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Barriers to Adoption for Learning Analytics at a Dutch University

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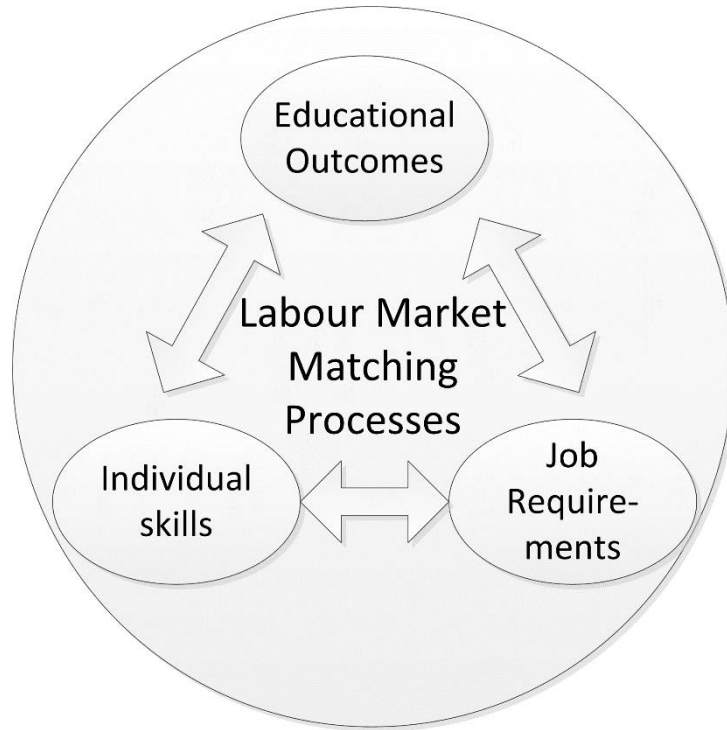
Overcoming Barriers to Adoption for Learning Analytics at a Dutch University

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Who are we?



The Center of Job Knowledge Research is a multidisciplinary thinktank and research incubator that aims to engage stakeholders from academia, industry, and government to elucidate how job knowledge may be used to facilitate individual, organization, and nation level person-education-workplace matching processes.



Contents

- UvaInform History
- Process and Pilots
- Organization and Project Management
- Lessons Learnt

The UvAInform Project - History

- Initiated as a proposal from the ICTS Department
- Expertise group Education ICT (EGO-ICT) Reserved budget of 150K
- EGO-ICT dislike of (bottom-up) tender procedure with limited strategic vision
- Focus Group Learning Analytics Established Late 2012
- UvAInform proposal approved in June 2013
 - Central infrastructure (LRS)
 - (De?)centralized pilots

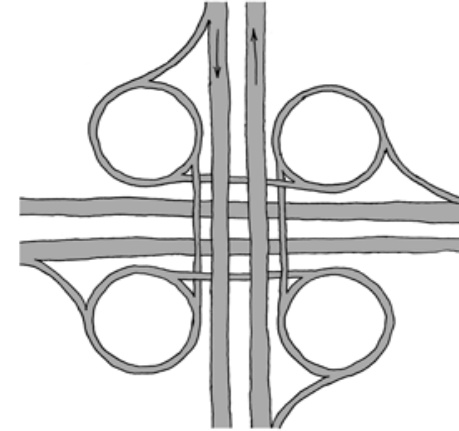
Responsibilities of the LA Focus Group

- Create vision on LA
- Avoid duplication of effort
- Starter engine for ethics board
- Source of advice for LA (related) projects
- Communication channel with the VU and HvA, Surf, & Internationally

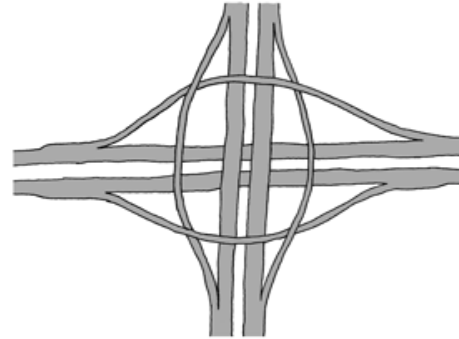
UvAInform Process

HIGHWAY ENGINEER PRANKS:

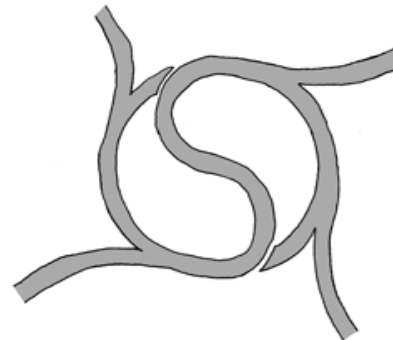
THE INESCAPABLE CLOVERLEAF:



THE ZERO-CHOICE INTERCHANGE:



THE ROTARY SUPERCOLLIDER:



UvAInform Process

The process

Focus Group: evaluation criteria

Rated Evaluation Criteria

(1: Not at all important-7 - Extremely important)

1. Feedback for learning (yes/no) 6.33
2. Scalability of the project (Course / Faculty / Institution / National / World-wide / National / International) 5.89
3. Feedback for teaching (yes/no) 5.86
4. Feedback for curriculum (yes/no) 5.75
5. Ethical concerns associated with the project (free text) 5.53
6. Use of the common infrastructure (multiple-select, none, dashboard, Learning Record Store, Sakai CLE xAPI enabled) 4.94
7. Estimated Cost (Low < 10K, Medium 10K-20K, High > 20K)" 4.92
8. Production of open source software (yes / no) 4.83

Rated Evaluation Criteria

(1: Not at all important-7 - Extremely important)

- 9. Sustainability (No chance of adoption, planned as a local service, planned as an UvA wide service) 4.83
- 10. Project risk (such as bottleneck with resources, project deadline (low, medium, high) 4.78
- 11. Dissemination of knowledge (whitepaper, scientific publication) 4.78
- 12. Reusability from external projects (none, some, totally) 4.69
- 13. Product Risk such as nonsense feedback being provided to students (low, medium, high) 4.61
- 14. Complexity (low, medium, high) 3.56
- 15. Novel research? (yes/no) 3.33

UvAInform Process

The process

- Focus Group: evaluation criteria

- Definition of initial pilots

- Discussion with an external expert (Erik Duval)

- Dilemma – how to agree on the separate pilots

- Dilemma – To LRS or not to LRS?



Learning Record Store

- Community sourced, secure, scalable repository/infrastructure
- Store and retrieve statement data reliably and ensures a good scalable storage layer for various types of data and data streams
- Scales above 100 billion records.
- These data can be made available in a secure and consistent way for further analysis.
- Upon this LRS infrastructure dashboards can be built or developed for the delivery of (analysed) data to students, educators, and researchers

<http://tincanapi.com>

UvAInform Process

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- Dilemma – To LRS or not to LRS

- Definition of LRS as separate project

- All faculties present their research ideas (Pecha Kucha Format)

- Dilemma – How to agree on pilot requirements and associated budgets

- Result: 7 small pilots in 3 pilot clusters

Cluster 1: Mirroring of traditional and non-traditional study performance to students

- UvA Mirror (COACH)

