Light Version

Global B2C E-commerce Report 2016

Facts, Figures, Infographic & Trends of 2015 and the 2016 Forecast of the Global B2C E-commerce Market of Goods and Services







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Global B2C E-commerce Report 2016

Colophon

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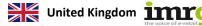










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Global B2C E-commerce Report 2016

Preface







Ecommerce Foundation

At the Ecommerce Foundation, we believe that sharing knowledge is essential for the continuous growth of the e-commerce industry. For this reason we have recently developed two initiatives with the aim of helping e-commerce companies improve. The <u>EcommerceWiki</u> is an international platform on which we strive to gather as much relevant e-commerce content as possible, with the help of many experts worldwide. In addition, we have set up the <u>Ecommerce Benchmark</u>, a useful tool for companies to compare their e-commerce performance with their direct competitors in a safe and anonymous way.

Through this report we want to share our knowledge on global B2C e-commerce. We have gathered these facts, figures and insights through thorough desk research and with the help of various association partners in the specific countries. This results in an elaborate report which will definitely offer valuable information to parties that trade cross-border around the world or have intentions to do so.

Naturally, we could not have realized these reports without the help of others. Therefore we want to use this opportunity to express our gratitude to Asendia, Ingenico, MarketShare and Webhelp, who have enabled us to make our reports widely available, and to GfK for their close cooperation and involvement.

For any additional information about the Ecommerce Foundation and its products, please contact us through our website www.ecommercefoundation.org or send us an email at info@ecommercefoundation.org.

Director of Ecommerce Foundation

Jorij Abraham



Chief Editor at Ecommerce Foundation

Richard van Welie





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The Ecommerce Foundation is a non-profit organization founded by Ecommerce Europe. It conducts research and studies in the field of ecommerce and provides for benchmarking and reports on e-commerce facts and figures. It also serves as Ecommerce Europe's research institute. In this role, the Ecommerce Foundation was commissioned by Ecommerce Europe to develop the European B2C E-commerce Report and more than forty national e-commerce reports.

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GfK is the trusted source of relevant market and consumer information that enables its clients to make smarter decisions. More than 13,000 market research experts combine their passion with GfK's 80 years of data science experience. By using innovative technologies and data sciences, GfK turns big data into smart data, enabling its clients to improve their competitive edge and enrich consumers' experiences and choices.

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Asendia is one of the world's top three international mail, shipping and distribution organizations, delivering your packages, parcels and documents to more than 200 destinations across the globe.

Formed as a partnership between La Poste and Swiss Post in 2012, the Asendia business employs more than 1,000 people worldwide, has offices in 15 countries and a global network of delivery partners to get your package where it needs to be, when it needs to get there.



Ingenico is the most knowledgeable global Payment Service Provider in the world, processing international e-commerce payments for more than 600 of the world's most recognized e-commerce brands in the digital goods and services, travel, retail and video gaming industries, among many others. Ingenico's business intelligence tools, Managed Fraud Services and more than 400 payments experts help our clients elevate their payment strategies to become a strategic asset to their companies.



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MarketShare, A Neustar Solution, helps marketers grow revenue. Combining advanced analytics technology, scientific leadership and deep domain expertise, MarketShare enables large companies to measure, predict and dramatically improve Marketing's impact on revenue—typically generating a 20%-30% improvement in marketing effectiveness and 3%-4% revenue increase, yielding a 3x-50x first-year ROI. Widely considered the market leader, MarketShare helps direct tens of billions of marketing investment dollars globally.



Webhelp is a global business process outsourcer (BPO), specializing in customer experience and payment management in addition to sales and marketing services across voice, social and digital channels. From 21 countries with a 30,000-strong team, our focus is on engineering performance improvements and delivering a real and lasting transformation in our clients' operating models to generate financial advantage. We partner with some of the world's most progressive brands.



Global B2C E-commerce

A detailed overview of the Global E-commerce Market



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Global

2015 Key B2C E-commerce Data of Goods & Services at a Glance



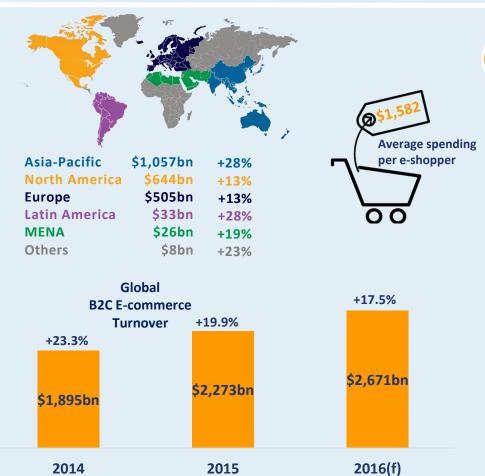
5,563mn people are over the age of 15

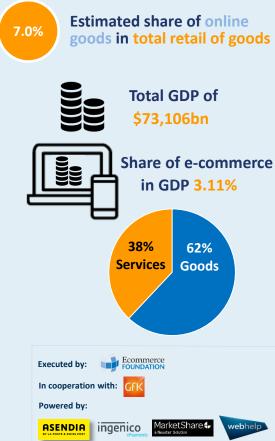


2,520mn people use the Internet (45%)



1,436mn people are e-shoppers (26%)





© Ecommerce Foundation (September 2016)

Overview of the Covered Countries

Global B2C F-commerce

Covered countries

This table provides you with some relevant information regarding the countries that are covered in this report.

The countries mentioned in the table are selected for this Global B2C E-commerce Report because they are influential in their regions and are all briefly discussed in this report.

For more information on a number of these countries, including Australia, Brazil, China, Germany, India, Japan, Russia, the UK and the US, we kindly refer you to the national reports on these specific countries. These reports can also be found on the EcommerceWiki.

Country	Capital	VAT	Currency	Population
Argentina	Buenos Aires	21.0%	Peso (ARS)	43.4mn
Australia	Sydney	10.0%	Dollar (AUD)	23.8mn
Brazil	Brasilia	17.0-19.0%	Real (BRL)	207.8mn
Canada	Ottawa	Local Sales Tax +5%	Dollar (CAD)	35.9mn
Chile	Santiago	19.0%	Peso (CLP)	17.9mn
China	Beijing	17.0%	Yuan (CNY)	1,371.2mn
France	Paris	20.0%	Euro (EUR)	66.4mn
Germany	Berlin	19.0%	Euro (EUR)	81.2mn
India	New Delhi	12.0-15.0%	Rupee (INR)	1,311.1mn
Indonesia	Jakarta	10.0%	Rupiah (IDR)	257.6mn
Israel	Jerusalem	17.0%	New Shekel (ILS)	8.4mn
Italy	Rome	22.0%	Euro (EUR)	60.8mn
Japan	Tokyo	8.0%	Yen (JPY)	127.0mn
Mexico	Mexico City	16.0%	Peso (MXN)	127.0mn
Russia	Moscow	18.0%	Ruble (RUB)	146.3mn
Saudi Arabia	Riyadh	0%	Saudi Riyal (SAR)	31.5mn
South Africa	Pretoria, Bloemfontein and Cape Town	14.0%	Rand (ZAR)	55.0mn
South Korea	Seoul	10.0%	Won (KRW)	50.6mn
Spain	Madrid	21.0%	Euro (EUR)	46.4mn
United Kingdom	London	20.0%	Pound (GBP)	64.9mn
United States	Washington D.C.	Differ by state	Dollar (USD)	321.4mn

Source: Worldbank, Vatlive, United States Census Bureau, Worldometers, Countrymeters and Ecommerce Foundation, 2016



In 2015, the **global population** amounted to around **7.3 billion people**, of which **1.4 billion** people purchased goods and/or services online at least once. In total, they spent **\$2,272.7bn** online, which results in an average spending per e-shopper of **\$1,582**.

Asia-Pacific strongest B2C e-commerce region in the world

Just like in 2014, Asia-Pacific was the strongest B2C e-commerce region in the world last year. With a B2C e-commerce turnover of \$1,056.8bn, it ranked ahead of North America (\$664.0bn) and Europe (\$505.1bn).

Latin America and Middle East and North Africa (MENA) were the smallest B2C e-commerce markets in 2015. They achieved B2C e-commerce sales of \$33.0bn and \$25.8bn, respectively.

Top countries

China increased its lead on the United States of America as the country with the highest B2C e-commerce turnover last year. With \$766.5bn, it ranked above the US (\$595.1bn) and the UK (\$174.5bn). Together, these three countries account for 68% of the total global B2C e-commerce turnover.

Global B2C E-commerce in Brief

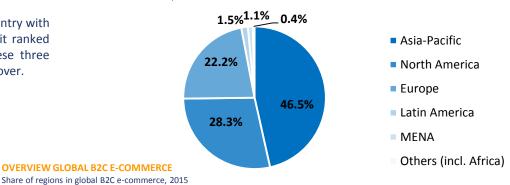
Global B2C E-commerce

E-COMMERCE TURNOVER PER REGION

E-commerce turnover of the global regions, 2014-2015

Region	2014	2015	Growth*
World	\$1,895.3bn	\$2,272.7bn	+19.9%
Asia-Pacific	\$822.8bn	\$1,056.8bn	+28.4%
North America	\$572.5bn	\$644.0bn	+12.5%
Europe	\$446.0bn	\$505.1bn	+13.3%
Latin America	\$25.8bn	\$33.0bn	+28.0%
MENA	\$21.7bn	\$25.8bn	+18.6%

^{*} Growth rate based upon national currencies



Source: Ecommerce Foundation, National Associations and other sources, 2016







Expert opinion

1. What are the greatest cross-border challenges?

E-commerce companies considering shipping cross-border will generally find the process more complex than domestic shipping. For instance, to be successful, the etailer should provide a localized shopping experience, offering products in the language, sizes and currency of the target market. Customer Service should be offered in the appropriate language as well. Payment methods must be secure and preferably methods with which shoppers in the target country are familiar. Etailers need to be completely upfront about all costs of shipping so shoppers do not end up frustrated at checkout by high shipping costs or upset at the point of delivery when they discover they owe more money for duties and taxes. Etailers must also familiarize themselves with the prohibited items lists for any destination countries. Finally, they should not overlook the importance of a seamless, customer-friendly global returns management system. Ensuring an outstanding customer experience from start to finish will increase the etailer's chances of growing their cross-border customer base.

2. What are the latest logistical developments worldwide?

Cross-border shopping is becoming increasingly popular worldwide, creating a growing demand for added transportation to handle the rising number of shipments entering countries from abroad. New solutions for final-mile delivery have also become popular as a way of ensuring that the last mile delivery is handled as efficiently as possible. Shippers are also offering improved tracking options and more advanced solutions for global returns management.

3. In what area should logistics improve in the short and the long term?

As the growth of cross-border e-commerce explodes, demand will increase on the logistics industry for solutions that offer faster delivery at more reasonable costs. Etailers will also need to improve the efficiency of their warehousing operations via automation, or by outsourcing fulfillment to providers that already have this expertise in place.

"Etailers should provide a localized shopping experience, offering products in the language, sizes and currency of the target market"



Michael Hastings
CEO at Asendia USA





4. Do you have any tips for (online) merchants in terms of delivery and returns?

Online merchants shipping internationally must consider the high cost of import duties and taxes that may be imposed on shoppers. Providing transparency to shoppers by showing them the fully-landed costs upfront helps decrease shopping cart abandonment. Offering Delivered Duty Paid (DDP) shipping options creates an even smoother experience for the shopper ensuring they will not incur additional charges on the shipment at the time of delivery. It is also vital for etailers to offer shoppers a user-friendly global returns process. Etailers should focus on creating a top-notch customer experience that keeps consumers happy throughout the entire shopping process, from start to finish. Focusing on the entire process not only ensures repeat business, but also increases the chances that customers will share the good news about their shopping experience.

5. What are the biggest differences between the different regions?

The popularity of cross-border shopping differs from region to region for a number of reasons. For example, levels of disposable income and total shopping cart value can vary widely. Some countries have higher levels of digital buyer penetration. Also, the selection of products available both in stores and online within the country can have a significant impact on whether shoppers are willing to seek out products from other countries. A country's duty/tax system will also either encourage or discourage the cross-border shopping activities of residents. Finally, prices of products differ from region to region as a result of different costs for parts, labor, taxes, import duties, fuel prices, and even perceived value.

6. What can the different regions learn from each other?

Global expansion is becoming increasingly popular as a way for etailers to continue to grow their businesses when saturation has been reached in their local market. Regions that have not yet caught on to this trend may find themselves losing business to retailers in other countries. Businesses can benefit from global e-commerce by having access to shoppers worldwide at all times. Etailers can partner with experts in the shipping and logistics industry that offer new solutions and technologies to make cross-border selling easier than ever before.

Expert opinion

"Working with an experienced delivery partner helps etailers access the best costs and options for both global shipping and returns"



Michael Hastings
CEO at Asendia USA



Economic Indicators per Region

Global B2C E-commerce

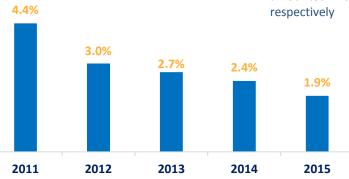
GDP real growth rate

The real growth rate of the Global Gross Domestic Product (GDP) was 1.9% in 2015. This was lower than in the preceding year (2.4%).

GROWTH RATE OF THE GLOBAL GDP

Sources: Eurostat, Worldbank, IMF and Ecommerce Foundation, 2016

Percentage change, 2011 - 2015



eGDP

In terms of the share of e-commerce in GDP, Asia-Pacific is the clear frontrunner. Its eGDP rate of 4.48% is significantly above the global average of 3.11%.

