



# lift Off

Our wingspan stretches across  
the hemisphere to protect birds  
and the places they need.



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Tree Swallows in  
Cabin Bluff, Georgia.

# What It Takes to Fly



**As you will see in the following pages,** Audubon has made great strides in 2018. We've pressed for meaningful future change while implementing solutions to birds' biggest challenges today. We also reached the midpoint of Audubon's 2016-2020 Strategic Plan, and so we took a breath, took stock of our ongoing efforts, and developed a bird's-eye view of our progress, which we're sharing with you now as well.

## A Dramatic Turnaround

When we began the strategic-planning process, Audubon was in the middle of a dramatic turnaround. While exceptional work had been happening in communities across the country, these grassroots efforts weren't fueled by a national vision. Under David Yarnold's leadership, we've organized Audubon around a flyways orientation,

grown revenues from \$73 million to \$123 million, launched ambitious conservation efforts spanning five key strategic priorities, revitalized the Audubon network, and built a top-notch policy shop in D.C.

Our efforts drew the attention of Harvard Business School, which published a 2017 case study focused on Audubon's transformation, citing accomplishments that include passing the million-member mark, securing a seven-figure operating surplus, successfully recruiting new members to Audubon's leadership team, and effectively engaging members from across the political spectrum.

Our reinvention is still a work in progress. Reshaping our organization to deliver on our strategy nationwide, while continuing to fine-tune that strategy based on events occurring at the grassroots level, is a monumental undertaking. This annual report, and the Midflight section (starting on page 21) that addresses the strategic plan in particular, documents our efforts and successes to date, as well as some lessons learned along the way.

## Redoubling Our Efforts

Since the launch of the plan we've made tremendous gains, including securing multimillion-dollar gifts that have empowered us to engage dozens of members of Congress and respond vocally and forcefully to bird-hostile policies. As we continue to deliver on the plan's promise,

those of us leading Audubon into its next bright chapter need to redouble our efforts.

- **We must secure the philanthropic support needed to achieve our bold ambitions.** As part of its reinvention, Audubon has built a philanthropic infrastructure that integrates state-based fundraising with our national membership model and major donor initiatives. To become the nation's most effective conservation network, we need to secure transformative gifts that allow us to hire great people who generate stellar results.

- **We must continue to make investments that leverage the power of our bipartisan network.** Audubon's ability to engage stakeholders across the political spectrum—and through their love of birds, find common ground—is an advantage no other conservation organization possesses. Building on that momentum requires strategic investments in our policy operation and across the Audubon network.

- **We must use Audubon's world-class brand as an engine for promoting conservation.** Audubon has exceptional name recognition and credibility, and a proud legacy of advocacy. Our commitment to safeguard birds correlates with the 21st century's greatest global

priority: saving our planet. The fate of birds is linked to human destiny; our brand provides a phenomenal platform for inspiring others to wake up, get motivated, and take action.

- **We must shape an Audubon that looks like 21st-century America.** Bird enthusiasts continue to skew white, older, and affluent. Both Audubon and the conservation field as a whole must become more equitable, diverse, and inclusive if Audubon is to remain vital and relevant.

## Amazing Teachers

As a leader and philanthropist, I've always been drawn to organizations in the midst of reinvention. I made the decision to re-engage with Audubon, join the National Board, and take on the role of Chair because I saw the organization's potential to reassert its leadership and transform the conservation landscape.

Why do I have every confidence that Audubon will emerge as a world-class conservation organization? Because we will never lose sight of our reason for being—the magical, mysterious, majestic power of birds and what they teach us about our world. I look forward to working with you as we affirm and strengthen Audubon together.

Maggie Walker  
Board Chair

**I made the decision to take on the role of Chair because I saw the organization's potential to reassert its leadership and transform the conservation landscape.**

# Following Where Birds Lead

By connecting the work of the Audubon network—chapters, nature centers, national and state staff, volunteers, U.S. and international partners, and other supporters along each of the flyways of the Americas, Audubon weaves a seamless web of conservation across the hemisphere.



