# Integrating Genome Sequencing in Health Care Systems: Evaluation, Implementation and Population Health Impact

W. Gregory Feero, M.D., Ph.D.

Faculty, Maine-Dartmouth Family Medicine Residency, Augusta, ME

Associate Editor, Journal of the American Medical Association

## Disclaimers

• I have no known conflicts of interest related to the materials presented.

• I speak for myself and not any of the organizations mentioned in this presentation, particularly NASEM.



Search Genome.gov

Español









Research Funding

Research at NHGRI

Health

Education

Issues

Newsroom

Careers

**About** 

Home > Research Funding > Reports and Publications > Human Genome Project's Five-Year Plan (1991-1995)

Extramural Research Reports and Publications

1998 Five Year Plan: New Goals

**ELSI Program Reports** 

Long-Range Planning: Reports and Publications

Workshop and Priority Setting Reports from ERP

#### Understanding Our Genetic Inheritance

The United States Human Genome Project The First Five Years: Fiscal Years 1991-1995

#### **Executive Summary**



The Human Genome Initiative is a worldwide research effort that has the goal of analyzing the structure of human DNA and determining the location of the estimated 100,000 human genes. In parallel with this effort the DNA of a set of model organisms will be studied to provide the comparative information necessary for understanding the functioning of the human genome. The information generated by the human genome project is expected to be the source book for biomedical science in the 21st century and will be of immense benefit to the field of medicine. It will help us to understand and eventually treat many of the more than 4000 genetic diseases that afflict mankind, as well as the many multifactorial diseases in which genetic predisposition plays an important role.

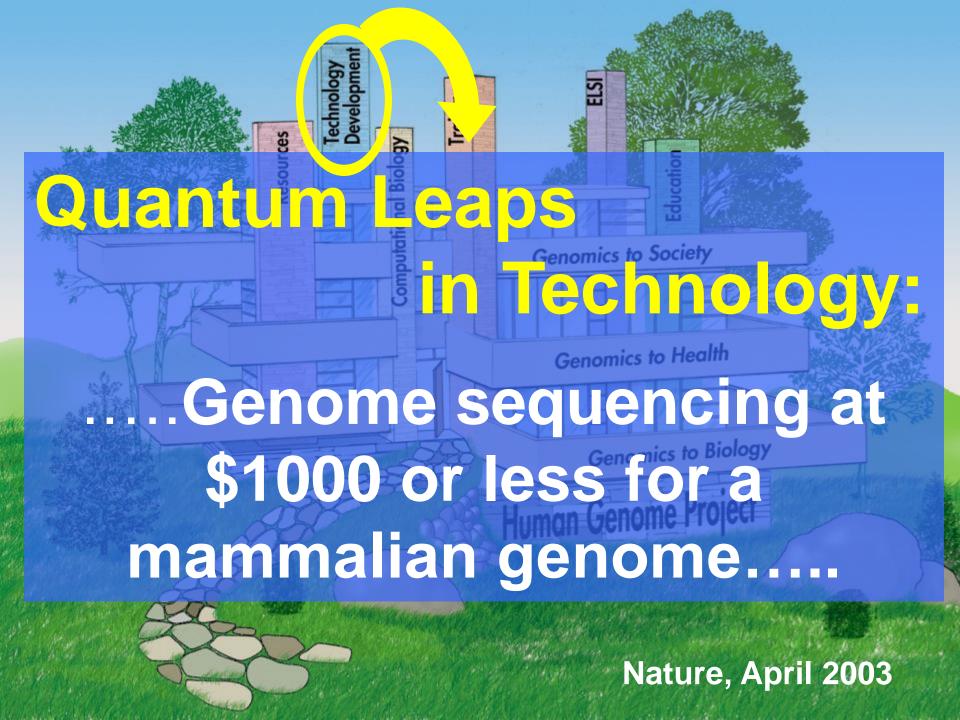
A centrally coordinated project focused on specific objectives is believed to be the most efficient and least expensive way of obtaining this information. In the course of the project much new technology will be developed that will facilitate biomedical and a broad range of biological research, bring down the cost of many experiments, and find application in numerous other fields. The basic data produced will be collected in electronic databases that will make the information readily accessible in convenient form to all who need it.

