



OFFICE OF THE SECRETARY OF DEFENSE

WASHINGTON, DC 20301-1000

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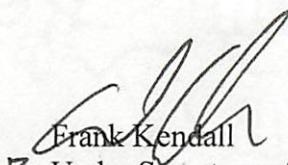
MEMORANDUM FOR: SEE DISTRIBUTION

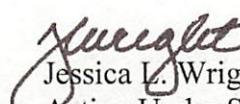
SUBJECT: Guidance for the Submission and Review of the Fiscal Year 2012 Inventory of Contracts for Services

In accordance with section 2330a of title 10, U. S. Code, this memorandum provides guidance for use in developing your organization's submission for the Inventory of Contracts for Services (ICS) for Fiscal Year 2012. Inventories shall be submitted electronically with a signed transmittal memorandum containing a narrative describing the methodology used for collecting and populating the inventory.

Components' transmittal memo and inventory data are due to the Office of the Under Secretary of Defense (OUSD) for Personnel and Readiness (P&R) and the OUSD for Acquisition, Technology, and Logistics (AT&L) no later than May 3, 2013. Electronic submissions shall be made to the following points of contact for OUSD(P&R): Ms. Amy Parker (amy.parker@osd.mil) and Mr. Thomas Hessel (thomas.hessel@osd.mil); for OUSD(AT&L): Mr. John Tenaglia (john.tenaglia@osd.mil) and Mr. Jeffrey Grover (jeffrey.grover@osd.mil). Questions regarding this guidance should be directed to these points of contact.

The Department will compile the inventories prepared by the Components to transmit to Congress by June 30, 2013. Following inventory submission, each Component shall complete a review of its ICS in accordance with subsection (e) of title 10 U. S. Code 2330a and this guidance. Each Component Head shall submit a letter to OUSD(P&R) via the points of contacts for the inventory, certifying completion of the review, and delineating the results in accordance with all applicable title 10 provisions and this guidance.


Frank Kendall
Under Secretary of Defense
for Acquisition, Technology
and Logistics


Jessica L. Wright
Acting Under Secretary of
Defense for Personnel and Readiness

Attachments:

1. ICS Guidance
2. ICS Data Spreadsheet Template
3. USD(AT&L)/USD(P&R)'s November 28, 2013, memorandum
“Enterprise-wide Contractor Manpower Reporting Application”

DISTRIBUTION:

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1

1. Components shall submit an inventory of services provided under contract that corresponds to the attached spreadsheet template titled "FY2012 ICS Fields" containing field descriptions and requirements. Components may use all reporting tools at their disposal to compile this inventory. The Director, Defense Procurement and Acquisition Policy (DPAP) will provide a certified data set from the Federal Procurement Data System, Next Generation (FPDS-NG) for Fiscal Year (FY) 2012 to each component with acquisition authority, and this data should be available in February 2013. This data should be used to "cross check" against the data fields compiled by components for their inventory.

2. Guidance for Reporting the Functions and Missions for the Inventory of Contracts for Services (ICS).

a. Function. In accordance with DoD Inherently Governmental and Commercial Activities Inventory guidance, a function is defined as a description of the kind of action or activity performed. For the ICS, the function data field will be reported as the Product Services Code (PSC) description (at the four digit level of detail as posted at <https://www.acquisition.gov/>). The PSC is an alphanumeric categorization of the basic type of service provided, as captured in the FPDS. Each PSC corresponding to a unique location, period of performance, and unique contract, task order, delivery order, or interagency acquisition agreement shall be listed individually:

| <u>Included PSC Categories</u> | |
|---------------------------------------|----------------------------------------------------------------------|
| A | Research, Development, Testing & Evaluation (RDT&E) |
| B | Special Studies and Analysis – Not Research & Development (R&D) |
| C | Architect and Engineering – Construction |
| D | Automatic Data Processing and Telecommunication |
| E | Purchase of Structures and Facilities |
| F | Natural Resources and Conservation |
| G | Social Services |
| H | Quality Control, Testing, and Inspection |
| J | Maintenance, Repair, and Rebuilding of Equipment |
| K | Modification of Equipment |
| L | Technical Representative Services |
| M | Operation of Government Owned Facilities |
| N | Installation of Equipment |
| P | Salvage Services |
| Q | Medical Services |
| R | Professional, Administrative, and Management Support |
| S | Utilities and Housekeeping Services **excluding utilities |
| T | Photographic, Mapping, Printing and Publications |
| U | Education and Training |
| V | Transportation, Travel & Relocation **excluding freight and shipping |
| Z | Maintenance, Repair or Alteration of Real Property |
| <u>Excluded Product Service Codes</u> | |
| W | Lease/Rental of Equipment |
| X | Lease/Rental of Facilities |
| Y | Construction of Structures and Facilities |

b. Mission. For the purposes of the ICS, “mission” generally refers to an operational task. Existing fields in Department of Defense (DoD) databases do not provide for the “mission of the contractor” as required by title 10 U. S. Code section 2330a. In August 2012, the DPAP office of the Under Secretary of Defense (Acquisition, Technology and Logistics) updated the “Taxonomy for the Acquisition of Services”, categorizing PSCs for services contracts into 9 “portfolio groups” that include 40 more specific “portfolios” describing the types of services procured. Information regarding the latest Taxonomy can be located at the following link: <http://www.acq.osd.mil/dpap/ss/taxonomy.html>.

3. Guidance for Estimating/Calculating the Number of Contractor Full Time Equivalents

10 USC 2330a requires that Components collect direct labor hours and associated costs from contractors to calculate contractor full time equivalents (CFTE). A CFTE is defined as a standard measure of labor that equates to one (1) year of full-time work (labor hours as defined by the Office of Management and Budget Circular A-11 each year) to support a mission requirement.

Formula for CFTE calculation

$$\text{CFTE} = \frac{\text{Total Contractor Direct Labor Hours for a specific product service code for a contract, task Or delivery order, or interagency agreement}}{\text{Total hours of labor applied in a specific labor category in a given year (i.e. 2,080)}}$$

Calculations will be rounded to the one-hundredth (.xx) decimal level.

While Department-wide implementation of the Enterprise-wide Contractor Manpower Reporting Application (eCMRA) is ongoing (attached memorandum), and is intended to facilitate compliance with the statutory requirements, most Components do not currently collect direct labor hours. Accordingly, they may use the following methodologies, singularly or in combination, for their ICS.

Each Component will submit a narrative providing justification for and describing their methodology for collecting, estimating, or calculating CFTE with their transmittal memo.

The cost to use a particular option below may be an important consideration when choosing a methodology, thereby making some of the options impractical at this time:

- 1) Collect direct labor hour information from contractors, as required by 10 USC 2330a, DoD policies, and applicable regulations.
- 2) Collect direct labor hours as reported by the Contracting Officer’s Representatives or Contracting Officer’s Technical Representative (COR/COTR) for the service during FY2012.
- 3) Reference the independent government estimate (IGE) or contractor technical proposals to extrapolate hours for services provided in FY2012.

- 4) Report information collected from contract invoices.
- 5) Calculate CFTE using a factor by PSC as provided by the Army (found on attached spreadsheet titled "FY12 CMRA PSC Rates and Factors") multiplied by the Total Dollar Amount Obligated for the corresponding PSC as follows:

Example: PSC = H110 - Quality Control Svcs/Weapons (Non-OCO)

Obligation amount = \$65 Million.

CFTE Factor = 0.000009996258946

CFTE = (65,000,000 X 000009996258946) = 649.76

The sheets on the attached spreadsheet are labeled to be used as follows:

- a) "Generating Force - 1" - use a factor on this sheet only if the appropriate 4 digit code does not appear on the "Generating Force - 4" sheet (as Army does not have the four digit level of detail for all PSCs), for all contract services provided excluding any support provided in Iraq or Afghanistan.
- b) "Generating Force - 4" - use the factors on this sheet that correspond to the appropriate PSCs for all contract services provided excluding any support provided in Iraq or Afghanistan.
- c) "OCO - 1" - use a factor on this sheet only if the appropriate four digit code does not appear on the "IA - 4" sheet (as Army does not have the four digit level of detail for all PSCs), for all contract services provided within Iraq or Afghanistan.
- d) "OCO - 4" use the factors on this sheet that correspond to the appropriate PSCs for all contract services provided within Iraq or Afghanistan.

4. Guidance for Completing the Review of the ICS.

In accordance with paragraph (e) of title 10 U. S. Code section 2330a, Components shall complete a review, within 90 days of submission, of their ICS by functional and organizational alignment with the following considerations:

- a. Functional reviews shall correspond both to the PSC and be compared to the annually released DoD function codes for military and civilian personnel. DoD Components shall also review the inventory of military and Government civilian functions compared to their inventory of contracts for services to assess economies of scale or scope, to identify potential areas of risk and overreliance on contracted services, and to identify opportunities for efficiencies.
- b. Reviews of a Component's ICS shall be consistent with its organizational structure and mission, task, functions alignments and must be based on each DoD Component's requirements. These reviews shall include at minimum 80 percent of the functions associated with all contracts, task orders, delivery orders, or interagency acquisition agreements listed in the DoD Component's inventory for a given fiscal year. To the maximum extent possible, priority shall

be given to contracts previously not reviewed, or those may present a higher risk of inappropriate performance.

c. DoD Components shall review the nature or way the contract is performed and administered as well as the organizational environment within which it is operating beyond what can be accessed via a review of the information listed within the inventory.

d. DoD Components shall use the inventory reviews and subsequent workforce shaping decisions to inform programming and budget matters, including requests to realign work to civilian performance as appropriate.

e. In submitting letters to the office of the Under Secretary of Defense (Personnel and Readiness) certifying completion of the review, Components shall at minimum provide the following information:

1) Explanation of the methodology employed to conduct the review and criteria for selection of contracts for review.

2) Delineation of the results in accordance with all applicable title 10 provisions and this guidance.

3) Identification of any inherently governmental functions or unauthorized personal services contracts, with a plan of action to either divest or realign such functions to government performance.

4) Identification of contracts under which closely associated with inherently governmental functions are being performed, and an explanation of the steps taken to ensure appropriate government control and oversight of such functions, or if necessary, a plan to either divest or realign such functions to government performance.

5) Identification of contracted services that are exempt from private sector performance in accordance with DoD Instruction 1100.22, "Policy and Procedures for Determining Workforce Mix," require special consideration under title 10 U. S. Code section 2463; or are being considered for cost reasons, consistent with Directive Type Memorandum 09-007, "Estimating and Comparing the Full Costs of Civilian and Military Manpower and Contract Support," (or successor guidance), to be realigned to government performance.

6) Actions being taken or considered with regards to annual program review and budget processes to ensure appropriate (re)allocation of resources based on the reviews conducted.

7) A table showing the results of these reviews in terms of the number of FTE and associated invoiced dollars associated with the following categories:

- i. Inherently governmental functions;
- ii. Closely associated with inherently governmental functions;
- iii. Critical functions;

- iv. Unauthorized personal services lacking statutory authority;
- v. Authorized personal services;
- vi. Commercial functions.

