry essay originally published in the May 1971 issue of *Audubon* magazine that introduced the beautiful concept that we do not inherit the Earth from our parents, but rather borrow it from our children. Since that publication, the quotation has been attributed to sources ranging from the Native American Chief Seattle to Ralph Waldo Emerson to David Brower to our own organization's namesake, John James Audubon.

The spirit behind those words rings as true today for us as it did 44 years ago. The mission to conserve and care for the natural world—and the birds in it—is at the heart of everything we do at Audubon.

Whether it's working with our grassroots network to take action to save birds and the places they need in the face of climate change, mapping critical bird habitat to help inform national and local policy decisions, or helping rehabilitate bird habitat across the country, we do it to make sure the world we return to our children is as rich and abundant as the one our parents left to us.

We hope you'll see that throughout this annual report, and we invite you to share your comments with us at [PresidentOffice@audubon.org](mailto:PresidentOffice@audubon.org).

David B. Ford  
Chair of the Board  
Audubon

David Yarnold  
President and CEO  
Audubon



## 2015 AT A GLANCE

### JANUARY

Obama administration sets aside 9.8 million acres of the Chukchi Sea from drilling leases.

Audubon relaunches its website; the new design brings in many more mobile users.

Obama administration supports "wilderness" designation for the Arctic National Wildlife Refuge.

### FEBRUARY

USFWS listing for eastern Red Knot under the ESA takes effect.

### MARCH

Bay of Panama given permanent protections against development.

### MAY

Audubon creates community petitions tool, which empowers the network to greater advocacy.

### MAY

Science that underpins Audubon's climate report passes peer review and is published.

### JULY

Campaign to oppose cormorant cull in Oregon generates 46,000 comments.

### AUGUST

BP settles lawsuits over the Deepwater Horizon oil spill, agrees to pay \$18.7 billion.

### AUGUST

More than 45,000 Audubon supporters urge Duke Energy to stop efforts to gut the MBTA.

### SEPTEMBER

EPA publishes proposed rules to curb carbon emissions from existing power plants.

### SEPTEMBER

U.S. courts uphold decision that Alaska cannot build a road through Izembek NWR.

### OCTOBER

Royal Dutch Shell announces it will not drill in the Arctic for the foreseeable future.

### OCTOBER

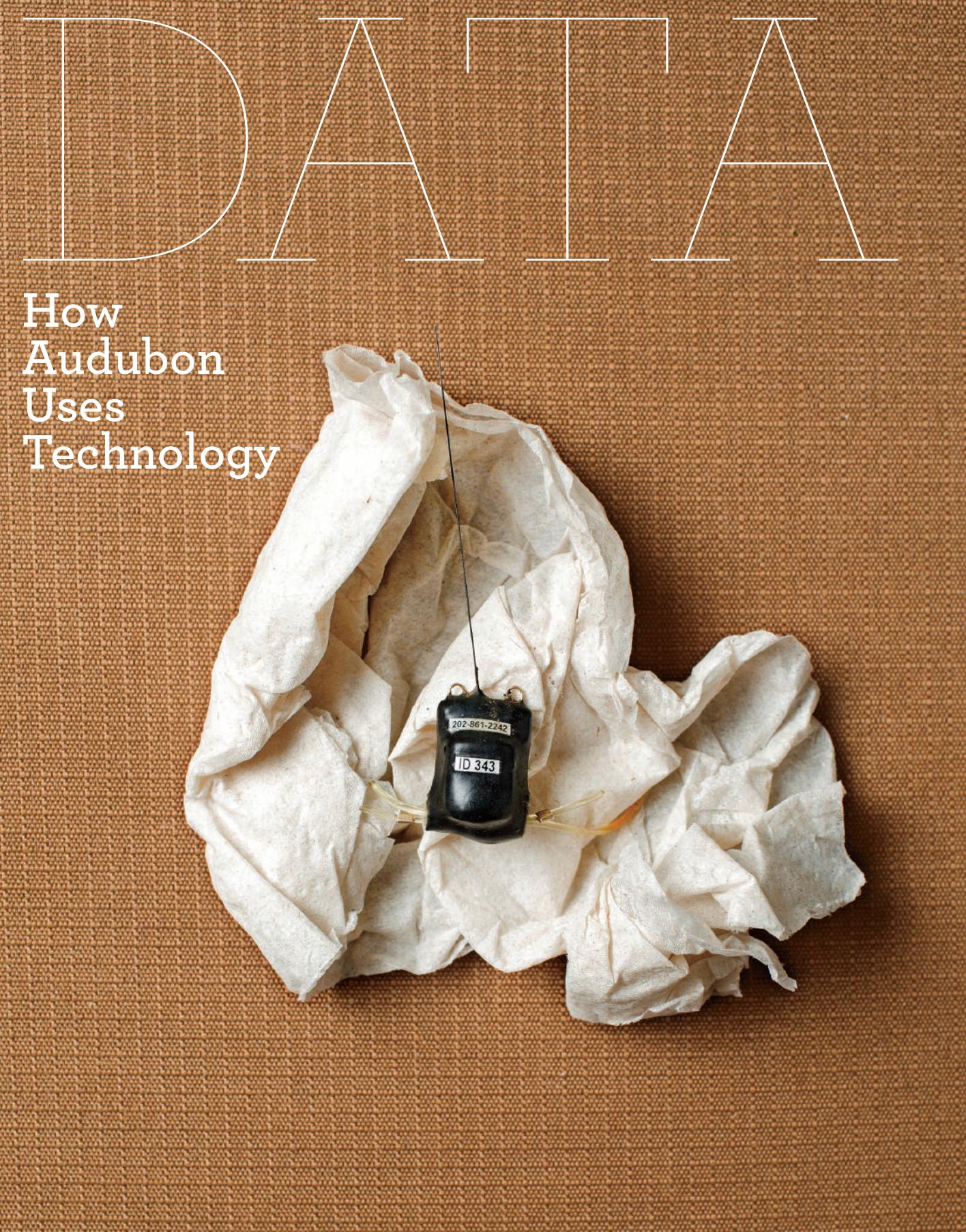
USFWS deems conservation plans are sufficient to protect the Greater Sage-Grouse.

### OCTOBER

More than 100,000 acres of land in the Bahamas is set aside for Joultier Cays National Park.

### OCTOBER

Audubon launches four free birding apps to engage new audiences.



## How Audubon Uses Technology

The most effective bird conservation is built on sound science and data analysis. Audubon has focused on science-based conservation for more than a century, and Christmas Bird Count data in particular formed the foundation of our Birds and Climate Change Report. Geolocation tracking of bird migrations has enhanced Audubon's ability to partner with conservation groups in the Caribbean and Latin America. And Audubon's partnership with Esri has given the entire network access to software for geospatial information analysis that has revolutionized how we do conservation. With that data, we've helped protect some of the most important bird habitats on Earth.