With an eGDP of **0.77%** and **0.71%**, Latin American and the Middle East and Northern Africa are at the bottom of the list. Still, these figures grew significantly as well compared to 2014, when they amounted to **0.51%** and **0.54%**, respectively

REGIONS IN TERMS OF SHARE eGDP

GDP at market prices and share of e-commerce in GDP, 2015

Region	Region GDP at market prices	
Global	\$73,106bn	3.11%
Asia-Pacific	\$23,564bn	4.48%
North America	\$20,642bn	3.12%
Europe	\$19,518bn	2.59%
Latin America	\$4,295bn	0.77%
MENA	\$3,606bn	0.71%

Sources: Eurostat, Worldbank, IMF and Ecommerce Foundation, 2016



Economic Indicators per Country

Global B2C E-commerce

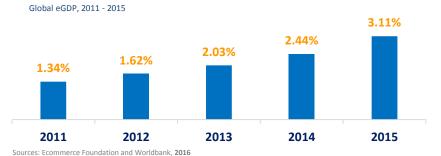
eGDP real growth

The share of e-commerce in the global GDP continued to increase last year. After reaching 1.34% in 2011, the eGDP grew steadily over the last few years, to 3.11% in 2015. The importance of e-commerce is expected to continue to gradually increase.

eGDP

In terms of the share of e-commerce in GDP per country, China and the UK are clearly above the rest, with a share of 7.05% and 6.12%, respectively. With this, the eGDP of China is more than twice as high as that of the United States (3.32%).

It is interesting to note that the eGDP rates of the so-called BRICS countries in this list, except for China, are relatively low. Still, these countries are becoming increasingly important e-commerce markets and it is expected that their rates will increase significantly in the near future.



TOP 10 COUNTRIES IN TERMS OF eGDP

GDP at market prices, GDP per capita at market prices and share of e-commerce in GDP, 2015

	GDP at market prices	GDP per capita at market prices	Share of e-commerce in GDP
Global	\$73,106bn	\$20,776	3.11%
China	\$10,866bn	\$7,925	7.05%
United Kingdom	\$2,849bn	\$43,714	6.12%
South Korea	\$1,378bn	\$27,222	4.70%
USA	\$17,947bn	\$55,904	3.32%
France	\$2,423bn	\$36,503	2.97%
Japan	\$4,123bn	\$32,477	2.77%
Canada	\$1,551bn	\$43,249	2.30%
Germany	\$3,357bn	\$41,162	1.97%
Australia	\$1,236bn	\$56,328	1.80%
Spain	\$1,200bn	\$25,581	1.68%

Sources: Eurostat, Worldbank, IMF and Ecommerce Foundation, 2016



Global eGDP

Internet penetration per region

The average Internet penetration in the five global regions slightly increased to 45% in 2015. This resulted in 2.5 billion of the people being aged over 15 being connected to the Internet.

At **78%**, North America had the highest rate of people with Internet access, followed by Europe with **75%**. It is interesting to see that even though Asia-Pacific achieved the highest B2C e-commerce sales last year, it also had one of the lowest Internet penetration rates. When this rate increases, its e-commerce turnover will grow even more.

INTERNET ACCESS PER REGION

Internet access covered countries and online population, 2015

Regions	Internet access	Online Population		
Regions Total	45%	2,520.4mn		
North America	78%	297.9mn		
Europa	7 5%	515.8mn		
Latin America	56%	220.8mn		
Asia-Pacific	39%	1,223.2mn		
MENA	38%	147.9mn		
Others	21%	114.8mn		

Sources: Eurostat, Worldbank, Internetlivestats and Ecommerce Foundation, 2016

Internet Penetration Global B2C E-commerce

Internet penetration per country

With regard to the countries covered in this report, the UK had the highest Internet penetration; 93% of its population had access to the Internet in 2015. It was followed by Japan (91%) and Germany (89%).

Even though Asia-Pacific was the region with the lowest Internet penetration, there were three Asian-Pacific countries in the top 10. However, with only 27% of its 1.3 billion inhabitants being connected to the web, India significantly lowered the region's average. In addition, at 51%, China's Internet penetration was also quite low.

TOP 10 COVERED COUNTRIES ON BASIS OF INTERNET PENETRATION Internet penetration and online population, 2015

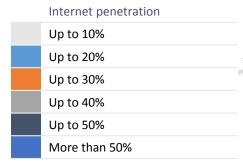
Countries	Internet penetration	Online population*
Top 10 countries	86%	612.3mn
United Kingdom	93%	49.8mn
Japan	91%	100.3mn
Germany	89%	62.9mn
USA	88%	229.6mn
Canada	88%	26.6mn
France	87%	47.0mn
South Korea	85%	37.1mn
Australia	85%	16.6mn
Spain	80%	31.4mn
Chile	76%	10.9mn

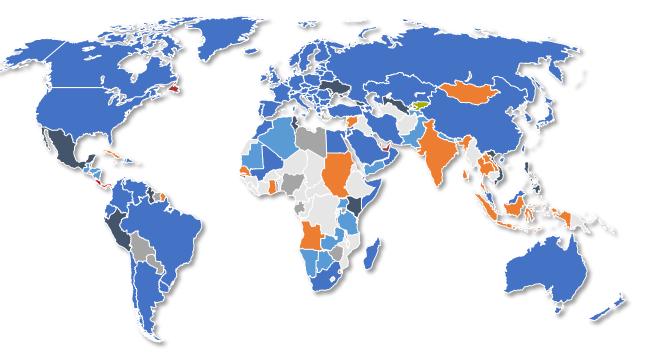
Sources: Eurostat, Worldbank, Internetlivestats and Ecommerce Foundation, 2016
*Of people being aged over 15



Global Overview Internet Penetration

Global B2C E-commerce





Source: Internetworldstats, 2015

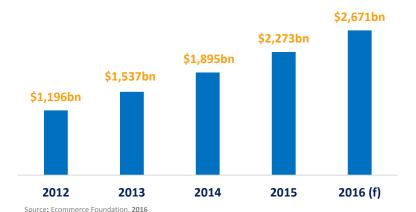


Growth in Global B2C E-commerce Sales

Global B2C E-commerce

GLOBAL B2C F-COMMERCE SALES

Total online sales of goods and services of countries covered, 2012 - 2016



Growth

Global B2C e-commerce sales have increased steadily since 2010. In addition, the growth rate has been quite consistent over the last few years, as shown in the graph below.

However, this trend is not expected to continue in 2016, as a growth rate of 17.5% is forecast, which would result in a global B2C e-commerce turnover of \$2,671bn. Even though this growth rate is still significant, its decrease can be seen as a first sign of the global B2C e-commerce market becoming more mature.

GLOBAL B2C E-COMMERCE GROWTH RATE

Percentage change in B2C e-commerce turnover of countries covered, 2012 - 2016



Source: Ecommerce Foundation, 2016





Expert opinion

1. What is the importance of having a good payment service provider?

"Accepting payments online can be complicated, especially for merchants who sell into multiple countries. A good, full-service PSP reduces the complexity of accepting local and cross-border payments for online merchants and lets them focus on their core business."

2. What are the latest payment developments?

"Mobile continues to be a big consideration for many merchants, who see traffic from mobile devices growing but have difficulty converting this into sales because the checkout experience is not optimized. What we see is that merchants increasingly use data analytics tools to better understand payment trends and to improve performance."

3. What should one take into account in terms of online payments when going cross-border?

"Companies should understand that consumer preferences and behavior are different in each market. To successfully sell cross-border, it is important to create a checkout experience that is localized for each market. A full-service, collecting PSP helps to manage that complexity for merchants."

4. In what area should online payments in your country improve in the short and the long term?

"The checkout experience should adapt and be optimized for any device used, whether it is a desktop, a tablet, a smartphone, a smart watch, a connected car, or any other connected device."

"The checkout process can and should be an opportunity to build a positive relationship with customers"







B2C e-commerce turnover

In the category of B2C e-commerce sales, China and the United States are clearly at the top. In 2015, the Chinese in total spent \$766.5bn online, while the American B2C e-commerce turnover amounted to \$595.1bn. The UK (\$174.2bn), Japan (\$114.4bn) and France (\$71.9bn) completed the top 5.

In comparison with last year, China's B2C ecommerce market grew significantly faster than the one of the US. Compared to 2014, Chinese B2C ecommerce sales grew by **33**%, while in the US it grew by **12**%.

For 2016 as well, the Chinese e-commerce market is expected to increase much faster than the American one (27% vs. 9%). As a result, it will continue to increase its lead even further.

In the chapter of Trends and Overviews, complete overviews with regard to B2C e-commerce sales and growth rates of all countries covered in this report are included.

Top 10 Countries B2C E-commerce Sales

Global B2C E-commerce

TOP 10 COUNTRIES IN TERMS OF B2C E-COMMERCE SALES

Online sales of goods and services, 2012 - 2016

Countries	2012	2013	2014	2015	2016 (f)
China				\$766.5bn	
USA				\$595.1bn	
UK				\$174.2bn	\$192.5bn
Japan		\$92.8bn		\$114.4bn	
France				\$71.9bn	
Germany	\$41.0bn			\$66.2bn	
South Korea				\$64.8bn	
Canada			\$31.7bn	\$35.7bn	
India				\$25.5bn	
Russia				\$22.8bn	

Source: National Associations and Ecommerce Foundation, 2016

"Total online sales in the top 10 countries are projected to reach around \$2,277bn in 2016"



Share of Top 10 Countries in B2C E-commerce Sales

Global B2C E-commerce

E-commerce powers

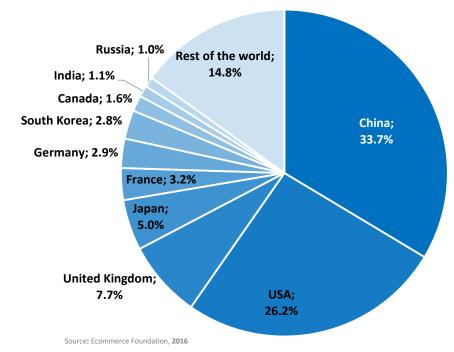
This graph shows the share of each top 10 country in the global B2C e-commerce market of 2015. As mentioned before, China was the world's largest e-commerce market, with a share of 33.7%. The US ranked second with 26.2%, followed by the UK (7.7%) and Japan (5.0%).

It is interesting to see that compared to 2014, China increased its market share by around **5.9%**. It also took some share from other major countries. United Kingdom and Japan, for instance, lost **1.0%** and **2.0%** of its global market share.

Within the top 10, the difference between the top 2 and the rest is still quite significant. Together, the China and the US account for nearly 60% of the global B2C e-commerce market, while the other eight countries combine for a little over 25%.

TOP 10 COUNTRIES SHARE OF GLOBAL B2C E-COMMERCE MARKET

Share of global B2C e-commerce market, 2015





Online Expenditure per E-shopper Global B2C F-commerce

Online spending per e-shopper

Looking at the online spending per online shopper in the countries covered in this report, it is clear in which country people spent the most money online in 2015. In the UK, the average e-consumer spent \$4,018 online on goods and/or services, which is considerably more than in the USA (\$3,428), which ranked second.

TOP 10 COUNTRIES E-SHOPPERS

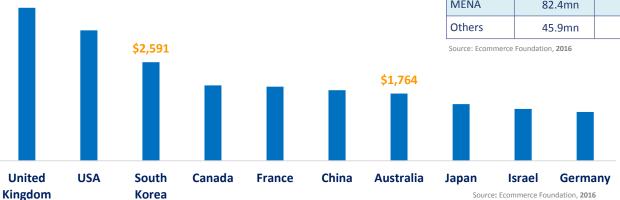
Number of e-shoppers, 2015

Countries	E-shoppers
China	
USA	
India	
Japan	77mn
Germany	
UK	
Brazil	38mn
France	
Russia	
South Korea	

Source: Ecommerce Foundation, 2016

TOP 10 COUNTRIES IN TERMS OF AVERAGE SPENDING PER E-SHOPPER

Spending per online shopper in covered countries, 2015



Ecommerce FOUNDATION

AVERAGE SPENDING PER E-SHOPPER PER REGION

Number of e-shoppers of covered countries and spending per online shopper, 2015

Regions	Number of e-shoppers	Average spending per e-shopper
Regions	1,436.5mn	<i>\$1,582</i>
Asia-Pacific	711.0mn	\$1,486
Europe	295.6mn	\$1,708
N. America	207.8mn	\$3,099
L. America	93.8mn	\$352
MENA	82.4mn	\$313
Others	45.9mn	\$174



Expert opinion

An omni-channel approach is insuperable

Whether their business is online, in physical stores or both, all retailers face similar challenges. They have to deliver a seamless customer experience at every touchpoint, maximize sales across every channel and device, and live up to their promises regarding product availability and delivery. In order to create a strong retail brand to which consumers will return, they must turn shopping into retail therapy – effortless, relaxing and ultimately enjoyable.

Customer experiences should not happen by accident, but must be engineered. This means that one should really understand his customer's journey and its moments of truth, and base his next best actions on smart and predictive data analytics. An omnichannel approach to service and sales is powering the retailers' ability to win hearts, minds and revenue share.

Gert-Jan Morsink

Member Executive Board Webhelp Group



Social Media around the World

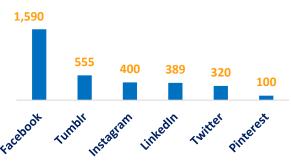
Social media

As was the case in 2014, Facebook was again the world's most popular social media platform in 2015. In total, **1.6 billion people** were active on Facebook.

Tumble ranked second with 555 million users. followed by Instagram with 400 million users.