The narrative should explain the degree the functions reviewed are Overseas Contingency Operation funded or reimbursable functions not currently included in Component's budget estimate for contracted services. The actions taken with respect to each of the above categories should be summarized as depicted in sample report below.

| Inventory of Contracts for Services: REVIEW RESULTS | | Continue Contract | | Modify Contract | | In-source | | Divest | |
|-----------------------------------------------------|--------------------------------|-------------------|---------|-----------------|---------|-----------|---------|--------|---------|
| Requiring Activity: NAME | Review Findings | CFTE | Dollars | CFTE | Dollars | CFTE | Dollars | CFTE | Dollars |
| | Inherently Governmental | | \$ - | | \$ - | | \$ - | | \$ - |
| | Critical | | \$ - | | \$ - | | \$ - | | \$ - |
| | Closely Associated | | \$ - | | \$ - | | \$ - | | \$ - |
| | Unauthorized Personal Services | | \$ - | | \$ - | | \$ - | | \$ - |
| | Authorized Personal Services | | \$ - | | \$ - | | \$ - | | \$ - |
| | Commercial | | \$ - | | \$ - | | \$ - | | \$ - |

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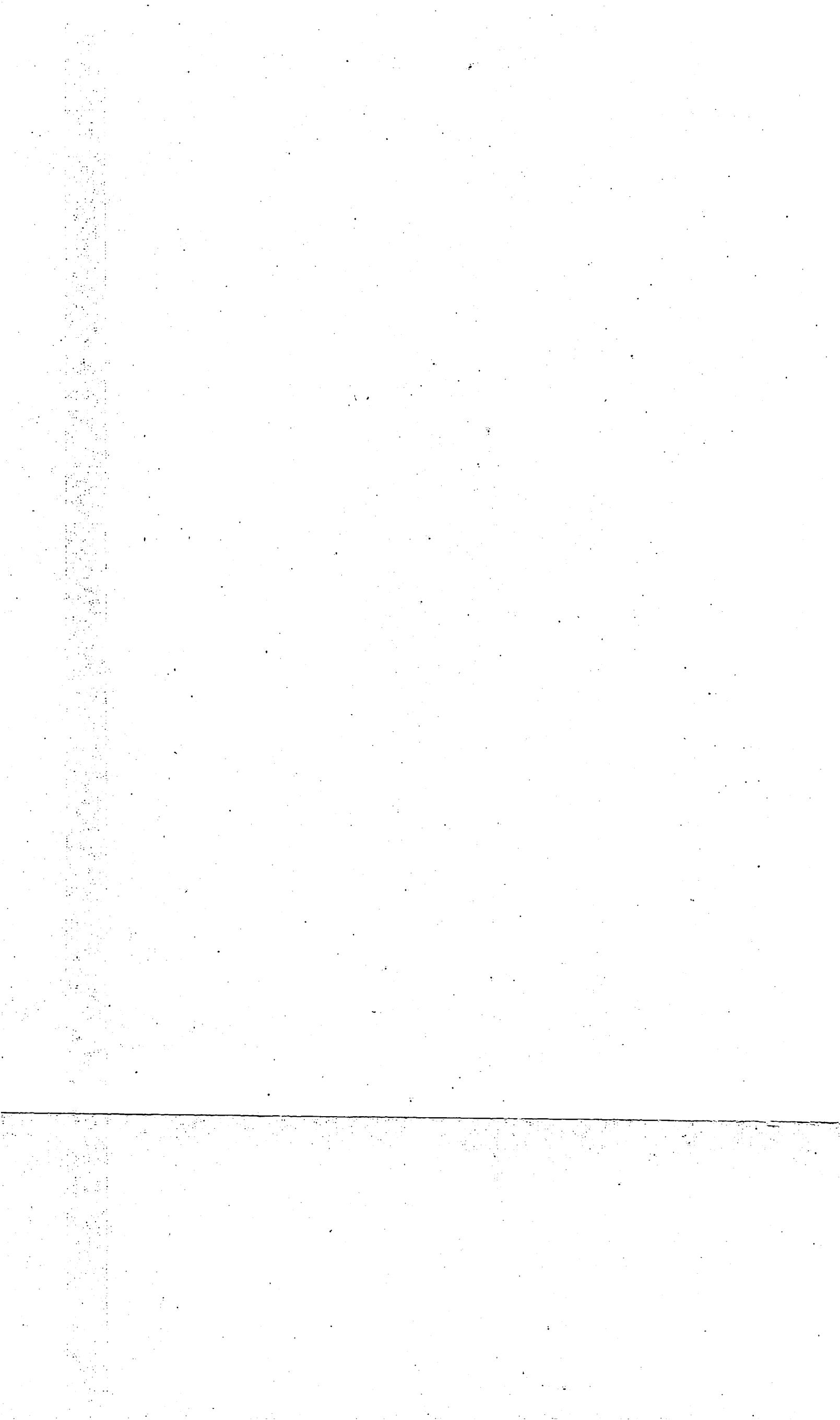
10 USC 2330a requires an inventory of items listed in column c and a summary of the data collected under subsection a and b

| 2330a requirements of subsection (a) and (b) | | 2330a requirements of subsection c |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--------------------------------------------------------------------------------|
| Services purchased | | Functions performed by the contractor |
| Form of contracting action used to make the purchase | | Missions performed by the contractor |
| Purchase made through - | | Contracting organization |
| 1. performance based contract with firm fixed proces for specific tasks 2. any other performance based contract, task order or arrangement 3. any other contract, task order, or arrangement that is not performance based | | Component Administering the contract |
| Purchase made by: 1 DoD? 2. Any other agency (name)? | | Requiring organization |
| Extent of competition provided in making purchase | | Funding source by appropriation |
| More than one offer? | | Funding source by operating agency |
| Purchase from: 1.small business concern 2.small business concern owned/controlled by socially and economically disadvantaged 3.small business concern owned and controlled by women'individuals | | Fiscal year the activity first appeared on the inventory Number of CFTE |
| | | Personal Services determination - review required |

| Field Name | Field Description | Additional Field Requirement | Field Value Example |
|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
| Requiring Organization | The organization charged with meeting a mission and delivering requirements. This activity is responsible for delivering the services to meet the mission regardless of whether or not a contract is in effect. The requiring activity may also be the organizational unit that funds the contract actions and/or submits a written requirement, or statement of need, for services required by a contract. | For Military Departments, list the echelon III organization. For fourth estate organizations, list the organizations below the headquarters. | Navy = Naval Base Point Loma. |
| Contract Number | Data element 1A, Procurement Instrument Identifier, from FPDS-NG or from other source. This field will NOT be published publically | | F09603-10-C-0001 (if a contract) or F09603-10-D-0001-0002 (if a task order issued from an ID/IQ contract) |
| Product Service Code | Contracted services are coded within the Federal Procurement Data System-Next Generation (FPDS-NG) as Product Service Codes (PSCs). The code that best identifies the service procured | DoD Components shall include contract actions/obligations associated with PSCs listed in guidance enclosure to the 4 digit level. | Q301 |
| Product Service Code Description | Description that matches PSC code reported for a given contract, task/delivery order, contract line item | | Q301 = Laboratory Testing Services |
| Mission of the Contractor | 1 of 33 portfolios in acquisition of services taxonomy | Components will use Portfolio Groups mapping on last sheet of this template to crosswalk PSCs to Groups | General Medical Services |
| Type of Contract | The type of contract that applies to this procurement (example: Firm Fixed Price) | | |
| Date Signed (FY in Inventory) | The date that a mutually binding agreement was reached. The date signed by the Contracting Officer or the Contractor, whichever is later | | |
| Extent Competed | A code that represents the competitive nature of the contract. | | |
| # of Offers Received | The number of offerors submitting proposals in response to the request for proposals from which the reported contract results. | | |
| CO Bus Size Determination | In accordance with subsection (g)(2) of 10 U.S.C. §2330a, the term "small business concern" means a business concern that meets the applicable size standards prescribed pursuant to section 3(a) of the Small Business Act (15 U.S.C. §632(a)). | | Small Business or Other Than Small Business |
| CCR SBA Cert SDB | In accordance with subsection (g)(2) of 10 U.S.C. §2330a, the term "small business concern owned and controlled by socially and economically disadvantaged individuals" has the meaning given that term in section 8(d)(3)(C) of the Small Business Act (15 U.S.C. §637(d)(3)(C)). | Small Disadvantaged Business | YES or NO |
| Field Name | Field Description | Additional Field Requirement | Field Value Example |

| | | | |
|---------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|-----------|
| CCR Women Owned | In accordance with subsection (g)(2) of 10 U.S.C. §2330a, the term "small business concern owned and controlled by women" has the meaning given that term in section 8(d)(3)(D) of the Small Business Act (15 U.S.C. §637(d)(3)(D)). | Woman Owned Small Business | YES or NO |
| Contracting Agency Name | The contracting activity awarding the contract action. | | |
| Contracting Office Name | The name of the contracting office administering the contract ("administering activity") | | |
| Funding Agency Name | The name of the agency providing funds for the contract reported | | |
| Funding Office Name | The name of the office providing the funds for the contract reported | | |
| Appropriation (TAS #) | Per DPAP policy memo "Update to Deployment of Subaward Reporting Requirements for the Federal Funding Accountability and Transparency Act" issued on March 24th, 2011 FPDS captured this information beginning FY11. | | |
| Place of Performance | For contractors with U.S. addresses, use zip+4 from "Contractor Address" to index into a table of congressional districts. For all others, use appropriate country code | | |
| Personal Service Determination | In accordance with subsection (g)(5) of 10 U.S.C. §2330a, the term "personal services contract" is defined as a contract under which, as a result of its terms or conditions or the manner of its administration during performance, contractor personnel are subject to the relatively continuous supervision and control of one or more Government officers or employees, except that the giving of an order for a specific article or service, with the right to reject the finished product or result, is not the type of supervision or control that makes a contract a personal services contract. | | Yes or No |
| Obligated or Invoiced Amount | Total amount obligated or invoiced for contract or task/delivery order in the fiscal year | specify in data set | |
| Contractor FTEs | Army will provide rates to calculate FTE IAW guidance at the PSC four digit level of fidelity | | |
| Agency/ ODA Comments | | | |

| Requiring Organization | Contract Number | Product Service Code | Product Service Description (Function of the Contractor) | Mission of the Contractor (1 of 33 portfolios in acquisition of services taxonomy) | Type of Contract | Date Signed (FY in Inventory) | Extent Competed | # of Offers Received | CCR Bus Size Determination | CCR SBA Cert SDB | CCR Women Owned | Contracting Agency Name | Contracting Office Name | Funding Office Name | Funding Office Name | Appropriation (TAS#) | Place of Performance Zip Code | Personal Service Determination | Obligated or Involved Amount | Contractor FTEs | Agency/ODA Comments |
|------------------------|-----------------|----------------------|----------------------------------------------------------|------------------------------------------------------------------------------------|------------------|-------------------------------|-----------------|----------------------|----------------------------|------------------|-----------------|-------------------------|-------------------------|---------------------|---------------------|----------------------|-------------------------------|--------------------------------|------------------------------|-----------------|---------------------|
|------------------------|-----------------|----------------------|----------------------------------------------------------|------------------------------------------------------------------------------------|------------------|-------------------------------|-----------------|----------------------|----------------------------|------------------|-----------------|-------------------------|-------------------------|---------------------|---------------------|----------------------|-------------------------------|--------------------------------|------------------------------|-----------------|---------------------|