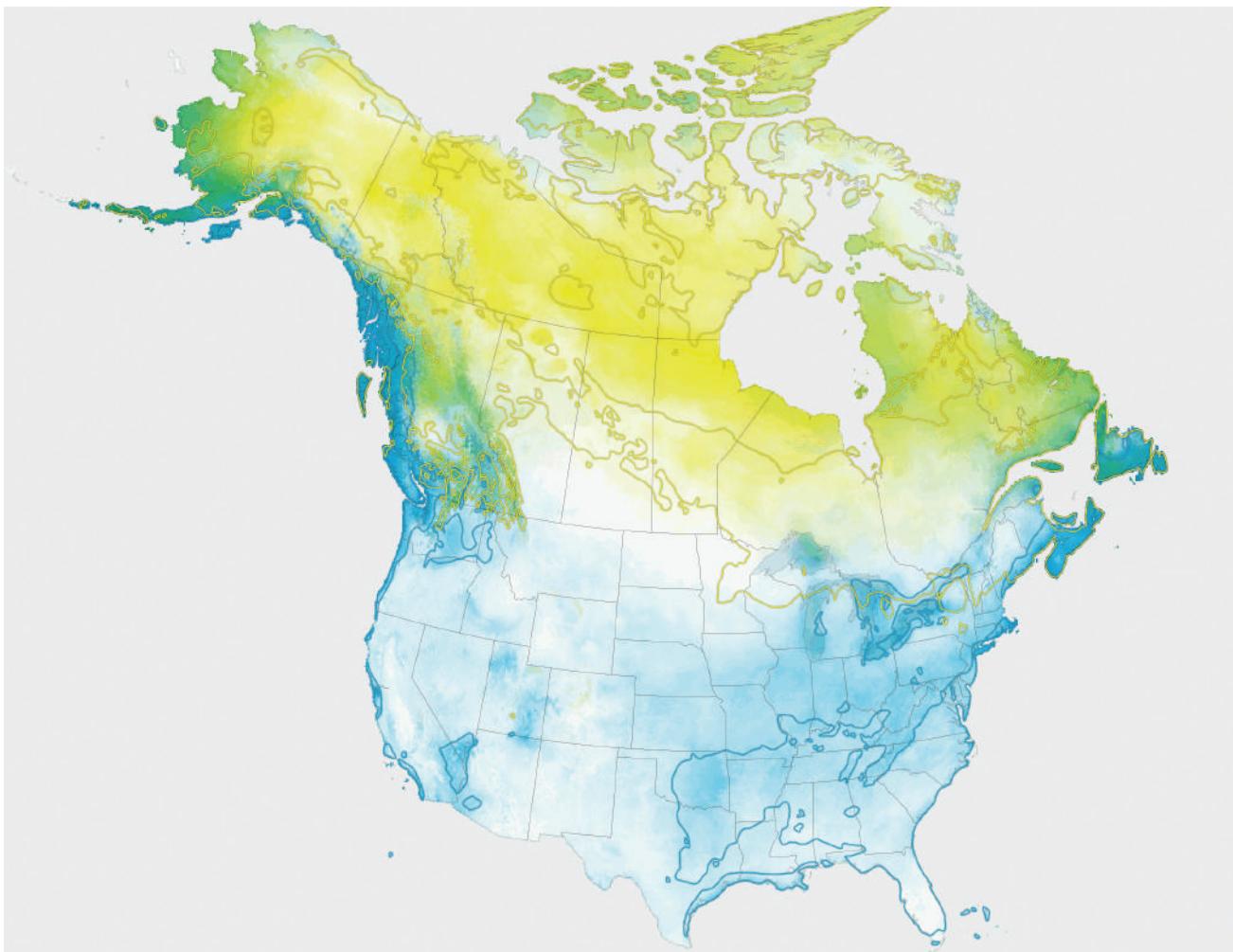
### Citizen Science Provides Crucial Data

Audubon sponsors or manages multiple large-scale citizen science programs, including the Great Backyard Bird Count, which gathers data from more than 140,000 people in 100 countries, and the Christmas Bird Count, the longest-running and largest bird-focused citizen science project in the world.



#### Tracking Birds Throughout Their Life-Cycles

Geolocators like the one pictured opposite can give scientists a better understanding of where birds go during migration. Audubon uses these devices to track birds like the Wood Thrush and Prothonotary Warbler.



## Big Data Underpins Audubon's Climate Change Report

In 2014 Audubon released its Birds and Climate Change Report, which detailed how climate change will affect North American bird populations through 2080. In the report, Audubon scientists used sophisticated climate models that combine decades of observations from the Audubon Christmas Bird Count and the North American Breeding Bird Survey, factoring in 17 climate variables, including temperature, humidity, and precipitation. The models forecast the ranges where future conditions are expected to produce each species' habitat needs.

**Lights Out North Carolina**  
Audubon North Carolina collaborated with Audubon's data team to develop 3-D mapping tools to help limit bird strikes during migration season.

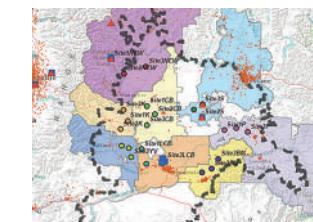
It's the broadest and most detailed study of its kind, and it's the closest thing we have to a field guide to the future of North American birds. The study also provides a road map for action. By identifying which birds are most at risk and the places they're most likely to inhabit in the future, we can prioritize protections for critical habitat. The models predict the ranges of 588 North American birds under future climate scenarios. They found that the majority—314 species—will lose significant habitat by 2080.



**Burrowing Owls Get App**  
Cathy Wise of the Rio Salado Audubon Center in Phoenix helped develop an app to track Burrowing Owls.

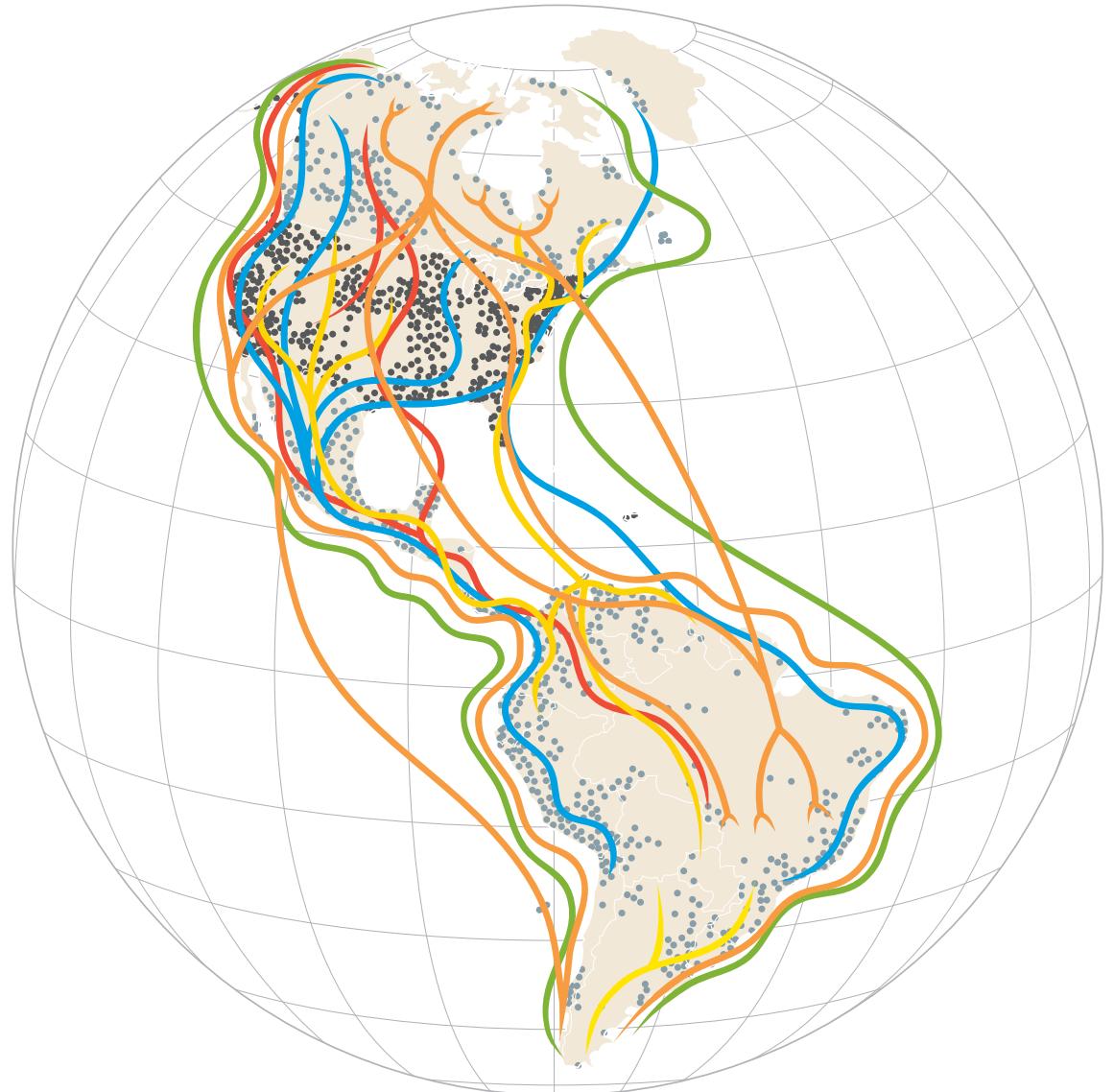
## Mapping Helps Identify Critical Piping Plover Wintering Ground

Just over a decade ago, no one knew that the Bahamas were important to Piping Plovers. In fact, a 2001 census recorded only 35 of them in the entire island chain. Subsequent surveys by Audubon and its collaborators searched the myriad islands and cays within the archipelago and, by 2012, Audubon researchers had discovered that the Jouster Cays provide important winter habitat for 10 percent of Piping Plovers that breed along the Atlantic Coast of the United States and Canada. The area is also important for declining shorebird species like the Semipalmented Plover and the Short-billed Dowitcher, and for wading birds like the Reddish Egret. Since the initial shorebird discoveries, the Jouster Cays and the surrounding areas have been identified as a globally significant Important Bird and Biodiversity Area by BirdLife International. These areas would not be as well defined and understood without the cutting-edge mapping techniques used by Audubon scientists during the survey season.