GLOBAL SOCIAL MEDIA SITES

Number of active users of the following social media websites, in millions of users, 2015



Source: Wearesocial. 2016

Other social media

In addition to the global social media, several countries/regions have their own versions. Some of these are taken over or integrated in global giants, such as Orkut, which was particularly popular in India and Brazil but which has now been integrated in Facebook.

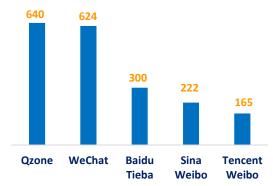
In other countries, "local" social media do survive and even attract a lot of users. For instance in China, where global websites such as Facebook and Twitter are banned by the government. Chinese companies use this to their advantage and because of the large population, there are many social media with hundreds of millions of registered users in China.

Another example is Russia, in which vKontakte and Odnoklassniki attract millions of people. In contrast with China, other social media are allowed in Russia. but these two are still the most popular ones.

Global B2C F-commerce

CHINESE SOCIAL MEDIA SITES

Number of active users of the following social media websites, in millions of users, 2015



Source: Wearesocial, 2016

RUSSIAN SOCIAL MEDIA SITES

Number of online people who use the following social media websites, in millions of users, 2015

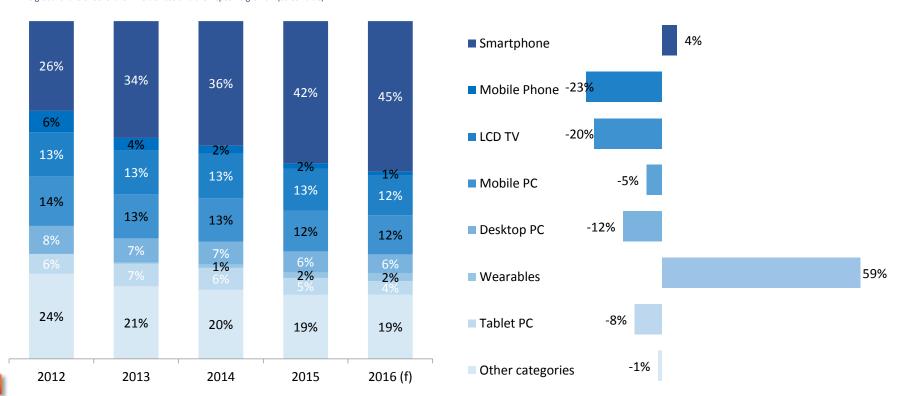




Share and growth of online devices

SHARE AND GROWTH OF ONLINE DEVICES

The global share of several online devices and their specific growth (sales value)



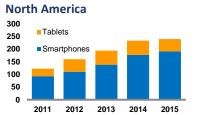
Source: GfK Trends and Forecasting (Digital World), in partnerships with the Consumer Electronics Association

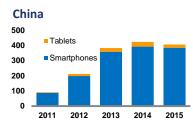


Demand of smartphones and tablets

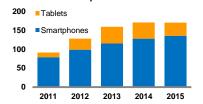
TABLETS AND SMARTPHONES

Overview of demand of mobile devices per region, in thousand of units

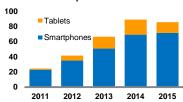




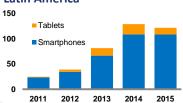


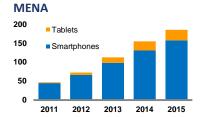






Latin America





Smartphones are the key device, globally

Globally, the demand for smartphones is at its highest and is still growing in terms of devices that can be used for online shopping. With significantly more than 1 billion units sold last year, they have to be considered one of the key shopping tools on a global level.

Tablets, being the no. 2 mobile device relevant for online shopping, are particularly popular in North America and Western Europe.

Considering the unit sales, the smartphones and tablets that can be used for online shopping have penetrated a huge share of the global online population.



ource: GfK Trends and Forecasting (Digital World), in partnerships with the Consumer Electronics Association



2015 Global Retail E-commerce Index Global B2C E-commerce

Global Retail E-commerce Index

The Global Retail E-commerce Index is published annually by global management consulting firm A.T. Kearney and contains the top countries in terms of e-commerce performance. It ranks countries in four areas: online market size, consumer behavior, growth potential and infrastructure.

Even though China surpassed the United States with regard to B2C e-commerce turnover, the US is still the most attractive online market in the world, according to this index.

Belgian and Danish e-commerce on the rise

One of the most interesting aspect of this index is **the rise of Belgium**. The Western European country climbed **15 positions** in the global list and this was partly due to its score on growth potential. With this, Belgium is expected to continue to emerge in terms of B2C e-commerce.

Denmark also significantly improved its position as it rose by 13 positions to the 15th place. Among other things, the Northern European nation was the only country in the list to achieve a perfect score for consumer behavior. This indicates that Danish consumers are, for instance, techsavyy and willing to spend money online.

GLOBAL RETAIL F-COMMERCE INDEX

Total global online market attractiveness, 2015

Rank	Change in global rank	Country	Online market size (40%)	Consumer behavior (20%)	Growth potential (20%)	Infrastructure (20%)	Online market attractiveness score (100%)
1	+2	United States	100.0	83.2	22.0	91.5	79.3
2	-1	China	100.0	59.4	86.1	43.6	77.8
3	+1	United Kingdom	87.9	98.6	11.3	86.4	74.4
4	-2	Japan	77.6	87.8	10.1	97.7	70.1
5	+1	Germany	63.9	92.6	29.5	83.1	66.6
6	+1	France	51.9	89.5	21.0	82.1	59.3
7	-2	South Korea	44.9	98.4	11.3	95.0	58.9
8	+5	Russia	29.6	66.4	51.8	66.2	48.7
9	+15	Belgium	8.3	82.0	48.3	81.1	45.6
10	-1	Australia	11.9	80.8	28.6	84.8	43.6
11	-1	Canada	10.6	81.4	23.6	88.9	43.1
12	+2	Hong Kong	2.3	93.6	13.0	100.0	42.2
13	+6	Netherlands	8.9	98.8	8.1	84.6	41.8
14	-3	Singapore	1.3	89.4	15.7	100.0	41.5
15	+13	Denmark	8.1	100.0	15.1	75.5	41.4

Source: A.T. Kearney, 2015



Regional and National B2C E-commerce

Overview of the Regional and National E-commerce Markets







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Exchange Rates

Regional and National B2C E-commerce



GOMSEC

All data reported in the national currency of the country involved are converted into dollars according to the average (annual) rate of exchange as provided by, the European Central Bank (ECB) or the national bank of the particular country or other sources. The reference period that is used for this was from January 1, 2015 to December 31, 2015. Growth rates are calculated and measured by the B2C e-commerce sales in the national currency.

Discrepancy

By using this conversion method, difference may occur between this report and versions from previous years. Even though the e-commerce turnover of a particular country has remained the same in the local currency over the years, this may differ in dollars as of 2010 due to the exchange rates. As the dollar and euro are linked to each other, there is a difference between the e-commerce turnover in the various years. For instance, €1 was worth \$1,3285 in 2014 while €1 was only worth \$1,1085 in 2015. In other words, the dollar has become stronger, as a result of which North America surpassed Europe in terms of e-commerce turnover.



Country pages

On the following pages, you will find an overview of the most important mature and emerging e-commerce markets in the world. On each page, a country will be covered by means of several figures and graphs, as shown to the right. Here you will find a short explanation of these graphs.

Economic indicators

Through the three economic indicators (GDP growth rate, inflation rate and unemployment rate), we want to provide an overview of a country's economic situation, in comparison with the global and regional averages. The growth rate of the Gross Domestic Product shows how much the size of the country's economy has grown, while the inflation rate indicates how much prices have increased in a country. The unemployment rate is the percentage of the country's labor force without a job.

Logistics Performance Index

The LPI overall score reflects perceptions of a country's logistics based on, among other things, efficiency of customs clearance process, quality of trade- and transport-related infrastructure and ease and quality of logistics services.

Ease of Doing Business Index

A high ease of doing business ranking means that the regulatory environment is more favorable for the starting and operation of a local firm. The rankings are determined by sorting the aggregate distance to frontier scores on 10 equal topics.

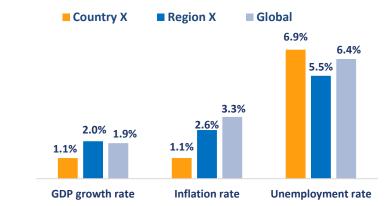
eGDP ranking

The share of e-commerce turnover in the GDP shows the influence of e-commerce in a country's total economy.

Legend: Explanatory Notes

Regional and National B2C E-commerce

Country X vs Regional and Global Averages



National E-commerce Shares





eGDP ranking



North America

An Overview of E-commerce Markets in North America





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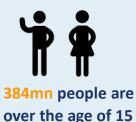








North America Key B2C E-commerce Data of Goods and Services at a Glance 2015





the Internet (77%)



208mn people are e-shoppers (54%)



Average spending per e-shopper

Global \$2,272.7bn +19.9%

North America \$644.0bn +12.5%

Total B2C e-commerce 2015 of goods & services

Ranking North America in turnover (in millions of USD)



United States Canada

\$595,076 \$35,667 Mexico \$13,270



National e-commerce associations:



Canada





Mexico



United States

Forecast 2016

\$709bn

Turnover E-commerce Goods & Services





Share of e-commerce in GDP 3.10%





© Ecommerce Foundation (September 2016)

B2C E-commerce Turnover and Growth

North America

Click here to order the full Global B2C E-commerce Report for a complete overview of global e-commerce



Growth of North America's B2C e-commerce in 2015

NORTH AMERICAN B2C E-COMMERCE TURNOVER, 2011 - 2016

Countries	2011	2012	Growth	2013	Growth	2014	Growth	2015	Growth	2016 (f)	Growth
USA		\$400,000mn	15.2%					\$595,076mn	12.1%		
Canada				\$27,592mn				\$35,667mn	12.6%		
Mexico						\$10,208mn		\$13,270mn	30.0%	\$16,853mn	
Total								\$644,013mn	12.5%		

Source: Retail Research, U.S. Department of Commerce, AMIPCI, Statista and Ecommerce Foundation, 2016





Population 15+

30.3mn

Internet users

26.6mn (88%)

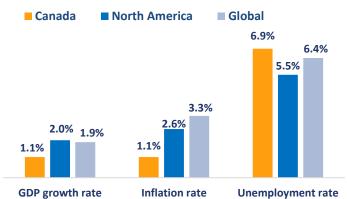
O O
Number of e-shoppers

18.0mn (59%)

E-commerce Markets

North America

CANADA VS REGIONAL AND GLOBAL AVERAGES



Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING







Performance Index Doing Business Index
Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

B2C E-COMMERCE TURNOVER AND GROWTH RATE

Total online sales of goods and services, 2012-2016





Source: Retail Research, Statista and Ecommerce Foundation, 2016

Source: Ecommerce Foundation, Worldbank, Internetlivestats and eMarketer, 2016



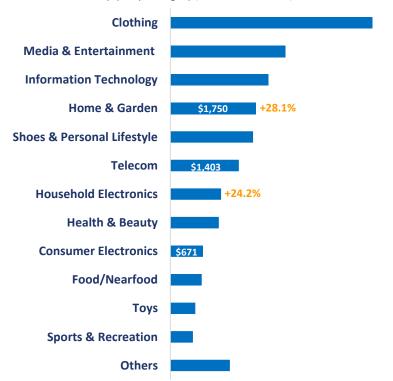


E-commerce Markets

North America

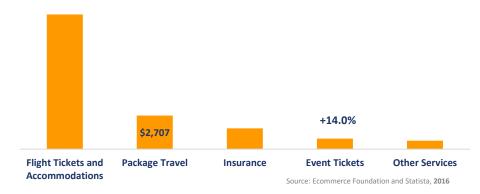
OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015

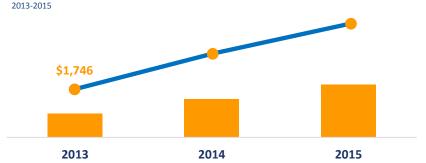


OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



NUMBER OF E-SHOPPERS AND AVERAGE SPENDING PER E-SHOPPER







Source: Ecommerce Foundation and Statista, 2016

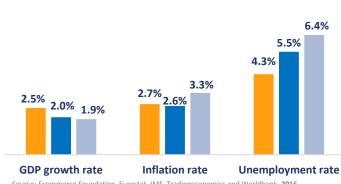


E-commerce Markets

North America







Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING

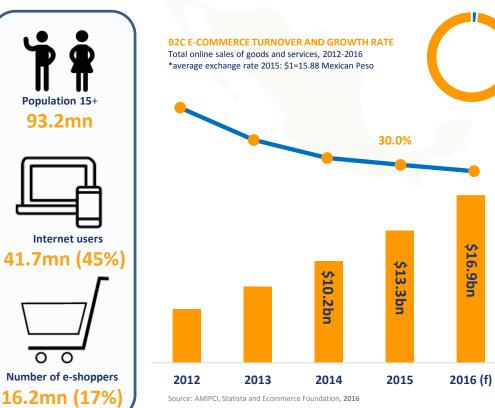






eGDP ranking **Doing Business Index**

Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016



Source: Ecommerce Foundation, Worldbank, Internetlivestats and eMarketer, 2016

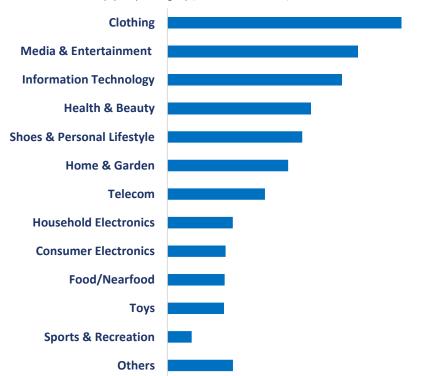




North America



Estimated online sales of popular product groups, in millions of US dollars, 2015