Generating Force Contract Services

| | Product Service Code (PSC) Category | Contract Invoices | Contractor FTEs | CFTE Rate / FTE] | [Invoice / FTE] | CFTE Factor / Invoice] | [FTE / Invoice] |
|---|------------------------------------------------------------|----------------------|-----------------|---------------------|--------------------|---------------------------|--------------------|
| A | R & D/Defense - Other | \$ 1,737,395,365.60 | 4,942.4131 | \$ 351,527.75 | 0.00000284472564 | | |
| A | R & D/Defense Systems | \$ 2,330,673,078.04 | 6,894.0853 | \$ 338,068.50 | 0.00000295798042 | | |
| B | Special Studies & Analyses - Not R&D | \$ 287,068,076.96 | 1,186.3268 | \$ 241,980.60 | 0.00000413256267 | | |
| C | Architect & Engineering Services | \$ 1,160,560,861.50 | 3,774.7413 | \$ 307,454.41 | 0.00000325251471 | | |
| D | Automatic Data Processing & Telecommunication Services | \$ 1,842,005,377.81 | 15,829.4605 | \$ 116,365.64 | 0.00000859360167 | | |
| E | Purchase of Structures & Facilities | \$ 53,388.00 | 0.4571 | \$ 116,793.37 | 0.00000856213007 | | |
| F | Natural Resources & Conservation Services | \$ 144,957,010.18 | 559.4126 | \$ 259,123.63 | 0.00000385916180 | | |
| G | Social Services | \$ 17,204,424.19 | 211.3445 | \$ 81,404.63 | 0.00001228431354 | | |
| H | Quality Control, Testing & Inspection Services | \$ 106,416,942.47 | 572.0254 | \$ 186,035.34 | 0.00000537532274 | | |
| J | Maintenance, Repair & Rebuilding of Equipment | \$ 4,239,321,817.61 | 17,924.2406 | \$ 236,513.33 | 0.00000422809151 | | |
| K | Modification of Equipment | \$ 17,466,546.15 | 98.9123 | \$ 176,586.16 | 0.00000566295793 | | |
| L | Technical Representative Services | \$ 260,403,956.62 | 1,371.2310 | \$ 189,905.24 | 0.00000526578402 | | |
| M | Operation of Government-Owned Facilities | \$ 1,102,150,498.39 | 9,066.8534 | \$ 121,558.21 | 0.00000822651118 | | |
| N | Installation of Equipment | \$ 186,220,546.57 | 312.5371 | \$ 595,834.92 | 0.00000167831721 | | |
| O | Special Interest | \$ 485,792,799.19 | 3,011.9277 | \$ 161,289.66 | 0.00000620002534 | | |
| P | Salvage Services | \$ 38,780,822.00 | 104.5827 | \$ 370,815.02 | 0.00000269676236 | | |
| Q | Medical Services | \$ 654,829,040.51 | 4,151.5632 | \$ 157,730.72 | 0.00000633991918 | | |
| R | Professional, Administrative & Management Support Services | \$ 10,090,662,726.26 | 40,758.8009 | \$ 247,570.16 | 0.00000403925906 | | |
| S | Utilities & Housekeeping Services | \$ 710,645,622.85 | 10,086.9757 | \$ 70,451.80 | 0.00001419410089 | | |
| T | Photographic, Mapping, Printing & Publication Services | \$ 30,513,560.68 | 161.9761 | \$ 188,383.16 | 0.00000530833018 | | |
| U | Educational & Training Services | \$ 916,124,437.99 | 7,283.3628 | \$ 125,783.17 | 0.00000795018944 | | |
| V | Transportation, Travel, & Relocation Services | \$ 248,865,092.45 | 2,757.7686 | \$ 90,241.47 | 0.00001108137981 | | |
| W | Lease or Rental of Equipment | \$ 8,248,389.00 | 26.7599 | \$ 308,236.36 | 0.00000324426358 | | |
| X | Lease or Rental of Facilities | \$ 2,796,891.00 | 22.7566 | \$ 122,904.66 | 0.00000813638787 | | |
| Y | Construction of Structures & Facilities | \$ 607,582,591.76 | 1,223.6028 | \$ 496,552.15 | 0.00000201388717 | | |
| Z | Maintenance, Repair or Alteration of Real Property | \$ 345,098,488.58 | 2,903.2128 | \$ 118,867.79 | 0.00000841270783 | | |

Generating Force Contract Services

| PSC | Product Service Code (PSC) Description | Contract Invoices | Contractor FTEs | CFTE Rate [Invoice / FTE] | CFTE Factor | [FTE / Invoice] |
|------|---------------------------------------------------|-------------------|-----------------|------------------------------|------------------|--------------------|
| S211 | Surveillance Services | \$ 88,490.00 | 9.114 \$ | 9,709.71 | 0.00010298971635 | |
| M162 | Operation/Recreational Buildings | \$ 166,238.00 | 11.207 \$ | 14,834.05 | 0.00006741248692 | |
| V212 | Motor Passenger Service | \$ 1,496,651.00 | 62.157 \$ | 24,078.50 | 0.00004153083451 | |
| D321 | IT AND TELECOM- HELP DESK | \$ 8,161.00 | 0.319 \$ | 25,612.06 | 0.00003904411224 | |
| H118 | Quality Control Svcs/Space Vehicles | \$ 54,912.00 | 2.024 \$ | 27,131.00 | 0.00003685820950 | |
| M173 | Operation/Fuel Storage Buildings | \$ 422,243.19 | 15.272 \$ | 27,647.90 | 0.00003616911134 | |
| J071 | Maint & Repair of Eq/Furniture | \$ 827,305.00 | 29.819 \$ | 27,744.34 | 0.00003604339270 | |
| K015 | Modification of Eq/Aircraft Structural Comps | \$ 1,533,592.15 | 50.543 \$ | 30,342.11 | 0.00003295750039 | |
| AJ45 | R&D-Engineering-Opsy Dev | \$ 53,280.00 | 1.338 \$ | 39,826.40 | 0.00002510897147 | |
| L070 | Tech Rep Svcs/ADP Equip & Supplies | \$ 1,514,780.50 | 37.472 \$ | 40,423.85 | 0.00002473787390 | |
| AJ46 | R&D-Engineering-Mgmt Sup | \$ 136,000.00 | 3.258 \$ | 41,740.01 | 0.00002395783088 | |
| M191 | Operation/Museums & Exhibition Buildings | \$ 90,547.00 | 2.120 \$ | 42,715.10 | 0.00002341092471 | |
| J045 | Maint & Repair of Eq/Plumbing & Heating Equipment | \$ 396,682.00 | 8.985 \$ | 44,150.99 | 0.00002264955052 | |
| S203 | Food Services | \$ 66,293,104.79 | 1,500.417 \$ | 44,183.11 | 0.00002263308324 | |
| G003 | Recreational Services | \$ 442,145.19 | 9.991 \$ | 44,252.69 | 0.00002259749783 | |
| Y243 | Pollution Abatement & Control Facilities | \$ 44,447.00 | 1.001 \$ | 44,404.46 | 0.00002252026009 | |
| G002 | Chaplain Services | \$ 3,198,634.00 | 71.917 \$ | 44,476.97 | 0.00002248354454 | |
| F012 | Survey Line Clearing Services | \$ 15,194.00 | 0.336 \$ | 45,235.18 | 0.00002210668685 | |
| S113 | Telephone and/or Communications Services | \$ 648,919.00 | 14.200 \$ | 45,697.60 | 0.00002188298848 | |
| V119 | Other Cargo & Freight Services | \$ 5,667,009.49 | 118.436 \$ | 47,848.69 | 0.00002089921186 | |
| J011 | Maint & Repair of Eq/Nuclear Ordnance | \$ 4,317,241.50 | 86.498 \$ | 49,911.55 | 0.00002003544254 | |
| T016 | Audio/Visual Services | \$ 1,841,061.00 | 35.333 \$ | 52,105.26 | 0.00001919191868 | |
| R603 | Transcription Services | \$ 2,899,057.00 | 54.410 \$ | 53,282.01 | 0.00001876806148 | |
| M164 | Operation/Dining Facilities | \$ 221,153,541.60 | 4,079.177 \$ | 54,215.23 | 0.00001844500102 | |
| M112 | Operation/Conference Space & Facilities | \$ 2,367,343.92 | 42.675 \$ | 55,473.62 | 0.00001802658739 | |
| V225 | Ambulance Service | \$ 3,386,309.00 | 60.572 \$ | 55,905.85 | 0.00001788721466 | |
| L069 | Tech Rep Svcs/Training Aids & Devices | \$ 776,773.00 | 13.891 \$ | 55,920.15 | 0.00001788264139 | |
| Z131 | Maint/Schools | \$ 1,008,005.00 | 17.731 \$ | 56,850.78 | 0.00001758990680 | |
| H399 | Inspection Services/Miscellaneous Equipment | \$ 13,359.00 | 0.230 \$ | 58,083.87 | 0.00001721648327 | |
| R426 | Communications Services | \$ 2,907,836.44 | 49.799 \$ | 58,391.19 | 0.00001712587209 | |
| S215 | Warehousing & Storage Services | \$ 8,407,793.00 | 143.134 \$ | 58,740.84 | 0.00001702393089 | |
| R613 | Post Office Services | \$ 141,747.00 | 2.399 \$ | 59,082.47 | 0.00001692549401 | |
| Z164 | Maint/Dining Facilities | \$ 379,448.67 | 6.329 \$ | 59,956.81 | 0.00001667867239 | |
| S201 | Custodial - Janitorial Services | \$ 237,316,223.00 | 3,952.170 \$ | 60,047.07 | 0.00001665360280 | |

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|------|-------------------------------------------------------|-------------------|---------------|-----------|------------------|
| Z2PZ | REPAIR OR ALTERATION OF OTHER NON-BUILDING FACILITIES | \$ 13,120.00 | 0.214 \$ | 61,393.33 | 0.00001628841463 |
| Z299 | Maint/All Other Non-Building Facilities | \$ 4,962,248.00 | 79.990 \$ | 62,035.53 | 0.00001611979389 |
| H145 | Quality Control Svcs/Plumbing & Heating Equipment | \$ 203,375.00 | 3.194 \$ | 63,672.92 | 0.00001570526368 |
| B542 | Educational Studies & Analyses | \$ 92,892.00 | 1.444 \$ | 64,343.01 | 0.00001554170434 |
| D307 | Automated Info System Design & Integration Svcs | \$ 717,644,470.25 | 10,700.308 \$ | 67,067.65 | 0.00001491031851 |
| M141 | Operation/Hospitals & Infirmaries | \$ 536,045.00 | 7.988 \$ | 67,110.13 | 0.00001490087959 |
| J052 | Maint & Repair of Eq/Measuring Tools | \$ 71,346.00 | 1.061 \$ | 67,223.07 | 0.00001487584448 |
| X139 | Lease/Other Educational Buildings | \$ 498,142.00 | 7.360 \$ | 67,679.35 | 0.00001477555597 |
| S208 | Landscaping/Groundskeeping Services | \$ 24,304,247.00 | 353.246 \$ | 68,802.65 | 0.00001453432472 |
| S299 | Other Housekeeping Services | \$ 19,567,191.00 | 281.758 \$ | 69,446.79 | 0.00001439951360 |
| M153 | Operation/Production Buildings | \$ 3,253,678.00 | 46.042 \$ | 70,667.35 | 0.00001415080595 |
| R614 | Paper Shredding Services | \$ 23,849.00 | 0.336 \$ | 70,901.51 | 0.00001410407145 |
| R411 | Real Property Appraisal Services (SIC 6531) | \$ 572,004.00 | 8.018 \$ | 71,338.13 | 0.00001401774813 |
| Z149 | Maint/Other Hospital Buildings | \$ 1,178,407.00 | 16.334 \$ | 72,142.43 | 0.00001386146892 |
| M299 | Operation/All Other Non-Building Facilities | \$ 29,274,746.33 | 401.043 \$ | 72,996.59 | 0.00001369926975 |
| V999 | Other Transportation Travel & Relocation Services | \$ 4,196,303.96 | 57.329 \$ | 73,197.25 | 0.00001366171602 |
| T010 | General Photographic Services - Still | \$ 332,895.00 | 4.547 \$ | 73,208.84 | 0.00001365955331 |
| V002 | Motor Pool Operations | \$ 16,920,229.00 | 229.840 \$ | 73,617.28 | 0.00001358376674 |
| M291 | Operation/Recreation Facilities (Non-Building) | \$ 18,076,636.00 | 242.903 \$ | 74,419.24 | 0.00001343738569 |
| D311 | ADP Data Conversion Services | \$ 778,207.00 | 10.415 \$ | 74,720.19 | 0.00001338326306 |
| H935 | Other Quality Cntl Svcs/Service & Trade Equipment | \$ 116,433.00 | 1.540 \$ | 75,605.35 | 0.00001322657666 |
| S209 | Laundry & Dry Cleaning Services | \$ 31,547,940.79 | 412.047 \$ | 76,563.94 | 0.00001306097801 |
| R702 | Data Collection Services | \$ 19,161,708.00 | 249.741 \$ | 76,726.39 | 0.00001303332532 |
| Z152 | Maint/Maintenance Buildings | \$ 4,517,030.00 | 58.793 \$ | 76,829.38 | 0.00001301585467 |
| V114 | Stevedoring | \$ 148,919,707.00 | 1,906.510 \$ | 78,111.17 | 0.00001280226684 |
| J080 | Maint & Repair of Eq/Brushes-Paints-Sealers | \$ 1,583,150.00 | 20.254 \$ | 78,164.99 | 0.00001279345103 |
| AD16 | R & D/Ammunition-Management Support | \$ 179,116.00 | 2.278 \$ | 78,631.69 | 0.00001271751826 |
| G004 | Social Rehabilitation Services | \$ 70,821.00 | 0.900 \$ | 78,660.72 | 0.00001271282529 |
| S206 | Guard Services | \$ 140,258,489.00 | 1,776.560 \$ | 78,949.47 | 0.00001266632880 |
| R703 | Accounting Services | \$ 15,362,780.60 | 192.759 \$ | 79,699.63 | 0.00001254711038 |
| Y244 | Sewage & Waste Facilities | \$ 274,100.00 | 3.433 \$ | 79,839.05 | 0.00001252519883 |
| R497 | Personal Services Contracts | \$ 967,413.00 | 12.042 \$ | 80,338.66 | 0.00001244730741 |
| R416 | Veterinary/Animal Care Services | \$ 3,131,716.00 | 38.920 \$ | 80,464.52 | 0.00001242783828 |
| R604 | Mailing & Distribution Services | \$ 4,722,729.00 | 58.514 \$ | 80,710.91 | 0.00001238989851 |
| N039 | Installation of Eq/Materials Handling Equipment | \$ 1,024,984.00 | 12.608 \$ | 81,299.09 | 0.00001230026030 |
| B525 | Natural Resource Studies | \$ 187,122.00 | 2.284 \$ | 81,922.30 | 0.00001220668868 |
| C117 | Warehouse Buildings | \$ 222,917.00 | 2.719 \$ | 81,992.91 | 0.00001219617616 |
| AD43 | R & D/Textiles, Clothing, Equipage-Adv Tech Dev | \$ 247,834.00 | 3.001 \$ | 82,584.96 | 0.00001210874214 |

