



Strategy suggestions

People Pillar (Social Initiatives)

Green Team Initiative (Tactical)

- ESG Pillar: People
- Explanation: Engage staff by forming a cross-departmental "green team" that suggests and leads eco-friendly practices in daily operations <u>cvent.com</u>. This empowers employees to take ownership of sustainability efforts and share innovative ideas.
- **Budget:** Approximately \$500 (for team meetings, training materials, and small rewards for participation)
- Objectives: Short-term: Identify "quick win" actions (e.g. reducing paper use, improving recycling in each department) and boost employee engagement in sustainability. Long-term: Foster a sustainability-focused culture with empowered staff continuously finding efficiency improvements.
- Double Materiality: Financial: Higher staff engagement can improve operational efficiency and reduce waste, yielding cost savings <u>cvent.com</u>.
 Sustainability: An engaged team drives ongoing environmental and social initiatives, ensuring green practices are embedded in service delivery.
- Alignment: Supports GRI 401 (Employment) and GRI 404 (Training & Education) through employee involvement and learning. Contributes to UN SDG 8 (Decent Work & Economic Growth) by improving job satisfaction and SDG 12 (Responsible Consumption & Production) via staff-led waste reduction initiatives.

Local Hiring & Training Program (Transformative)

- ESG Pillar: People
- Explanation: Prioritize hiring from the local community and provide skills training (e.g. hospitality skills workshops or apprenticeships) to nearby residents. Partner with local schools or institutes to build a talent pipeline. This boosts local employment and strengthens community relations menzies.co.uk.
- **Budget:** Approximately \$5,000 (for training sessions, partnerships with local educators, and outreach)

- Objectives: Short-term: Fill staffing needs by recruiting locally, reducing labor shortagesmenzies.co.uk, and lower recruitment costs (local hires require less relocation support). Long-term: Increase employee loyalty and retention by investing in community members' careers, and uplift the community's economy through job creation.
- Double Materiality: Financial: Lower turnover and recruiting costs due to improved employee retention and a reliable local talent pool.
 Sustainability: Strengthens community well-being and brand reputation, as the resort is seen as a supportive local employermenzies.co.uk. Guests increasingly appreciate and reward businesses that support local peoplemenzies.co.uk, which can translate into loyalty and revenue.
- Alignment: Supports GRI 203 (Indirect Economic Impacts) and GRI 413
 (Local Communities) by contributing to local development. Advances UN
 SDG 8 (Decent Work & Economic Growth) through job creation and SDG 11
 (Sustainable Cities & Communities) by investing in the local community's
 resilience.

Planet Pillar (Environmental Initiatives)

Resource Efficiency Upgrades (Tactical)

- ESG Pillar: Planet
- Explanation: Implement low-cost upgrades to reduce energy and water use. Examples include swapping to LED lighting, installing motion sensors/timers for lights and HVAC, low-flow faucets and showerheads, and encouraging towel/linen reuse programshospitalityinsights.ehl.edu.
 Regular maintenance "check-ups" and energy audits ensure equipment runs efficientlycvent.comcvent.com.
- **Budget:** Approximately \$10,000 (for LED bulbs, low-flow fixtures, and basic sensor controls; many costs recouped through lower utility bills)
- Objectives: Short-term: Cut utility consumption (electricity, heating, water) by simple retrofits and staff/guest awareness, achieving immediate cost savings. Long-term: Lower the resort's carbon and water footprint continuously, moving toward climate goals and mitigating risks of future energy/water price hikes or shortages.
- Double Materiality: Financial: Reduced energy and water use directly lower operating costs a 10% energy reduction across the hotel sector can save hundreds of millions, improving the bottom line<u>energystar.gov</u>. It also shields the business from volatile energy prices<u>menzies.co.uk</u>.
 Sustainability: Cuts greenhouse gas emissions and conserves water,

- contributing to climate-change mitigation and responsible resource use. Energy management systems, for example, not only save costs but also optimize usage for lower emissions hospitality insights. ehl. edu.
- Alignment: Supports GRI 302 (Energy) and GRI 303 (Water) by tracking and reducing consumption. Advances UN SDG 7 (Affordable and Clean Energy) through efficiency and SDG 6 (Clean Water and Sanitation) via water-saving measures, as well as SDG 13 (Climate Action) by lowering carbon emissions.

Waste Reduction & Composting (Transformative)