"5 YEAR GOAL: Improve current methods and/or develop new methods for DNA sequencing that will allow large scale sequencing of DNA at a cost of \$0.50 per base pair."

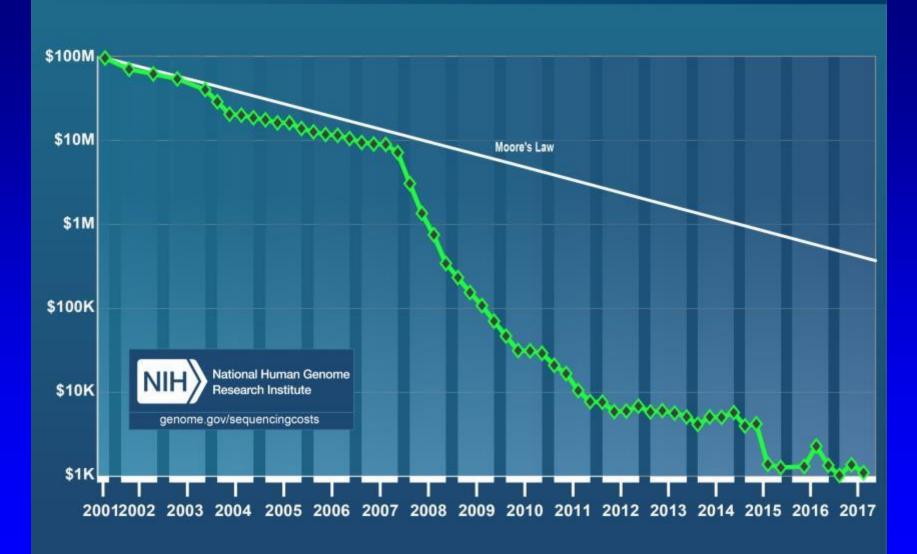
## Human genome – 3 billion bases

A bargain at a cool:

\$500,000,000-\$1B



#### Cost per Genome



## The 21st Century Cures Act — A View from the NIH

Kathy L. Hudson, Ph.D., and Francis S. Collins, M.D., Ph.D.

The Cures Act, formally known as H.R. 34 or the 21st Century Cures Act, passed overwhelmingly in the U.S. House of Representatives and Senate in the waning days of the 114th Congress and was signed into law by President Barack Obama on December 13, 2016. Weighing in at nearly 1000 pages, this bipartisan bill is the product of years of hard work by Republican and Democratic lawmakers, in collaboration with a broad array of diverse stakeholders. As with any landmark piece of legisla-

agency with critical tools and resources to advance biomedical research across the spectrum from basic, curiosity-driven studies to advanced clinical trials of promising new therapies. Affecting everyone from researchers to research participants to patients suffering from numerous conditions, these measures will cut bureaucratic red tape that slows the progress of science, enhance data sharing and privacy protections for research volunteers, improve support for the next generation of biomedical researchers, exhort Paperwork Reduction Act,<sup>2</sup> was enacted when the Internet was nascent and paper still ruled. Its purpose was to limit government's ability to ask Americans to fill out endless forms, especially when those forms were required to receive government services or benefits. Minimizing needless paperwork and bureaucracy is an admirable goal. However, as applied to biomedical research, the law requires multiple levels of government review and public comment on any set of questions that NIH researchers