## Hemispheric Reach

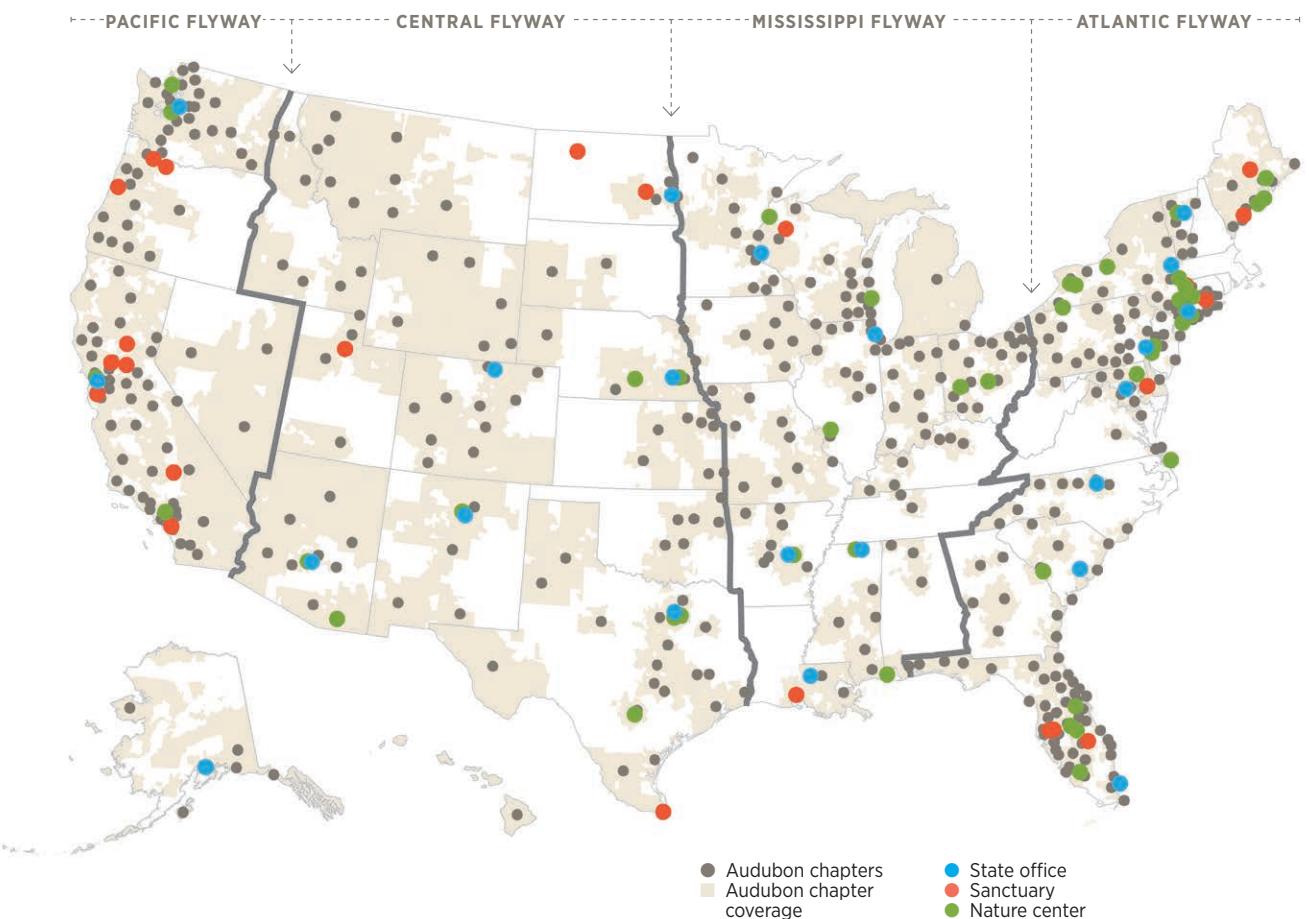
Each spring and fall, billions of migratory birds follow flyways from wintering to breeding grounds and back again. By protecting the web of life that represents America's richest veins of biodiversity, Audubon is safeguarding our great natural heritage for future generations, preserving our shared quality of life, and fostering a healthier environment.



## International Partnerships

Audubon is proud to be the BirdLife International partner for the United States. We work with local governments and NGOs in the Caribbean and Latin America to ensure birds are protected at every stage of their life cycle and migratory path. We collaborate with partners to build bird-based tourism programs, foster grassroots actions on climate change issues, and provide conservation policy and capacity development.

Argentina  
Bahamas  
Belize  
Bolivia  
Brazil  
Canada  
Chile  
Colombia  
Dominican Republic  
El Salvador  
Guatemala  
Mexico  
Panama  
Paraguay



# Grassroots Influence

## State Programs

Audubon's 22 state offices are highly effective agents at statehouses across America, and many provide statewide leadership for chapters and centers. State offices deliver on-the-ground results throughout the flyways.