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|------|---------------------------------------------------|-------------------|--------------|------------|------------------|
| F018 | Other Range/Forest Improvements Svcs (non-const) | \$ 497,834.00 | 5.952 \$ | 83,640.28 | 0.00001195596122 |
| H120 | Quality Control Svcs/Ship & Marine Equipment | \$ 207,617.00 | 2.482 \$ | 83,648.03 | 0.00001195485437 |
| J017 | Maint & Repair of Eq/Aircraft Gnd Handling Equip | \$ 468,128.00 | 5.551 \$ | 84,331.74 | 0.00001185793202 |
| Y222 | Highways, Roads, Streets, Bridges and Railways | \$ 735,813.00 | 8.692 \$ | 84,650.34 | 0.00001181330175 |
| F019 | Other Wildlife Management Services | \$ 326,536.00 | 3.766 \$ | 86,702.41 | 0.00001153370532 |
| Y300 | Restoration Activities | \$ 1,931,067.37 | 22.251 \$ | 86,787.21 | 0.00001152243540 |
| Z119 | Maint/Other Administrative & Service Buildings | \$ 163,621,797.58 | 1,882.335 \$ | 86,924.89 | 0.00001150418491 |
| J049 | Maint & Repair of Eq/Maintenance & Repair Shop Eq | \$ 8,844,442.00 | 100.936 \$ | 87,624.02 | 0.00001141239549 |
| J023 | Maint & Repair of Eq/Vehicles-Trailers-Cycles | \$ 146,585,742.59 | 1,667.702 \$ | 87,896.82 | 0.00001137697592 |
| M111 | Operation/Office Buildings | \$ 1,633,753.53 | 18.586 \$ | 87,902.33 | 0.00001137626246 |
| M163 | Operation/Troop Housing Facilities | \$ 10,838,425.00 | 122.436 \$ | 88,523.51 | 0.00001129643403 |
| M125 | Operation/Airport Terminals | \$ 921,838.00 | 10.379 \$ | 88,821.60 | 0.00001125852265 |
| M199 | Operation/Other Miscellaneous Buildings | \$ 2,602,076.00 | 29.243 \$ | 88,979.90 | 0.00001123849265 |
| Z163 | Maint/Troop Housing Facilities | \$ 34,785.00 | 0.391 \$ | 89,075.14 | 0.00001122647693 |
| B529 | Scientific Data Studies | \$ 51,612.00 | 0.574 \$ | 89,986.77 | 0.00001111274510 |
| R606 | Court Reporting Services | \$ 11,244.00 | 0.125 \$ | 90,254.53 | 0.00001107977588 |
| Y199 | Other Miscellaneous Buildings | \$ 4,109,785.39 | 45.503 \$ | 90,318.77 | 0.00001107189564 |
| R699 | Other Administrative Support Services | \$ 156,791,608.30 | 1,730.999 \$ | 90,578.70 | 0.00001104012267 |
| M181 | Operation/Govt-Owned Contractor-Operated R&D Fac | \$ 20,064,419.00 | 221.465 \$ | 90,598.69 | 0.00001103768726 |
| S214 | Carpet Laying & Cleaning Services | \$ 163,765.00 | 1.789 \$ | 91,555.63 | 0.00001092232162 |
| AE24 | R&D-Prod/Serv Improvement-Eng Dev | \$ 38,011.67 | 0.414 \$ | 91,711.28 | 0.00001090378392 |
| R424 | Expert Witness | \$ 2,096,220.75 | 22.814 \$ | 91,882.73 | 0.00001088343773 |
| W038 | Lease or Rental of Eq/Construction Equipment | \$ 121,754.00 | 1.318 \$ | 92,400.21 | 0.00001082248632 |
| S202 | Fire Protection Services | \$ 3,784,158.19 | 40.780 \$ | 92,795.39 | 0.00001077639701 |
| Z139 | Maint/Other Educational Buildings | \$ 22,525.00 | 0.240 \$ | 94,019.48 | 0.00001063609323 |
| V301 | Relocation Services | \$ 2,651,887.00 | 28.046 \$ | 94,553.27 | 0.00001057604830 |
| Q403 | Evaluation & Screening | \$ 17,062,524.73 | 179.954 \$ | 94,816.28 | 0.00001054671163 |
| H112 | Quality Control Svcs/Fire Control Equipment | \$ 218,162.33 | 2.294 \$ | 95,092.86 | 0.00001051603623 |
| H238 | Equip & Mats Testing/Construction Equipment | \$ 36,921.00 | 0.380 \$ | 97,167.94 | 0.00001029146014 |
| V231 | Lodging - Hotel/Motel | \$ 6,023,214.00 | 60.733 \$ | 99,175.13 | 0.00001008317337 |
| S204 | Fueling & Other Petroleum Svcs-Excluding Storage | \$ 10,346,671.00 | 104.110 \$ | 99,382.37 | 0.00001006214714 |
| J013 | Maint & Repair of Eq/Ammo & Explosives | \$ 2,081,901.00 | 20.898 \$ | 99,622.31 | 0.00001003791247 |
| C212 | Engineering Drafting Services | \$ 1,267,869.00 | 12.498 \$ | 101,443.11 | 0.00000985774161 |
| S205 | Trash/Garbage Collection Svcs-Incl Port San Svcs | \$ 45,689,656.00 | 450.208 \$ | 101,485.77 | 0.00000985359809 |
| J025 | Maint & Repair of Eq/Vehicular Equipment Comps | \$ 33,540,134.00 | 329.060 \$ | 101,927.14 | 0.00000981092962 |
| S222 | Waste Treatment & Storage | \$ 3,398,868.46 | 33.317 \$ | 102,015.41 | 0.00000980244026 |
| G099 | Other Social Services | \$ 12,960,711.00 | 126.761 \$ | 102,244.95 | 0.00000978043411 |
| R610 | Personal Property Management Services | \$ 6,600,078.00 | 63.685 \$ | 103,636.77 | 0.00000964908506 |

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|------|---------------------------------------------------|-------------------|--------------|------------|------------------|
| AC93 | R & D/Misc Hard Goods-Adv Tech Dev | \$ 19,612,703.00 | 189.082 \$ | 103,725.68 | 0.00000964081376 |
| X244 | Lease/Sewage & Waste Facilities | \$ 639,179.00 | 6.158 \$ | 103,794.47 | 0.00000963442479 |
| AH91 | R&D-Other Environment-B Res | \$ 2,852,490.00 | 27.386 \$ | 104,159.76 | 0.00000960063664 |
| Z242 | Maint/Heating & Cooling Plants | \$ 3,781,539.00 | 36.209 \$ | 104,436.70 | 0.00000957517852 |
| Q401 | Nursing Services | \$ 86,226,989.22 | 821.874 \$ | 104,915.10 | 0.00000953151678 |
| S216 | Facilities Operations Support Services | \$ 98,698,138.83 | 928.019 \$ | 106,353.61 | 0.00000940259565 |
| AC56 | R & D/Weapons-Management Support | \$ 118,155,666.00 | 1,097.218 \$ | 107,686.54 | 0.00000928621144 |
| AJ60 | R&D-Psychological Sci | \$ 81,375.00 | 0.748 \$ | 108,795.34 | 0.00000919156989 |
| AJ54 | R&D-Life Sciences-Eng Dev | \$ 189,670.67 | 1.734 \$ | 109,379.02 | 0.00000914252072 |
| D315 | Digitizing Services | \$ 79,050.00 | 0.717 \$ | 110,279.04 | 0.00000906790639 |
| J051 | Maint & Repair of Eq/Hand Tools | \$ 220,157.00 | 1.987 \$ | 110,795.18 | 0.00000902566350 |
| J029 | Maint & Repair of Eq/Engine Accessories | \$ 36,930,912.00 | 333.148 \$ | 110,854.51 | 0.00000902083279 |
| V222 | Passenger Motor Charter Service | \$ 25,371.00 | 0.228 \$ | 111,238.26 | 0.00000898971266 |
| M121 | Operation/Air Traffic Control Towers | \$ 6,233,180.00 | 55.737 \$ | 111,831.15 | 0.00000894205237 |
| H110 | Quality Control Svcs/Weapons | \$ 56,271,439.50 | 502.781 \$ | 111,920.48 | 0.00000893491543 |
| R705 | Debt Collection Services | \$ 2,601,499.00 | 23.234 \$ | 111,968.00 | 0.00000893112279 |
| Z141 | Maint/Hospitals & Infirmaries | \$ 5,065,681.00 | 44.997 \$ | 112,577.88 | 0.00000888273956 |
| W085 | Lease or Rental of Eq/Toiletries | \$ 1,311,807.00 | 11.483 \$ | 114,234.35 | 0.00000875393408 |
| U099 | Other Education & Training Services | \$ 521,105,332.25 | 4,529.369 \$ | 115,050.30 | 0.00000869185019 |
| B505 | Cost Benefit Analyses | \$ 651,304.00 | 5.619 \$ | 115,919.45 | 0.00000862667971 |
| B516 | Animal & Fisheries Studies | \$ 73,648.00 | 0.632 \$ | 116,618.74 | 0.00000857495112 |
| E119 | Purchase/Other Administrative & Service Buildings | \$ 53,388.00 | 0.457 \$ | 116,793.37 | 0.00000856213007 |
| R415 | Technology Sharing/Utilization Services | \$ 2,799,121.00 | 23.963 \$ | 116,811.95 | 0.00000856076818 |
| Y126 | Missile System Facilities | \$ 761,993.00 | 6.493 \$ | 117,355.14 | 0.00000852114390 |
| K034 | Modification of Eq/Metalworking Machinery | \$ 1,615,646.00 | 13.711 \$ | 117,839.28 | 0.00000848613434 |
| H938 | Other Quality Cntl Svcs/Construction Equipment | \$ 145,432.00 | 1.222 \$ | 119,026.16 | 0.00000840151411 |
| Q517 | Pharmacology Services | \$ 8,227,847.13 | 68.771 \$ | 119,641.29 | 0.00000835831827 |
| M142 | Operation/Laboratories & Clinics | \$ 1,074,311.00 | 8.970 \$ | 119,769.61 | 0.00000834936345 |
| F014 | Tree Thinning Services | \$ 288,085.50 | 2.379 \$ | 121,070.12 | 0.00000825967638 |
| F016 | Wildhorse/Burro Control Services | \$ 298,159.00 | 2.453 \$ | 121,534.74 | 0.00000822809977 |
| B503 | Archeological/Paleontological Studies | \$ 5,606,990.00 | 45.604 \$ | 122,948.94 | 0.00000813345770 |
| Q503 | Dentistry Services | \$ 47,907,817.00 | 387.509 \$ | 123,630.24 | 0.00000808863560 |
| R707 | Contract, Procurement & Acquisition Support Svcs | \$ 79,604,434.00 | 642.331 \$ | 123,930.53 | 0.00000806903685 |
| D303 | ADP Data Entry Services | \$ 942,240.11 | 7.591 \$ | 124,129.22 | 0.00000805612063 |
| N065 | Installation of Eq/Medical & Dental Equipment | \$ 499,054.00 | 4.001 \$ | 124,718.66 | 0.00000801804614 |
| H359 | Inspection Services/Electrical & Elct Equip Comps | \$ 1,079,299.00 | 8.598 \$ | 125,536.26 | 0.00000796582597 |
| AJ42 | R&D-Engineering-A Res/Expl | \$ 691,260.00 | 5.482 \$ | 126,106.62 | 0.00000792979776 |
| J016 | Maint & Repair of Eq/Aircraft Comps & Accys | \$ 324,001,365.50 | 2,557.052 \$ | 126,708.96 | 0.00000789210178 |