Visualize the position of individuals in the context of the group

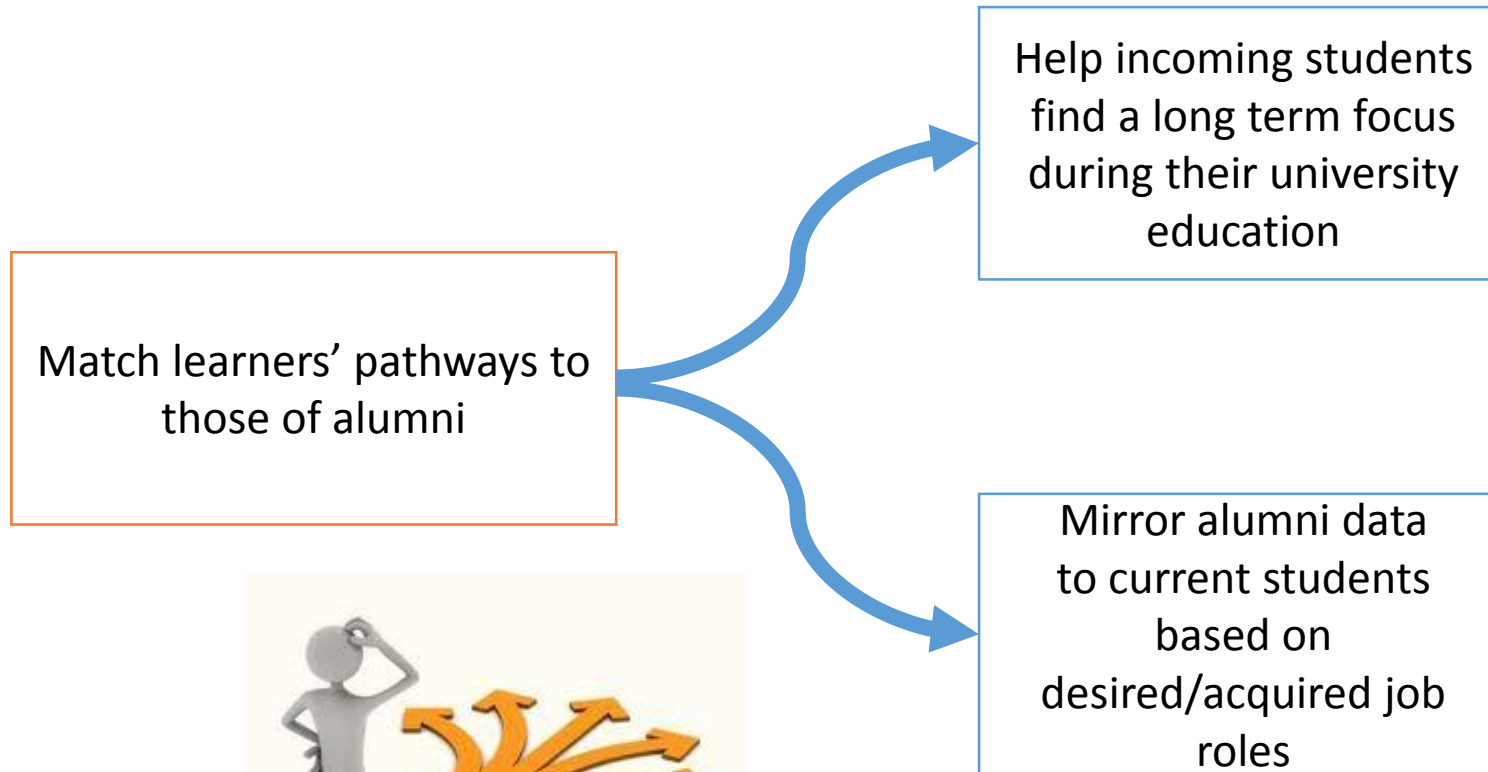
- Cluster Exam Feedback (qDNA)

More fine grained mirroring of exam results to provide students and teachers with insight in the development on four competencies and knowledge goals

Cluster 1: Goal Setting in Education

- Building on functionality of schedules (www.roosters.uva.nl) to include goal setting and goal tracking.
- Students will be instructed/taught to formulate goals in a concrete manner such that they are specific, measurable, attainable, relevant and time-bound (SMART).
- Dashboard will facilitate individual students to choose from, and set their own goals (and deadlines) against specific course events deadlines based on mirrored data.
- Dashboard shows them in a glance how they are scoring/succeeding in attaining the goals compared to their fellows

Cluster 1 Side project: Labour market oriented learning trajectories



Cluster 2: Using specific student data to provide feedback for teachers

- Assignments' criteria validation

Visualization of Turnitin scores for students and teachers over (partial) assignments or courses

- Web lecture statistics

Visualization of use of video's/weblectures to find potential problems, difficult material to improve teaching, provide better remedial material

Cluster 3: Using other people's data to provide recommendation system to students

