## **Metadata Strategies**

An Information Management Perspective

## **Agenda**

- Information management challenges
- Enterprise metadata strategy

## Challenge #1: Integrating data and content management

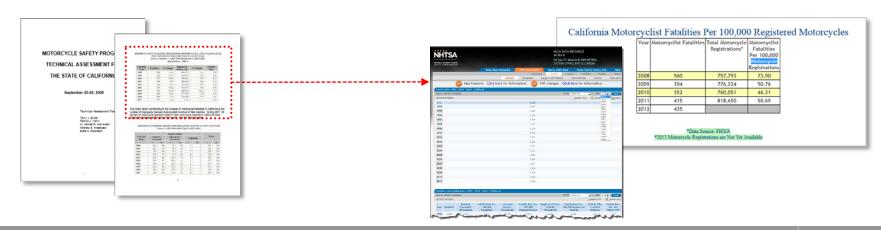
	Structured Less structured	Collection Management Publication	Identification Access control Description Analysis Visualization Link to source Link to related
Data Management	✓	<b>✓</b> ✓	
Content Management	✓	<b>√ √ √</b>	✓ ✓ ✓

- Data management applications are typically structured to provide a view at the present time.
  - For example, <u>What</u> is the current balance in a program fund account?
  - But it is more difficult to answer questions like— <u>Why</u> have there been fluctuations in a program fund over the life of the program?
- Content management applications focus on versioning and formatting narrative content for presentation and publication.
- Enterprise content management (ECM) encompasses both data and content management.



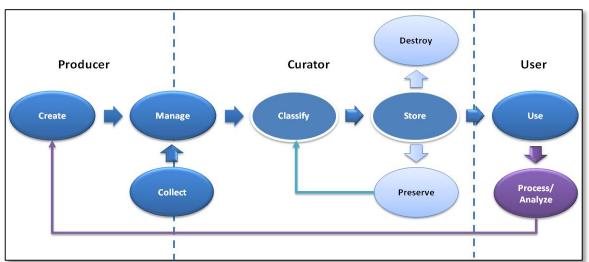
#### Challenge #2: Linking to source data

- Enterprise content is heterogeneous.
- Narrative content is often based on structured data sets and includes visualizations of that data.
  - For example, a research report on highway safety includes tables of data, charts and maps.
  - Can further analysis of the same data set readily be replicated, or new analyses performed?
- It is no longer sufficient to manage narrative content as a static content item. It is becoming necessary to link narrative content to source data.



#### **Challenge #3: Managing the content lifecycle**

- Content evolves over time through drafts and versions, and annotations and commentary are associated with it.
  - For example, a PowerPoint report on material properties of highway surfaces is developed through many drafts and versions for different audiences such as engineers and budget analysts.
  - Which version is the most current? Which one is the official approved document of record? etc.
- It is a requirement to manage and synchronize multiple versions of overlapping sets of heterogeneous sources.



## **Agenda**

- Information management challenges
- Enterprise metadata strategy

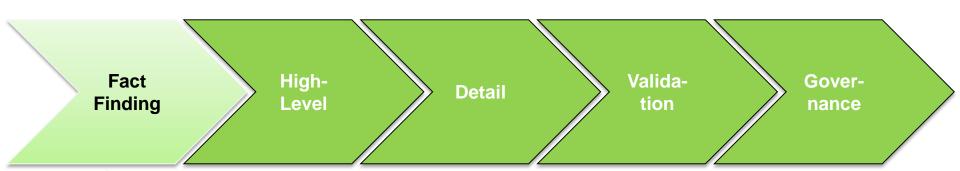
#### Characteristics of enterprise metadata strategy

- Strategy: Reflects overall program goals of organization.
- Integration: Framework for organizing, finding and presenting assets from disparate systems.
  - Capability to leverage available tools to pull related information from multiple applications to 1) manage the enterprise, and 2) communicate with the stakeholders.
- KPIs: Provide common way to measure and report performance.

## Objectives of enterprise metadata strategy

- Compliance with regulations.
- Measure and optimize performance
  - Content findability and use.
- Support operations/procedures.