## Centers

Forty-one Audubon nature centers introduce more than a million visitors each year to the natural world—and inspire them to help protect it through education and conservation action.

## Chapters

Audubon's 452 chapters are more than our face across the continent; they create a culture of conservation in local communities. As full partners in our Strategic Plan, chapters are a powerful force for advocacy, education, and engagement.

## Sanctuaries

Audubon's 23 sanctuaries encompass an incredible array of habitats and protect iconic landscapes for future generations.

## Collaborations

Audubon collaborates with BirdLife International and a network of international partners that serve as key contributors to a shared vision of bird and habitat conservation across the Americas.

# Visualizing Our Progress

To leverage the power of Audubon, we follow a tight framework of strategic conservation priorities. This focus allows us to most effectively collaborate and coordinate our conservation efforts across flyways and the hemisphere.

	<b>Strategic Priorities</b>	<b>Goals</b>	<b>Pacific Flyway</b>	<b>Central Flyway</b>	<b>Mississippi Flyway</b>	<b>Atlantic Flyway</b>
	<b>Coasts</b> Audubon utilizes science, policy, restoration, and engagement to increase coastal resilience, protect marine resources, and steward beach sites for birds and coastal communities.	<ul style="list-style-type: none"> <li>• Increase the populations of 16 flagship species at 500 priority sites.</li> <li>• Guide \$1 billion to Gulf of Mexico bird habitat restoration priorities.</li> </ul>	<ul style="list-style-type: none"> <li>• Arctic</li> <li>• Gray's Harbor</li> <li>• San Francisco Bay</li> <li>• Southern California Coast</li> <li>• Panama Bay</li> <li>• Chiloé Island, Chile</li> </ul>	<ul style="list-style-type: none"> <li>• Island Sanctuaries of Texas</li> <li>• Gulf of Mexico</li> </ul>	<ul style="list-style-type: none"> <li>• Gulf of Mexico</li> <li>• Mississippi River Delta</li> </ul>	<ul style="list-style-type: none"> <li>• Maine Islands</li> <li>• Long Island Sound</li> <li>• Coastal Carolinas</li> <li>• North/Central Florida Coast</li> <li>• Bahama Islands</li> <li>• Gulf of Mexico</li> </ul>
	<b>Working Lands</b> Audubon collaborates with landowners, land managers, government agencies, and private industry across the hemisphere to increase the quality of habitat on privately managed lands.	<ul style="list-style-type: none"> <li>• Increase or stabilize the populations of 20 flagship bird species in four priority landscapes.</li> <li>• Get 10,000 landowners to pledge to adopt bird-friendly practices.</li> </ul>	<ul style="list-style-type: none"> <li>• Central Valley, California</li> </ul>	<ul style="list-style-type: none"> <li>• Northern Great Plains</li> <li>• Sagebrush Ecosystem</li> <li>• Southern Great Plains</li> </ul>	<ul style="list-style-type: none"> <li>• Eastern Tallgrass Prairies</li> </ul>	<ul style="list-style-type: none"> <li>• Eastern Forests</li> </ul>
	<b>Water</b> Audubon engages and involves the public on issues surrounding water rights and water quality; restores habitats along rivers, wetlands, and deltas; and explores and implements market-based solutions that contribute to the achievement of our water goals.	<ul style="list-style-type: none"> <li>• Manage, protect, and restore more than 1 million acres of habitat in watersheds.</li> <li>• Get 250,000 people engaged in advocacy on local water-conservation measures.</li> </ul>	<ul style="list-style-type: none"> <li>• Salton Sea</li> <li>• Desert Salt Lakes</li> </ul>	<ul style="list-style-type: none"> <li>• Colorado River Basin and Delta</li> <li>• Great Salt Lake</li> <li>• Platte River</li> <li>• Rio Grande</li> </ul>	<ul style="list-style-type: none"> <li>• Great Lakes</li> <li>• Upper Mississippi</li> </ul>	<ul style="list-style-type: none"> <li>• Everglades</li> <li>• Delaware River Basin</li> </ul>
	<b>Bird-Friendly Communities</b> Audubon protects bird populations in America's cities and towns by providing food, shelter, safe passage, and places for birds to raise their young. Communities meet those needs through individual and collective actions—actions that also contribute to more sustainable human societies.	<ul style="list-style-type: none"> <li>• Address local threats to birds and connect people to conservation actions.</li> <li>• Grow 1 million bird-friendly plants by working with volunteers and local governments.</li> </ul>	<p>Using local expertise and creativity, the Audubon network identifies local opportunities to help birds and communities thrive through a wide range of programs and activities. Bird-Friendly Communities also provides the expertise and platform to coordinate engagement across the other core strategies.</p>			
	<b>Climate</b> Leveraging our climate science, Audubon creates far greater demand for change on the climate issue by tapping into people's passion for birds.	<ul style="list-style-type: none"> <li>• Implement adaptation strategies on 300,000 acres of coastal wetlands and marshes.</li> <li>• Add 1 million new people to the climate issue through outreach and advocacy efforts.</li> <li>• Secure 10 new state-based climate policy victories.</li> </ul>	<p>Leveraging Audubon's climate science, Audubon follows people's passion for birds to create a greater demand for change at the local, state, national, and hemispheric levels. Focused conservation policy priorities and targeted engagement initiatives that mix individual and collective action will bring 1 million Americans to the climate conversation during the next five years.</p>			