- Reduce dropouts in Bachelor programs

Get existing and new data in gathering as much demographic personal info on learning styles, motivation, personality to optimize prediction of study success

Aim: First find predictors, then start developing interventions

- Still under negotiation

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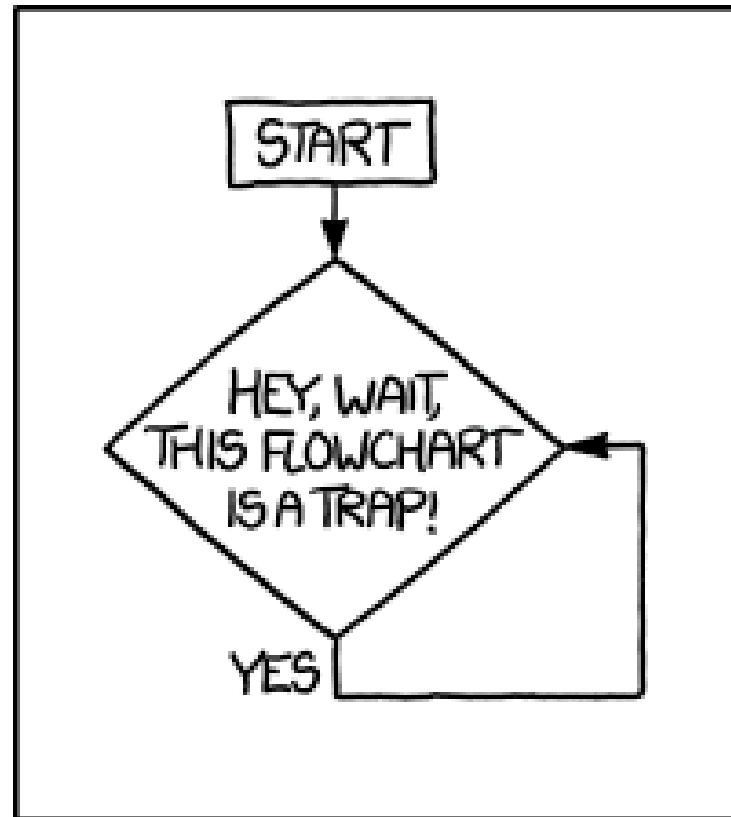
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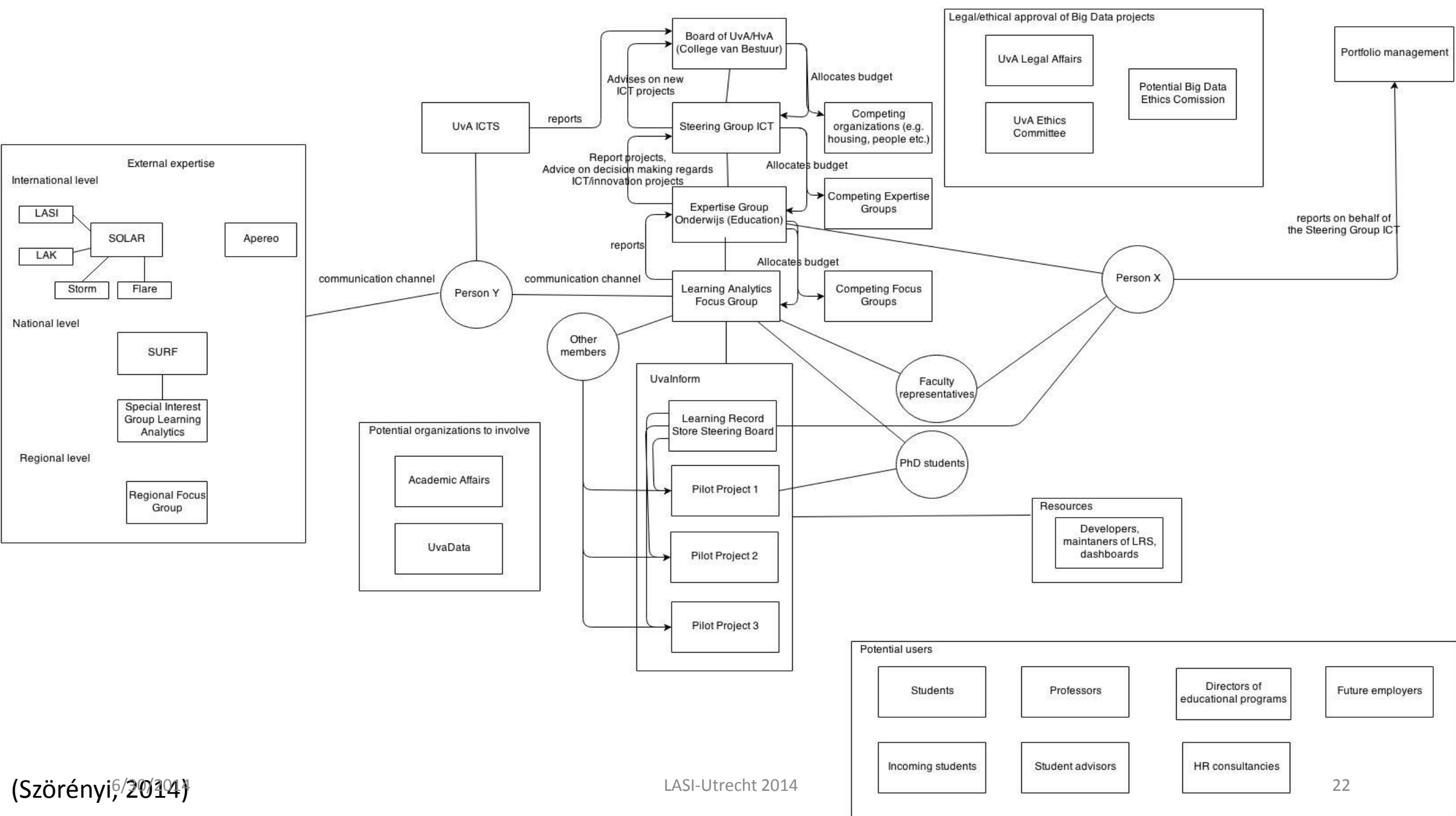
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- Result: 7 small pilots in 3 pilot clusters