**Tracking Songbirds in the Sagebrush Steppe**  
Seven chapters in eastern Washington, in collaboration with Audubon's data team and the U.S. Fish and Wildlife Service, have launched a citizen science-based survey of the sagebrush ecosystem called the Sagebrush Songbird Survey. Volunteers monitor different areas and track three key sagebrush species: the Sagebrush Sparrow, Brewer's Sparrow, and Sage Thrasher. The data is mapped in Esri and will form a critical baseline for studying how climate change affects this habitat.

# Visualizing Our Network



## Hemispheric Reach

Each spring and fall, billions of migratory birds follow the flyways of the Americas from wintering to breeding grounds and back again. By protecting the web of life that represents the Americas' richest veins of biodiversity, Audubon is safeguarding our great natural heritage for future generations, preserving our shared quality of life, and fostering a healthier environment.



Shorebirds



Land Birds



Seabirds

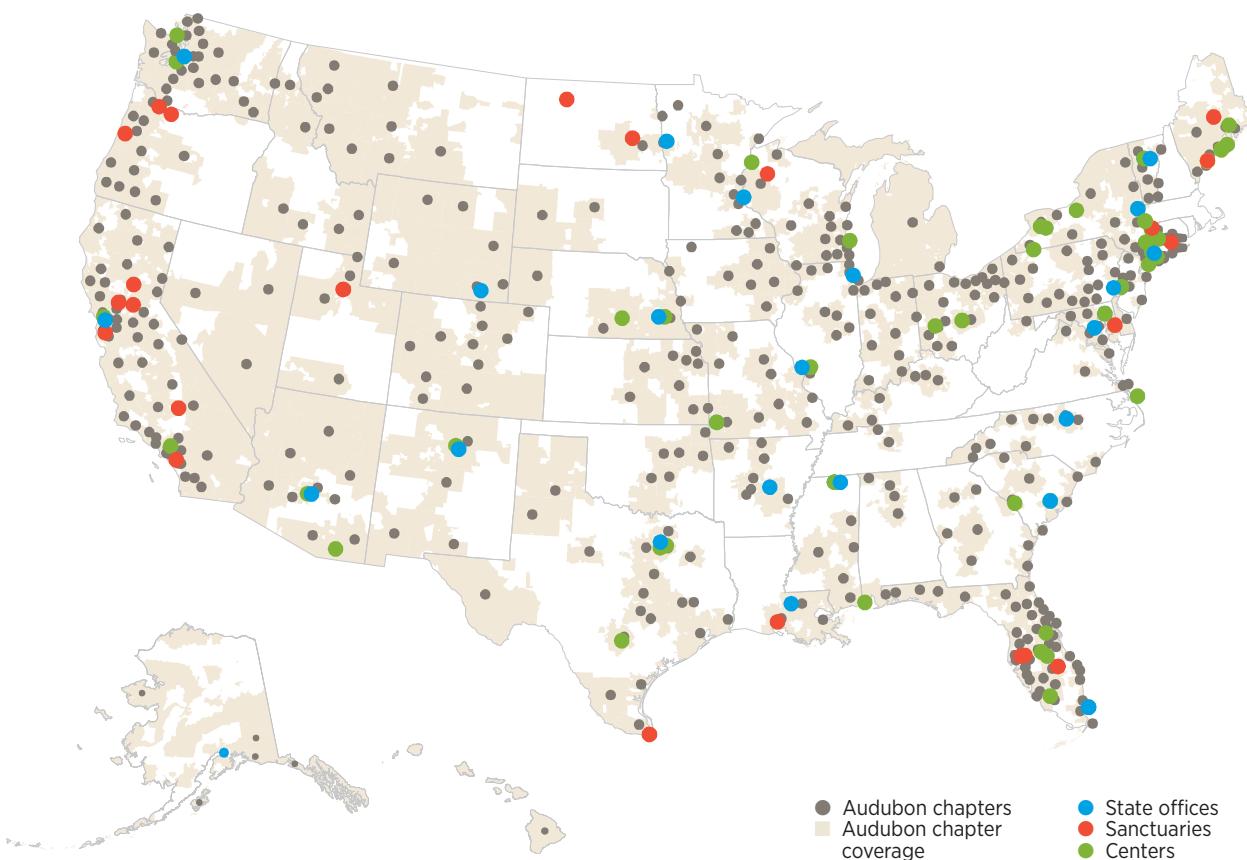


Raptors



Waterfowl

The flyways traveled by migratory birds each spring and fall inspire our model for organizational alignment. By connecting the work of the Audubon network—chapters, centers, national and state staff, volunteers, U.S. and international partners, and other supporters—along each of the flyways of the Americas, Audubon can weave a seamless web of conservation. By working toward common flyway conservation goals, we can have greater impact.



## Our Grassroots Influence

### State Programs

Audubon's 23 state programs give us a presence at statehouses and provide statewide leadership for chapters and centers. The state programs are a powerful force for programmatic coordination throughout the flyways.

### Centers

Forty-one Audubon centers introduce more than a million visitors each year to the natural world—and inspire them to help protect it.

### Chapters

Audubon's 462 chapters are more than our face in communities across the continent; they drive our on-the-ground conservation work. As full partners in our strategic plan, chapters are a powerful force for conservation.

### Sanctuaries

Audubon's 23 sanctuaries encompass an incredible array of habitats and protect iconic landscapes for future generations.

### Collaborations

Audubon collaborates with BirdLife International and a network of international partners that serve as key contributors to a shared vision of bird and habitat conservation across the Americas.

# Maximizing Our Impact

To leverage the power of One Audubon, we follow a tight framework of conservation strategies and priority projects. This focus allows us to most effectively collaborate and coordinate our conservation efforts across flyways and the hemisphere.

	<b>Strategies</b>	<b>Pacific Flyway</b>	<b>Central Flyway</b>	<b>Mississippi Flyway</b>	<b>Atlantic Flyway</b>
	<b>Putting Working Lands to Work for Birds &amp; People</b> Best management practices on ranches, farms, and forests are the key to survival for more than 150 species of threatened grassland and forest birds. By partnering with private landowners, Audubon can help ensure a bright future for these birds and a healthy landscape for future generations.	Transforming the Central Valley Tongass National Forest Chiloé Island, Chile	Migration Corridor Sagebrush Ecosystem * <i>Hemispheric Grasslands &amp; Prairie Birds</i>	* <i>Bottomland Forests</i> * <i>Hemispheric Grasslands &amp; Prairie Birds</i>	Eastern Forests * <i>Eastern Grasslands &amp; Shrublands</i>
	<b>Sharing Our Seas &amp; Shores</b> Coastal areas are a magnet for birds and people alike. Unfortunately, overfishing, development, pollution, and sea-level rise put 60 percent of coastal birds at risk. Audubon's growing army of volunteer caretakers monitor nesting habitat. By incorporating marine sites into our IBA program, we can advance policies and practices that reduce threats to coastal birds and vulnerable seabirds.	Coastal Stewardship: Pacific Saving Seabirds: Pacific Panama Bay, Panama	Coastal Stewardship: Gulf	Coastal Stewardship: Gulf	Coastal Stewardship: Atlantic & Gulf Saving Seabirds: Atlantic & the Caribbean Bahamas
	<b>Saving Important Bird Areas</b> Audubon has identified 2,838 Important Bird Areas in the United States, covering more than 400 million acres, and these join 2,111 IBAs in Latin America, the Caribbean, and Canada. Now we can harness the Audubon network to protect, restore, and advocate for these landscapes and the birds that depend on them.	Arctic Slope Baja Peninsula, Mexico	* <i>Western Rivers</i>	Mississippi River Delta	Everglades Ecosystem Long Island Sound Belize
	<b>Shaping a Healthy Climate &amp; Clean Energy Future</b> Climate change poses an unprecedented threat to birds and biodiversity. Audubon is responding with an equally unprecedented combination of strategies, from supporting well-sited green energy to advancing policies to reduce carbon emissions and mitigate the impact of sea-level rise.	<b>Across all flyways:</b> <ul style="list-style-type: none"> <li>• Improve energy planning/siting to minimize impacts on priority birds and landscapes</li> <li>• Support efficiency policies, climate policy solutions, renewable energy incentives</li> <li>• Drive effective policy and practice through expertise about birds</li> <li>• Help birds adapt to climate change through lobbying, modeling, and adaptation strategy</li> </ul>			Salt Marsh
	<b>Creating Bird-Friendly Communities</b> Whether they live in cities, suburbs, or rural areas, people can play a critical role in fostering healthy wildlife populations and communities. As the leading voice for birds, Audubon can inspire the one in five adults who watch birds to make lifestyle choices that add up to real conservation impact.	<b>Across all flyways:</b> <ul style="list-style-type: none"> <li>• Audubon At Home; Urban Oases; Toyota TogetherGreen; Lights Out</li> <li>• Citizen science monitoring (e.g., Christmas Bird Count, Great Backyard Bird Count)</li> <li>• Mobilize chapters, centers, international partners to acquire and restore critical habitats throughout the hemisphere and to engage a broad audience</li> <li>• Nurture Important Bird Areas across the hemisphere</li> </ul>			
<b>The Bottom Line: 118 Million Acres, 64 Priority Species</b>		<b>Iconic bird species:</b> Snowy Plover, Western Sandpiper	<b>Iconic bird species:</b> Sandhill Crane, Greater Sage-Grouse	<b>Iconic bird species:</b> Prothonotary Warbler, Black Skimmer	<b>Iconic bird species:</b> Wood Thrush, Piping Plover