#### Metadata strategy development methodology



· Research artifacts holders
· Review artifacts cases
· Interview stakeholders
· Interview Stakeholders
· Identify KPIs
· Identify KPIs

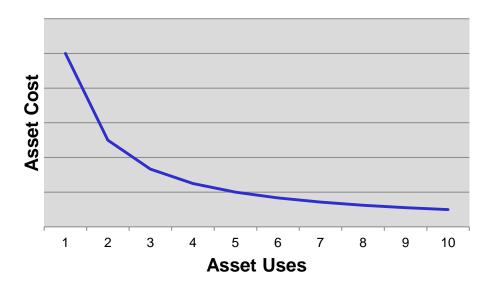
- Background research
  - Industry standards and best practices
  - Competitor and peer practices
  - Organization policies and procedures
- Quantitative inputs review analytics.
  - Application statistics
  - Content use statistics
  - Search query logs
- Qualitative inputs ask stakeholders.
  - One-on-one interviews
  - Focus groups
  - Surveys

#### **Generate use cases**

- DOT information is created to support a business function or activity.
- Anticipate and envision future secondary and potential tertiary uses of that information.
  - Information is generated as part of an immediate operational activity such as accessioning assets which is part of the DOT asset management function.
  - Later that same information may be analyzed to produce an asset maintenance plan.
- How should information be structured to maximize its potential uses?
- When is it appropriate to archive and/or purge information from an active collection?

#### **Metadata ROI**

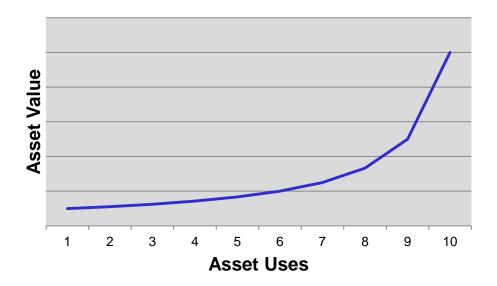
- Assets are expensive to create so it's critical that they can be found, so they can be used and re-used.
- Every re-use decreases the asset creation cost.





## Metadata capital\*

- Asset reuse is contingent on the creation and accessibility of complete and consistent metadata.
- Every re-use increases the asset value.

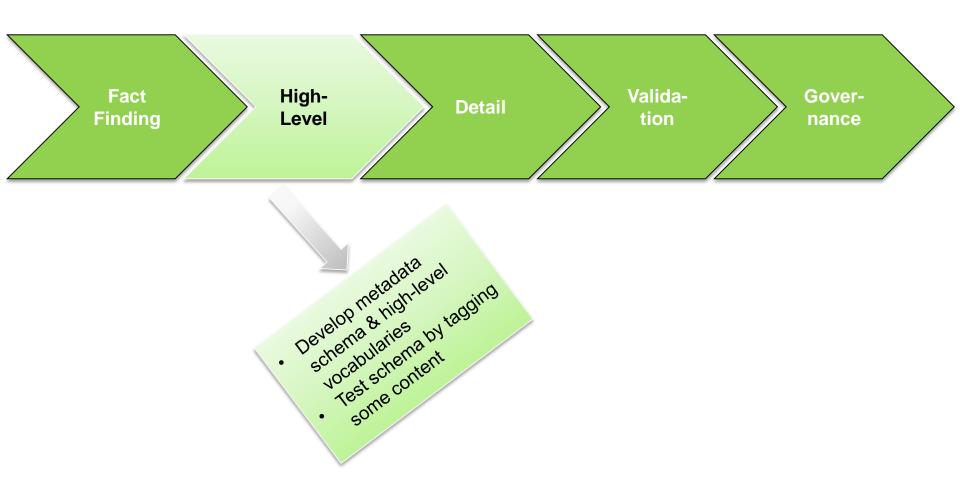


<sup>\* &</sup>quot;Metadata capital" is a term recently coined by Dr. Jane Greenberg, Director of the Metadata Research Center at the University of North Carolina at Chapel Hill.