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|-------|---------------------------------------------------|---------------------|--------------|------------|------------------|
| L010 | Tech Rep Svcs/Weapons | \$ 104,185,017.15 | 819.113 \$ | 127,192.47 | 0.00000786210080 |
| Z293 | Maint/Unimproved Real Property (Land) | \$ 1,233,870.00 | 9.682 \$ | 127,441.67 | 0.00000784672696 |
| AD26 | R & D/Services-Management Support | \$ 2,890,127.00 | 22.621 \$ | 127,763.09 | 0.00000782698684 |
| L088 | Tech Rep Svcs/Live Animals | \$ 69,847.00 | 0.544 \$ | 128,319.27 | 0.00000779306198 |
| Q101 | Dependent Medicare Services | \$ 69,557.67 | 0.542 \$ | 128,352.70 | 0.00000779103190 |
| Q511 | Ophthalmology Services | \$ 4,270,947.00 | 33.219 \$ | 128,569.50 | 0.00000777789469 |
| U008 | Training/Curriculum Development | \$ 214,762,650.68 | 1,666.274 \$ | 128,887.95 | 0.00000775867732 |
| L077 | Tech Rep Svcs/Musical Instruments-Radio | \$ 33,915.00 | 0.262 \$ | 129,634.58 | 0.00000771399086 |
| Z199 | Maint/Other Miscellaneous Buildings | \$ 14,970,401.00 | 115.460 \$ | 129,658.23 | 0.00000771258378 |
| Q512 | Optometry Services | \$ 3,199,326.47 | 24.658 \$ | 129,746.09 | 0.00000770736161 |
| H123 | Quality Control Svcs/Vehicles-Trailers-Cycles | \$ 126,738.00 | 0.977 \$ | 129,785.23 | 0.00000770503716 |
| J069 | Maint & Repair of Eq/Training Aids & Devices | \$ 6,596,178.50 | 50.705 \$ | 130,089.73 | 0.00000768700210 |
| Z122 | Maint/Air Traffic Control Training Facilities | \$ 881,663.00 | 6.770 \$ | 130,230.79 | 0.00000767867541 |
| J099 | Maint & Repair of Eq/Miscellaneous Equipment | \$ 80,876,250.47 | 614.800 \$ | 131,548.94 | 0.00000760173367 |
| Y149 | Other Hospital Buildings | \$ 842,095.00 | 6.386 \$ | 131,861.67 | 0.00000758370493 |
| T099 | Other Photographic Mapping, Printing, & Pub Svcs | \$ 2,587,154.00 | 19.366 \$ | 133,595.37 | 0.00000748528924 |
| AF14 | R&D-Educational-Eng Dev | \$ 39,393.00 | 0.290 \$ | 135,665.31 | 0.00000737108116 |
| X112 | Lease/Conference Space & Facilities | \$ 1,110,897.00 | 8.161 \$ | 136,130.68 | 0.00000734588265 |
| K010 | Modification of Eq/Weapons | \$ 2,280,985.00 | 16.622 \$ | 137,223.36 | 0.00000728738900 |
| O5559 | Private Security Contractors | \$ 150,727,768.34 | 1,092.507 \$ | 137,964.98 | 0.00000724821605 |
| Y119 | Other Administrative & Service Buildings | \$ 1,119,987.00 | 8.112 \$ | 138,063.37 | 0.00000724305104 |
| Q502 | Cardio-Vascular Services | \$ 4,560,942.21 | 33.002 \$ | 138,200.32 | 0.00000723587352 |
| Q527 | Nuclear Medicine | \$ 239,441.67 | 1.727 \$ | 138,655.57 | 0.00000721211568 |
| F004 | Forest/Range Fire Rehabilitation Svcs (non-const) | \$ 23,340.00 | 0.168 \$ | 139,172.95 | 0.00000718530420 |
| O5557 | Combat or Security Related Training | \$ 232,904,265.64 | 1,658.079 \$ | 140,466.32 | 0.00000711914430 |
| L038 | Tech Rep Svcs/Construction Equipment | \$ 590,723.00 | 4.200 \$ | 140,654.76 | 0.00000710960636 |
| Q521 | Pulmonary Services | \$ 2,610,442.50 | 18.395 \$ | 141,908.10 | 0.00000704681409 |
| Q518 | Physical Medicine & Rehabilitation Services | \$ 17,832,096.57 | 124.899 \$ | 142,771.68 | 0.00000700419014 |
| M126 | Operation/Missile System Facilities | \$ 2,206,600.00 | 15.450 \$ | 142,818.24 | 0.00000700190655 |
| B541 | Defense Studies | \$ 12,099,387.50 | 84.141 \$ | 143,798.33 | 0.00000695418359 |
| D316 | Telecommunication Network Management Services | \$ 87,850,191.38 | 609.319 \$ | 144,177.75 | 0.00000693588294 |
| J068 | Maint & Repair of Eq/Chemical Products | \$ 345,924.00 | 2.396 \$ | 144,388.70 | 0.00000692574959 |
| Q523 | Surgery Services | \$ 9,702,388.32 | 66.843 \$ | 145,151.20 | 0.00000688936763 |
| U006 | Vocational/Technical | \$ 3,250,358.00 | 22.328 \$ | 145,571.73 | 0.00000686946576 |
| R706 | Logistics Support Services | \$ 1,106,598,056.73 | 7,556.096 \$ | 146,451.03 | 0.00000682822083 |
| L076 | Tech Rep Svcs/Books-Maps-Pubs | \$ 511,359.00 | 3.489 \$ | 146,554.00 | 0.00000682342347 |
| U001 | Lectures for Training | \$ 7,738,929.50 | 52.652 \$ | 146,983.58 | 0.00000680348102 |
| Q508 | Hematology Services | \$ 914,148.71 | 6.217 \$ | 147,038.79 | 0.00000680092626 |

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| B509 | Endangered Species Studies - Plant & Animal | \$ 297,159.00 | 2.016 \$ | 147,413.97 | 0.00000678361752 |
| Q999 | Other Medical Services | \$ 91,879,307.47 | 622.196 \$ | 147,669.39 | 0.00000677188399 |
| F099 | Other Natural Resources & Conservation Services | \$ 8,504,802.00 | 57.239 \$ | 148,583.78 | 0.00000673020983 |
| F003 | Forest/Range Fire Suppression/Presuppression Svcs | \$ 421,791.00 | 2.834 \$ | 148,821.26 | 0.00000671947007 |
| C124 | Utilities | \$ 352,456.00 | 2.365 \$ | 149,052.77 | 0.00000670903318 |
| Y139 | Other Educational Buildings | \$ 633,880.00 | 4.238 \$ | 149,565.58 | 0.00000668603048 |
| U009 | Education Services | \$ 128,455,206.80 | 857.108 \$ | 149,870.45 | 0.00000667242947 |
| C213 | A&E Inspection Services (Non-construction) | \$ 189,182.50 | 1.261 \$ | 150,066.12 | 0.00000666372947 |
| H146 | Quality Control Svcs/Water Purification Equipment | \$ 138,709.00 | 0.923 \$ | 150,304.06 | 0.00000665318040 |
| H970 | Other Quality Cntl Svcs/ADP Equip & Supplies | \$ 236,183.00 | 1.564 \$ | 151,015.33 | 0.00000662184408 |
| AR10 | R&D-Aero & Space Tech | \$ 1,844,928.44 | 12.213 \$ | 151,059.90 | 0.00000661989035 |
| H199 | Quality Control Svcs/Miscellaneous Equipment | \$ 451,119.00 | 2.956 \$ | 152,615.53 | 0.00000655241300 |
| J015 | Maint & Repair of Eq/Aircraft Structural Comps | \$ 543,184,225.22 | 3,530.369 \$ | 153,860.45 | 0.00000649939608 |
| J073 | Maint & Repair of Eq/Food Prep & Serving Equip | \$ 2,600,367.00 | 16.861 \$ | 154,223.37 | 0.00000648410167 |
| L063 | Tech Rep Svcs/Alarm & Signal Systems | \$ 474,374.00 | 3.052 \$ | 155,418.93 | 0.00000643422279 |
| J059 | Maint & Repair of Eq/Electrical & Elct Equip Comps | \$ 11,685,718.00 | 74.868 \$ | 156,083.78 | 0.00000640681574 |
| AJ10 | R&D-Physical Science | \$ 55,092.00 | 0.353 \$ | 156,218.90 | 0.00000640127423 |
| N038 | Installation of Eq/Construction Equipment | \$ 1,295,629.00 | 8.252 \$ | 157,016.29 | 0.00000636876606 |
| Z121 | Maint/Air Traffic Control Towers | \$ 994,331.00 | 6.250 \$ | 159,102.10 | 0.00000628527221 |
| J072 | Maint & Repair of Eq/Household Furnishings | \$ 1,458,383.00 | 9.162 \$ | 159,169.82 | 0.00000628259792 |
| J034 | Maint & Repair of Eq/Metalworking Machinery | \$ 624,830.00 | 3.876 \$ | 161,189.13 | 0.00000620389226 |
| AJ91 | R&D-Other Sciences-B Res | \$ 252,113.00 | 1.541 \$ | 163,556.06 | 0.00000611411153 |
| AZ10 | R&D-Other R & D | \$ 5,906,099.00 | 35.932 \$ | 164,368.96 | 0.00000608387364 |
| V112 | Motor Freight | \$ 3,778,724.00 | 22.972 \$ | 164,491.11 | 0.00000607935589 |
| S207 | Insect & Rodent Control Services | \$ 1,042,681.00 | 6.334 \$ | 164,604.72 | 0.00000607516009 |
| AC21 | R & D/Missile and Space Systems-Basic Research | \$ 57,070,980.25 | 345.483 \$ | 165,192.10 | 0.00000605355835 |
| AJ24 | R&D-Math & Computer Sci-Eng Dev | \$ 3,163,111.00 | 19.067 \$ | 165,893.82 | 0.00000602795223 |
| J065 | Maint & Repair of Eq/Medical & Dental Equipment | \$ 7,327,199.00 | 44.134 \$ | 166,021.02 | 0.00000602333361 |
| R404 | Land Surveys, Cadastral Svcs (non-const) | \$ 1,194,987.50 | 7.138 \$ | 167,400.90 | 0.00000597368341 |
| J067 | Maint & Repair of Eq/Photographic Equipment | \$ 96,871.00 | 0.571 \$ | 169,605.15 | 0.00000589604732 |
| Q520 | Podiatry Services | \$ 751,420.40 | 4.421 \$ | 169,977.70 | 0.00000588312481 |
| U003 | Reserve Training (Military) | \$ 5,598,876.00 | 32.777 \$ | 170,818.72 | 0.00000585415948 |
| AJ51 | R&D-Life Sciences-B Res | \$ 868,310.50 | 5.077 \$ | 171,039.52 | 0.00000584660211 |
| T004 | Charting Services | \$ 1,809,305.00 | 10.534 \$ | 171,762.16 | 0.00000582200403 |
| F112 | Oil Spill Cleanup, Removal, Disposal & Support | \$ 90,921.00 | 0.528 \$ | 172,345.42 | 0.00000580230090 |
| T013 | Technical Writing Services | \$ 11,471,628.09 | 66.333 \$ | 172,939.92 | 0.00000578235499 |
| C113 | Educational Buildings | \$ 378,239.42 | 2.184 \$ | 173,148.81 | 0.00000577537904 |
| W049 | Lease or Rental of Eq/Maintenance & Repair Shop Eq | \$ 204,381.00 | 1.178 \$ | 173,532.63 | 0.00000576260513 |

