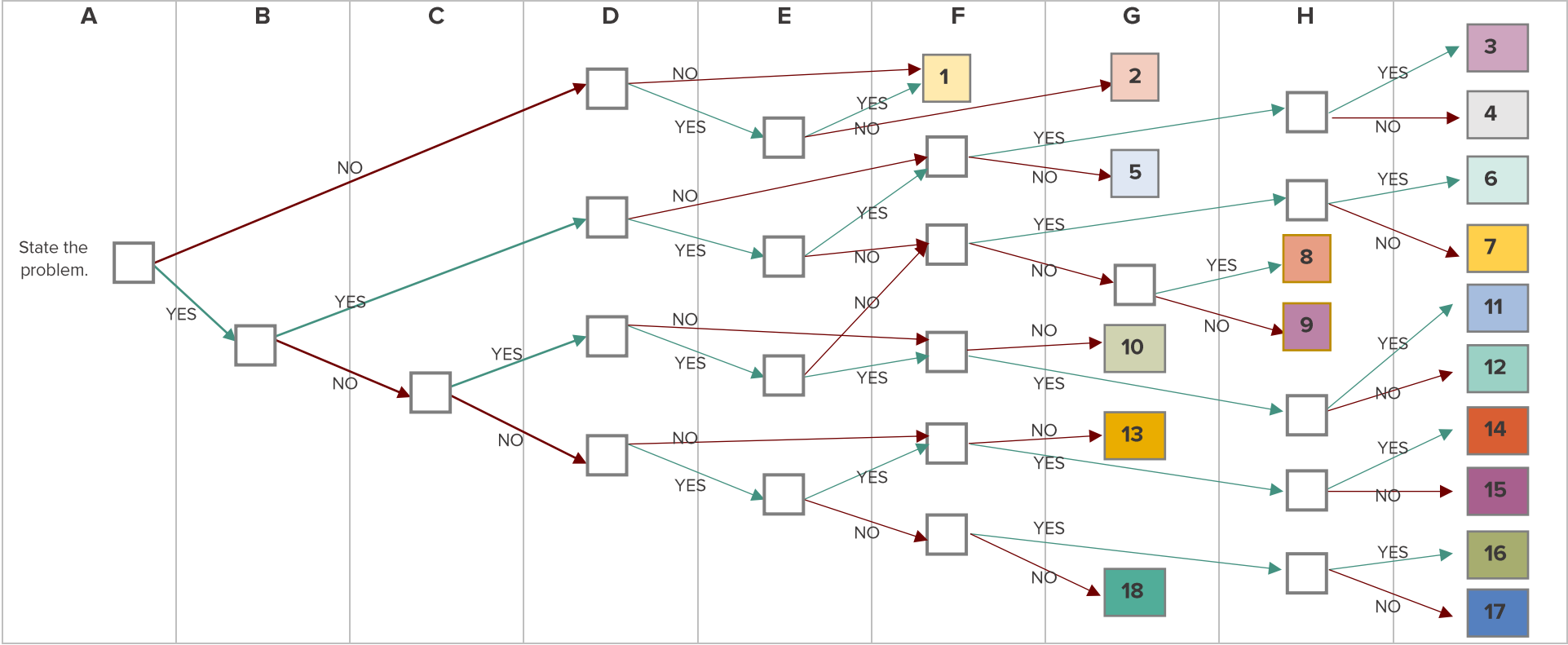


Decision-Process Flow Chart for Both Individual and Group Problems

- A. Is there a quality requirement such that one solution is likely to be more rational than another?
- B. Do I have sufficient information to make a high quality decision?
- C. Is the problem structured?
- D. Is acceptance of the decision by subordinates critical to effective implementation?
- E. If I were to make the decision by myself, is it reasonably certain that it would be accepted by my subordinates?
- F. Do subordinates share the organizational goals to be attained by solving this problem?
- G. Is conflict among subordinates likely in preferred solutions? (This question is irrelevant to individual problems.)
- H. Do subordinates have sufficient information to make a high quality decision?



The feasible set is shown for each problem type for Group (G) and Individual (I) problems.

<div>1</div>	G: AI, AII, CI, CII, GII I: AI, DI, AII, CI, GI	<div>7</div>	G: GII I: GI	<div>13</div>	G: CII I: CI
<div>2</div>	G: GII I: DI, GI	<div>8</div>	G: CII I: CI, GI	<div>14</div>	G: CII, GII I: DI, CI, GI
<div>3</div>	G: AI, AII, CI, CII, GII I: AI, DI, AII, CI, GI	<div>9</div>	G: CI, CII I: CI, GI	<div>15</div>	G: CII, GII I: CI, GI
<div>4</div>	G: AI, AII, CI, CII, GII I: AI, AII, CI, GI	<div>10</div>	G: AII, CI, CII I: AII, CII	<div>16</div>	G: GII I: DI, GI
<div>5</div>	G: AI, AII, CI, CII I: AI, AII, CI	<div>11</div>	G: AII, CI, CII, GII I: DI, AII, CI, GI	<div>17</div>	G: GII I: GI
<div>6</div>	G: GII I: DI, GI	<div>12</div>	G: AII, CI, CII, GII I: AII, CI, GI	<div>18</div>	G: CII I: CI