- Challenge: Clarifying requirements and exploiting synergies

Organization and Project management



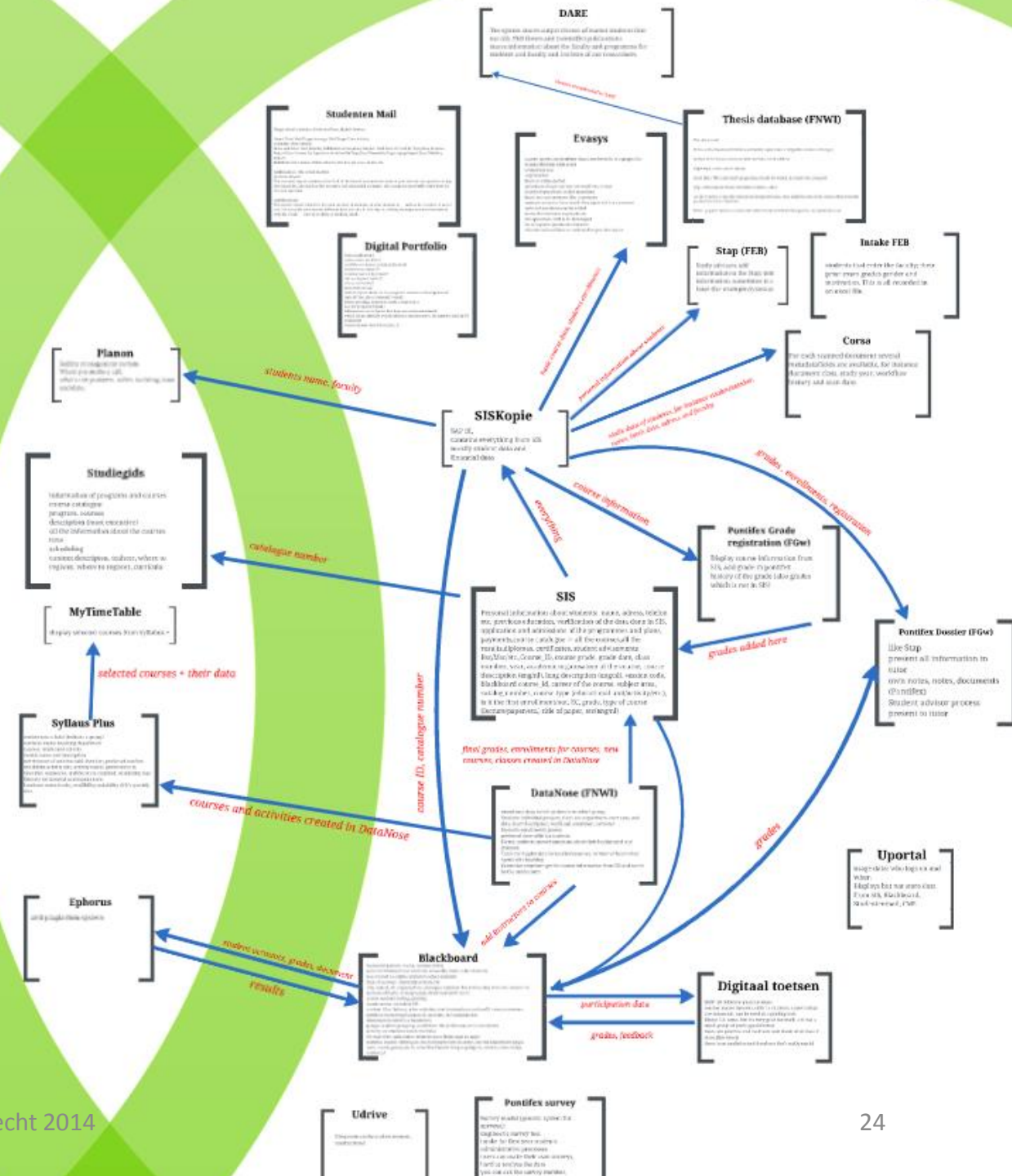


Engaging critical stakeholders