### NEJM pub online 12/13/16

Español

1-800-4-CANCER **Publications** Live Chat Dictionary a **ABOUT CANCER CANCER TYPES** RESEARCH **GRANTS & TRAINING NEWS & EVENTS** ABOUT NCI search Home > Research > Key Initiatives Cancer Moonshot<sup>st</sup> CANCER **MOONSHOT<sup>24</sup>** The Cancer Moonshot to accelerate cancer research aims to make more therapies available to more patients, while also improving our ability to Blue Ribbon Panel Report **Funding** prevent cancer and detect it at an early stage. **Funding Opportunities Opportunities to** Milestones + To ensure that the Cancer Moonshot's goals and approaches are **Support Cancer** grounded in the best science, a Cancer Moonshot Task Force consulted Moonshot with external experts, including the presidentially appointed National **Priorities** Cancer Advisory Board (NCAB). A Blue Ribbon Panel of experts was established as a working group of the NCAB to assist the board in NCI is accepting applications providing this advice. The panel's charge was to provide expert advice for research grants that on the vision, proposed scientific goals, and implementation of the align with the goals of the Cancer Moonshot. Cancer Moonshot. Congress passed the 21st Century Cures Act in December 2016 authorizing \$1.8 billion in funding for the Cancer Moonshot over 7 years.

Get email updates from NCI on the Cancer Moonshot

#### Augusta's cancer center hosts genomics research initiative

The program, directed by two headed from the Jackson Laboratory, will allow oncologists throughout the state to share technology, information.



Center for Cancer Care in Augusta. Staff photo by Joe Phelan

## All of Us<sup>sm</sup> Research Program



#### WHAT IS IT?

**Precision medicine** is a groundbreaking approach to disease prevention and treatment based on people's individual differences in environment, genes and lifestyle.

The All of Us Research Program will lay the foundation for using this approach in clinical practice.

## Can genomic sequence data be used to improve the health of large populations?

Prediction, prevention, screening...



Search Genome.gov







Research Funding

Research at NHGRI

Health

Education

Issues Newsroom

About

Home > Research Funding > Research Funding Divisions > Division of Genomic Medicine > Genomic Medicine Activities

ivision of Geno	omic Medicine
ivision Staff	
WAS Catalog	
enomic Medic	cine Activities
Genomic Medic	cine II
Genomic Medic	cine III
Genomic Medic	cine IV
Genomic Medic	cine IX (GM9)
Genomic Medic	cine Symposium
Genomic Medic	cine V
Genomic Medic	cine VI (GM6)
Genomic Medic	cine VII (GM7)

#### Division of Genomic Medicine

#### Genomic Medicine Activities

As detailed in its 2011 Strategic Plan, NHGRI has been pursuing a number of activities in genomic medicine implementation. Links to NHGRI's current initiatives are listed below:

#### Notable Accomplishments in Genomic Medicine

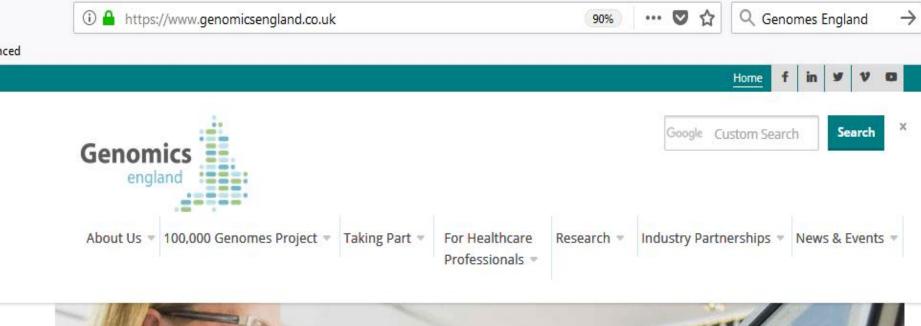
A list of significant advances in the realm of genomic medicinefor 2011-2012, compiled by the NHGRI Genomic Medicine Working Group. The list is updated every month.

