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Introduction

In recent years, Iceland has experienced a rapid increase in international tourism, transforming it into a key economic sector. This growth has brought both opportunities and challenges. To respond effectively, it is essential to understand who the visitors are and their needs. However, most current profiling focuses only on country of origin or total arrivals. This study aims to fill that gap by applying clustering algorithms to segment tourists based on age, length of stay, and income level. By identifying visitor profiles, this research contributes to more informed tourism strategies and service planning in Iceland. The main objective is to segment international tourists who visited Iceland in 2023 using unsupervised machine learning techniques. The study aims to compare the performance of three clustering algorithms and evaluate their ability to group tourist profiles, the research seeks to contribute to more personalised services and better planning.

Research Question

How can clustering techniques be applied to identify relevant tourist segments visiting Iceland, based on age, length of stay and average income?

Hypothesis

Null Hypothesis (H_0): There are no clear segmentation patterns among tourists based on the analysed variables.

Alternative

Hypothesis: (H_a): There are significant segmentation patterns among tourist, and these can be identified using unsupervised clustering algorithms.

Methodology

This project followed the CRISP-DM framework and used data from the Icelandic Tourist Board (2023), based on airport surveys. After cleaning and preparing the data, three clustering methods were applied: Hierarchical, K-Means, and DBSCAN. Cluster evaluation was conducted using the Silhouette Score, Davies-Bouldin Index, visual inspection through heatmaps and dendrograms, and statistical testing (ANOVA) to assess differences across clusters. After applying the clustering algorithms, Principal Component Analysis (PCA) was applied to reduce dimensionality and enable the cluster visualisation.

To assess the stability of the clustering solutions, the Adjusted Rand Index was calculated over multiple runs with varying samples and number of clusters. K-Means demonstrated the highest stability and interpretability, and was therefore selected as the final algorithm. Additionally, bar plots were created to visually communicate key cluster differences in the variables.

Results

K-Means clustering with four groups was selected as the final model based on its strong performance in internal validation metrics, stability across runs, and interpretability of the results. The heatmap of cluster centres reveal clear differences, especially in age and length of stay variables. ANOVA tests confirmed those variables showed statistically significant differences across clusters, whereas income variables did not. Hierarchical clustering, tested across multiple runs, showed low ARI values, indicating poor stability. DBSCAN failed to form clearly interpretable segments and marked much of the data as noise.

Bar plots were also used to enhance interpretability, visually summarising the main characteristics of each cluster. Clusters 2 and 3 were particularly noteworthy. These findings align with Dolnicar’s principle that even a single valid segment can hold high managerial value.

Conclusion

This study successfully applied data-driven segmentation to identify distinct tourist profiles visiting Iceland in 2023. K-Means clustering proved to be the most effective method. The results highlight the value of incorporating behavioural and demographic variables into segmentation efforts. Given the small dataset and the evolving nature of tourism markets, future research should update segmentation regularly and integrate additional variables to support more adaptive and effective destination management.