Estimated online sales of popular service groups, in millions of US dollars, 2015



NUMBER OF E-SHOPPERS AND AVERAGE SPENDING PER E-SHOPPER



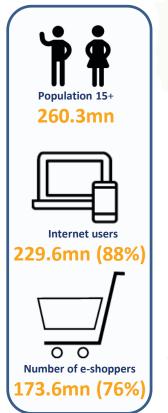
Source: AMIPCI, eMarketer, Statista and Ecommerce Foundation, 2016

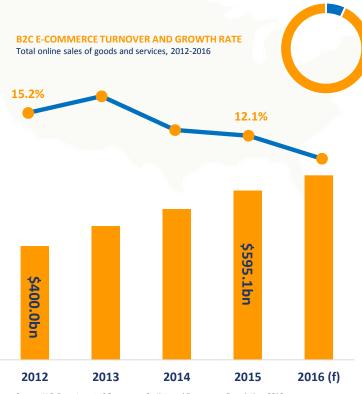


Source: Ecommerce Foundation and Statista, 2016



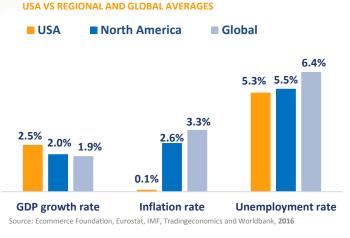
North America





Source: U.S. Department of Commerce, Statista and Ecommerce Foundation, 2016

Source: Ecommerce Foundation, United States Census Bureau, Internetlivestats and Statista, 2016



GLOBAL RANKING



6th

eGDP ranking

Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

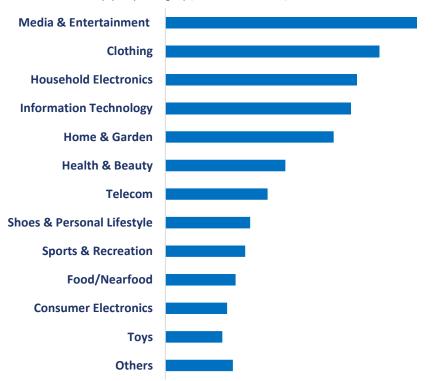




North America

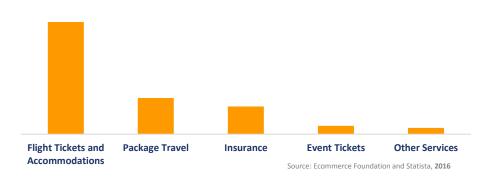
OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015



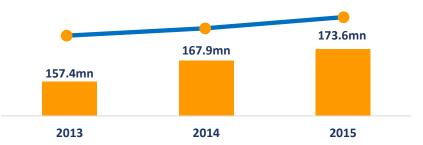
OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



NUMBER OF E-SHOPPERS AND AVERAGE SPENDING PER E-SHOPPER

2013-2015



Source: Ecommerce Foundation, U.S. Department of Commerce and Statista, 2016



Source: Ecommerce Foundation and Statista, 2016

Latin America

An Overview of E-commerce Markets in Latin America





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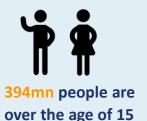






Latin America

Key B2C E-commerce Data of Goods and Services at a Glance 2015

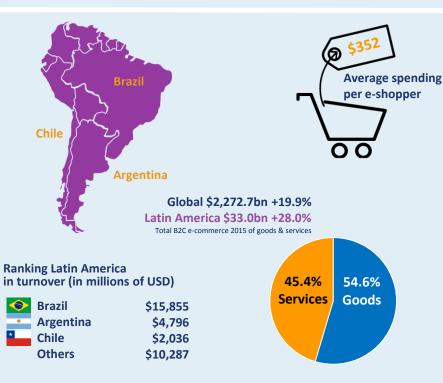




the Internet (56%)



94mn people are e-shoppers (24%)



National e-commerce associations:



Forecast 2016

\$39.8bn

Turnover E-commerce Goods & Services





Share of e-commerce in GDP 0.77%





B2C E-commerce Turnover and Growth

Latin America

Click here to order the full Global B2C E-commerce Report for a complete overview of global e-commerce



Growth of
Latin America's B2C
e-commerce in 2015

LATIN AMERICAN B2C E-COMMERCE TURNOVER, 2011 - 2016

Countries	2011	2012	Growth	2013	Growth	2014	Growth	2015	Growth	2016 (f)	Growth
Brazil					29.0%	\$12,993mn		\$15,855mn	22.0%		
Argentina		\$1,181mn	44.2%					\$4,796mn	71.1%		
Chile								\$2,036mn	22.0%	\$2,500mn	22.8%
Total								\$32,973mn	28.0%		

Source: CACE, ABComm and Ecommerce Foundation, 2016









Argentina

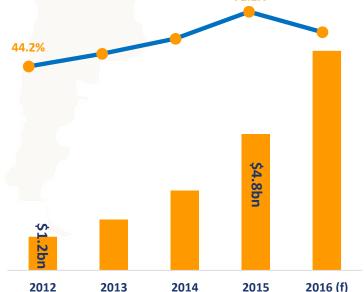




B2C E-COMMERCE TURNOVER AND GROWTH RATE

Total online sales of goods and services, 2012-2016 *average exchange rate 2015: \$1=12.95 Argentine Peso





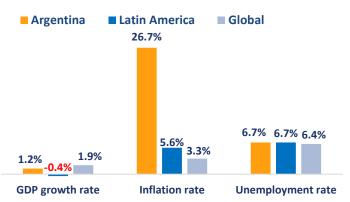
Source: CACE and Ecommerce Foundation. 2016

Source: Ecommerce Foundation, Worldbank, Internetlivestats and eMarketer, 2016

E-commerce Markets

Latin America

ARGENTINA VS REGIONAL AND GLOBAL AVERAGES



Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING



Logistics **Performance Index**

121th

Ease of **Doing Business Index**



eGDP ranking

Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016



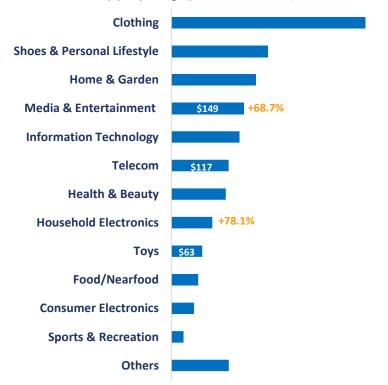
11.2mn (32%[°]



Latin America

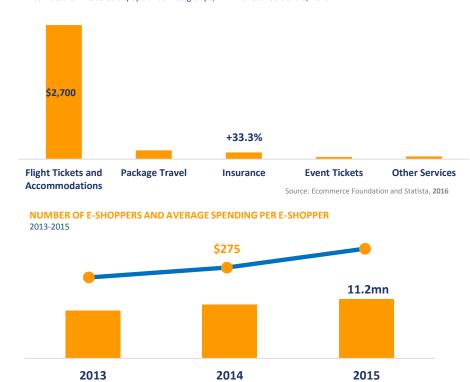
OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



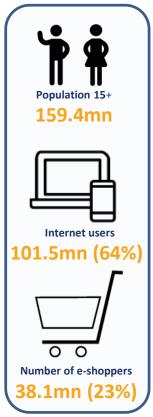
Source: CACE, eMarketer, Statista and Ecommerce Foundation, 2016



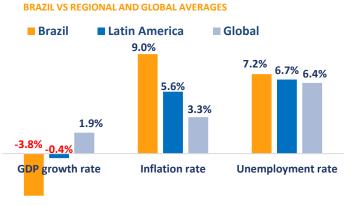
Source: Ecommerce Foundation and Statista, 2016



Latin America







Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING







eGDP ranking

Doing Business Index Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016



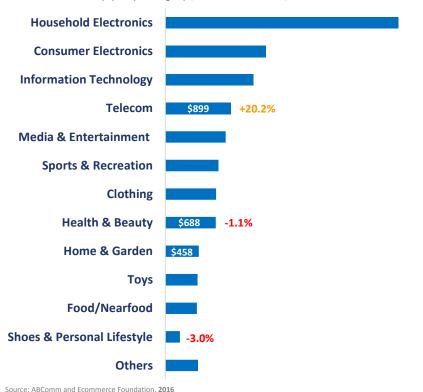




Latin America

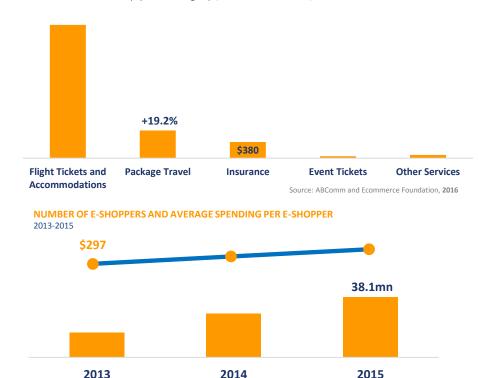
OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



Source: ABComm, Ecommerce Foundation and E-bit, 2016





Latin America



14.3mn



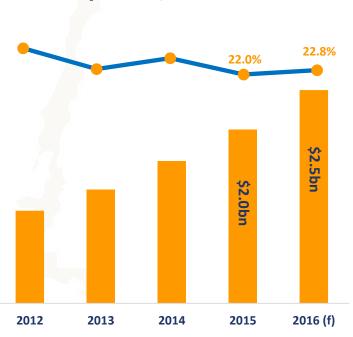
10.9mn (76%)



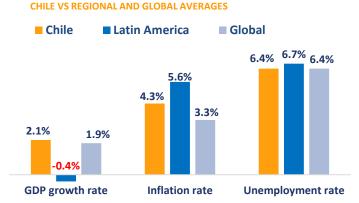
5.7mn (40%)

B2C E-COMMERCE TURNOVER AND GROWTH RATE

Total online sales of goods and services, 2012-2016



Source: Ecommerce Foundation, 2016



Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING



Ease of **Performance Index Doing Business Index**

eGDP ranking

Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016









Europe

An Overview of E-commerce Markets in Europe

















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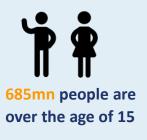








EUrope Key B2C E-commerce Data of Goods and Services at a Glance 2015





the Internet (75%)



296mn people are e-shoppers (43%)



Average spending per e-shopper

Global \$2,272.7bn +19.9%

Europe \$505.1bn +13.3%
Total B2C e-commerce 2015 of goods & services

Ranking Europe

in turnover (in millions of USD)

in turnover (in minions of 03D)									
1		United Kingdom	\$174,357						
2		France	\$72,007						
3		Germany	\$66,237						
4		Russia	\$22,785						
5	(%)	Spain	\$20,137						
6		Italy	\$18,430						
#		Others	\$131,174						



National e-commerce associations:



Forecast 2016

\$565.8bn

Turnover E-commerce Goods & Services





Share of e-commerce in GDP 2.59%





B2C E-commerce Turnover and Growth Europe

Click here to order the full Global B2C E-commerce Report for a complete overview of global e-commerce 13.3%

Growth of Europe's B2C e-commerce in 2015



EUROPEAN B2C E-COMMERCE TURNOVER, 2011 - 2016

Countries	2011	2012	Growth	2013	Growth	2014	Growth	2015	Growth	2016 (f)	Growth
United Kingdom						\$157,074mn	12.6%	\$174,357mn	11.0%		
France				\$56,695mn				\$72,007mn	14.3%		
Germany								\$66,237mn	13.3%	\$74,186mn	12.0%
Russia			32.6%					\$22,785mn	6.6%		
Spain		\$13,739mn			18.0%			\$20,137mn	11.6%		
Italy	\$10,370mn							\$18,430mn	15.6%		
Total								\$505,127mn	13.3%		

Source: IMRG, Capgemini FEVAD, BEVH, AKIT, ONTSI, Netcomm, Statista and Ecommerce Foundation, 2016

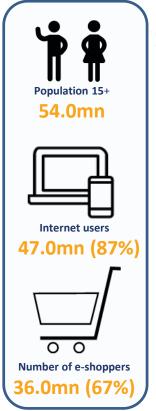


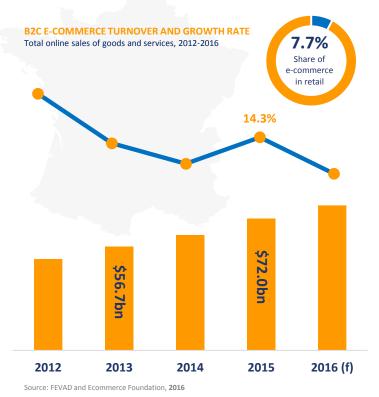


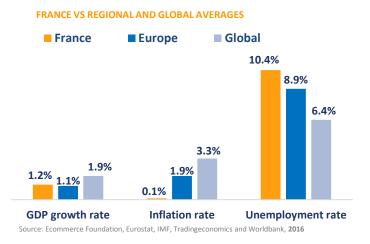




Europe











eGDP ranking



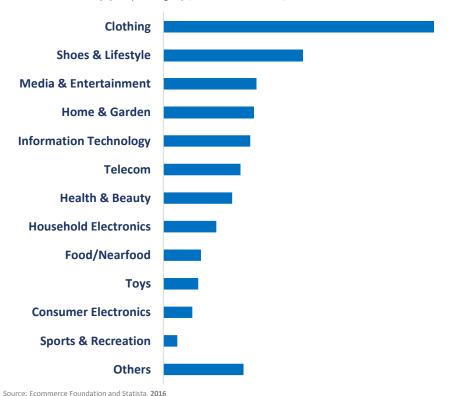




Europe

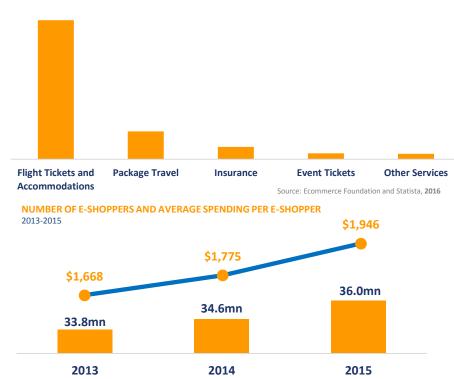


Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



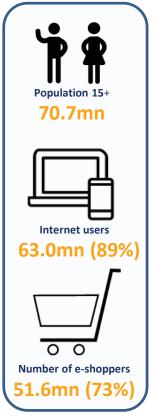
Source: FEVAD, Médiamétrie and Ecommerce Foundation, 2016