# Climate

Audubon science has made it clear that climate change is one the biggest threats to North America's birds. We're working in key states and congressional districts to push for meaningful action on climate change at the local, state, and federal levels. Our diverse membership gives us credibility on both sides of the aisle, and because we target geographies, rather than individual legislators, we are able to advance bipartisan solutions no matter which party holds a majority in Congress.

## 8.5 million

Number of trees planted per year, for a decade, equivalent to the carbon offset by new sustainable-energy standards in Arkansas



### **A Pioneering Voice for Federal Climate Legislation**

Audubon was one of the first green groups to support a national carbon tax, proposed by House Republicans, that could help achieve the goals of the Paris climate accord. And we continue to work with moderates and pragmatists in 60 congressional districts to support commonsense climate-friendly and clean-energy measures that can achieve significant bipartisan support.

#### **Renewable-Energy Victory In Arkansas**

Audubon worked with the Arkansas Public Energy Commission to create policies that will limit carbon pollution in the state. The energy savings from the new standards will prevent an estimated 331,000 metric tons of CO<sub>2</sub> emissions annually, roughly the equivalent of removing 71,000 cars from the road for a year.

#### **Grassroots Win in South Carolina**

Audubon members helped convince South Carolina legislators to reauthorize the state's Conservation Bank, a source of funding used to preserve rich, natural landscapes, in perpetuity. Since its inception in 2002, the bank has protected nearly 300,000 acres, including much of Audubon's Francis Beidler Forest.



**WESTERN BLUEBIRD** The Western Bluebird is one of seven species tracked for Audubon's Climate Watch program. The data will reveal how birds are reacting to a warming world.

Great Blue Heron  
in front of an oil  
refinery in Padilla  
Bay, Washington.



# Coasts

Audubon preserves and restores coastlines to ensure shorebirds can thrive, creating coastal resiliency that also protects communities of people from the threat of storms and sea-level rise. By focusing on the most iconic and threatened birds, and the breeding, stopover, and wintering sites they need in each flyway, we create a safety net for the hundreds of other species that rely on similar habitats.

**\$20.8 billion**

Funds from the Deepwater Horizon settlement that Audubon will help direct toward coastal restoration throughout the Gulf

Barrier island in Plaquemines Parish, Louisiana.

## **A Plan for Bringing the Gulf Coast Back from Disaster**

Audubon's new comprehensive Gulf of Mexico restoration plan will leverage funds from the BP Deepwater Horizon settlement to help the region recover from the ravages of oil spills, hurricanes, and other threats. To create it, Audubon scientists mapped sites vital to 11 target species and identified the restoration projects most imperative to the birds' survival.

## **Fighting to Protect an Imperiled Arctic**

Every year, billions of birds travel across the hemisphere to breed along the Arctic tundra and feed in the Beaufort and Chukchi seas. Audubon collaborates with local, national, and international partners to prevent drilling in the Arctic National Wildlife Refuge, one of the most productive bird nurseries on the planet.

## **Champion of a Healthy Atlantic Fishery**

Months of Audubon's advocacy work convinced fishery managers along the Atlantic coast to implement strong catch limits and close areas to harmful fishing practices. These decisions will help Atlantic herring recover, benefitting seabirds, marine mammals, and larger fish.



**BROWN PELICAN** Audubon South Carolina is working with the Army Corps of Engineers to restore Crab Bank, home to 38 percent of the Atlantic Flyway's Brown Pelican population.