· Go to: Notable Accomplishments in Genomic Medicine

#### Genomic Medicine Meetings

NHGRI held a series of Genomic Medicine meetings gathering genomics researchers, clinicians, and other experts from over U.S. institutions involved with the implementation of genomic medicine programs. The goal of these meetings includes identifying research gaps and opportunities; sharing approaches to genomic medicine implementation, and facilitating development of an active research community and possible collaborative projects.

https://www.genome.gov/27549225/genomic-medicine-activities/









## **Population Health**

**Quality Health Care** 

Precision Health

Personalized Medicine

Genomic Medicine









#### HEALTH AND MEDICINE DIVISION

**ABOUT US** 

**PUBLICATIONS** 

**ACTIVITIES** 

**MEETINGS** 

Donate Infographics

Explore by Topic



Q Keyword Search















#### Activity

#### Roundtable on Genomics and Precision Health

Roundtable

Topics: Biomedical and Health Research, Public Health

Board: Board on Health Sciences Policy

#### Activity Description

The Roundtable on Genomics and Precision Health (previously called the Roundtable on Translating Genomic-Based Research for Health) brings together leaders from government, academia, industry, foundations, associations, patient communities, and other stakeholder groups to meet and discuss global issues surrounding the translation of genomics and genetics research findings into medicine, public health, education, and policy. The primary purpose of the Roundtable is to foster dialogue across sectors and among interested parties and institutions, and to illuminate and scrutinize critical scientific and policy issues where Roundtable engagement and input will help further the field.

The Roundtable membership identifies scientific and policy issues where discussion and collaboration will help enable the translation of genomics into health care applications. Specific issues and agenda topics are

#### **Publications**

**Enabling Precision** 

Medicine: The Role of

Genetics in Clinical Drug

Development: Proceedings

of a Workshop

Released: July 10, 2017



Genetic Bioresources:

Proceedings of a

Workshop

Released: September 9, 2016



View All Publications from this Activity









#### HEALTH AND MEDICINE DIVISION

**ABOUT US** 

**PUBLICATIONS** 

**ACTIVITIES** 

**MEETINGS** 

Explore by Topic



Q Keyword Search



#### MEETING AGENDA

## Workshop on Diffusion and Use of Genomic Innovations in Health and Medicine

8:30-8:40 Welcome and Overview of Workshop

WYLIE BURKE

Roundtable Chair

Professor and Chair

Department of Medical History and Ethics

University of Washington School of Medicine

8:40-10:00 Panel on Translation of Innovations

#### Other Meeting Resources

+

Presentations

#### Workshop Summary

Diffusion and Use of Genomic Innovations

in Health and Medicine

#### Study Staff

Sarah Beachy, Study Director



View Full Study Staff Roster



Board on Health Sciences Policy

Roundtable on Translating Genomic-Based Research for Health

#### Integrating Large-Scale Genomic Information into Clinical Practice

July 19, 2011

The Keck Center of the National Academies 500 Fifth St., N.W. Washington, DC 20001

#### Workshop Objective:

 To highlight and identify the challenges and opportunities in integrating large-scale genomic information into clinical practice.

#### **Workshop Assumptions:**

- Sequencing technology will advance enough to produce clinically meaningful results.
- Whole genome sequencing (WGS) will be cost-effective and comparable to other diagnostic tests.

#### A workshop co-hosted by:





Board on Health Sciences Policy Roundtable on Translating Genomic-Based Research for Health

#### Evidence for Clinical Utility of Molecular Diagnostics in Oncology: A Workshop

May 24, 2012

901 E. St., N.W. Washington, DC, 20004

#### **Workshop Objectives:**

 To assess the evidentiary requirements for clinical validity and clinical utility of molecular diagnostics which are used to guide treatment decisions for cancer



Board on Health Sciences Policy

Roundtable on Translating Genomic-Based Research for Health

#### Genomics-Enabled Learning Health Care Systems: Gathering and Using Genomic Information to Improve Patient Care and Research A Workshop