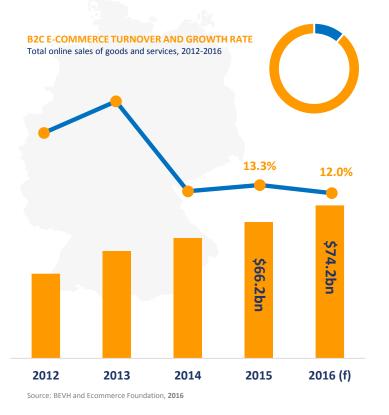


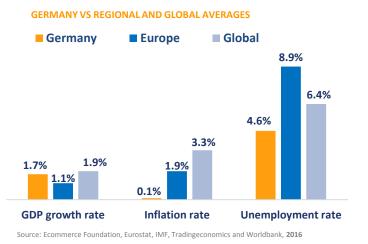
Germany

E-commerce Markets

Europe













Source: Ecommerce Foundation and Eurostat, 2016

Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

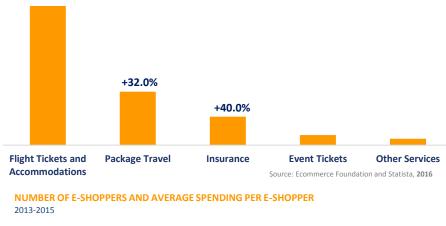


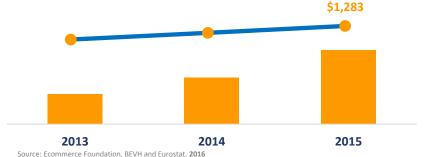


Europe

OVERVIEW OF POPULAR SERVICE GROUPS

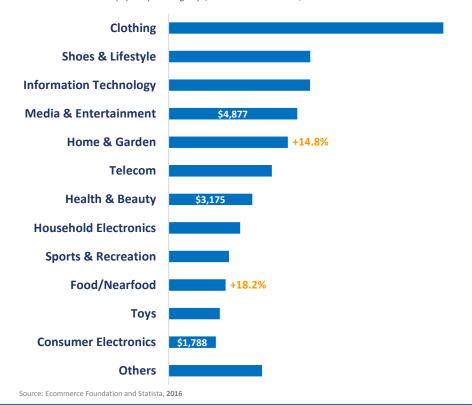
Estimated online sales of popular service groups, in millions of US dollars, 2015





OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015





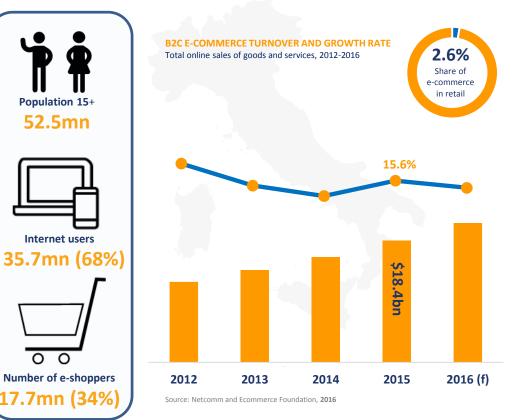


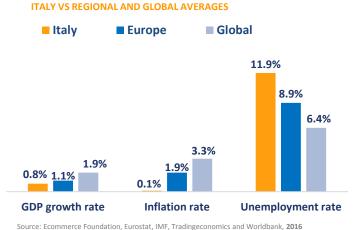
Population 15+ 52.5mn

Internet users

E-commerce Markets

Europe









45th Ease of



Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

Source: Netcomm, Ecommerce Foundation and Eurostat, 2016



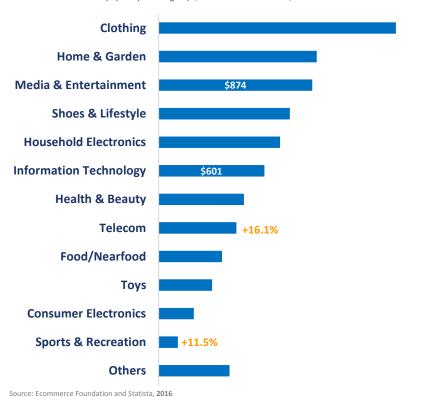
0 **Number of e-shoppers**

17.7mn (34%)



OVERVIEW OF POPULAR PRODUCT GROUPS

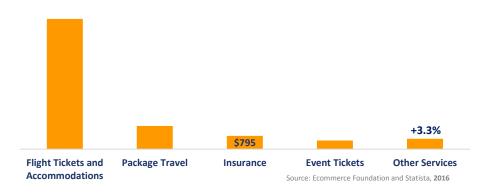
Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

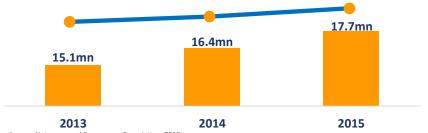
Estimated online sales of popular service groups, in millions of US dollars, 2015





NUMBER OF E-SHOPPERS AND AVERAGE SPENDING PER E-SHOPPER

2013-2015











Europe

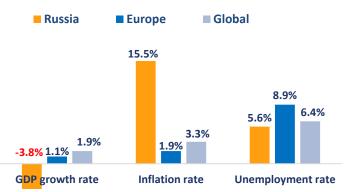












Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING







eGDP ranking

Performance Index Doing Business Index
Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

Source: Ecommerce Foundation, EWDN and Eurostat, 2016

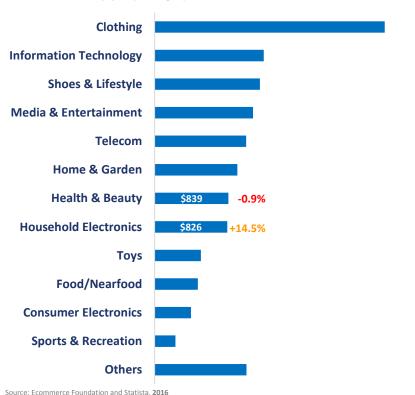




Europe

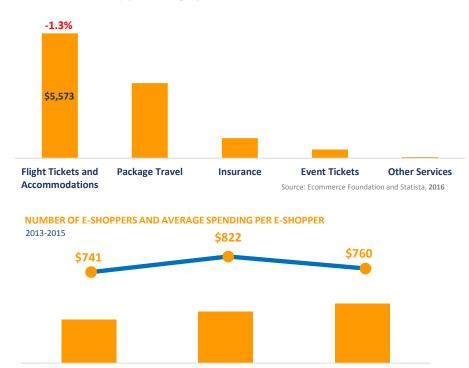
OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



2014

Source: Ecommerce Foundation, AKIT and EWDN, 2016

2013

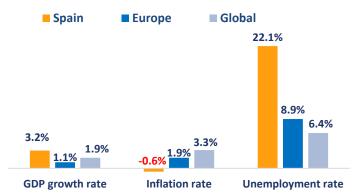


2015



Europe

SPAIN VS REGIONAL AND GLOBAL AVERAGES



Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING







Doing Business Index

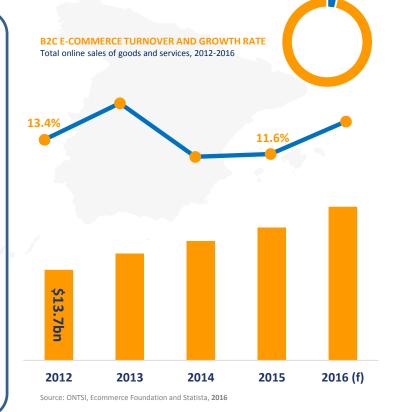
Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016





31.4mn (80%)





Source: Ecommerce Foundation and Eurostat, 2016

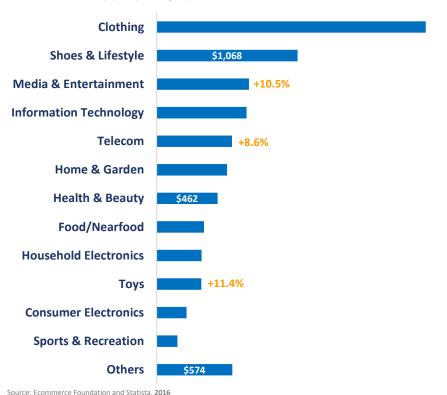


16.6mn (42%)



OVERVIEW OF POPULAR PRODUCT GROUPS

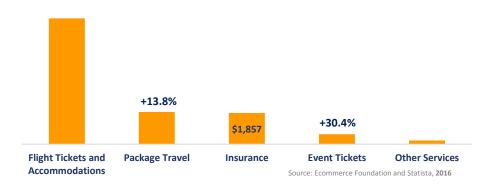
Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015







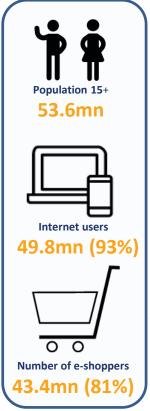


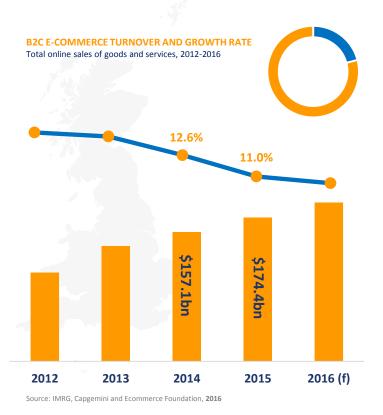


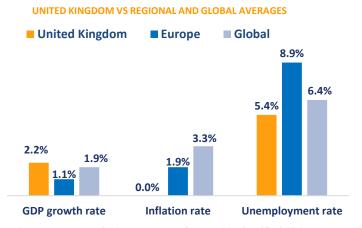




Europe







Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING







Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

Source: Ecommerce Foundation and Eurostat, 2016





OVERVIEW OF POPULAR PRODUCT GROUPS

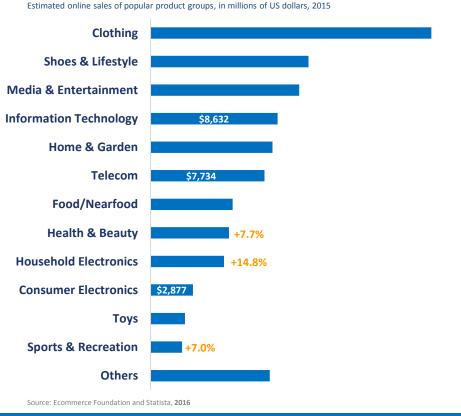
E-commerce Markets

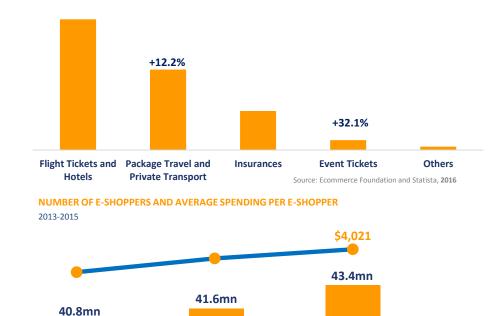
2015

OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015







2014

Source: Ecommerce Foundation, Eurostat, IMRG and Capgemini, 2016



2013

Asia-Pacific

An overview of E-commerce Markets in Asia-Pacific





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In cooperation with:















Asia-Pacific

Key B2C E-commerce Data of Goods and Services at a Glance 2015



over the age of 15

1,223mn people use

the Internet (39%)



Average spending per e-shopper

Forecast 2016

\$1.361.0bn

Turnover E-commerce Goods & Services





Share of e-commerce in GDP 4.48%



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ASENDIA

In cooperation with:

Estimated share of online goods in total retail of goods

MarketShare.

webhelp

30.6% 69.4%

Services Goods

Global \$2,272.7bn +19.9%

Asia-Pacific \$1.056.8bn +28.4% Total B2C e-commerce 2015 of goods & services

Ranking Asia-Pacific in turnover (in millions of USD)

1	*}	China	\$766,493
2		Japan	\$114,402
3	# *	South Korea	\$64,767
4	•	India	\$25,455
5	*	Australia	\$22,225
6		Indonesia	\$4,954
#		Others	\$58,500



National e-commerce associations:



Australia

China















China





Ecommerce FOUNDATION

B2C E-commerce Turnover and Growth

Asia-Pacific

Click here to order the full Global B2C E-commerce Report for a complete overview of global e-commerce 28.4%