#### Identify key performance indicators (KPI's)

- Number of content assets added/edited during the period.
- Number of content assets used and re-used during the period.
- Revenue from content assets during the period (conversion and lift)
- Number of content assets with metadata (completeness)
- Number of metadata inconsistencies (consistency)
- Number of times each category has been used.
- Number of cross-references.
- Number of end user reviews, subscriptions to feeds, etc. (channel engagement)
- Number of new content asset alerts generated.
- Number of end user subscriptions to feeds.
- Number of change requests handled (new categories, synonyms, notes, etc.)
- Number of information products/applications added (aggregation, search, filtering, personalization, multi-channel, etc.)
- Number of content asset/service recommendations.
- End user satisfaction (survey)

#### Metadata specification development methodology



#### **Enterprise metadata standardizes**

- Resource description (title, summary and subject categories)
- Resource function/purpose in the record retention context (typology of use cases).
- Resource types
  - E.g., Darwin Information Typing Architecture (DITA)
    - Task Resources. Describe how to accomplish a task, listing a series of steps that users follow to produce an intended outcome.
    - Concept Resources Definitions, rules, and guidelines.
    - Reference Resources Detailed, factual material.
- Geographic locations generally, and facilities specifically.
- Roles (employee, manager, partner, supplier, etc.) and/or audience/persona.



## Adopt an enterprise core metadata standard

Element	Description
Title	The name given to the resource.
Description	An account of the resource.
Туре	The nature or genre of the resource.
Subject	The topic of the resource.
Coverage	The spatial or temporal topic of the resource.
Creator	The entity primarily responsible for making the resource.
Owner	The organizational entity that is responsible for the lifecycle of the resource.
Approver	The entity that is responsible for approving the publication of a resource.
Retention Schedule	The retention schedule that applies to the resource.
Dates	The dates associated with a resource lifecycle event.

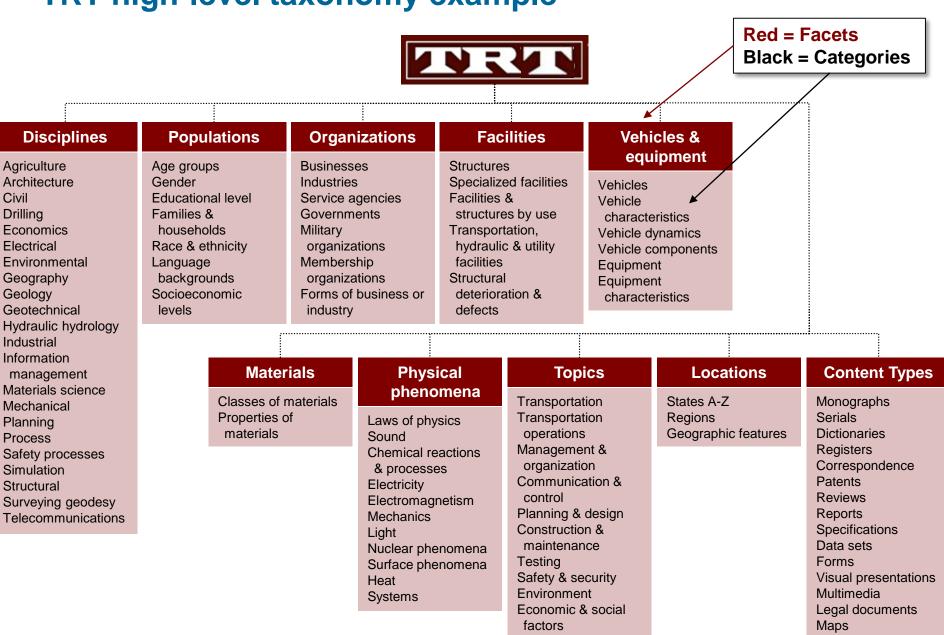
# Identify and manage key resource lifecycle events/transactions