# Bird-Friendly Communities

Because birds and people share the same spaces, Audubon strives to ensure human environments remain healthy and vibrant for both. To accomplish that we work directly with communities, engaging residents, tapping local expertise, and fostering an inclusive and equitable experience. We focus on individual actions that result in big-picture change.

## 230,000

Number of people using Audubon's Plants For Birds portal to find native plants

The Elisha Mitchell Audubon Society helped create a bird-friendly native plants garden in Asheville, North Carolina.



### A Catalyst for Native Plants Across the Country

This year, with the support of the Coleman and Susan Burke Center for Native Plants, Audubon expanded its Plants For Birds program. Hundreds of thousands of people now use Audubon's online native-plant finder to make their yards bird-friendly, and grants from the Center for Native Plants have awarded upwards of \$140,000 to more than 30 Audubon centers and chapters to engage their communities.

### Neighborhood Renewal in Philadelphia

This fall saw the opening of the Discovery Center, a nature-focused educational facility managed jointly by Audubon Pennsylvania and Philadelphia Outward Bound School. Audubon worked collaboratively with local residents and community leaders to ensure that the space serves its immediate neighbors and is an asset for the entire region.

### Campus Chapters for College Students

To engage the next generation of conservation leaders, Audubon launched a campus chapter program at 11 schools across the country. The already-popular program partners campus chapters with local Audubon chapters on projects such as native-plant gardens on campus to advance conservation and community science.



**COMMON YELLOWTHROAT** Through programs like Lights Out, Audubon works to make buildings safe for millions of migrating birds, including the Common Yellowthroat.



# Working Lands

Working lands represent one of the best hopes for conservation. These parcels of forest, ranches, and farms add up to roughly a billion acres—or about half of the land in the Lower 48. Audubon collaborates with landowners, land managers, government agencies, and private industry to make working lands good homes for birds while ensuring they remain economically sustainable.

## 1 million

Number of acres targeted for Audubon's Conservation Ranching program in 2019

### A True Partner for Private Landowners

In 2018, Audubon's Conservation Ranching program brought more than 800,000 acres of critical grassland habitat under bird-friendly management—a number that includes more than 50 ranches across five states. The program also reached another milestone: Roam Ranch in Texas became the first bison ranch to earn Audubon's certification.

### Big Gains for Grassland Birds

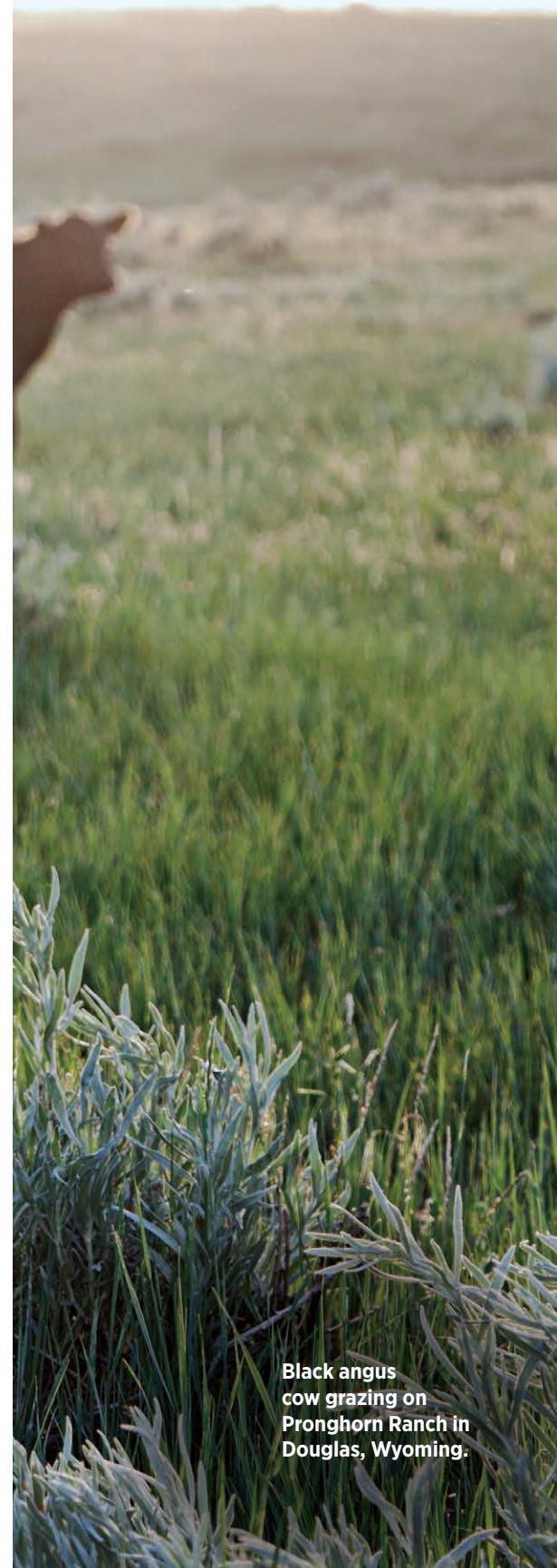
Audubon was instrumental in preserving funding for conservation in key pieces of legislation, including the Farm Bill. As a result, hundreds of millions of dollars will be funneled to landowners to help them better manage their property for birds.