Growth of
Asia-Pacific's B2C
e-commerce in 2015



ASIAN-PACIFIC B2C E-COMMERCE TURNOVER, 2011 - 2016

Countries	2011	2012	Growth	2013	Growth	2014	Growth	2015	Growth	2016 (f)	Growth
China						\$575,014mn	44.6%	\$766,493mn	33.3%		
Japan				\$92,848mn				\$114,402mn	7.8%		
South Korea								\$64,767mn	11.0%	\$71,250mn	10.0%
India	\$2,859mn							\$25,455mn	129.5%		
Australia					14.6%			\$22,225mn	15.7%		
Indonesia		\$1,238mn	20.0%					\$4,954mn	66.0%		
Total								\$1,056,495mn	28.4%		

Source: Business Nab. iResearch, eMarketer, Meti, Statista and Ecommerce Foundation, 2016

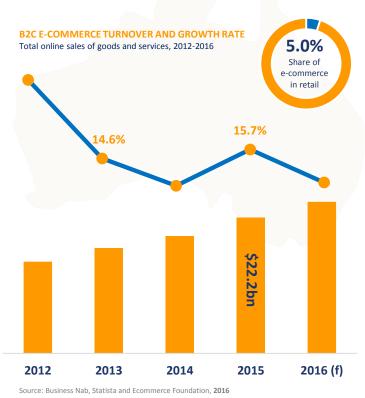








Population 15+ 19.5mn Internet users 16.7mn (85%) 0 **Number of e-shoppers** 12.6mn (65%)



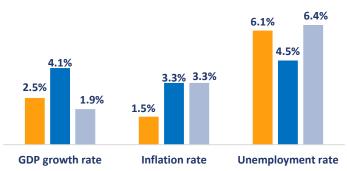
Source: Ecommerce Foundation, Countrymeters, Internetlivestats, Worldbank and Statista, 2016

E-commerce Markets

Asia-Pacific







Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING







eGDP ranking **Doing Business Index**

Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

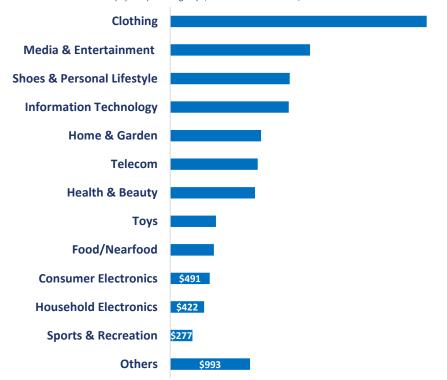




Asia-Pacific

OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



Source: Ecommerce Foundation and Statista. 2016



Source: Ecommerce Foundation and Statista, 2016



Asia-Pacific

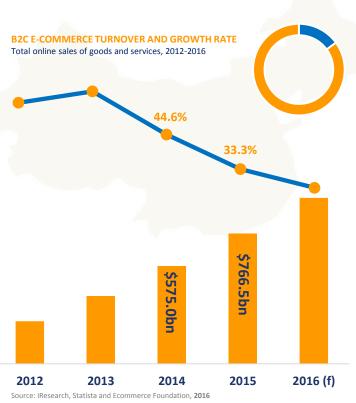




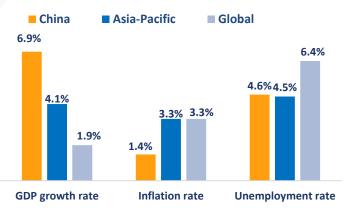




413.3mn (36%)







Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING







Performance Index Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

Doing Business Index

eGDP ranking

Source: Ecommerce Foundation, CNNIC, Internetlivestats and Worldbank, 2016

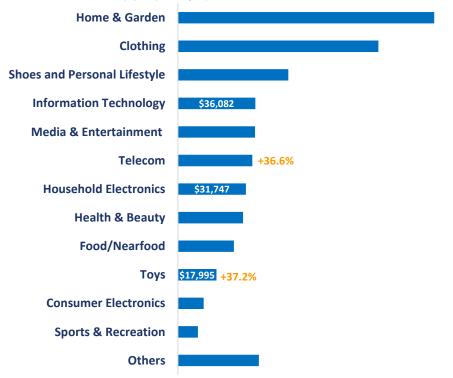




Asia-Pacific

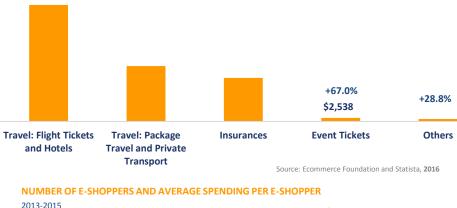


Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015





Source: Ecommerce Foundation and Statista, 2016



Source: Ecommerce Foundation and Statista, 2016



Asia-Pacific



942.6mn

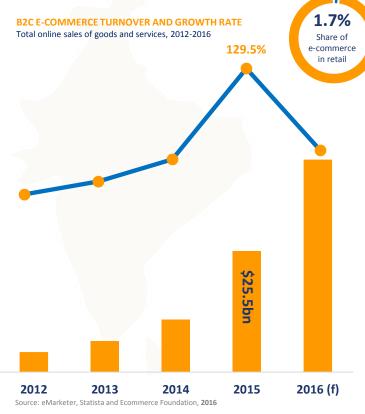


254.5mn (27%)

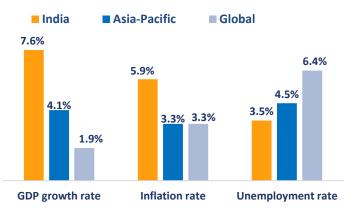


Number of e-shoppers

82.3mn (9%)



INDIA VS REGIONAL AND GLOBAL AVERAGES



Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING



Performance Index Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016



Ease of **Doing Business Index**



eGDP ranking

Source: Ecommerce Foundation, Internetlivestats, Worldbank and eMarketer, 2016

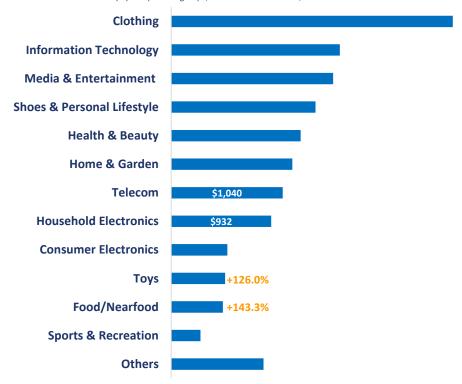




Asia-Pacific

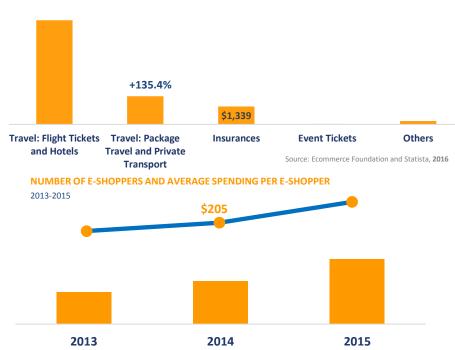
OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



Source: Ecommerce Foundation and eMarketer, 2016



Source: Ecommerce Foundation and Statista, 2016



Asia-Pacific

Population 15+ 191.1mn



37.1mn (19%)



22.5mn (12%)

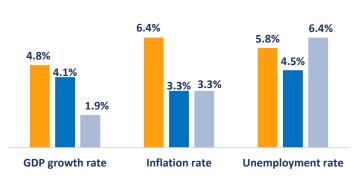
B2C E-COMMERCE TURNOVER AND GROWTH RATE

Total online sales of goods and services, 2012-2016



INDONESIA VS REGIONAL AND GLOBAL AVERAGES

Indonesia Asia-Pacific ■ Global



Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING



Performance Index

Ease of **Doing Business Index** Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016



eGDP ranking

Source: Ecommerce Foundation, Internetlivestats, Worldbank and eMarketer, 2016

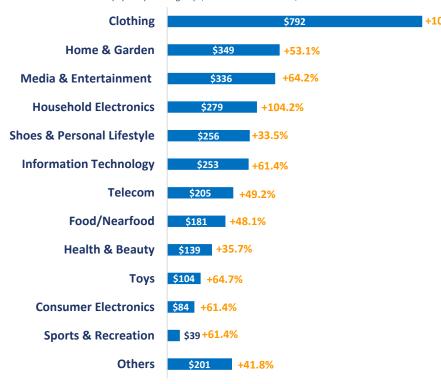




Asia-Pacific

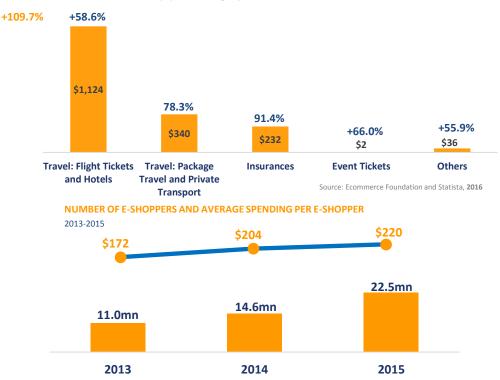
OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015





Estimated online sales of popular service groups, in millions of US dollars, 2015



Source: Ecommerce Foundation and Statista, 2016

Source: Ecommerce Foundation and eMarketer. 2016





Population 15+

110.3mn

Internet users

100.3mn (91%)

O O

Number of e-shoppers

76.9mn (70%)

E-commerce Markets

Asia-Pacific



e-commerce

in retail

Japan

■ Asia-Pacific

Global



B2C E-COMMERCE TURNOVER AND GROWTH RATE

Total online sales of goods and services, 2012-2016

17.9%

Source: Ministry of Economy, Trade and Industry and Ecommerce Foundation, 2016

2014

2013

4.1%

1.9%

0.5%

3.3%

3.4%

4.5%

3.4%

GDP growth rate

Inflation rate

Unemployment rate

Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING



34th
Ease of



Performance Index Doing Business Index
Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

Source: Ecommerce Foundation, Internetlivestats, Worldbank and eMarketer, 2016

2012



2016 (f)

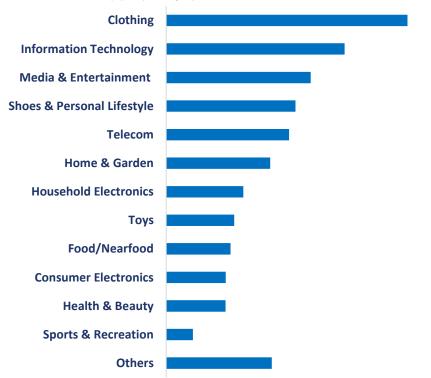
2015



Asia-Pacific

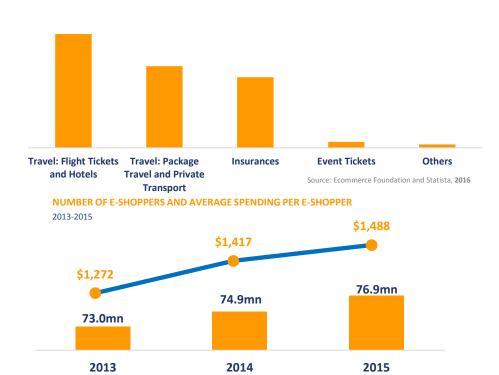
OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



Source: Ecommerce Foundation and Statista, 2016



Source: Ecommerce Foundation and Statista, 2016



South Korea

E-commerce Markets

Asia-Pacific



Total online sales of goods and services, 2012-2016



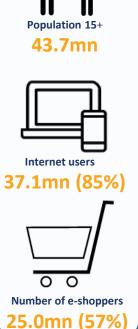


SOUTH KOREA VS REGIONAL AND GLOBAL AVERAGES

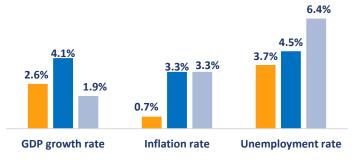
South Korea

Asia-Pacific

■ Global







Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING



Performance Index





Doing Business Index Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

Source: Ecommerce Foundation, Internetlivestats, Worldbank and eMarketer, 2016

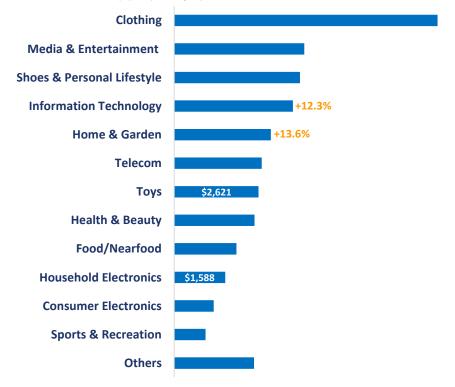




Asia-Pacific

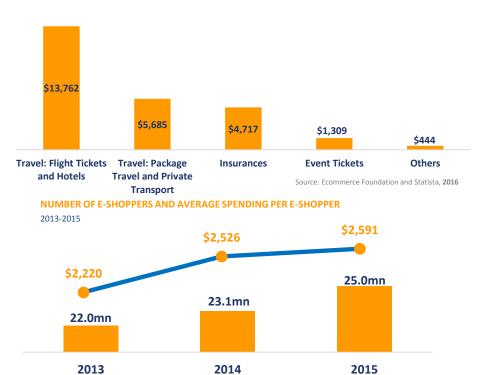
OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



Source: Ecommerce Foundation and Statista, 2016



Source: Ecommerce Foundation and Statista, 2016

MENA and South Africa

An overview of E-commerce Markets in MENA and the Market of South Africa







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MENA

Key B2C E-commerce Data of Goods and Services at a Glance 2015



389mn people are over the age of 15



the Internet (38%)



82mn people are e-shoppers (21%)



Ranking MENA

in turnover (in millions of USD)