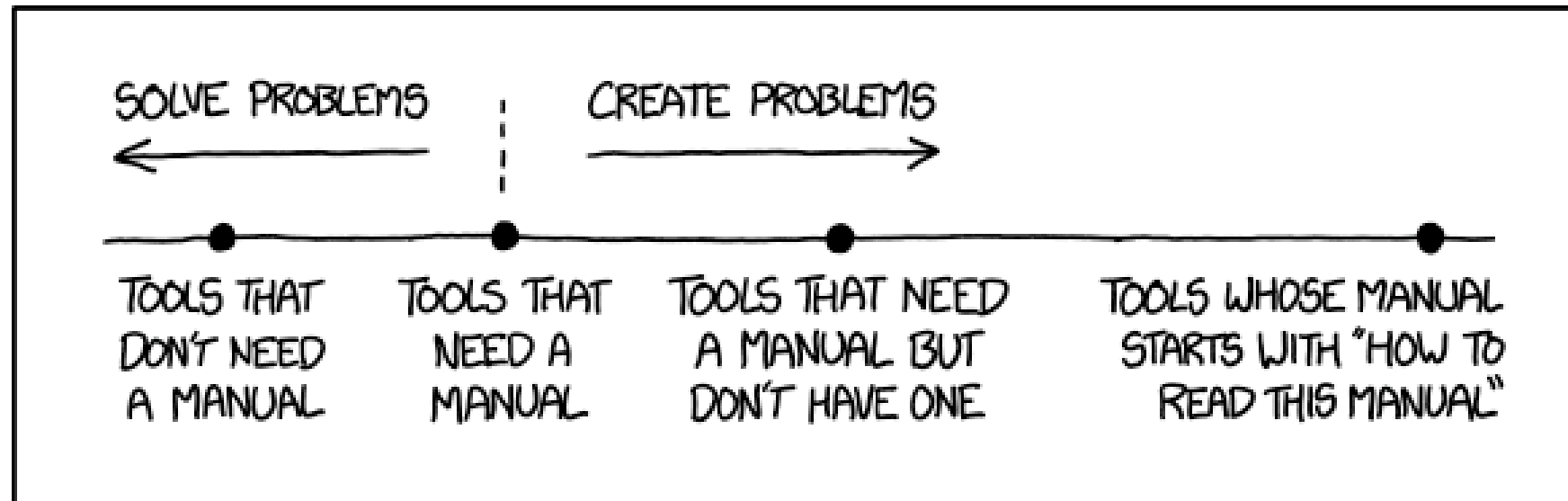
- Potential users
 - Students
 - Teachers
- Legal/Ethical Committees
- University Administration
- Researchers
- Communities outside of the organisation