### A Seed Gift for Sustained Funding

Working with local donors and landowners, Audubon was able to leverage a single gift seventeen-fold to drive more federal and state dollars to bird conservation in the Dakotas. Audubon has used this funding to conserve more than 20,000 acres of critical wetland habitat in the northern Great Plains.



**TRICOLORED BLACKBIRD** By collaborating with local landowners, Audubon California has saved between 90 and 100 percent of Tricolored Blackbirds nesting on farmland.



Black angus cow grazing on Pronghorn Ranch in Douglas, Wyoming.



# Water

It's not easy to balance the needs of birds, people, and economies in an era of increased water scarcity, but that's just what Audubon is doing for rivers, lakes, and deltas throughout the United States. By activating our network and bringing our political and technical expertise to the fore, we have built alliances that ensure water remains flowing for everyone.

## \$4 billion

Amount of money available in California for water and climate sustainability action from Prop 68

Colorado River winding through the Grand Canyon in Arizona.



### A Unifying Force in Arid Landscapes

Audubon and its coalition of 65,000 birders, hunters, brewers, and anglers were at the table as seven states gathered support for the Colorado River Drought Contingency Plan, an agreement necessary to achieve water sustainability in the Southwest. We also rallied the support to help pass California's Prop 68, which includes \$200 million for restoration projects at the Salton Sea.

### Lifeline for the Everglades Ecosystem

When America's Water Infrastructure Act of 2018 was signed into law, it was thanks to the advocacy of thousands of Audubon members. The law authorizes the creation of a reservoir near Florida's Lake Okeechobee that will store and direct water to the Everglades and help reduce toxic algal blooms along the coasts.

### Securing the Future of the Great Lakes

More than 11,000 Audubon members called on lawmakers to protect America's largest source of fresh water from invasive species and to maintain \$300 million in funding for the Great Lakes Restoration Initiative. The multiagency plan supports projects that improve the region's water quality and safeguard birds like the Least Bittern.



**WOOD STORK** Last year's hurricane season brought an unexpected boon: More fresh water meant an exceptional nesting season for birds like the Wood Stork in Florida's Everglades.



# Next-Generation Conservation Leaders

Audubon's fellowship initiatives are proof of our commitment to the future of an inclusive conservation movement. Audubon fellows are leaders-in-training for environmental communications, conservation education, field organizing, field biology, public policy, geospatial information systems, and much more.

**"This gave me an opportunity and the experience to pinpoint my passion."**

Abigail Minor, a Mackenzie fellow with Audubon Texas

**Abigail Minor (top) with campers at a bird blind in Pedernales Falls State Park, Texas.**

## Walker Communications Fellowship

Now in the program's third year, the Walker Communications Fellowship is an innovative vehicle for young writers, videographers, and social media experts to convey Audubon's work to their peers. The project offers fellows leadership training and opportunities, while Audubon learns from them how to connect with a younger, more diverse constituency.

## Mackenzie Fellowship

The Mackenzie Fellowship, launched in 2018, focuses on building nature-based leadership skills to connect kids from traditionally underrepresented backgrounds with conservation. The fellows are based at Audubon nature centers in Arizona and Texas and are being trained in Audubon conservation-education methods that provide life-changing outdoor experiences to high school students.

## Dangermond Fellowship

Adept in geospatial mapping, Dangermond fellows are being trained for leadership roles at the intersection of data, conservation science, and public policy. They build tools that help Audubon science and policy experts visualize and advocate for solutions that meet community priorities while protecting birds and the places they need at the same time.