1		UAE	\$6,200
2	5:303	Saudi Arabia	\$6,000
3	Ŵ	Egypt	\$5,000
4	✡	Israel	\$4,900
5		Kuwait	\$1,050
6		Qatar	\$1,000
7	•	Jordan	\$975
#		Others	\$630

50.0% Services Goods

National e-commerce associations:





Forecast 2016

\$30.5bn

Turnover E-commerce Goods & Services





Share of e-commerce in GDP 0.71%



Estimated share of online goods in total retail of goods



B2C E-commerce Turnover and Growth MENA

Click here to order the full Global B2C E-commerce Report for a complete overview of global e-commerce 18.6%

Growth of MENA's B2C e-commerce in 2015



MENA B2C E-COMMERCE TURNOVER, 2011 - 2016

Countries	2011	2012	Growth	2013	Growth	2014	Growth	2015	Growth	2016 (f)	Growth
UAE				\$4,300mn				\$6,200mn	20.4%		
Saudi Arabia						\$5,000mn		\$6,000mn	20.0%		
Egypt					18.5%			\$5,000mn	22.0%		
Israel		\$3,500mn					12.5%	\$4,900mn	8.9%	\$5,600mn	14.3%
Kuwait						\$850mn		\$1,050mn	23.5%		
Qatar				\$710mn				\$1,000mn	17.6%	\$1,200mn	20.0%
Jordan	\$290mn		79.3%				19.6%	\$975mn	18.2%		
Total								\$25,755mn	18.6%		

Source: Ecommerce Foundation and Statista, 2016









MENA

†

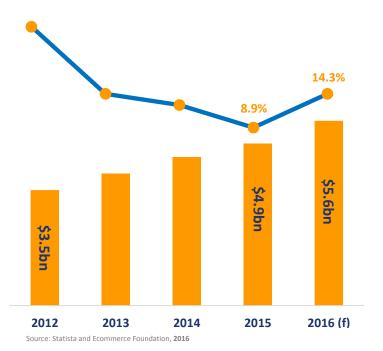
Population 15+ **6.0mn**





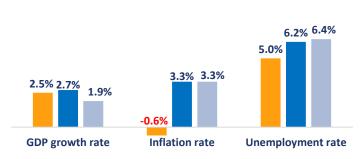
B2C E-COMMERCE TURNOVER AND GROWTH RATE

Total online sales of goods and services, 2012-2016



ISRAEL VS REGIONAL AND GLOBAL AVERAGES

■ Israel ■ MENA ■ Global



Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING







Performance Index Doing Business Index
Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016

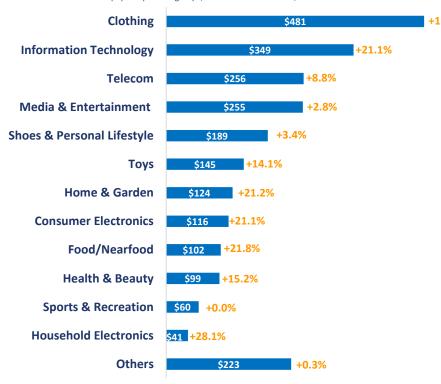
Source: Ecommerce Foundation, Worldbank and Statista, 2016





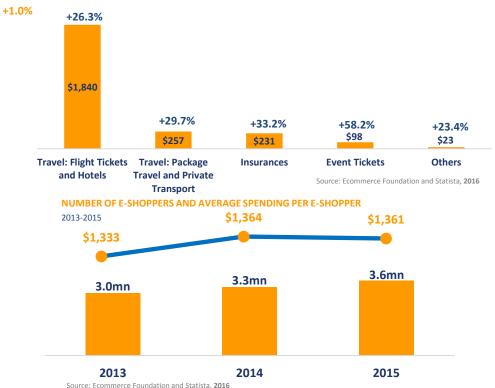


Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



Source: Ecommerce Foundation and Statista, 2016



MENA



MENA



23.0mn



14.8mn (64%)



9.6mn (42%)

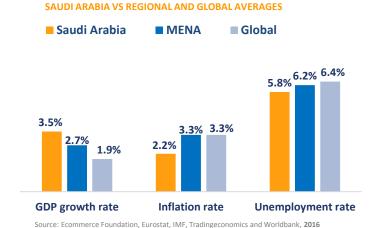
B2C E-COMMERCE TURNOVER AND GROWTH RATE

Total online sales of goods and services, 2012-2016



Source: Statista and Ecommerce Foundation, 2016

Source: Ecommerce Foundation, Worldbank and Statista, 2016



GLOBAL RANKING



Logistics
Performance Index

82th

Ease of Doing Business Index

60th

eGDP ranking



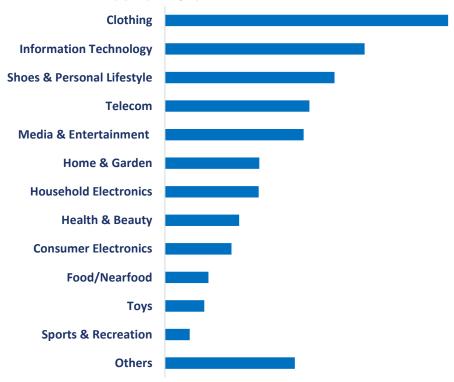




MENA

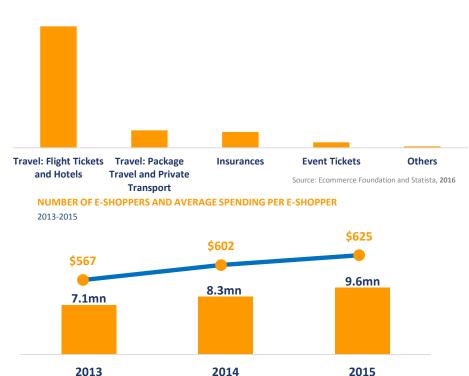


Estimated online sales of popular product groups, in millions of US dollars, 2015



OVERVIEW OF POPULAR SERVICE GROUPS

Estimated online sales of popular service groups, in millions of US dollars, 2015



Source: Ecommerce Foundation and Statista, 2016

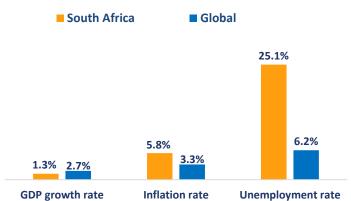


Source: Ecommerce Foundation and Statista, 2016



South Africa

SOUTH AFRICA VS GLOBAL AVERAGE



Source: Ecommerce Foundation, Eurostat, IMF, Tradingeconomics and Worldbank, 2016

GLOBAL RANKING

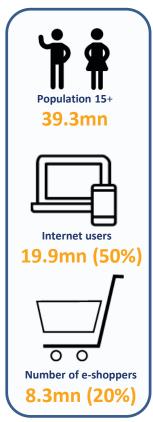


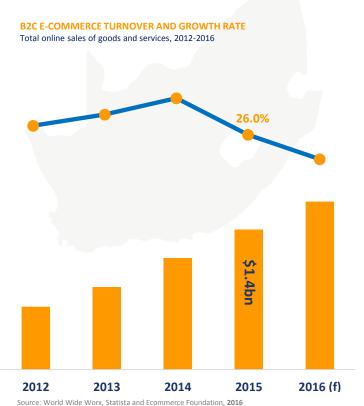
73th Ease of



Doing Business Index Source: Worldbank, Doingbusiness and Ecommerce Foundation, 2016







Source: Ecommerce Foundation, Worldbank and Statista, 2016

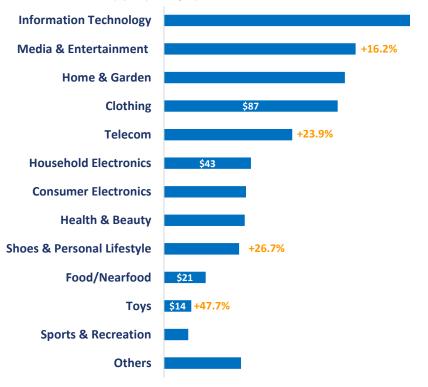




South Africa

OVERVIEW OF POPULAR PRODUCT GROUPS

Estimated online sales of popular product groups, in millions of US dollars, 2015





Estimated online sales of popular service groups, in millions of US dollars, 2015



Source: Ecommerce Foundation and Statista, 2016



Source: Ecommerce Foundation and Statista, 2016

Trends and Overviews

Trends of B2C Global E-commerce Turnover of Goods & Services and Overview Tables







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Advantages and Barriers Regarding E-commerce

Trends and Overviews

Advantages and barriers

Naturally, e-commerce has its advantages in comparison with regular retail, but there are also a few barriers with regard to successfully conducting e-commerce. Below, we provide a number of advantages of online shopping as well as some barriers that may negatively influence e-commerce.

Main advantages of e-commerce:

- e-commerce enables consumers to easily search, compare and review products and stores:
- e-commerce offers consumers a wider competitive selection of goods and services as well as more choice;
- e-commerce enables the search for the best possible prices.

Main barriers regarding e-commerce:

- lack of infrastructure;
- · high costs or limitation of usage;
- lack of trust (perceived unsecure payment, privacy issues, return options, etc.);
- trade restrictions (tariffs, trade agreements, high import duties, etc.);
- different legal systems and requirements;
- language barriers;
- political instability, especially in emerging and developing regions of the world.



Overview of Online B2C E-commerce Sales

Overview and Forecast

Click here to order the full Global B2C Ecommerce Report for a complete overview of global e-commerce

		7 7 6 1	VICV	V			U _
	Countries	2011	2012	2013	2014	2015	2016 (f)
	China					\$766.5bn	
	USA					\$595.1bn	
	United Kingdom					\$174.4bn	
	Japan					\$114.4bn	
	France					\$72.0bn	
	Germany					\$66.2bn	
	South Korea					\$64.8bn	
	Canada					\$35.7bn	
J	India					\$25.5bn	
	Russia					\$22.8bn	
	Australia					\$22.2bn	
	Spain					\$20.1bn	
	Italy					\$18.4bn	
	Brazil					\$15.9bn	
	Mexico					\$13.3bn	
	UAE					\$6.2bn	
	Saudi Arabia					\$6.0bn	
	Egypt					\$5.0bn	
	Indonesia					\$5.0bn	
	Israel					\$4.9bn	
	Argentina					\$4.8bn	
	Chile					\$2.0bn	
	South Africa					\$1.4bn	
	Kuwait					\$1.1bn	
	Qatar					\$1.0bn	
	Jordan					\$1.0bn	



Sources: Ecommerce Foundation, National Associations and other sources, 2016

OVERVIEW ONLINE B2C E-COMMERCE SALES 2011 - 2016

Based upon online sales growth of goods and services, 2015



Overview of Online B2C E-commerce Sales Growth Rate

Click here to order the full Global B2C Ecommerce Report for a complete overview of global e-commerce

	Countries	2011	2012	2013	2014	2015	2016 (f)
	India					129.5%	
	Argentina					71.1%	
١	Indonesia					66.0%	
ı	China					33.3%	
ı	Mexico					30.0%	
ı	South Africa					26.0%	
ı	Kuwait					23.5%	
ı	Brazil					22.0%	
	Chile					22.0%	
	Egypt					22.0%	
	UAE					20.4%	
	Saudi Arabia					20.0%	
	Jordan					18.2%	
	Qatar					17.6%	
	Australia					15.7%	
	Italy					15.6%	
	France					14.3%	
	Germany					13.3%	
	Canada					12.6%	
	USA					12.1%	
	Spain					11.6%	
1	United Kingdom					11.0%	
1	South Korea					11.0%	
	Israel					8.9%	
	Japan					7.8%	
	Russia					6.6%	

Overview and Forecast



OVERVIEW ONLINE B2C E-COMMERCE SALES GROWTH 2011 - 2016

Based upon online sales growth of goods and services, 2015

Sources: Ecommerce Foundation, National Associations and other sources, 2016



About Ecommerce Foundation

Information about the Ecommerce Foundation and its Reports









Executed by



Ecommerce Foundation

About Ecommerce Foundation

Ecommerce Foundation

The Ecommerce Foundation is an independent **non-profit organization**, co-founded by Ecommerce Europe and working in partnership with national e-commerce associations worldwide. In addition, the Ecommerce Foundation cooperates with online and omnichannel selling companies from industries such as retail, travel & finance. Its mission is to facilitate the development of **practical knowledge**, insights and learnings **for** which individual **institutions**, **associations and B2C selling companies** do not have the (financial) resources and/or capabilities.

By combining collective goals and efforts, the Ecommerce Foundation is able to **realize** e-commerce research, reports, benchmarks and studies that could **not** have been **possible** on an **individual basis**.





Ecommerce Foundation's Research Services

About Ecommerce Foundation



The **Ecommerce Benchmark** allows companies to compare & improve their e-commerce activities. Compare your performance with that of others in your industry at **www.ecommercebenchmark.org**



Custom research is performed for a diverse set of companies, both co-branded and white-labeled. For more information, please go to **www.ecommercefoundation.org**



The **EcommerceWiki** is *the* online e-commerce guide for online retailers, corporate digital experts and students. Read all about e-commerce-related topic at **www.ecommercewiki.org**



Our **E-commerce Reports** provide facts & figures on the most important e-commerce markets in the world. Download the light version or order the full versions through **www.ecommercewiki.org**



Information about the Reports

About Ecommerce Foundation

About the reports

The **B2C E-commerce Reports** are published by the **Ecommerce Foundation**. They provide overviews of the mature and emerging markets and of the major European and global statistics in the field of e-commerce.

In total, the Ecommerce Foundation will publish 12 country reports, covering the most important e-commerce markets worldwide. These include the United States of America, the United Kingdom, China and Brazil. In addition, it will publish a European and global overall report. For publication dates and prices, please see the table on the right.