Event	Metadata	Actor	Description	Default
Creation	Date Created	Author	Date content originally created.	Today
Approval	Date Approved	Approver	Date content approved	Not approved
Publication	Date Published	System	Date content was published.	Today
Expiration	Date of Expiration	Author	Date when content is to be deleted.	+365 days
Review	Date of Next review	System	Date content must next be reviewed.	+365 days
Modification	Date Modified	Author or Approver	Date content was last modified.	Today
Deletion	Date Deleted	Author, Approver, NPI Team	Date content was deleted.	+365 days

#### **Develop an enterprise taxonomy**

- Standard vocabularies used to describe what the content is about and why it is important—the "subject".
  - 8-12 facets—discrete aspects of the "subject" such as who, what, where and why.
  - 2-3 levels deep.
  - < 20 categories per level.</li>
  - 1500 total categories.
  - Captures synonyms, abbreviations, acronyms, translations, and other, term variations (such as regional variations) as well as notes that explain how the term has been determined, and how the term should be used.
- Example: TRT (<u>Transportation Research Thesaurus</u>)

#### TRT high-level taxonomy example

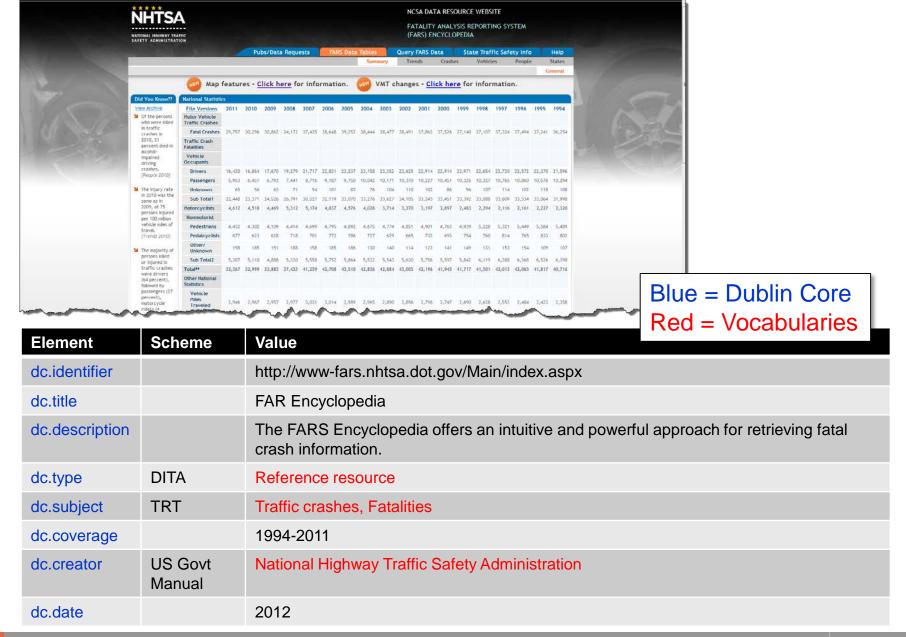


#### Metadata elements vs. metadata values

- Dublin Core (ISO 15836:2009) is a vocabulary of fifteen properties for use in resource description
  - Dublin—Originated at a 1995 workshop in Dublin, Ohio.
  - Core—Elements are broad and generic, usable for describing a wide range of resources.
- SKOS Simple Knowledge Organization System (W3C Recommendation 18 August 2009) is a data model to identify, define and link concept vocabularies.