**BY THE NUMBERS**  
599 IBAs  
3 State Offices  
4 Centers  
93 Chapters

# Pacific Flyway

## Where Mountains and Oceans Meet

From the Arctic Slope in northern Alaska to the southernmost tip of Chile, Audubon protects and stewards Pacific birds and their habitats. Audubon's tireless advocacy helped save globally significant Important Bird Areas in Alaska, Washington, and Panama. Partnerships with independent Audubon societies in Latin America led to the preservation of local natural heritage. And cooperation between Audubon and local stakeholders helped secure water for wetlands—and the migrating birds that depend on them—during California's historic drought.

**Audubon California** partnered with private duck clubs in the Central Valley to create more than 1,000 acres of new wetland habitat for migratory birds.

Support from **Audubon Washington** and state chapters led to legislation protecting forage fish populations.

Efforts by the entire Audubon network, and spearheaded by **Audubon Alaska**, have led to critical protections in the Chukchi Sea and on the Izembek Peninsula.

A scientific and advocacy collaboration between Audubon and the **Panama Audubon Society** culminated in federal protection for the Bay of Panama, a critical Pacific Flyway migratory bird habitat.

**Protecting Tufted Puffin food sources is critical to its success.**





**BY THE NUMBERS**  
514 IBAs  
6 State Offices  
7 Centers  
96 Chapters

# Central Flyway

## A Classic Landscape in the West

Sagebrush steppe and grasslands typify the Central Flyway, and the birds found there are some of the most threatened in North America. Building collaborative conservation efforts with both public and private landowners is critical to success—a skill at which Audubon excels. Our work has yielded great gains for prairie birds like the Bobolink, sagebrush birds like the Greater Sage-Grouse, and riparian-dwelling birds like the western Yellow-billed Cuckoo. And Audubon's partnerships in countries like Mexico and Paraguay support grassland bird conservation outside the United States.

### **Audubon Arizona**

installed artificial burrows for displaced Burrowing Owls at the 600-acre Rio Salado Habitat Restoration Area in south Phoenix; citizen scientists use an app to help Audubon monitor the burrows for owl habitation.

### **Audubon New Mexico**

secured a large volume of water from several Native American Pueblos, the first-ever transaction of its kind. This will help flows during dry periods in the beleaguered Rio Grande.

After a decade of intense collaboration, research, and advocacy, the U.S. Fish and Wildlife Service accepted conservation plans, in part developed by **Audubon Rockies**, to protect the Greater Sage-Grouse.

**Threats to Burrowing Owls include climate change and urban development.**





**BY THE NUMBERS**  
716 IBAs  
6 State Offices  
8 Centers  
118 Chapters

# Mississippi Flyway

## Rising From the Ruin

More than 325 bird species make the round-trip each year along the Mississippi Flyway, from their breeding grounds in Canada and the northern United States to their wintering grounds along the Gulf of Mexico and in Central and South America. Leveraging strategic partnerships and cutting-edge tracking technologies, we identify and protect the habitats of Whooping Cranes, Least Terns, and many other species along the entire extent of their migrations.

**Audubon Mississippi** and local chapter volunteers helped reestablish Least Tern colonies with decoys made by local high school students.

The **Birmingham Audubon Society** restored urban bird habitat by planting native plants at city parks and a demonstration prairie on the roof of the local art museum.

Volunteers worked with **Audubon Chicago** to identify and monitor endangered grassland bird habitat and its inhabitants in a new citizen science project.

**Audubon Louisiana** and local chapters tracked dozens of Prothonotary Warblers to Central and South America during winter.

**Rehabilitating the Gulf Coast will help many birds, including Whooping Cranes.**





**BY THE NUMBERS**  
1,009 IBAS  
8 State Offices  
22 Centers  
155 Chapters

# Atlantic Flyway

## A Haven for Birds and People

The Atlantic Flyway is home to a wide variety of ecosystems—and more than a third of the human population of the United States. Protecting birds and their habitats from human activity and the threat of sea-level rise is at the forefront of Audubon's mission. Shorebird monitoring programs from New York to the Bahamas ensure beach-nesting species have safe places to rear their young. Partnerships with private landowners preserve habitats for Wood Thrushes and warblers. And statewide collaborations make sure that the Everglades are protected from further development.

Audubon bird and habitat surveys on Piping Plovers, and local collaboration, ensured that more than 100,000 acres around **Joulter Cays in the Bahamas** were designated a national park.

**Audubon Connecticut**, with assistance from local partners and Esri, developed a mapping tool to determine where restoring habitat in urban areas is most likely to benefit birds and address community needs, including accessibility to open space, clean air and water, and safety.

**Audubon Pennsylvania** and partners surveyed and identified more than 700 priority parcels along 162 miles of the Kittatinny Ridge and mapped them for conservation planning.

**One in five  
Atlantic  
American  
Oystercatchers  
are protected  
by Audubon.**





Protecting  
Imperiled  
Species

BIRDS

The Greater Sage-Grouse lives in the sagebrush steppe of the American West. Recent conservation plans to help sagebrush species will affect more than 60 million acres across at least 11 states.

## Encouraging Full Life-Cycle Conservation for the Piping Plover

Volunteer beach stewards in Connecticut and New York ensured that Atlantic populations of Piping Plovers had banner nesting years in those states. And scientists and citizen scientists alike tracked a number of Piping Plovers, banded with pink tags in the Bahamas, as the birds migrated up and down the Eastern Seaboard this year.

But perhaps the greatest gains for the birds came for an unusual population: the Great Lakes Piping Plover. At that population's lowest point, in 1990, there were only 12 nesting pairs in the Great Lakes region. Throughout the Great Lakes, focused conservation efforts (including bird-stewardship programs run by local Audubon chapters) have helped turn that around. A record 73 pairs now nest on the shores of the Great Lakes, mostly on Lake Michigan. Now the birds are dispersing into new territory: As of 2015 five Great Lakes plovers wander the beaches on the New York side of Lake Ontario; at least two of those birds have started to nest in the area.



### Defending the Greater Sage-Grouse

Hundreds of species, including many birds, depend on sagebrush habitat to survive. One bird in particular symbolizes the sagebrush ecosystem and its struggles: the Greater Sage-Grouse. Once numbering in the millions, the Greater Sage-Grouse population has dropped to between 200,000 and 500,000. The threat to this bird is so great that this year it was considered a candidate for protection under the Endangered Species Act. Had that happened, much of the region's economic development would have been at risk of stalling. Audubon collaborated closely with a suite of stakeholders—public and private landowners, energy companies, state and federal wildlife officials, and ranchers—for more than a decade to create a sustainable management plan for Greater Sage-Grouse. The goal: preserve sage-grouse numbers and habitat while still allowing for economic growth. This year, all of that work paid off. The U.S. Fish and Wildlife Service announced that it won't list the Greater Sage-Grouse under the Endangered Species Act. The decision, which affects tens of millions of acres, will ensure that sound management practices will protect the bird while still maintaining good relations with local economic interests.