Personalized report

It is also possible to have a tailor-made e-commerce report made, completely based on your wishes and requirements. This can be ordered through info@ecommercefoundation.org.

Light reports

Ecommerce Europe also publishes light reports, which contain a summary of the full reports. These light reports can be downloaded for free through www.ecommercewiki.org

2016 prices and publication schedule

European overview report (€790)

May 30

Global overview report (€790)

September 29

Country reports (€95)

CU	untily reports (c55)	
•	The Netherlands	April 7
•	Belgium	April 14
•	United Kingdom	April 21
•	United States	April 28
•	Germany	May 12
•	France	May 19
•	Australia	June 23
•	Russia	July 7
•	Japan	July 21
•	China	September 15
•	Brazil	October 13
•	India	October 27



^{*}The reports are free of charge for the members of our Nationals Associations.

About Ecommerce Foundation

GOMSEC aims to provide guidelines for measuring and monitoring B2C e-commerce. As a result, all countries worldwide are able to provide data with respect to the penetration of B2C e-commerce in a standardized way. All Ecommerce Foundation figures and estimates are based on GOMSEC, unless stated otherwise. The data and research by GfK is also in accordance with GOMSEC.

The GOMSEC reports on sales figures for the total B2C ecommerce worldwide and for each country separate in the country profiles, based on total sales of goods and services.

These total sales of goods and services are based on the areas/sectors/classification of areas and sectors, as stated on the next few pages.

All data reported in the national currency of the country involved is converted into euros according to the average (annual) rate of exchange as provided by, preferably, the European Central Bank (ECB) or the national bank of the particular country. The reference period that is used for this was from 1 January 2015 to 31 December 2015. Growth rates are calculated and measured by the B2C ecommerce sales in the national currency.

Definition of B2C e-commerce sales

"Any B2C contract regarding the sale of goods and/or services, fully or partly concluded by a technique for distance communication."

Technique for distance communication: means that can be used for communication regarding the offer made by the trader and the conclusion of a contract, without the necessity of the consumer and trader being in the same place at the same time.

Contract: a contract whereby use is made, either solely or in part, of one or more techniques for distance communication within the framework of a system organized by the trader for the distance sale of goods and/or services, up to and including the moment that the contract is concluded;

Classification of B2C e-commerce

The following classification on the next few pages provides an overview of areas and sectors included in GOMSEC.

Online purchases of the following items are **excluded from GOMSEC**:

- Transactions between private individuals/consumers (C2C), such as auctions and marketplaces, and between businesses (B2B)
- · Online gambling and gaming
- Cars and other motor vehicles
- · Houses and real estate
- Utilities (e.g. water, heating and electricity)
- Mortgages, loans, credit cards and overdrafts
- Savings accounts, funds, stocks&shares and bonds

B2C e-commerce therefore includes all online transactions between businesses and consumers using desktop computers, laptops, tablets, smartphones, point-of-sales and smart-wearables, for instance through online shops, physical stores ("online instore"), email, QR codes, catalogs, etc. B2C e-commerce includes Value Added Tax (VAT) or other sales tax, delivery costs and apps, but excludes returns.



Media & Entertainment				
Music (physical, download & streaming)/Spotify based on new subscriptions				
Video (DVD, Blu-ray, downloads)				
Games hardware & games software				
Books & e-books				
Apps				
New subscriptions newspapers ands magazines (no single copy sales)				

Fashion			
Clothing	Shoes & Personal lifestyle		
Underwear & Upperwear	Shoes		
Children's wear Swimwear & Sportswear	Jewelry, Bijoux, Watches & others fashion accessories (e.g. sunglasses)		
Nightwear & legwear	Bags, wallets, suitcases		

	Toys
Indoor and outdoor toys	

Electronics					
Consumer Electronics	Information Technology (IT)	Household Electronics			
Photo equipment	IT hardware (PCs, laptops, tablets, etc.)	MDA: air-conditioning,			
Audio equipment	Computer Software	dishwashers, wash machines and other			
TV/video equipment	Music instruments	white goods			
Car electronics	USB sticks, DVD/CD-	SDA: equipment for			
(navigation, audio,	recordable, ink cartridges,	personal care, home			
etc.)	computer accessories	comfort, kitchen			
		appliances			

Sports & Recreation			
Sports hardware (e.g. soccer shoes, tennis rackets)			
Bicycles & accessories			
Articles for camping and recreation			



About Ecommerce Foundation

Home & Garden

Furniture and kitchens

Floor and window coverings (e.g. curtains and blinds)

Home textiles

Cookware (sets), kettles and oven equipment

Table and kitchen articles

Articles for cleaning, wash and store

Decoration

Lamps and fixtures

DIY-articles

Garden articles

Flowers and plants (in home)

Telecom

Smartphones, mobile phones & mobile devices

Telefax and answering machines

Headsets & Accessories (mobile) phones

Prepaid cards and tariffs of new phone subscriptions

Food/Nearfood/Health			
Food/Nearfood	Health & Beauty		
Food & Beverages	Personal care & Hygiene		
Fresh produce	Baby care		
Packaged consumer goods	Perfume		
Detergents/household cleaning	ОТС		
Animal feed			
Tobacco			

Cars components	
Glasses and contact lenses	
Stationery	
Pictures and photo albums	
Pet supplies	

Other: Products



Erotica

Insurance				
New indemnity, Life and Health Insurances				
Liability insurance Car insurance	ANW-gap insurance (insurance for receiving a	Health Insurance – Base		
Fire and theft insurance	payment in addition to a survivor's allowance)	Health insurance – additional		
Bike/caravan/motorbike/ Scooter insurance	Annuity insurance Pension	Disability insurance – entrepreneurs		
Accident insurance Boat insurance Legal assistance insurance Home insurance Travel insurance	Life insurance Funeral insurance Endowment insurance based on savings Endowment insurance	Disability insurance – private Mortgage-related disability insurance Mixed insurance		
(continuous/annual + short term) Insurance package	based on investments	(=endowment insurance + life insurance)		

Travel		
Package Travel	Flight Tickets & Accommodations	
Package travel	Flight Tickets	
Private transport if booked through a tour operator	Hotel stays Apartment/bungalow/camping site	
a tour operator	-> all of the above not booked in combination with other travel-parts	

Event Tickets		
Tickets for concerts and festivals		
Tickets for (movie) theaters		
Tickets for zoos and amusement parks		
Tickets for museums		
Tickets for sports games		

Other: Services	
New subscriptions to dating service	
Other services	



Definitions related to the Internet, E-commerce and Online Retailing

- Broadband access: the availability of broadband is measured by the percentage
 of households that are connectable to an exchange that has been converted to
 support DSL technology, to a cable network upgraded for Internet traffic, or to
 other broadband technologies. It includes fixed and mobile connections (source:
 Eurostat)
- Cross-border e-commerce: percentage of e-commerce purchased at foreign sites
- Ease of Doing Business Index: The Ease of Doing Business Index is developed by the World Bank, and averages the country's percentile rankings on nine topics. It is made up of a variety of indicators, giving equal weight to each topic. The rankings for all economies are benchmarked to June 2010. The Index covers 185 countries.
- E-commerce (or electronic commerce), a subset of e-business: any B2C contract
 on the sale of products or services fully or partly concluded by a technique for
 distance communication.
- E-commerce GDP: total amount of goods and services online divided by the total Gross Domestic Product (GDP).
- Economic Freedom Index: the Index of Economic Freedom is an annual guide published by The Wall Street Journal and The Heritage Foundation, Washington's No. 1 think tank. For over a decade, the Wall Street Journal and The Heritage Foundation have tracked the march of economic freedom around the world with the influential Index of Economic Freedom. There are 5 categories, ranking from Free (with a score between 80 and 100) to Repressed (between 40 and 49.9).

- E-households: number of households that use the Internet for personal gain.
- E-household expenditure: expenditure per household that bought goods or services in the past year.
- Global Online Measurement Standard for B2C E-commerce (GOMSEC): aims to
 provide guidelines to measure and monitor B2C e-commerce in order to enable
 all European countries to provide data with respect to the penetration of B2C ecommerce in a standardized way.
- E-Government Index: The UN's E-Government Index provides a comparative assessment of the e-government development of UN Member States. One of the primary factors contributing to a high level of e-government development is concurrent past and present investment in telecommunication, human capital and provision of online services.
- Gross Merchandise Volume: the total sales facilitated by a third party, such as a market place.
- E-services or electronic services: "Deeds, efforts or performances whose delivery is mediated by information technology. Such e-service includes the service element of e-retailing, customer support, and service delivery." This definition reflects three main components: service providers, service receivers and the channels of service delivery (i.e. technology). (Jennifer Rowley, Professor Information and Communications, Manchester Metropolitan University, UK)
- Inactive online population: users that have access to the Internet but have not (yet) purchased goods or services online in the past year.



Definitions related to the Internet, E-commerce and Online Retailing

- Market place: online platform on which companies (and consumers) sell goods and/or services.
- Logistics Performance Index (LPI): The Logistics Performance Index (LPI) measures
 the "logistics friendliness" of 155 countries. It helps countries identify the
 challenges and opportunities they face in their trade logistics performance and
 what they can do to improve this. The Index is developed by the World Bank and
 is based on a worldwide survey of operators, such as global freight forwarders and
 express carriers.
- Mobile commerce (or m-commerce): the ability to conduct commerce using a
 mobile device e.g. a mobile phone, a PDA, a smartphone, a tablet or other
 (emerging) mobile equipment.
- Mobile subscriptions: mobile cellular telephone subscriptions are subscriptions to
 a public mobile telephone service using cellular technology, which provide access
 to the public switched telephone network. Post-paid and prepaid subscriptions
 are included (source: Eurostat).
- Networked Readiness Index (NRI): The NRI measures the tendency for countries
 to exploit the opportunities offered by information and communications
 technology (IT). The NRI comprises three components: the environment for IT
 offered by a given country or community, the readiness of the country's key
 stakeholders to use IT, and the usage of IT among these stakeholders.
- Online buyer (or e-shopper, e-buyer): an individual who regularly bought or ordered goods or services through the Internet.

- Online expenditure: spending per user who purchased goods or services online.
- Online Retail (or e-retail, electronic retail or retailing or even e-tailing): the selling of retail goods and services on the Internet. In the limited sense of the word, sectors such as online leisure travel, event tickets, downloading music or software are not included. Online-only retail shops are often referred to as pure players.
- Penetration levels: the percentage of a population using the Internet, mobile phones, smartphones or tablet devices.
- Real economic growth rate: a measure of economic growth from one period to another expressed as a percentage and adjusted for inflation. The real economic growth rate is a measure of the rate of change that a nation's gross domestic product (GDP) experiences from one year to another.
- Retail sales: the selling of mainly goods from businesses to individuals from a traditional or so-called bricks-and-mortar shop.
- Statcounter research method: Statcounter is a web analytics service and their tracking code is installed on more than three million sites globally. These sites cover various activities and geographic locations. Every month, Statcounter records billions of page views to these sites. For each page view, they analyze the browser/operating system/screen resolution used and they establish if the page view is from a mobile device. They calculate their Global Stats on the basis of more than fifteen billion page views per month, by people from all over the world onto more than three million member sites.



Methodology, Acknowledgements and Sources

About Ecommerce Foundation

This report could only be realized by consulting a great many sources, available in various countries and regions in Europe and around the globe. The wide variety of sources include public domain publications, blogs, websites, industry and financial specialist publications, regional and local news, annual reports and press releases. Sometimes the information sources are contradictory. Sometimes different figures and data were given by different sources within the same country, for example due to different definitions.

In our reports and country profiles we have mentioned different sources, definitions and the different outcomes of such reports, studies and interpretations. This report is meant solely for use by the recipient and is not for circulation. This report is based on information that we consider reliable, but we cannot vouch for it being accurate or complete, nor should it be relied upon as such. Opinions expressed are our current opinions as of the date of this report.

The sources consulted include:

(Inter)national Associations

- CACE (Argentina)
- NORA (Australia)
- ABComm (Brazil)
- Becommerce.be (Belgium)
- APEK (Czechia)
- FDIH (Denmark)
- Finnish Commerce Federation (Finland)
- Verkkteollisuus (Finland)
- Fevad (France)
- Händlerbund (Germany)
- Greca (Greece)
- SZEK.org (Hungary)
- Retail Excellence (Ireland)
- Netcomm (Italy)

- eCOM.lu (Luxembourg)
- Netcomm (Italy)
- Retail Excellence (Ireland)
- Thuiswinkel.org (Netherlands)
- Virke eHandel (Norway)
- E-Commerce Polska (Poland)
- ACEPI (Portugal)
- AKIT (Russia)
- Adigital (Spain)
- Netcomm Suisse (Switzerland)
- ETID (Turkey)
- UADM (Ukraine)
- IMRG (United Kingdom)

Other sources

- A.T. Kearney
- BEVH
- Business Nab
- Capgemini
- CNNIC
- Countrymeters
- Doingbusiness
- E-bit
- eMarketer
- EWDN
- Eurostat
- GfK
- IMF
- Internetlivestats
- Internetworldstats
- iResearch

- Médiamétrie
- Meti
- · Ministry of Economy, Trade and Industry
- Netcomm
- ONTSI
- Retail Research
- Russiansearchtips
- Statista
- U.S. Department of Commerce
- United States Census Bureau
- Vatlive
- Weraresocial
- Worldbank
- Worldometers
- World Wide Worx



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He is involved in the research of the global e-commerce market and is developer of the National E-commerce Reports.



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Global B2C E-commerce Report 2016



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