**December 8, 2014** 

The Keck Center of the National Academies, Room 100 500 Fifth Street, NW Washington, DC 20001

#### MEETING OBJECTIVES

- TO EXPLORE HOW KEY PIECES OF GENETIC/GENOMIC INFORMATION CAN BE EFFECTIVELY AND EFFICIENTLY
  DELIVERED TO PATIENTS AND CLINICIANS FOR IMPROVING CARE.
- TO DISCUSS HOW BOTH THE HEALTH CARE SYSTEM AND GENOMIC DATA CAN BE USED FOR EVIDENCE GENERATION

## The National Academies of SCIENCES • ENGINEERING • MEDICINE

#### INSTITUTE OF MEDICINE

Board on Health Sciences Policy

Roundtable on Translating Genomic-Based Research for Health

## Applying an Implementation Science Approach to Genomic Medicine: A Workshop

November 19, 2015

National Academy of Sciences Building
Lecture Room
2101 Constitution Avenue NW
Washington, DC 20418

#### MEETING OBJECTIVES

TO ELUCIDATE OPTIONS FOR ACCELERATING THE PACE OF IMPLEMENTATION AND EVIDENCE GENERATION IN GENOMIC MEDICINE BY CONVENING MEDICAL IMPLEMENTATION SCIENCE EXPERTS WITH STAKEHOLDERS REPRESENTING THE CONTINUUM OF GENOMICS TRANSLATIONAL RESEARCH





#### HEALTH AND MEDICINE DIVISION

**ABOUT US** 

**PUBLICATIONS** 

**ACTIVITIES** 

**MEETINGS** 

Explore by Topic



Q Keyword Search



#### Selected Filters

Activity: Roundtable on Genomics and Precision Health [Remove]

#### Filter Meetings

#### By Keyword

Search
Search Filt

#### **By Topic**

- Biomedical and Health Research (29)
- Public Health (28)

#### Meetings



Implementing and Evaluating Genomic Screening Programs in Health Care Systems: A Workshop

Date: November 1, 2017 (8:30 AM Eastern)

The Roundtable on Genomics and Precision Health will hold a public workshop on November 1, 2017 that will explore the challenges and opportunities associated with integrating genomics into large-scale health organizations. Case studies of large-scale genomics programs and collaborative learning networks may be highlighted during the workshop as a way to understand successes and lessons learned regarding economic considerations (e.g., clinical utility, value), policy environments (e.g., alleviating privacy and discrimination concerns for participants), and data sharing. Workshop discussions will be held with a broad array of stakeholders which may include health economists,

## Observation:

Multiple health-care entities in the U.S. (and world-wide) have, or are, developing clinical programs that apply genome sequencing to large populations of individuals that they care for.

## Two driving questions:

- Why and how are health care organizations making the decision to apply genomic technologies to large populations?
- Are there opportunities to foster collaborations among early-adopter organizations to study more distal translational research questions/implementation?

#### The National Academies of SCIENCES • ENGINEERING • MEDICINE

Board on Health Sciences Policy Roundtable on Genomics and Precision Health

#### Implementing and Evaluating Genomic Screening Programs in Health Care Systems – A Workshop

November 1, 2017

Keck Building of the National Academies 500 Fifth Street NW Room 100 Washington, DC 20001

#### Statement of Task:

An ad hoc committee will plan and conduct a one day public workshop to explore challenges and opportunities associated with integrating genomics into large-scale health organizations. These initiatives have a variety of goals such as providing information about clinically actionable genetic variants, seeking diagnoses for individuals suspected to have rare diseases, and/or advancing research on the genetic contributors to human illnesses. Case studies of large-scale genomics programs and collaborative learning networks may be highlighted during the workshop as a way to understand successes and lessons learned regarding (1) economic considerations (e.g., clinical utility, value), (2) policy environments (e.g., alleviating privacy and discrimination concerns for participants), and (3) data sharing. Workshop discussions will be held with a broad array of stakeholders which may include health economists, representatives from health care delivery systems, public health officials, bioethicists, implementation science researchers, clinicians, payers, and policy makers. The committee will develop the workshop agenda, select and invite speakers and discussants, and may moderate the discussions. Proceedings of the workshop will be prepared by a designated rapporteur in accordance with institutional policy and procedures.