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|------|----------------------------------------------------|-------------------|--------------|------------|------------------|
| AD40 | R&D-Textiles, Clothing, etc. | \$ 679,880.00 | 3.909 \$ | 173,928.62 | 0.00000574948520 |
| K062 | Modification of Eq/Lighting Fixtures & Lamps | \$ 150,000.00 | 0.853 \$ | 175,870.77 | 0.00000568599333 |
| J030 | Maint & Repair of Eq/Mech Power Trans Equipment | \$ 550,346.33 | 3.121 \$ | 176,323.71 | 0.00000567138693 |
| Z111 | Maint/Office Buildings | \$ 8,528,593.00 | 48.359 \$ | 176,358.62 | 0.00000567026425 |
| AD96 | R & D/Other Defense-Management Support | \$ 41,110,990.00 | 232.084 \$ | 177,138.52 | 0.00000564529959 |
| F103 | Water Quality Support Services | \$ 1,014,156.00 | 5.710 \$ | 177,606.96 | 0.00000563040992 |
| R709 | Ongoing Audit Operations Support | \$ 664,687.82 | 3.735 \$ | 177,983.52 | 0.00000561849770 |
| J095 | Maint & Repair of Eq/Metal Bars & Sheets | \$ 18,750.00 | 0.103 \$ | 181,162.92 | 0.00000551989333 |
| B506 | Data Analyses (other than scientific) | \$ 39,550,331.10 | 218.056 \$ | 181,376.89 | 0.00000551338163 |
| Z161 | Maint/Family Housing Facilities | \$ 13,057,341.00 | 71.978 \$ | 181,407.49 | 0.00000551245142 |
| Q301 | Laboratory Testing Services | \$ 34,647,950.80 | 190.747 \$ | 181,643.94 | 0.00000550527588 |
| J041 | Maint & Repair of Eq/Refrigeration, Air Cond Equip | \$ 4,732,944.03 | 25.693 \$ | 184,212.42 | 0.00000542851570 |
| AC57 | R & D/Weapons-Operational System Development | \$ 463,389.00 | 2.512 \$ | 184,454.06 | 0.00000542140405 |
| J043 | Maint & Repair of Eq/Pumps & Compressors | \$ 106,138.00 | 0.573 \$ | 185,208.84 | 0.00000539931033 |
| J061 | Maint & Repair of Eq/Power Distribution Equipment | \$ 4,478,244.13 | 24.119 \$ | 185,670.51 | 0.00000538588503 |
| Q201 | General Health Care Services | \$ 181,554,341.64 | 969.961 \$ | 187,177.00 | 0.00000534253680 |
| H910 | Other Quality Cntl Svcs/Weapons | \$ 97,805.00 | 0.522 \$ | 187,265.09 | 0.00000534002352 |
| C129 | Other Non-Building Structures | \$ 1,191,100.50 | 6.343 \$ | 187,779.52 | 0.00000532539446 |
| M152 | Operation/Maintenance Buildings | \$ 34,457,282.00 | 183.480 \$ | 187,798.95 | 0.00000532484353 |
| R799 | Other Management Support Services | \$ 290,835,442.43 | 1,537.878 \$ | 189,114.73 | 0.00000528779537 |
| AD92 | R & D/Other Defense-Applied Research | \$ 92,466,617.31 | 488.909 \$ | 189,128.49 | 0.00000528741078 |
| M294 | Operation/Waste Treatment & Storage Facilities | \$ 372,644,682.00 | 1,959.939 \$ | 190,130.79 | 0.00000525953747 |
| Q526 | Medical/Psychiatric Consultation Services | \$ 11,292,502.17 | 59.130 \$ | 190,978.03 | 0.00000523620453 |
| N029 | Installation of Eq/Engine Accessories | \$ 907,022.00 | 4.729 \$ | 191,788.76 | 0.00000521406978 |
| R402 | Real Estate Brokerage Services | \$ 153,645.00 | 0.801 \$ | 191,895.30 | 0.00000521117511 |
| AN94 | R&D-Other Medical-Eng Dev | \$ 903,859.00 | 4.642 \$ | 194,710.33 | 0.00000513583424 |
| AD21 | R & D/Services-Basic Research | \$ 41,343,107.00 | 209.591 \$ | 197,255.84 | 0.00000506955829 |
| D301 | ADP Facility Operation & Maintenance Services | \$ 171,501,938.57 | 868.451 \$ | 197,480.19 | 0.00000506379915 |
| J020 | Maint & Repair of Eq/Ship & Marine Equipment | \$ 7,700,000.00 | 38.812 \$ | 198,393.83 | 0.00000504047935 |
| B507 | Economic Studies | \$ 66,633.00 | 0.335 \$ | 198,661.34 | 0.00000503369201 |
| L058 | Tech Rep Svcs/Communication Equipment | \$ 52,066,028.12 | 260.021 \$ | 200,237.71 | 0.00000499406428 |
| D309 | Info & Data Broadcasting or Data Distribution Svcs | \$ 9,363,806.00 | 46.519 \$ | 201,288.17 | 0.00000496800179 |
| AN93 | R&D-Other Medical-Adv Dev | \$ 1,133,731.00 | 5.620 \$ | 201,747.68 | 0.00000495668637 |
| J038 | Maint & Repair of Eq/Construction Equipment | \$ 4,374,220.00 | 21.625 \$ | 202,277.77 | 0.00000494369693 |
| R407 | Program Evaluation Services | \$ 17,093,209.67 | 84.390 \$ | 202,550.10 | 0.00000493705025 |
| R419 | Educational Services | \$ 8,551,757.00 | 42.205 \$ | 202,626.19 | 0.00000493519624 |
| H266 | Equip & Mats Testing/Instruments & Lab Equipment | \$ 886,664.00 | 4.364 \$ | 203,169.50 | 0.00000492199864 |
| AZ11 | R&D-Other R & D-B Res | \$ 36,725,425.25 | 180.591 \$ | 203,362.12 | 0.00000491733666 |

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|------|----------------------------------------------------|---------------------|--------------|------------|------------------|
| C114 | Hospital Buildings | \$ 220,160.00 | 1.077 \$ | 204,392.17 | 0.00000489255541 |
| AN12 | R&D-Biomedical-A Res/Expl | \$ 1,928,649.00 | 9.420 \$ | 204,745.39 | 0.00000488411474 |
| B524 | Mathematical/Statistical Analyses | \$ 144,804.00 | 0.707 \$ | 204,885.42 | 0.00000488077677 |
| Y291 | Recreation Facilities (non-building) | \$ 161,074.00 | 0.785 \$ | 205,101.50 | 0.00000487563480 |
| M192 | Operation/Testing & Measurement Buildings | \$ 597,560.00 | 2.912 \$ | 205,217.67 | 0.00000487287469 |
| D317 | Automated News Svcs, Data Svcs, or Other Info Svcs | \$ 5,892,079.86 | 28.618 \$ | 205,889.84 | 0.00000485696625 |
| J054 | Maint & Repair of Eq/Prefab Structures | \$ 2,731,631.00 | 13.240 \$ | 206,315.64 | 0.00000484694236 |
| Z300 | Maint/Restoration Activities | \$ 86,400,913.33 | 417.991 \$ | 206,705.25 | 0.00000483780645 |
| AA21 | R&D-Agri Marketing-B Res | \$ 2,019,321.00 | 9.744 \$ | 207,234.61 | 0.00000482544875 |
| Q519 | Psychiatry Services | \$ 49,760,462.03 | 239.563 \$ | 207,713.04 | 0.00000481433428 |
| S119 | Other Utilities | \$ 13,305,719.00 | 63.636 \$ | 209,091.58 | 0.00000478259326 |
| D306 | ADP Systems Analysis Services | \$ 6,503,892.78 | 31.103 \$ | 209,108.09 | 0.00000478221583 |
| M119 | Operation/Other Administrative & Service Buildings | \$ 299,515,346.00 | 1,423.316 \$ | 210,434.93 | 0.00000475206289 |
| M243 | Operation/Pollution Abatement & Control Facilities | \$ 1,995,108.67 | 9.446 \$ | 211,209.89 | 0.00000473462682 |
| R602 | Courier & Messenger Services | \$ 58,801.00 | 0.278 \$ | 211,581.36 | 0.00000472631418 |
| F101 | Air Quality Support Services | \$ 564,863.00 | 2.657 \$ | 212,561.96 | 0.00000470451065 |
| AE34 | R&D-Manufacturing Tech-Eng Dev | \$ 971,323.67 | 4.569 \$ | 212,601.20 | 0.00000470364221 |
| B538 | Intelligence Studies | \$ 40,167,001.30 | 186.335 \$ | 215,562.90 | 0.00000463901728 |
| Y121 | Air Traffic Control Towers | \$ 103,327.00 | 0.479 \$ | 215,643.31 | 0.00000463728745 |
| AD41 | R & D/Textiles, Clothing, Equipage-Basic Research | \$ 870,653.00 | 4.032 \$ | 215,930.14 | 0.00000463112744 |
| Q522 | Radiology Services | \$ 19,669,060.95 | 90.906 \$ | 216,366.80 | 0.00000462178109 |
| F108 | Hazardous Substance Removal/Cleanup/Disposal Svcs | \$ 36,926,262.79 | 170.029 \$ | 217,175.97 | 0.00000460456099 |
| AB92 | R&D-Other Svcs & Develop-A Res/Expl | \$ 2,894,721.00 | 13.266 \$ | 218,207.15 | 0.00000458280124 |
| U004 | Scientific & Management Education | \$ 1,896,212.50 | 8.676 \$ | 218,556.04 | 0.00000457548561 |
| F007 | Range Seeding Services (ground equipment) | \$ 130,832.00 | 0.596 \$ | 219,490.26 | 0.00000455601076 |
| AC50 | R&D-Weapons | \$ 1,081,798.00 | 4.923 \$ | 219,728.70 | 0.00000455106684 |
| R422 | Market Research and Public Opinion Services | \$ 224,273.00 | 1.021 \$ | 219,745.37 | 0.00000455072167 |
| R499 | Other Professional Services | \$ 1,131,648,545.26 | 5,115.567 \$ | 221,216.64 | 0.00000452045562 |
| T002 | Cartography Services | \$ 528,534.00 | 2.381 \$ | 221,941.72 | 0.00000450568743 |
| M222 | Highways, Roads, Streets, Bridges, and Railways | \$ 88,998.00 | 0.401 \$ | 222,176.18 | 0.00000450093261 |
| AJ23 | R&D-Math & Computer Sci-Adv Dev | \$ 792,891.00 | 3.567 \$ | 222,265.05 | 0.00000449913292 |
| C116 | Residential Buildings | \$ 3,060,999.00 | 13.745 \$ | 222,705.43 | 0.00000449023636 |
| T001 | Arts/Graphics Services | \$ 3,296,846.50 | 14.704 \$ | 224,216.08 | 0.00000445998350 |
| AG86 | R&D-Conserv of Energy-Mgmt Sup | \$ 360,000.00 | 1.598 \$ | 225,215.78 | 0.00000444018611 |
| N016 | Installation of Eq/Aircraft Comps & Accys | \$ 3,963,915.00 | 17.497 \$ | 226,543.54 | 0.00000441416251 |
| D302 | ADP Systems Development Services | \$ 38,233,577.03 | 168.042 \$ | 227,523.71 | 0.00000439514641 |
| Q509 | Internal Medicine Services | \$ 9,631,609.83 | 42.323 \$ | 227,574.12 | 0.00000439417281 |
| R423 | Intelligence Services | \$ 107,797,166.09 | 471.004 \$ | 228,866.85 | 0.00000436935269 |