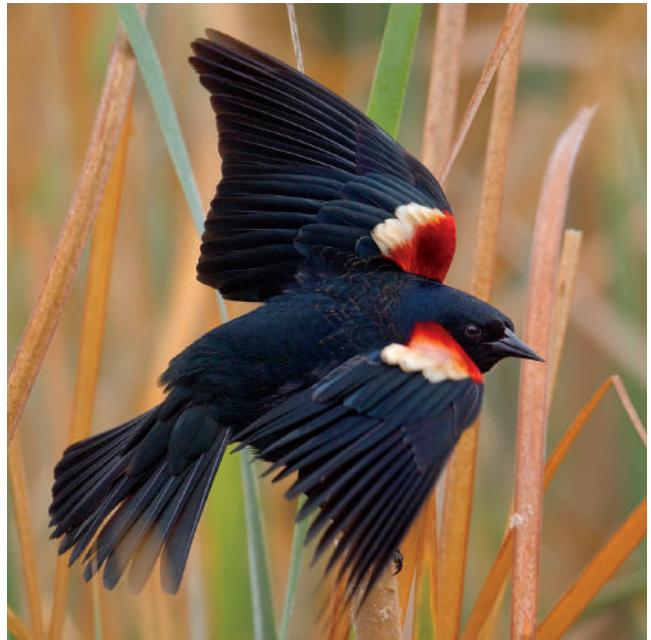


### Safeguarding the Golden-Cheeked Warbler

Audubon Texas and the Travis Audubon Society have been working with scientists to determine how development in central Texas might impact the Golden-cheeked Warbler. The bird is currently listed for protection under the Endangered Species Act and is now under threat by economic interests that want the bird delisted. Audubon's work, along with research done by the U.S. Fish and Wildlife Service, shows that the bird will be negatively affected by a delisting.

## Partnering With Farmers to Save the Tricolored Blackbird

Advocacy, policy, collaboration, and conservation converged this year on behalf of the beleaguered Tricolored Blackbird. This California near-endemic species has experienced precipitous population declines in recent years; Audubon staff and chapter volunteers have worked to rehabilitate the birds' habitats and have collaborated with local farmers and the USDA to ensure that birds nesting in their fields aren't disturbed until after the young fledge. Late last year the Tricolored Blackbird was given emergency protections in California under the Endangered Species Act; Audubon is now working to make sure the listing is formalized to help the Tricolored Blackbird recover.



## Steven Prager Brews Beer for Birds

Audubon Arizona naturalist Steven Prager is a firm believer in the power of beer. He's seen the promise of a cold one draw mixed crowds—ranging from college students to die-hard birders—to the "Birds 'n Beer" series at the Rio Salado Audubon Center in Phoenix. This year the Toyota TogetherGreen fellow tapped the popularity of a local brewery to raise greater awareness of the plight of western Yellow-billed Cuckoos and Sandhill Cranes—and to generate funds to protect their dwindling habitat. Prager teamed up with the Four Peaks Brewing Company to create two bird-themed brews: one for the cuckoo, named Western Rivers Ale, and another inspired by the crane. Both will be available on draft for a month at Four Peaks pubs in Tempe and Scottsdale, and at the end of each run, the brewery will donate \$1,800 to Audubon Arizona's conservation efforts in the Phoenix Valley.

### Understanding the Prothonotary Warbler

Protecting birds and their habitats during all phases of their lives is critical to preserving populations of migratory birds. But knowing where some of those birds go during winter has been a subject of intense speculation and, more recently, serious research. Audubon offices and volunteers in Louisiana and South Carolina fitted tracking devices to a few dozen Prothonotary Warblers and discovered that many Prothonotaries winter in Colombia. One enterprising warbler, named GeoDad, became the focus of a peer-reviewed research paper published this fall. GeoDad flew more than 5,000 miles in eight months—including two nonstop treks across the Gulf of Mexico.



## PEOPLE

Inspiring  
Grassroots  
Action

In Upper Harlem, this Swallow-tailed Kite mural contains 12 other climate-threatened species. The church tower marks the location of John James Audubon's grave.

## Mural Project Highlights Birds and Climate Change

Audubon is partnering with art-gallery owner Avi Gitler and a number of street artists to spread the word about the plight of birds threatened by climate change. Street murals, painted on walls and roll-down security gates near John James Audubon's grave in Upper Manhattan, depict a number of the 314 birds Audubon has identified as climate-threatened, including the Bald Eagle and Tundra Swan. At press time, 21 murals had been painted—the latest and largest on the side of an apartment building. Each mural is also tagged with [audubonmuralproject.org](http://audubonmuralproject.org), where curious readers can go to learn more about Audubon's research and ways to protect birds from the impacts of climate change. The goal is to eventually paint all 314 species.



## Love of Birds Inspires the Audubon Network to Combat Climate Change

Audubon is encouraging its members to take steps to address the climate change threat in their backyards, in their communities, and in their state legislatures. That requires a diverse network of climate activists with a shared value—a love and appreciation of birds. Throughout Audubon's network of chapters, centers, state offices, and individuals, activists are pushing for solutions on behalf of birds. At press time, more than 300 of our 462 chapters had taken some action on climate change, including volunteers in North Carolina who have signed up to be climate ambassadors, and in Wisconsin, where Audubon is training kids to teach other kids about climate change and its effects on birds.

### Crowdsourced Data Becomes Even More Popular

The Audubon network has embraced citizen science programs since the first Christmas Bird Count more than a century ago—and that interest in data is only increasing. Despite freezing weather throughout much of the Northern Hemisphere, more than 140,000 people from more than 100 countries submitted **Great Backyard Bird Count** observations through the online checklist program eBird.org. Participants tallied a record-breaking 5,090 species—more than half of the world's approximately 10,000 bird species. Meanwhile, after a multi-decade hiatus, the **Christmas Bird Count** has been successfully reestablished in Cuba. As the island nation opens up as a travel destination for North Americans, the conservation of Cuba's birds and other wildlife is of great concern. The CBC continues to attract record numbers of observers in North America as well. Finally, nearly 25,000 people have signed up for **Hummingbirds at Home** and have submitted almost 75,000 observations.





## Digital Tools Developed to Reach New Audiences

To reach more of the estimated 44 million birders in the United States, Audubon has revamped its digital presence, including a complete overhaul of the national website and the launch of four free birding apps. The website relaunch has already drawn a strong new user base, and now more than half of the visits to the site come from social media—many via mobile platforms rather than a traditional desktop. Both metrics suggest that Audubon is attracting a new, younger audience than previously.

### Leveraging the Power of the Pen

Audubon members are not afraid to speak their minds, a fact demonstrated time and again when birds need advocates with local and federal governments. After *Audubon* magazine exposed an energy company's efforts to undermine the Migratory Bird Treaty Act—the bedrock legislation that makes bird conservation possible in North

America—more than 45,000 people signed a petition to the company to express their displeasure, prompting the company to do a quick walk-back of its anti-bird efforts. A further 46,000 wrote to the U.S. Army Corps of Engineers to oppose a planned cormorant cull in Oregon. And more than 30,000 wrote to support the EPA's proposed rules to regulate carbon emissions from existing power plants.



## Kim Brand Works With Faith Communities to Combat Climate Change

Climate change is a divisive topic. But Kim Brand, Bird-Friendly Communities coordinator for Audubon North Carolina and Toyota TogetherGreen fellow, is trying to find common ground with people to help protect birds against the growing threat of global warming. Brand partnered with North Carolina Interfaith Power & Light and other leaders from local faith communities to create meaningful dialogue on what people can do to combat climate change. These communities are a new audience for Audubon North Carolina, but a potentially very powerful one. To get the project going, Brand is focusing on a suite of conservation actions—like planting native spicebush or building nest boxes for Brown-headed Nuthatches—that local citizens can easily implement in their own yards and talk about with their neighbors. Those who are most passionate about birds will then have the opportunity to become climate ambassadors to their own communities. So far, 95 people have signed up to be a climate ambassador.

### Climate Educators Take a Trip to the White House

Two educators at the Pickering Creek Audubon Center, in Maryland, were invited to present their climate education curriculum at a White House Back-to-School event in August, and were featured on the White House's Instagram page (1.1 million followers). The curriculum focuses on native plants; at the end of the program, 68 percent of participants demonstrated improved understanding of climate change concepts, such as how to reduce their carbon footprint.



According to the U.S. Fish and Wildlife Service, more than 180 species of birds, 45 species of mammals, and 36 species of fish thrive in the Arctic National Wildlife Refuge.

Nurturing  
Bird  
Habitat

PLACES

## A Step Forward for Alaska

### Arctic National Wildlife Refuge

In January the Obama administration became the first in history to make a "wilderness" recommendation for the refuge's coastal plain, meaning that the area would be protected from all development if Congress votes for wilderness designation. Audubon has been working for years for this designation through both policy and advocacy efforts.