- ESG Pillar: Planet
- Explanation: Launch a comprehensive waste management program aiming for "zero waste." This includes providing clearly labeled recycling bins throughout the property, eliminating single-use plastics (e.g. replace bottled water with refillable dispensers), and composting organic wastehospitalityinsights.ehl.eduhospitalityinsights.ehl.edu. Partner with local farms or gardens to donate compost, and with food banks to donate safe leftover foodhospitalityinsights.ehl.eduhospitalityinsights.ehl.edu.
- **Budget:** Approximately \$1,000 (for waste bins, composting units, and training staff on waste separation; may *save* disposal costs over time)
- Objectives: Short-term: Divert a significant portion of waste from landfills by recycling and composting, and cut trash hauling costs. Long-term: Achieve near-zero landfill waste – creating a circular system where resources are reused – and engage guests and staff in a culture of waste consciousness.
- Double Materiality: Financial: Lower waste hauling and disposal fees, and potential revenue or savings from turning waste to compost or bioproducts. Donating excess food can reduce waste disposal costs and may yield tax benefits, while also improving community relations.
 Sustainability: Dramatically reduces environmental impact less landfill use means lower methane emissions and pollution. Composting returns nutrients to the soil, and cutting plastics helps protect local land and sea ecosystems. Guests appreciate visible waste-reduction efforts, which can enhance the brand (nearly 80% of hotel guests value sustainable practices and will avoid hotels that greenwash or don't walk the talkevent.comcvent.com).
- Alignment: Supports GRI 306 (Waste) by systematically managing and reducing waste output. Tied to UN SDG 12 (Responsible Consumption & Production), particularly target 12.5 on waste reduction and 12.3 on food

waste, and SDG 13 (Climate Action) by lowering emissions from waste decomposition.

Sustainable Procurement & Local Sourcing (Transformative)

- ESG Pillar: Planet
- Explanation: Adopt a sustainable purchasing policy that favors ecofriendly and local products. Source food ingredients from nearby organic
 farms and fisheries, prioritizing seasonal local produce to cut down on
 transport emissionshospitalityinsights.ehl.edu. Similarly, purchase greencertified cleaning supplies, toiletries, and guest amenities in bulk or in
 biodegradable packaging. Whenever possible, choose local artisans and
 materials for decor and renovations, aligning with Borgo Egnazia's use of
 local materials and heritage.
- Budget: ~\$0 \$2,000 (mainly administrative effort; local sourcing can be cost-neutral or even save money by reducing long supply chains. Any slight premium is offset by marketing benefits and reduced transport costs)
- Objectives: Short-term: Increase the percentage of goods procured from local and sustainable sources (track spend on local vendors), reducing the resort's carbon footprint and supporting the regional economy. Long-term: Establish a resilient supply chain with trusted local partners, reduce dependency on long-distance suppliers, and enhance authenticity (guests get fresh, local cuisine and products). This long-term shift also buffers against global supply disruptions.
- Double Materiality: Financial: Strengthening local supplier relationships can stabilize costs and improve quality control. Fewer middlemen and shorter transport routes often mean savings, and marketing the resort's "locally sourced" experience can attract eco-conscious guests willing to pay a premiummenzies.co.uk. Sustainability: Locally sourced food and goods have a lower carbon footprint (less transportation and refrigeration) and often use fewer harmful chemicalshospitalityinsights.ehl.edu. The policy also encourages sustainable farming and production practices in the community. Overall, it merges business continuity with environmental stewardship.
- Alignment: Supports GRI 204 (Procurement Practices) by increasing spend on local suppliers, and GRI 308/414 (Supplier Environmental and Social Assessment) through choosing vendors with good ESG practices. Advances UN SDG 12 (Responsible Consumption & Production) by

promoting sustainable supply chains, and SDG 8 (Decent Work & Economic Growth) via support for local businesses. It also touches on SDG 13 (Climate Action) by cutting emissions from transport.

Green Transportation Options (Tactical)

- ESG Pillar: Planet
- Explanation: Promote low-carbon transport for guests and staff. Install a
 couple of electric vehicle charging stations for guests with EVscvent.com.
 Offer bicycles or e-bikes for guests to rent or use freely to explore the area
 (capitalizing on Borgo Egnazia's beautiful Puglian countryside). Where
 feasible, provide a shuttle service using electric or hybrid vehicles to
 nearby attractions or transit hubscvent.com. Encourage ride-sharing
 among staff or provide a shuttle for employees from nearby towns to
 reduce individual car use.
- Budget: Approximately \$5,000 (for purchasing a set of bicycles and helmets, and installing basic EV charging units – potentially in partnership with a sponsor or EV company)
- Objectives: Short-term: Give guests convenient green transport
 alternatives (bikes, EV charging), improving their experience and reducing
 the resort's transportation emissions. Long-term: Gradually transition the
 resort's own vehicle fleet towards electric, and establish Borgo Egnazia as a
 leader in sustainable mobility (reinforcing its existing initiatives). Over time,
 contribute to local air quality improvements and reduced traffic
 congestion.
- Double Materiality: Financial: Attracts eco-minded travelers (increasing occupancy and loyalty) and can lead to partnerships or incentives (e.g. government grants for EV infrastructure or bike programs). Operationally, electric shuttles have lower fuel and maintenance costs over time.
 Sustainability: Cuts greenhouse gas emissions and air pollution from guest and staff travel. It aligns with global climate goals by reducing reliance on fossil fuels for tourism transportationcvent.com. Visible commitments like bike rentals and EV stations also enhance the resort's sustainable image, potentially allowing a modest price premium or differentiator in the market.
- Alignment: Supports GRI 305 (Emissions) by targeting Scope 3 emissions from transportation. Aligns with UN SDG 11 (Sustainable Cities & Communities – target on sustainable transport) and SDG 13 (Climate Action) by promoting low-carbon mobility solutions.