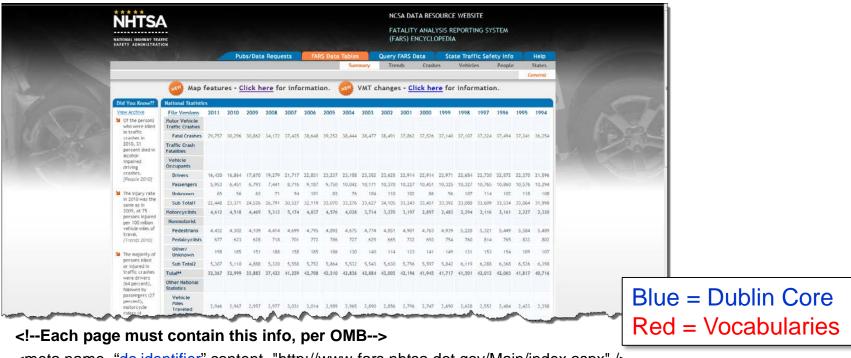


#### Metadata elements vs. metadata values





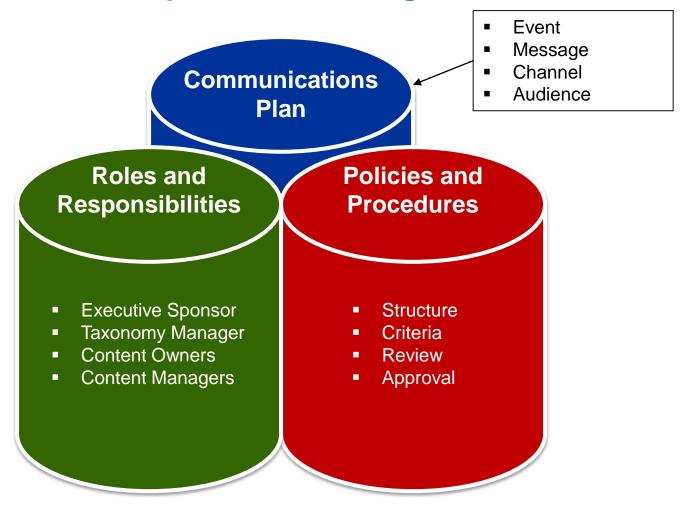
#### Metadata elements vs. metadata values



- <meta name="dc.identifier" content="http://www-fars.nhtsa.dot.gov/Main/index.aspx" />
- <meta name="dc.title" content="FAR Encyclopedia" />
- <meta name="dc.description" content="The FARS Encyclopedia offers an intuitive and powerful approach for retrieving
  fatal crash information." />
- <meta name="dc.type" scheme="DITA" content="Reference resource" />
- <meta name="dc.subject" scheme="TRT" content="Traffic crashes, Fatalities" />
- <meta name="dc.coverage" content="1994-2011" />
- <meta name="dc.creator" scheme="US Government Manual" content="National Highway Traffic Safety Administration" />
- <meta name="dc.date" content= "2012" />
- <meta name="dc.format" content="text/html; charset=utf-8" />
- <meta name="dc.language" scheme= "DCTERMS.RFC1766" content= "EN-US" />
- <meta name="keywords" content= "FARS, Fatality Analysis Reporting System, PAR, Police Accident Reports, statistics, data, facts, car, truck, motorcycle, vehicle, pedestrian, street, road, highway, interstate, accident, injury" />



#### Three pillars of enterprise metadata governance



- Each pillar has four elements.
- Fully mature Governance Models implement all elements.

#### Resources

- Cambridge Systematics. NCHRP Report 754: Improving Management of Transportation Information. 2013. <a href="http://www.trb.org/Publications/Blurbs/169522.aspx">http://www.trb.org/Publications/Blurbs/169522.aspx</a>
- Dublin Core (ISO Standard 15836:2009)
  <a href="http://dublincore.org/documents/dces/">http://dublincore.org/documents/dces/</a>
- J. Greenberg, S. Swauger, E.M. Feinstein. Metadata Capital in a Data Repository. Proceedings of International Conference on Dublin Core and Metadata Applications 2013. <a href="http://http://dcevents.dublincore.org/IntConf/dc-2013/paper/view/189/172">http://http://dcevents.dublincore.org/IntConf/dc-2013/paper/view/189/172</a>.
- Simple Knowledge Organization System (W3C Recommendation 18 August 2009) <a href="http://www.w3.org/TR/2009/REC-skos-reference-20090818/">http://www.w3.org/TR/2009/REC-skos-reference-20090818/</a>
- Transportation Research Thesaurus. <a href="http://trt.trb.org/">http://trt.trb.org/</a>

Joseph A Busch, Principal jbusch@taxonomystrategies.com twitter.com/joebusch 415-377-7912

# **QUESTIONS?**