### Chukchi Sea

Audubon was a plaintiff on the recent successful challenge to offshore oil lease sale 193, in which the Bureau of Ocean Energy Management vastly underestimated the amount of oil, and therefore the possible impacts of a major spill, for the Chukchi Sea lease. Further, President Obama withdrew 9.8 million acres of the Chukchi and Beaufort seas from oil and gas leasing. These and other areas were identified by Audubon during an extensive mapping project. While the acres set aside are important for Native subsistence hunting, and provide key habitat for birds and mammals, a number of other very important areas in the Arctic Ocean remain open to drilling. In September Royal Dutch Shell announced that it would postpone drilling in the Arctic "for the foreseeable future."

### Izembek Peninsula

The U.S. District Court in Alaska upheld in September the Department of the Interior's decision that the state cannot build a road through Izembek National Wildlife Refuge, a battle that Audubon waged for multiple years. The refuge's Izembek Lagoon is on the Bering Sea side of the Alaska Peninsula. The lagoon is a critically important stopover for many birds migrating to or from Arctic breeding grounds. More than 82 species have been documented there, and the area regularly supports more than 90 percent of Brant that use the Pacific Flyway, more than half the world population of Emperor Geese, and a large percentage of the world populations of Steller's Eiders and Tundra's Cackling Geese.



Western Sandpiper



### Work Begins on a Northern Colombia Birding Trail in the Sierra Nevada de Santa Marta

With more bird species than any country in the world, and a vastly improved security situation, Colombia is on the front end of a bird tourism boom. Audubon and its local partner, Calidris, have begun to build the

Northern Colombia Birding Trail with funds from the United States Agency for International Development and Patrimonio Natural. At press time, trail construction and the training of 30 bilingual birding guides had begun. The project will also improve the capacity of local small businesses and tour operators.

## More Than 100,000 Acres Designated National Park in the Bahamas

In 2012 staff from Audubon and the Bahamas National Trust discovered that the areas in and around Joulter Cays in the Bahamas are a critical wintering spot for some 10 percent of the Atlantic Piping Plover population. This past August, just a few years later, the Bahamian government designated a new national park in the area to help ensure the survival of several at-risk Atlantic Coast shorebird species. The new, 113,920-acre Joulter Cays National Park protects a group of uninhabited islands and intertidal sand flats. The area will be protected in perpetuity from unregulated development and destructive practices while helping to foster a sustainable local economy.

## 10 Billion Conservation Dollars Secured to Support the Everglades

Florida voters passed Amendment 1, also known as the Land and Water Legacy Amendment, which will generate up to \$10 billion for conservation work during the next 20 years. Over the course of two years, Audubon Florida and local chapters gathered more signatures to get this measure on the ballot than any other organization working in the state. Amendment 1 passed with more than a 75 percent “yes” vote.



### Bay of Panama Protected From Further Development

After years of collaborative research and advocacy by Audubon and the Panama Audubon Society, the Bay of Panama gained vital federal protection to prevent development and ensure its safety in perpetuity. Additionally, for the first time in its history, Panama created a

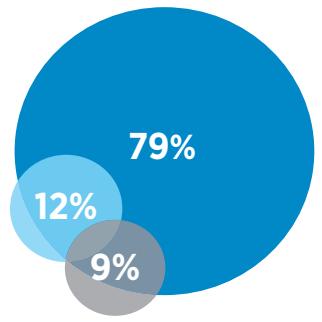
Ministry of the Environment. The bay's designation as a protected wildlife refuge came after a hard-fought campaign bolstered by more than 14,000 letters of support from the Audubon network. Initial hydrology and climate studies on the wetlands and mudflats, conducted by Audubon and its local partners, will provide a basis for future conservation efforts in the area.

**Everglades National Park**



## Summary Report for 2015

**2015 REVENUE:**  
**\$102,958,000**

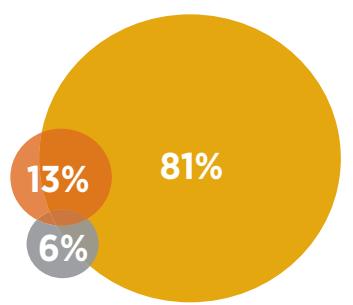


**Contributions, grants, and bequests**

**Earned income and other revenue**

Investment earnings

**2015 EXPENSES:**  
**\$93,783,000**



Conservation programs

Fundraising

Management and general

### CONDENSED STATEMENT OF ACTIVITIES *Year ended June 30, 2015 (dollars in thousands)*

#### REVENUES, GAINS, AND OTHER SUPPORT:

Contributions, grants, and bequests	\$81,510
Earned income and other revenue	12,181
Investment earnings, appropriated	9,267
<b>TOTAL REVENUES, GAINS, AND OTHER SUPPORT</b>	<b>102,958</b>

#### EXPENSES:

Conservation programs	
Field conservation programs	50,504
National conservation programs	25,611
	76,115
<b>Fundraising</b>	
Membership development	3,590
Other development	8,316
	11,906
<b>Management and general</b>	5,762
<b>TOTAL EXPENSES</b>	<b>93,783</b>
<b>RESULTS FROM OPERATIONS</b>	<b>9,175</b>

Investment earnings, non-appropriated	(5,737)
Gain on sale of property	214
Charitable trust additions and changes in value	(2,269)
Pension and post retirement activity	(888)
<b>CHANGE IN NET ASSETS</b>	<b>495</b>
<b>NET ASSETS AT BEGINNING OF YEAR</b>	<b>434,295</b>
<b>NET ASSETS AT END OF YEAR</b>	<b>\$434,790</b>

### CONDENSED STATEMENT OF FINANCIAL POSITION

*June 30, 2015 (dollars in thousands)*

#### ASSETS:

Cash and investments	\$265,461
Receivables	13,548
Beneficial interest in charitable trusts	40,896
Property	148,052
Other assets	3,062
<b>TOTAL ASSETS</b>	<b>\$471,019</b>

#### LIABILITIES AND NET ASSETS:

##### LIABILITIES

Accounts payable and accrued expenses	\$8,958
Deferred rent, tuition, and other liabilities	6,709
Funds held for others	2,291
Obligations under charitable trusts	6,257
Pension and post retirement benefit liability	12,014
<b>TOTAL LIABILITIES</b>	<b>36,229</b>
<b>NET ASSETS</b>	<b>434,790</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$471,019</b>

Additional information is available at [www.audubon.org](http://www.audubon.org)

# Friends & Partners

Audubon is grateful to the individuals, foundations, and businesses whose generous contributions have supported our work over the past year. We work with valued partners in communities across the Americas.



Wilson's Warbler

**SUPPORTERS****\$100,000+**

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Wood Thrush Fund

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The William Penn Foundation  
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**\$50,000-\$99,999**

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BirdLife International  
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Joni Steele Kimberlin  
and Kevin Kimberlin  
Warren and Barry King  
Kingfisher Foundation  
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Foundation  
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Elaine and Ken Langone  
Craig and Shelley Larson  
Forrest and Frances Lattner  
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R. James Macaleer Foundation  
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Alexis Maybank  
Jennifer and James McCarroll  
Mrs. Carol B. McCord  
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Mississippi Power Company  
MJPM Foundation  
The Ambrose Monell Foundation  
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Morgan Stanley Smith Barney, LLC  
Nextera Energy Foundation, Inc.  
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Ms. Julia B. Odette  
Laura and Kevin O'Donohue  
Ohio Environmental Education  
and Charitable Trust  
Mr. Benjamin Olewine III  
Open Door Foundation  
Orange County Community  
Foundation  
OSisoft, LLC  
Overhills Foundation  
Cary and David Paynter  
Pinellas County Community  
Foundation—Theodore and  
Marian Tonne Fund  
PPL Services Corporation  
Bayard D. and Elizabeth Rea  
Red Wing Area Fund of  
The Saint Paul Foundation  
The Robinson Foundation  
Ms. Allison Rockefeller  
Mr. Stephen Rumsey



Prairie Lake, Minnesota

## PROFILE IN CONSERVATION



Dominique Conseil

## Aveda Corporation

### Protecting the Natural World

Since 2007 Audubon and Aveda have collaborated on a shared mission to protect freshwater resources from industrial threats and climate change. In 2015 that collaboration focused on restoring riparian and wetland habitat in seven midwestern states, including Aveda's home state of Minnesota. "What we like very much about Audubon is that it's an extremely professional organization, with very good science but also passion," says Dominique Conseil, Aveda's global president. Aveda's commitment to science and the environment guided the design of its 60-acre headquarters in suburban Minneapolis, which, besides features that reduce bird-window collisions, includes a Chimney Swift nesting tower and native plant landscaping. But it's passion that Conseil believes is the key to success. "You can appeal to [a person's] left brain when it comes to environmental issues, but unless you can establish a connection with their heart, you will not really move them to action," he says. In addition to its financial support of Audubon, Aveda encourages all of its employees to do eight hours of community service annually on company time. Many choose to donate that time to Audubon—including Conseil, who, as part of a Red-headed Woodpecker monitoring program, recently spent a day with a team counting those birds at the Carlos Avery IBA.