## Schneider Fellowship

During their tenure at Audubon, Schneider fellows work directly with Audubon's D.C.-based experts to help carry out our climate change work at the federal level. They support efforts to develop policy and legislative solutions to address a changing climate and assist with advocacy in Congress.

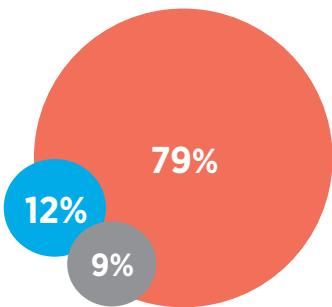
## What's Next at Audubon

In 2019, Audubon will partner with the Fund II Foundation on an apprenticeship program. Apprentices will spend a year in various roles, such as network building and communications, honing skills that will help them seamlessly transition to the conservation workforce.



# Summary Report for 2018

**2018 REVENUE\***  
**\$116,692**

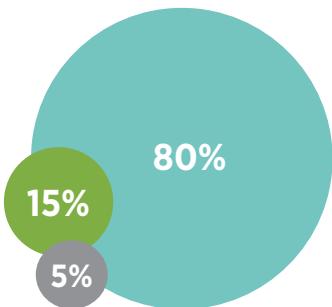


**Contributions, grants, and bequests**

**Earned income and other revenue**

**Investment earnings, appropriated**

**2018 EXPENSES\***  
**\$106,295**



**Conservation programs**

**Fundraising**

**Management and general**

\*Dollars in thousands

Additional information is available at [audubon.org](http://audubon.org)

## CONDENSED STATEMENT OF ACTIVITIES

Year ended June 30, 2018 (dollars in thousands)

### REVENUES, GAINS, AND OTHER SUPPORT

Contributions, grants, and bequests	\$92,158
Earned income and other revenue	14,537
Investment earnings, appropriated	9,997
<b>TOTAL REVENUES, GAINS, AND OTHER SUPPORT</b>	<b>116,692</b>

### EXPENSES

#### Conservation programs

Field conservation programs	58,705
National conservation programs	27,016
	85,721

#### Fundraising

Membership development	5,111
Other development	10,401
	15,512

#### Management and general

	5,062
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### TOTAL EXPENSES

<b>TOTAL EXPENSES</b>	<b>106,295</b>
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### RESULTS FROM OPERATIONS

Investment earnings, not-appropriated, and other gains	8,251
Charitable trust additions and changes in value	2,132
Pension and post retirement activity	3,476
<b>CHANGE IN NET ASSETS</b>	<b>24,256</b>
<b>NET ASSETS AT BEGINNING OF YEAR</b>	<b>455,914</b>
<b>NET ASSETS AT END OF YEAR</b>	<b>\$480,170</b>

## CONDENSED STATEMENT OF FINANCIAL POSITION

June 30, 2018 (dollars in thousands)

### ASSETS

Cash and investments	\$297,081
Receivables; net	25,538
Beneficial interest in charitable trusts; net	41,388
Land, buildings, and equipment; net	145,606
Other assets	2,390
<b>TOTAL ASSETS</b>	<b>512,003</b>

### LIABILITIES AND NET ASSETS

Accounts payable and accrued expenses	10,698
Deferred rent, tuition, and other liabilities	6,797
Funds held for others	2,965
Obligations under charitable trusts	7,842
Pension and post retirement benefit liability	3,531
<b>TOTAL LIABILITIES</b>	<b>31,833</b>
<b>NET ASSETS</b>	<b>480,170</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$512,003</b>



# Directory

A guide to the national, flyway, state, and local resources of the National Audubon Society

## NATIONAL AND PROGRAM OFFICES

**Audubon Headquarters**  
225 Varick Street  
New York, NY 10014

**National and International Programs**  
1200 18th Street, Suite 500  
Washington, DC 20036

**Customer Service**  
customerservice@audubon.org  
(844) 428-3826

**Chapter Services**  
chapter\_services@audubon.org  
(844) 428-3826

**Development Bequests and Charitable Trusts**  
(212) 979-3033

## AUDUBON FLYWAYS

**Atlantic Flyway**  
**Audubon Flyway Office**  
1200 18th Street, Suite 500  
Washington, DC 20036  
(202) 861-2242

**Central Flyway**  
**Audubon Flyway Office**  
2201 Main Street, Suite 600  
Dallas, TX 75201  
(214) 370-9735

**Mississippi Flyway**  
**Audubon Flyway Office**  
3801 Canal Street, Suite 325  
New Orleans, LA 70119  
(225) 768-0820

