## Part 5: Summary of Financial Projections

## **Income and Expenditure Analysis**

|   |                       | ĺ                 |                        | Ť                   |                     |
|---|-----------------------|-------------------|------------------------|---------------------|---------------------|
|   | 1999/00               | <u>2000/01</u>    | 2001/02                | 2002/03             | 2003/04             |
|   | <u>£'000</u><br>Final | £'000<br>Forecast | <u>£'001</u><br>Budget | £'000<br>Projection | £'000<br>Projection |
| Earned and Self generated income  | <u> </u>              |                   | <u>g</u>               |                     |                     |
| Curatorial activities   | 816                   | 928               | 2,056                  | 1,917               | 2,024               |
| Education<br>Marketing & Public Affairs                                 | 449<br>2,883          | 574<br>3,441      | 404<br>5,590           | 506<br>6,140        | 557<br>6,179        |
| BMCO (Net Income/(Expense)  | 325                   | (470)             | 1,421                  | 1,625               | 1,765               |
| Catering (Net income/(Expense) BMDT                                     | 258<br>137            | 399<br>250        | 920<br>300             | 980<br>400          | 1,046<br>550        |
| Directorate / Finance   | 3,126                 | 2,103             | 3,197                  | 3,230               | 3,223               |
| Total Income  | 7,994                 | 7,225             | 13,888                 | 14,798              | 15,345              |
| <u>Expenditure</u>  |                       |                   |                        |                     |                     |
| Curatorial activities   | (10,447)              | (10,178)          | (12,259)               | (12,613)            | (12,977)            |
| Education   | (1,007)               | (1,237)           | (1,217)                | (1,251)             | (1,286)             |
| Marketing & Public Affairs<br>BMDT                                      | (7,097)<br>(595)      | (9,327)<br>(757)  | (11,291)<br>(801)      | (12,311)<br>(822)   | (12,703)<br>(760)   |
| Operations  | (13,509)              | (14,668)          | (17,357)               | (17,301)            | (17,796)            |
| Human Resources Directorate / Finance                                   | (744)                 | (886)             | (1,344)                | (1,418)             | (1,442)             |
| Directorate / Finance   | (2,095)               | (2,017)           | (2,094)                | (2,157)             | (2,115)             |
| Total expenditure   | (35,494)              | (39,070)          | (46,363)               | (47,873)            | (49,079)            |
| Existing net income / (expenditure)                                     | (27,500)              | (31,846)          | (32,475)               | (33,075)            | (33,734)            |
|   |                       |                   |                        |                     |                     |
| Study Centre  |                       |                   |                        |                     |                     |
| Study Centre income   | 0                     | 0                 | 0                      | 0                   | 0                   |
| Study Centre expense  | 0                     | 0                 | 0                      | 0                   | 0                   |
| Study Centre savings  | 0                     | 0                 | 0                      | 0                   | 0                   |
| Net Study Centre income / (expense)                                     | 0                     | 0                 | 0                      | 0                   | 0                   |
| Contingency   | 0                     | (500)             | (500)                  | (500)               | (500)               |
| Transfer to Capital Expenditure Reserves                                | 5,075                 | 5,813             | 4,770                  | 5,658               | 5,261               |
| Grant<br>Additional funding required                                    | 34,721                | 34,881            | 35,969                 | 36,469<br>2,500     | 36,469<br>3,000     |
| Reorganisation Provision  | 2,553                 |                   |                        |                     |                     |
| Reorganisation Provision Release<br>Great Court Commissioning Provision | (500)                 | 500               |                        |                     |                     |
| Surplus/ (deficit) for the year   | 93                    | (2,778)           | (1,776)                | (264)               | (26)                |
| ,   |                       | ( , )             | ( 1 )                  | (== 7)              | ζ=-7                |
| Cumulative General Fund   | 600                   | (2,177)           | (3,953)                | (4,217)             | (4,243)             |
|   |                       | (=,.,,)           | (5,700)                | (.,=.,)             | (.,= 10)            |