Data owners

- Who is owning what data?
- Highly political issue
- Organizational resistance
 - Gatekeepers resistance
- Complex infrastructure



Lessons Learnt



Positioning a learning analytics project

- Centralized vs. decentralized
- Research vs. practice
- Imposed vs. desired
- Technology vs. Pedagogy
- Make or buy (resource oriented)
- Generic infrastructure vs. pilot specific infrastructure in relation to UvA learning analytics lifecycle
- Adoption of best practices or local identification thereof



Lessons Learnt

- Organizational awareness is growing
- LA is on the agenda in many stakeholder groups
- Data is everywhere, but accessibility is an issue
- Need to document failures and agreements properly
- Legal and ethical concerns are high on the agenda

Towards a Center of Data Governance and Innovation

- How do researchers/project members involved in data science projects ensure full compliance with the UvA's ethical standards?
- How do these people, whose expertise is seldom or never in the legal domain, ensure that their work does not infringe on the law?
- Threat: bad publicity, legal costs due to litigation caused by uninformed data management, efficiency losses due to different parties having to reinvent the wheel (left hand does not know what the right hand is doing)

Organizational Lessons

- Responsibilities are not clear – not connected to the budget
- Decisions are hard to make
- Internal policies and processes should be clearer
- Keep the university's vision in focus

WHY IS PROGRAMMING SO HARD
WHY IS THERE A 0.001 RESISTOR
WHY DO AMERICANS HATE SOCCER
WHY DO RHYMES SOUND GOOD
WHY DO TREES DIE
WHY IS THERE NO SOUND ON ONE
DAYDREAMT POKEMON REAR
WHY AREN'T BULLETS SHARP
WHY DO DREAMS SEEM SO REAL

WHY DO TESTICLES MOVE.
WHY ARE THERE PSYCHICS.
WHY ARE HATS SO EXPENSIVE.
WHY IS THERE CAFFEINE IN MY SHAPPOO.
WHY DO YOUR BOOBS HURT?

WHY DO IGUANAS DIE

WHY AREN'T E

WHY DO AMERICAN

WHY ARE MY

WHY ARE THERE S

WHY ARE THE AVENGE

WHY IS WOLVERINE N

WHY ARE

WHY IS EARTH TILTED

WHY IS SPACE BLACK

WHY IS OUTER SPACE SO COLD

WHY ARE THERE PYRAMIDS ON THE MOON

WHY IS NASA SHUTTING DOWN

AND FEMALE BIKES

THE TINY SPIDERS IN MY HOUSE

SPIDERS COME INSIDE

THE HUGE SPIDERS IN MY HOUSE

LOTS OF SPIDERS IN MY HOUSE

WERE SPIDERS IN MY ROOM

SO MANY SPIDERS IN MY ROOM

SPIDER BITES ITCH

DYING SO SCARY

PS IN LAPTOPS

ES CLICK

E E GRADIES

ITION BAD

G LIKE ME

S LIKE ME

A JAVA UPDATE

ISTS ON MY THIGHS

G GOOD

WHY IS GOS FREE

WHY IS SEX
SO IMPORTANT

[illegible]

WHY AREN'T MY ARMS GROWING



WHY AREN'T THERE GUNS IN HARRY POTTER



WHY ARE DOGS AFRAID OF FIREWORKS