**Pacific Flyway**  
**Audubon Flyway Office**  
220 Montgomery Street  
Suite 1000  
San Francisco, CA 94104  
(415) 644-4600

## STATE OFFICES, CENTERS, AND SANCTUARIES

**Alaska**  
**State Office**  
**Audubon Alaska**  
431 W. 7th Avenue  
Suite 101  
Anchorage, AK 99501  
(907) 276-7034

**Arizona**  
**State Office**  
**Audubon Arizona**  
3131 South Central Avenue  
Phoenix, AZ 85040  
(602) 468-6470

**Centers and Sanctuaries**  
**Appleton-Whitell Research Ranch**  
366 Research Ranch Road  
Elgin, AZ 85611  
(520) 455-5522

**Nina Mason Pulliam Rio Salado Audubon Center**  
3131 South Central Avenue  
Phoenix, AZ 85040  
(602) 468-6470

**Arkansas**  
**State Office**  
**Audubon Arkansas**  
4500 Springer Boulevard  
Little Rock, AR 72206  
(501) 244-2229

**Centers and Sanctuaries**  
**Little Rock Audubon Center**  
4500 Springer Boulevard  
Little Rock, AR 72206  
(501) 244-2229

**California**  
**State Office**  
**Audubon California**  
220 Montgomery Street  
Suite 1000  
San Francisco, CA 94104  
(415) 644-4600

**Centers and Sanctuaries**  
**Audubon Bobcat Ranch**  
25929 County Road 34  
Winters, CA 95694  
(530) 795-4116

**Audubon Center at Debs Park**  
4700 North Griffin Avenue  
Los Angeles, CA 90031  
(323) 221-2255

**Glide Ranch**  
36355 Russell Boulevard  
Davis, CA 95616  
(530) 768-8518, ext. 134

**Kern River Preserve**  
P.O. Box 1662  
Weldon, CA 93283  
(760) 378-2531

**Richardson Bay Audubon Center and Sanctuary**  
376 Greenwood Beach Road  
Tiburon, CA 94920  
(415) 388-2524

**Starr Ranch Sanctuary**  
100 Bell Canyon Road  
Trabuco Canyon, CA 92679  
(949) 858-0309

**Colorado**  
**Regional Office**  
**Audubon Rockies Region**  
116 North College Avenue, Suite 1  
Fort Collins, CO 80524  
(970) 416-6931

**Connecticut**  
**State Office**  
**Audubon Connecticut**  
613 Riversville Road  
Greenwich, CT 06831  
(203) 869-5272

**Centers and Sanctuaries**  
**Audubon Center at Bent of the River**  
185 East Flat Hill Road  
Southbury, CT 06488  
(203) 264-5098

**Audubon Center in Greenwich**  
613 Riversville Road  
Greenwich, CT 06831  
(203) 869-5272

**Illinois**  
**Regional Office**  
**Audubon Great Lakes**  
17 North State Street, Suite 1690  
Chicago, IL 60602  
(312) 453-0230

**Edith Leopold Sanctuary**  
182 Ringerman Hill Road  
East Hartland, CT 06027  
(860) 364-0520

**Emily Winthrop Miles Wildlife Sanctuary**  
99 West Cornwall Road  
Sharon, CT 06069  
(860) 364-0520

**Fairchild Wildflower Garden**  
**Caldwell Sanctuary**  
**Gimbel Sanctuary**  
**Oneida Marsh**  
**Hemlock Gorge**  
**Wood Duck Swamp**  
c/o Audubon Center in Greenwich  
613 Riversville Road  
Greenwich, CT 06831  
(203) 869-5272

**Guilford Salt Meadows Sanctuary**  
The Meadowlands  
330 Mulberry Point Road  
Guilford, CT 06437  
(203) 264-5098

**Sharon Audubon Center**

325 Cornwall Bridge Road  
Sharon, CT 06069  
(860) 364-0520

## Florida

**State Office**  
**Audubon Florida**  
4500 Biscayne Boulevard  
Suite 350  
Miami, FL 33137  
(305) 371-6399

**Conservation Office**  
308 North Monroe  
Tallahassee, FL 32301  
(850) 222-2473

**Centers and Sanctuaries**  
**Audubon Center for Birds of Prey**  
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**A flock of Snow Geese flies over Aurora, New York.**



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