Schwab Charitable Foundation—  
Lonnie Samford Fund  
The Seattle Foundation  
Seaworld and Busch Gardens  
Conservation Fund  
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Michael Sheridan  
Singh Family Foundation  
St. Louis Metropolitan Sewer  
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Tesoro Foundation  
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444S Foundation  
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LLC  
The Peach Foundation  
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The Perkins Charitable Foundation  
Alexandra and Frederick Peters  
The Howard Phipps Foundation  
Gloria M. and W. Douglas Pitts  
Samuel Plimpton and  
Wendy Shattuck  
Prince Charitable Trusts  
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Quimby Family Foundation  
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Trust  
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Bianca Ryan



Delaware River

## PROFILE IN CONSERVATION



Andrew W. Johnson

## The William Penn Foundation

### Collaborating to Protect a Vital Watershed

The William Penn Foundation has a focused environmental goal: protecting the 13,500-square-mile Delaware River watershed, which spans five mid-Atlantic states, an effort to which the philanthropy has committed significant financial and intellectual resources. It also chooses its partners carefully. Andrew W. Johnson, director of William Penn's watershed protection program, says Audubon is an excellent fit for a partnership because it "engages people on the ground, enabling them to understand the importance of the habitat and hopefully to become stewards of it." In collaboration with the William Penn Foundation, Audubon Pennsylvania is working with the city of Philadelphia to guide more than \$2 billion of green infrastructure investments to benefit birds, water quality, and people alike. William Penn also provided significant support to create Audubon and Outward Bound's new youth leadership and environmental education center in an underserved community in Philadelphia. Johnson adds: "The people who work for Audubon Pennsylvania know their work, they're committed, they're mission-driven, they partner well with others. Everything that a private funder looks for, they exhibit."

Salt River Pima-Maricopa Indian Community	Washington Department of Fish and Wildlife	Ms. Laura R. Chasin	The French Foundation
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The Seattle Foundation	Mr. Minturn Wright	The Columbus Foundation	GE Foundation
The Seattle Foundation GiveBIG	Wyncote Foundation Northwest	Commonwealth of Virginia	Cullen Geiselman Fund Greater Houston Community Foundation
Mrs. Beth Ann Segal	<b>\$5,000-\$9,999</b>	Community First Foundation	John B. and Dareth Gerlach Foundation
Marjory S. Seinsoth Fund of the Indian River Community	Anonymous (3)	The Community Foundation for the Central Savannah River Area	General Mills Foundation
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Mary Ann and Lawrence Tucker	Ms. Lisa Boyce	James Evans	Baris Karadogan
The Mary Ann and Lawrence Tucker Foundation	Florence Boyer Foundation	Mike and Becky Evers	Jane Kelley Charitable Trust
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Union Bank Foundation	Mr. and Mrs. Christian and Kia Brown	Falcon's Treehouse, LLC	Kitson and Partners
Unison Bank	Dr. and Mrs. Malcolm Brown	Ted Fantl in memory of Joel Fantl	Kelin J. Kuhn
USAA Federal Savings Bank	Buena Vista Energy, LLC	Farber Foundation	Mills Bee Lane Memorial Foundation
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U.S. Fish and Wildlife Service	Glenda and John Burkhardt	Fennell Family Endowment of the Coastal Community Foundation	José and Carmen Latour
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#### PROFILE IN CONSERVATION



Allison Harvey Turner

## The S. D. Bechtel, Jr. Foundation

### Partnering to Conserve California Habitat

Outdoors enthusiast and duck hunter Stephen D. Bechtel, Jr., established his namesake foundation in part to restore important wetlands habitat in California. As he and his team wrestled with the underlying water management problems that plague those wetlands, they realized they would need a partner with both bird expertise and a proven ability to bridge the needs of people and nature. That led them to partner with Audubon. "The [more than four-decade] relationship between the Foundation and Audubon is just about as long-standing and deep as any we have," says Allison Harvey Turner, environment program director at the S. D. Bechtel, Jr. Foundation, who recently joined the Audubon California board. The Foundation supports a number of conservation objectives in the state, including building the technical and fundraising capacity at Audubon California that will enable the organization to effectively tackle the challenges facing birds in the Pacific Flyway for years to come.

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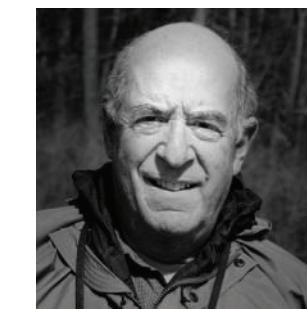
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Litchfield Hills, Connecticut

**PROFILE IN CONSERVATION**



Joseph Ellis

## Joseph Ellis Strengthening the Audubon Network

Joseph Ellis, a lifelong birdwatcher, spent much of his youth roaming the fields and woods of his upstate New York hometown and devouring books about John James Audubon. “Even as a child, I was acutely aware of Audubon, both the person and the organization,” Ellis says. That interest carried over into adulthood; Ellis has been donating to Audubon for the past three decades, and, after retiring from Goldman Sachs a few years ago, he joined Audubon’s national board. “Audubon is my primary interest, frankly, outside of my family and personal activities,” says Ellis, who now lives in northwestern Connecticut, not far from the Sharon Audubon Center. “I feel very personally committed to its success.” Ellis is particularly excited about helping Audubon reach the next level by maximizing the potential of its network. “Audubon,” he says, “is changing from an organization of individual points of light—each doing good work but often on their own—to what is today an increasingly well-organized, best-practices-driven national force for connecting people with birds and protecting the environment.”

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Central Texas

## PROFILE IN CONSERVATION



Trammell S. Crow

## Trammell S. Crow

### Showing That Conservation Knows No Party

Conservatives are often stereotyped as being hostile to environmentalists' efforts. Yet as Dallas businessman and proud Republican Trammell S. Crow demonstrates, the term "green conservative" is no oxymoron. In 2010 Crow founded Earth Day Dallas (which grew to become Earth Day Texas), which is where he met Audubon CEO David Yarnold. "When [Yarnold] said, 'To conserve is conservative,' I was like putty in his hands," Crow says. It didn't hurt, he adds, that Audubon's members come from across the political spectrum, and he has since partnered with Audubon on the "Because Conservation Doesn't Have a Party" campaign, which rallied people around the idea that clean water, clear air, and renewable energy are values shared by Americans of all political affiliations. The hard work to make environmental stewardship a bipartisan issue appears to be paying off. An August survey, for instance, found that 72 percent of Republicans favor accelerated renewable energy development. Crow, a strong supporter of Audubon's new Climate Initiative, believes even his own state's politicians are coming around on climate change. "If we can do it in Texas," he says, "it can be done everywhere."