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|------|-------------------------------------------------|---------------------|---------------|------------|------------------|
| D310 | ADP Backup & Security Services | \$ 1,213,231.88 | 5.226 \$ | 232,167.14 | 0.00000430724176 |
| AD34 | R & D/Subsistence-Demo/Valid | \$ 281,249.00 | 1.211 \$ | 232,186.20 | 0.00000430688820 |
| AC26 | R & D/Missile and Space Systems-Mgmt Support | \$ 72,024,718.00 | 309.960 \$ | 232,367.61 | 0.00000430352577 |
| AB96 | R&D-Other Svcs & Develop-Mgmt Sup | \$ 877,612.00 | 3.776 \$ | 232,433.51 | 0.00000430230557 |
| Z245 | Maint/Water Supply Facilities | \$ 398,334.00 | 1.713 \$ | 232,472.93 | 0.00000430157606 |
| Q524 | Thoracic Services | \$ 209,819.00 | 0.897 \$ | 233,792.04 | 0.00000427730568 |
| M127 | Operation/Electronic & Communication Facilities | \$ 4,672,251.00 | 19.924 \$ | 234,505.84 | 0.00000426428610 |
| Z294 | Maint/Waste Treatment & Storage Facilities | \$ 73,233.00 | 0.312 \$ | 234,773.83 | 0.00000425941857 |
| D399 | Other ADP & Telecommunication Services | \$ 678,657,020.42 | 2,890.280 \$ | 234,806.68 | 0.00000425882256 |
| AJ95 | R&D-Other Sciences-Opsy Dev | \$ 2,888,900.00 | 12.263 \$ | 235,586.66 | 0.00000424472256 |
| AJ61 | R&D-Psychological Sci-B Res | \$ 2,902,998.00 | 12.276 \$ | 236,468.39 | 0.00000422889509 |
| F107 | Hazardous Substance Analysis | \$ 328,264.00 | 1.387 \$ | 236,644.83 | 0.00000422574209 |
| AD23 | R & D/Services-Adv Tech Dev | \$ 49,675,210.67 | 209.189 \$ | 237,465.38 | 0.00000421114013 |
| AA14 | R&D-Insect & Dis Cont-Eng Dev | \$ 846,212.00 | 3.561 \$ | 237,627.11 | 0.00000420827405 |
| Y141 | Hospitals & Infirmaryes | \$ 944,639.00 | 3.968 \$ | 238,041.77 | 0.00000420094343 |
| AD95 | R & D/Other Defense-Eng/Manuf Develop | \$ 8,095,314.62 | 33.786 \$ | 239,603.47 | 0.00000417356219 |
| Q516 | Pediatric Services | \$ 6,603,473.34 | 27.332 \$ | 241,601.74 | 0.00000413904299 |
| L013 | Tech Rep Svcs/Ammo & Explosives | \$ 93,813.00 | 0.388 \$ | 242,011.88 | 0.00000413202861 |
| AC10 | R&D-Aircraft | \$ 5,996,953.30 | 24.712 \$ | 242,673.47 | 0.00000412076362 |
| AJ62 | R&D-Psychological Sci-A Res/Expl | \$ 13,902,889.00 | 57.280 \$ | 242,716.73 | 0.00000412002915 |
| U002 | Personnel Testing | \$ 3,309,952.50 | 13.592 \$ | 243,517.81 | 0.00000410647585 |
| R425 | Engineering Technical Services | \$ 2,537,824,819.36 | 10,376.523 \$ | 244,573.72 | 0.00000408874672 |
| C121 | Conservation & Development | \$ 15,035,875.00 | 60.855 \$ | 247,075.85 | 0.00000404734005 |
| D308 | Programming Services | \$ 51,675,278.15 | 209.117 \$ | 247,111.89 | 0.00000404674979 |
| J018 | Maint & Repair of Eq/Space Vehicles | \$ 139,230.00 | 0.563 \$ | 247,295.79 | 0.00000404374057 |
| D325 | IT AND TELECOM- DATA CENTERS AND STORAGE | \$ 191,912.00 | 0.773 \$ | 248,153.51 | 0.00000402976364 |
| H168 | Quality Control Svcs/Chemical Products | \$ 43,048.00 | 0.172 \$ | 249,559.41 | 0.00000400706188 |
| AC20 | R&D-Missile & Space Sys | \$ 2,081,204.00 | 8.334 \$ | 249,710.96 | 0.00000400463001 |
| Y111 | Office Buildings | \$ 114,030.00 | 0.456 \$ | 250,242.50 | 0.00000399612383 |
| B519 | Geotechnical Studies | \$ 871,008.50 | 3.476 \$ | 250,592.02 | 0.00000399055003 |
| AH97 | R&D-Other Environment-Cntl-Comercliz | \$ 99,938.00 | 0.399 \$ | 250,686.05 | 0.00000398905321 |
| Z244 | Maint/Sewage & Waste Facilities | \$ 406,502.00 | 1.614 \$ | 251,891.19 | 0.00000396996817 |
| V003 | Packing/Crating Services | \$ 24,812,171.00 | 98.424 \$ | 252,094.55 | 0.00000396676571 |
| AZ16 | R&D-Other R & D-Mgmt Sup | \$ 266,357.00 | 1.056 \$ | 252,217.20 | 0.00000396483667 |
| R409 | Program Review/Development Services | \$ 11,735,973.40 | 46.476 \$ | 252,515.33 | 0.00000396015553 |
| AT31 | R&D-Trans-Navigation Aids-B Res | \$ 1,195,127.00 | 4.690 \$ | 254,825.28 | 0.00000392425742 |
| AC51 | R & D/Weapons-Basic Research | \$ 14,327,375.00 | 55.987 \$ | 255,905.11 | 0.00000390769851 |
| R612 | Information Retrieval | \$ 1,595,810.00 | 6.209 \$ | 257,019.14 | 0.00000389076080 |

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| C211 | Architect-Engineering Services | \$ 628,823,802.94 | 2,429.871 \$ | 258,789.01 | 0.00000386415179 |
| AC90 | R&D-Misc Hard Goods | \$ 532,719.60 | 2.046 \$ | 260,310.45 | 0.00000384156693 |
| B533 | Water Quality Studies | \$ 122,329.00 | 0.468 \$ | 261,310.82 | 0.00000382686035 |
| V221 | Passenger Air Charter Service | \$ 1,439,716.00 | 5.498 \$ | 261,869.20 | 0.00000381870035 |
| AB90 | R&D-Other Svcs & Develop | \$ 5,188,376.52 | 19.715 \$ | 263,163.74 | 0.00000379991562 |
| F005 | Forest Tree Planting | \$ 461,849.00 | 1.745 \$ | 264,656.57 | 0.00000377848171 |
| L028 | Tech Rep Svcs/Engines, Turbines & Comps | \$ 26,621,340.00 | 100.420 \$ | 265,100.66 | 0.00000377215200 |
| R421 | Technical Assistance | \$ 307,174,928.95 | 1,156.998 \$ | 265,493.03 | 0.00000376657721 |
| N074 | Installation of Eq/Office Machines | \$ 179,300.00 | 0.673 \$ | 266,523.57 | 0.00000375201339 |
| AJ25 | R&D-Math & Computer Sci-Opsy Dev | \$ 201,607.00 | 0.752 \$ | 267,996.05 | 0.00000373139822 |
| B510 | Environmental Studies & Assessments | \$ 79,554,807.23 | 296.337 \$ | 268,460.73 | 0.00000372493963 |
| R710 | Financial Services | \$ 5,235,669.81 | 19.371 \$ | 270,285.76 | 0.00000369978793 |
| AD12 | R & D/Ammunition-Applied Research | \$ 943,024.00 | 3.481 \$ | 270,900.38 | 0.00000369139386 |
| Q514 | Otolaryngology Services | \$ 270,655.00 | 0.989 \$ | 273,803.74 | 0.00000365225102 |
| R708 | Public Relations Services | \$ 4,967,870.33 | 18.078 \$ | 274,800.41 | 0.00000363900480 |
| V129 | Other Vehicle Charter for Transportation of Things | \$ 29,350,516.00 | 106.769 \$ | 274,897.24 | 0.00000363772300 |
| AC43 | R & D/Tank - Automotive-Adv Tech Dev | \$ 88,472,442.71 | 321.238 \$ | 275,411.18 | 0.00000363093470 |
| AG44 | R&D-Energy-Wind-Eng Dev | \$ 66,410.00 | 0.241 \$ | 275,541.87 | 0.00000362921247 |
| U010 | Cert & Accred for Educational Institutions | \$ 646,606.75 | 2.345 \$ | 275,683.00 | 0.00000362735465 |
| R414 | Systems Engineering Services | \$ 153,205,161.65 | 555.610 \$ | 275,742.52 | 0.00000362657169 |
| J014 | Maint & Repair of Eq/Guided Missiles | \$ 41,887,559.28 | 151.907 \$ | 275,745.55 | 0.00000362653173 |
| D304 | ADP Telecommunications & Transmission Services | \$ 63,661,086.50 | 228.829 \$ | 278,203.24 | 0.00000359449442 |
| M179 | Operation/Other Warehouse Buildings | \$ 29,602,763.31 | 105.201 \$ | 281,393.04 | 0.00000355374817 |
| AC41 | R & D/Tank - Automotive-Basic Research | \$ 1,252,768.00 | 4.399 \$ | 284,775.79 | 0.00000351153446 |
| AD14 | R & D/Ammunition-Demo/Valid | \$ 1,635,294.00 | 5.721 \$ | 285,858.18 | 0.00000349823824 |
| AJ14 | R&D-Physical Science-Eng Dev | \$ 7,548,214.75 | 26.282 \$ | 287,203.76 | 0.00000348184861 |
| AD44 | R & D/Textiles, Clothing, Equipage-Demo/Valid | \$ 5,113,944.00 | 17.787 \$ | 287,506.08 | 0.00000347818729 |
| F104 | Surveys & Technical Support Rel to Water Pollution | \$ 72,232.00 | 0.251 \$ | 288,236.23 | 0.00000346937645 |
| AG92 | R&D-Other Energy-A Res/Expl | \$ 758,218.00 | 2.618 \$ | 289,604.88 | 0.00000345298054 |
| X162 | Lease/Recreational Buildings | \$ 165,620.00 | 0.569 \$ | 291,195.39 | 0.00000343412028 |
| L015 | Tech Rep Svcs/Aircraft Structural Comps | \$ 8,467,960.77 | 29.055 \$ | 291,444.85 | 0.00000343118087 |
| Q507 | Gynecology | \$ 6,991,325.00 | 23.761 \$ | 294,230.57 | 0.00000339869510 |
| AB93 | R&D-Other Svcs & Develop-Adv Dev | \$ 116,112.00 | 0.394 \$ | 294,800.02 | 0.00000339213001 |
| F109 | Leaking Underground Storage Tank Support Services | \$ 664,045.00 | 2.245 \$ | 295,745.21 | 0.00000338128892 |
| H291 | Equip & Mats Testing/Fuels-Lubricants-Oils | \$ 78,003.00 | 0.264 \$ | 295,986.13 | 0.00000337853672 |
| Z291 | Maint/Recreation Facilities (Non-Building) | \$ 53,059.00 | 0.179 \$ | 296,873.43 | 0.00000336843891 |
| AN10 | R&D-Biomedical | \$ 4,358,720.00 | 14.677 \$ | 296,984.94 | 0.00000336717408 |
| Q515 | Pathology Services | \$ 1,180,948.00 | 3.967 \$ | 297,697.54 | 0.00000335911403 |