## Agenda

- 1. Stage setting
- 2. Evidence considerations for integration of genomics into health systems
- 3. Financial considerations for implementation
- 4. Data sharing
- 5. Ensuring the program meets the population's needs
- 6. Next steps

### **Evidence generation**

 Still very much in the mode of evidence generation – important to make clear what is research and what is clinical.

 Numbers and diversity of participants is very important for multiple types of knowledge.

 Clinical utility data will be key to broader adoption and ongoing maintenance

#### **Financial Considerations**

Multiple avenues to funding a program can work.

 Key to (clinical and economic) value is use of information with evidence based interventions.

 Financial sustainability remains a work in progress – currently organizational leadership buy-in is key.

## **Data sharing**

 Data sharing is critical given needed sample sizes, but much infrastructure needs to be developed.

 Models for data sharing exist and might be adapted to purpose.

 Not entirely clear what to share (outcomes), or how.

## Meeting the population's needs

Engagement/inclusion of 'population' early and often.

 Active management of inclusiveness of work is key.

 Ignoring personal (dis)utility for all participants in this space risks misadventure.

## Action steps? - Near

#### What data do we collect and share?

 Establishing a process for identification and development of common outcomes and metrics for data sharing that are agreed upon by researchers and participants.

## Who participates?

 Convene group to identify and develop tools to ensure early engagement, entry, and long-term meaningful participation of typically underincluded population groups in developing clinical genomics programs.

## Action steps? - Far

#### Evidence needs

Engage key decision makers (including employers?)
in discussions of value and process of developing
models that meet their decision making needs.

#### Infrastructure

- Authoritative multi-stakeholder organization providing guidance to field?
- Common data model, test coding and result

#### **Incentives**

- Work on process to help ensure that payment for testing requires data sharing/ deposition into ClinVar or similar
- Coverage with evidence development/risk-sharing agreements



#### HEALTH AND MEDICINE DIVISION

**ABOUT US** 

**PUBLICATIONS** 

**ACTIVITIES** 

**MEETINGS** 

Explore by Topic

Q Keyword Search















#### ACTION COLLABORATIVES

#### Genomics and Population Health Action Collaborative

#### Issue

Integrating genomics at the population health level has the potential to increase our understanding of disease, improve public health, reduce health disparities, and promote genomic literacy. While many of the goals of precision medicine focus on long-term discovery efforts, current evidence for certain genomic applications suggests that many lives could be saved now if these were implemented in the recommended populations. A coordinated, collaborative effort to engage key stakeholders is needed to identify current evidence and determine best practices for widespread integration in population health programs.

#### Activity

The Genomics and Population Health Action Collaborative, is an ad hoc activity under the auspices of the Roundtable on Genomics and Precision Health at the National Academies of Sciences, Engineering, and Medicine (the National Academies). The products of the action collaborative do not necessarily represent the views of any one organization, the Roundtable, or the National Academies and have not been subjected to the review procedures of, nor are they a report or product of, the National Academies.

#### Action Collaboratives

- DIGITizE: Displaying and Integrating Genetic Information Through the EHR
- Global Genomic Medicine Collaborative (G2MC)

#### Stay up to date!

Sign up to receive e-mail updates about HMD's work.



## Conclusions

• Inexpensive sequencing has made its population level application for health-related purposes feasible.

• Early adopter organizations in the U.S. and abroad are rapidly exploring this new space. Expansion is inevitable.

• Opportunities abound to leverage ongoing work to answer pressing questions related to the use of genomic sequence data to improve population health.