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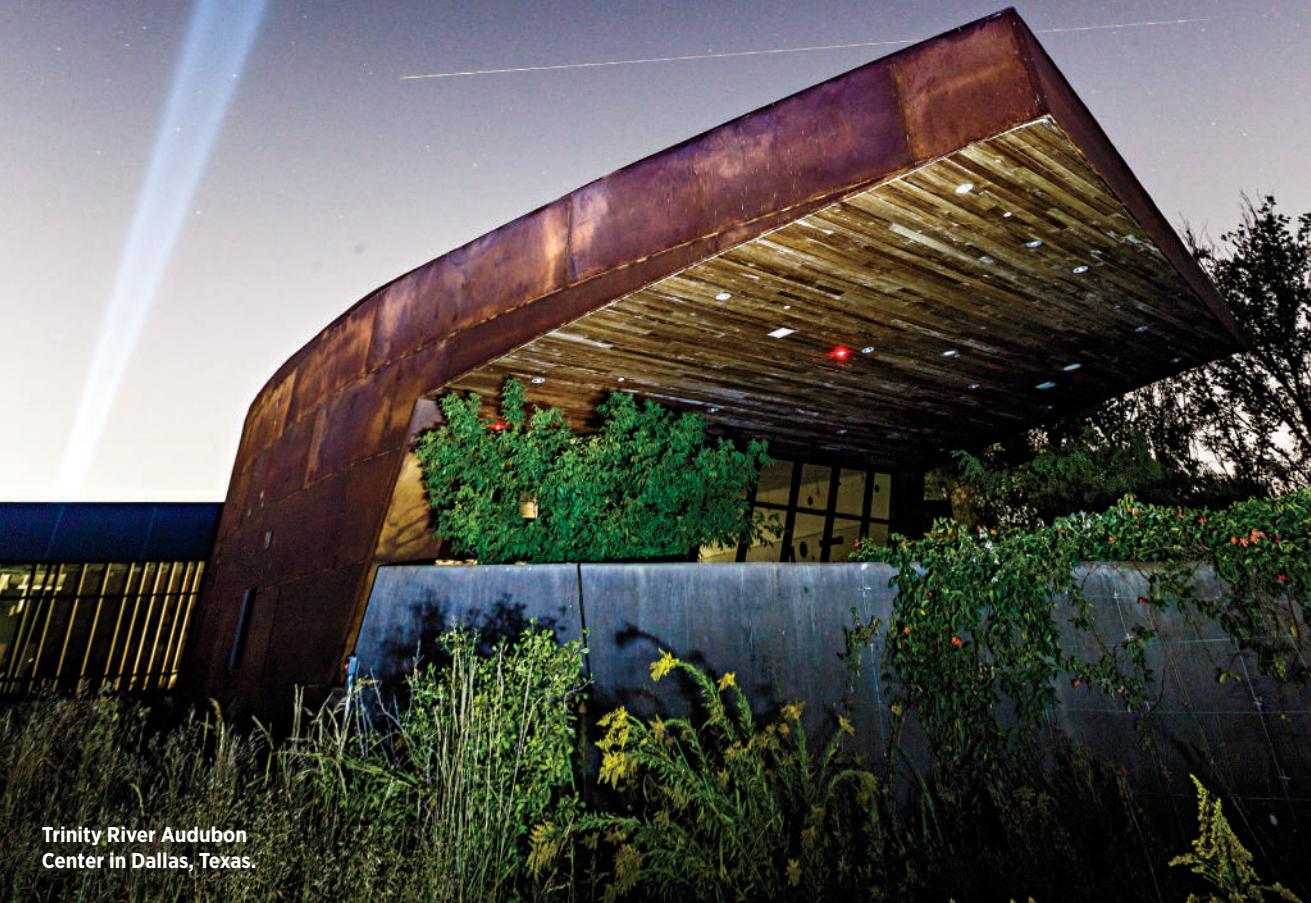
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<b>Bird-Friendly Communities</b> 469 North Kootenai Creek Road Stevensville, MT 59870 (406) 777-0780	<b>Arizona</b> <b>State Office</b> <b>Audubon Arizona</b> 3131 South Central Avenue Phoenix, AZ 85040 (602) 468-6470	<b>Audubon Center in Greenwich</b> 613 Riversville Road Greenwich, CT 06831 (203) 869-5272	<b>Lake Okeechobee Sanctuaries/Kissimmee Prairie Sanctuary</b> 100 Riverwoods Center Lorida, FL 33857 (941) 467-8497	<b>Illinois</b> <b>Regional Office</b> <b>Audubon Chicago Region</b> 17 North State Street, Suite 1650 Chicago, IL 60602 (847) 328-1250	<b>Centers and Sanctuaries</b> <b>Mississippi</b> <b>State Office</b> <b>Audubon Mississippi</b> 285 Plains Road Holly Springs, MS 38635 (662) 252-1155	<b>Centers and Sanctuaries</b> <b>Edward M. Brigham III Sanctuary</b> 2646 90 R. Avenue SE Spiritwood, ND 58481 (701) 298-3373	<b>Mitchell Lake Audubon Center</b> 10750 Pleasanton Road San Antonio, TX 78221 (210) 628-1639
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<b>Great Backyard Bird Count</b> 1200 18th Street, Suite 500 Washington, DC 20036 (202) 600-7962	<b>Nina Mason Pulliam Rio Salado Audubon Center</b> 3131 South Central Avenue Phoenix, AZ 85040 (602) 468-6470	<b>Arkansas</b> <b>State Office</b> <b>Audubon Arkansas</b> 4500 Springer Boulevard Little Rock, AR 72206 (501) 244-2229	<b>Emily Winthrop Miles Wildlife Sanctuary</b> 99 West Cornwall Road Sharon, CT 06069 (860) 364-0520	<b>Fairchild Wildflower Garden</b> <b>Caldwell Sanctuary</b> <b>Gimbel Sanctuary</b> <b>Oneida Marsh</b> <b>Hemlock Gorge</b> <b>Wood Duck Swamp</b> c/o Audubon Center in Greenwich 613 Riversville Road Greenwich, CT 06831 (203) 869-5272	<b>Maine</b> <b>Centers and Sanctuaries</b> <b>Borestone Mountain Sanctuary</b> <b>East Point Sanctuary</b> <b>Hamilton Sanctuary</b> <b>Josephine Newman Sanctuary</b> <b>Mast Landing Sanctuary</b> <b>Todd Audubon Sanctuary</b> c/o Maine Audubon 20 Gilsland Farm Road Falmouth, ME 04105 (207) 781-2330	<b>Centers and Sanctuaries</b> <b>Buttercup Farm Audubon Sanctuary</b> 285 Plains Road Holly Springs, MS 38635 (662) 252-1155	<b>Trinity River Audubon Center</b> 6500 Great Trinity Forest Way Dallas, TX 75217 (214) 398-8722
<b>Important Bird Areas</b> 2300 Computer Ave. I-49 Willow Grove, PA 19090 (215) 657-6400	<b>International Alliances Program</b> 1200 18th Street, Suite 500 Washington, DC 20036 (202) 861-2242	<b>Public Policy</b> 1200 18th Street, Suite 500 Washington, DC 20036 (202) 861-2242	<b>Californian Salt Meadows Sanctuary</b> The Meadowlands 330 Mulberry Point Road Guilford, CT 06437 (203) 264-5098	<b>Centers and Sanctuaries</b> <b>Paul J. Rainey Wildlife Sanctuary</b> P.O. Box 187 Perry, LA 70575 (337) 652-5496	<b>Centers and Sanctuaries</b> <b>Fairchild Wildflower Garden</b> <b>Caldwell Sanctuary</b> <b>Gimbel Sanctuary</b> <b>Oneida Marsh</b> <b>Hemlock Gorge</b> <b>Wood Duck Swamp</b> c/o Audubon Center in Greenwich 613 Riversville Road Greenwich, CT 06831 (203) 869-5272	<b>Centers and Sanctuaries</b> <b>Strawberry Plains Audubon Center</b> 285 Plains Road Holly Springs, MS 38635 (662) 252-1155	<b>Utah</b> <b>Centers and Sanctuaries</b> <b>Edward L. &amp; Charles F. Gillmor Audubon Sanctuary and South Shore Preserve</b> 3868 Marsha Drive West Valley City, UT 84120 (801) 966-0464
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<b>Science</b> 2300 Computer Ave. Suite I-49 Willow Grove, PA 19090	<b>Audubon Center at Debs Park</b> 4700 North Griffin Avenue Los Angeles, CA 90031 (323) 221-2255	<b>Centers and Sanctuaries</b> <b>Audubon Bobcat Ranch</b> 25929 County Road 34 Winters, CA 95694 (530) 795-4116	<b>Florida</b> <b>State Office</b> <b>Audubon Florida</b> 4500 Biscayne Boulevard Suite 205 Miami, FL 33137 (305) 371-6399	<b>Gilslund Farm Audubon Center</b> 20 Gilslund Farm Road Falmouth, ME 04105 (207) 781-2330	<b>Centers and Sanctuaries</b> <b>Hog Island Audubon Center</b> 11 Audubon Road Bremen, ME 04551 c/o Seabird Restoration Program 159 Sapsucker Woods Road Ithaca, NY 14850 (607) 257-7308	<b>Centers and Sanctuaries</b> <b>Wildcat Glades Conservation and Audubon Center</b> 201 W. Riviera Drive, Suite A Joplin, MO 64804 (417) 782-6287	<b>Centers and Sanctuaries</b> <b>Kaler's Pond Audubon Center</b> P.O. Box 865 Center Moriches, NY 11934 (631) 878-5576
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**On the cover:**  
Researchers band a Wood Thrush at Pilot Mountain in North Carolina. Back cover: Rulers, specialty pliers, and tiny metal bands are the tools of the trade for bird banders. Each Wood Thrush is measured and banded, then released (this page). For tracking experiments, banders fit geolocator backpacks to the birds before release.