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| AZ13 | R&D-Other R & D-Adv Dev | \$ 8,663,518.00 | 29.085 \$ | 297,870.87 | 0.00000335715941 |
| L016 | Tech Rep Svcs/Aircraft Comps & Accys | \$ 12,783,797.92 | 42.906 \$ | 297,951.70 | 0.00000335624869 |
| U012 | ADP Software, Equipment, and Tele Training | \$ 29,334,313.00 | 98.240 \$ | 298,598.28 | 0.00000334898111 |
| Y161 | Family Housing Facilities | \$ 55,800.00 | 0.187 \$ | 298,601.71 | 0.00000334894265 |
| J062 | Maint & Repair of Eq/Lighting Fixtures & Lamps | \$ 112,690.00 | 0.377 \$ | 298,836.37 | 0.00000334631289 |
| AN97 | R&D-Other Medical-Cntl-Comercliz | \$ 928,654.00 | 3.102 \$ | 299,413.01 | 0.00000333986824 |
| G001 | Care of Remains and/or Funeral Services | \$ 532,113.00 | 1.775 \$ | 299,812.21 | 0.00000333542124 |
| AG72 | R&D-Energy-Solar/Photovoltaic-A Res/Expl | \$ 467,410.00 | 1.558 \$ | 300,056.88 | 0.00000333270148 |
| C214 | A&E Management Engineering Services | \$ 1,031,166.50 | 3.429 \$ | 300,732.90 | 0.00000332520985 |
| AJ63 | R&D-Psychological Sci-Adv Dev | \$ 4,074,599.00 | 13.541 \$ | 300,898.39 | 0.00000332338102 |
| B599 | Other Special Studies & Analyses | \$ 89,972,340.31 | 298.800 \$ | 301,112.05 | 0.00000332102280 |
| AD11 | R & D/Ammunition-Basic Research | \$ 3,372,874.00 | 11.168 \$ | 302,007.38 | 0.00000331117735 |
| X291 | Lease/Recreation Facilities (Non-Building) | \$ 144,827.00 | 0.479 \$ | 302,253.75 | 0.00000330847839 |
| AC22 | R & D/Missile and Space Systems-Applied Research | \$ 29,296,217.25 | 96.854 \$ | 302,477.07 | 0.00000330603576 |
| AC52 | R & D/Weapons-Applied Research | \$ 32,764,287.00 | 108.144 \$ | 302,968.42 | 0.00000330067399 |
| AD62 | R & D/Construction-Applied Research | \$ 267,569.00 | 0.882 \$ | 303,487.33 | 0.00000329503044 |
| W083 | Lease or Rental of Eq/Textiles-Leather-Furs | \$ 236,673.00 | 0.780 \$ | 303,587.28 | 0.00000329394566 |
| J058 | Maint & Repair of Eq/Communication Equipment | \$ 164,608,516.70 | 541.563 \$ | 303,951.08 | 0.00000329000310 |
| AH32 | R&D-Water Pollution-A Res/Expl | \$ 136,000.00 | 0.447 \$ | 304,214.49 | 0.00000328715441 |
| AN91 | R&D-Other Medical-B Res | \$ 7,289,835.00 | 23.930 \$ | 304,631.09 | 0.00000328265907 |
| AJ12 | R&D-Physical Science-A Res/Expl | \$ 1,369,407.00 | 4.429 \$ | 309,201.83 | 0.00000323413346 |
| J028 | Maint & Repair of Eq/Engines, Turbines & Comps | \$ 44,499.00 | 0.144 \$ | 309,564.72 | 0.00000323034225 |
| F999 | Other Environ Svcs, Studies, & Analytical Support | \$ 89,670,957.63 | 289.129 \$ | 310,141.82 | 0.00000322433140 |
| AZ12 | R&D-Other R & D-A Res/Expl | \$ 40,931,422.50 | 131.685 \$ | 310,828.95 | 0.00000321720353 |
| Z162 | Maint/Recreational Buildings | \$ 1,324,326.00 | 4.246 \$ | 311,913.85 | 0.00000320601347 |
| AC62 | R & D/Electronics & Communication Eq-Applied Resea | \$ 25,995,513.47 | 82.724 \$ | 314,245.71 | 0.00000318222328 |
| K036 | Modification of Eq/Special Industry Machinery | \$ 2,155,983.00 | 6.841 \$ | 315,159.80 | 0.00000317299348 |
| AD94 | R & D/Other Defense-Demo/Valid | \$ 4,657,621.00 | 14.773 \$ | 315,281.81 | 0.00000317176559 |
| AC61 | R & D/Electronics & Communication Eq-Basic Research | \$ 24,373,251.00 | 77.281 \$ | 315,383.70 | 0.00000317074095 |
| AC13 | R & D/Aircraft-Adv Tech Dev | \$ 16,211,856.00 | 51.344 \$ | 315,752.51 | 0.00000316703738 |
| C115 | Industrial Buildings | \$ 389,204.00 | 1.231 \$ | 316,180.78 | 0.00000316274756 |
| H999 | Other Quality Cntl, Testing & Inspection Services | \$ 972,637.00 | 3.076 \$ | 316,232.01 | 0.00000316223524 |
| C119 | Other Buildings | \$ 18,603,657.33 | 58.803 \$ | 316,372.21 | 0.00000316083386 |
| AJ43 | R&D-Engineering-Adv Dev | \$ 22,388,509.00 | 70.765 \$ | 316,377.32 | 0.00000316078279 |
| R420 | Cert & Accred for prods & servs other than educ | \$ 494,584.00 | 1.561 \$ | 316,819.25 | 0.00000315637384 |
| AD93 | R & D/Other Defense-Adv Tech Dev | \$ 13,513,150.25 | 42.651 \$ | 316,833.05 | 0.00000315623642 |
| AC27 | R & D/Missile and Space Systems-Op System Develop | \$ 24,706,520.67 | 77.922 \$ | 317,067.75 | 0.00000315390006 |
| AD27 | R & D/Services-Operational System Development | \$ 103,461,109.00 | 325.879 \$ | 317,483.42 | 0.00000314977076 |

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|------|-----------------------------------------------------|---------------------|--------------|------------|------------------|
| J083 | Maint & Repair of Eq/Textiles-Leather-Furs | \$ 262,621.00 | 0.824 \$ | 318,657.18 | 0.00000313816869 |
| AJ44 | R&D-Engineering-Eng Dev | \$ 78,939,955.26 | 247.670 \$ | 318,730.56 | 0.00000313744622 |
| R408 | Program Management/Support Services | \$ 2,757,748,720.65 | 8,564.852 \$ | 321,984.41 | 0.00000310574040 |
| AF12 | R&D-Educational-A Res/Expl | \$ 345,607.00 | 1.073 \$ | 322,000.80 | 0.00000310558235 |
| B544 | Technology Studies | \$ 122,335.00 | 0.379 \$ | 322,365.16 | 0.00000310207218 |
| B540 | Building Technology Studies | \$ 47,044.00 | 0.146 \$ | 322,964.65 | 0.00000309631409 |
| D318 | IT AND TELECOM- INTEGRATED HARDWARE/SOFTWARE/SERVIC | \$ 7,689,196.90 | 23.727 \$ | 324,071.09 | 0.00000308574267 |
| Q513 | Orthopedic Services | \$ 370,162.00 | 1.140 \$ | 324,591.33 | 0.00000308079706 |
| F110 | Dev of Environ Impact Statements & Assessments | \$ 1,858,086.00 | 5.714 \$ | 325,184.44 | 0.00000307517790 |
| Z126 | Maint/Missile System Facilities | \$ 22,201,657.00 | 67.904 \$ | 326,958.04 | 0.00000305849644 |
| AC23 | R & D/Missile and Space Systems-Adv Tech Dev | \$ 222,601,813.08 | 677.053 \$ | 328,780.62 | 0.00000304154178 |
| AG93 | R&D-Other Energy-Adv Dev | \$ 1,176,532.00 | 3.577 \$ | 328,880.55 | 0.00000304061768 |
| H299 | Equip & Mats Testing/Miscellaneous Equipment | \$ 593,513.00 | 1.799 \$ | 329,870.01 | 0.00000303149720 |
| H116 | Quality Control Svcs/Aircraft Comps & Accys | \$ 2,403,870.00 | 7.246 \$ | 331,760.15 | 0.00000301422581 |
| R406 | Policy Review/Development Services | \$ 184,349,599.50 | 554.488 \$ | 332,468.28 | 0.00000300780575 |
| J091 | Maint & Repair of Eq/Fuels-Lubricants-Oils | \$ 88,422.00 | 0.263 \$ | 336,132.47 | 0.00000297501753 |
| P999 | Other Salvage Services | \$ 12,580,287.00 | 36.722 \$ | 342,580.91 | 0.00000291901846 |
| C118 | Research & Development Facilities | \$ 22,584,412.40 | 65.857 \$ | 342,929.96 | 0.00000291604735 |
| AC63 | R & D/Electronics & Communication Eq-Adv Tech Dev | \$ 379,902,305.58 | 1,102.631 \$ | 344,541.78 | 0.00000290240558 |
| Q501 | Anesthesiology Services | \$ 28,569,345.70 | 82.788 \$ | 345,091.49 | 0.00000289778225 |
| AJ22 | R&D-Math & Computer Sci-A Res/Expl | \$ 1,998,340.00 | 5.778 \$ | 345,872.93 | 0.00000289123523 |
| AG91 | R&D-Other Energy-B Res | \$ 195,002.00 | 0.558 \$ | 349,630.11 | 0.00000286016554 |
| S114 | Water Services | \$ 5,028,700.79 | 14.366 \$ | 350,051.62 | 0.00000285672157 |
| AD33 | R & D/Subsistence-Adv Tech Dev | \$ 1,710,404.00 | 4.880 \$ | 350,477.47 | 0.00000285325046 |
| Q505 | Gastroenterology Services | \$ 2,619,358.17 | 7.473 \$ | 350,513.01 | 0.00000285296112 |
| C215 | A&E Production Engineering Services | \$ 5,650,350.00 | 15.995 \$ | 353,263.28 | 0.00000283074995 |
| AJ94 | R&D-Other Sciences-Eng Dev | \$ 7,322,149.63 | 20.695 \$ | 353,808.10 | 0.00000282639089 |
| B552 | Manpower Studies | \$ 1,701,672.00 | 4.804 \$ | 354,217.97 | 0.00000282312044 |
| W054 | Lease or Rental of Eq/Prefab Structures | \$ 48,113.00 | 0.136 \$ | 354,810.40 | 0.00000281840667 |
| C219 | Other Architect & Engineering Services | \$ 328,455,266.50 | 925.321 \$ | 354,963.58 | 0.00000281719042 |
| AC45 | R & D/Tank - Automotive-Eng/Manuf Devel | \$ 114,725,409.00 | 323.023 \$ | 355,161.74 | 0.00000281561863 |
| AA23 | R&D-Agri Marketing-Adv Dev | \$ 155,152.00 | 0.436 \$ | 356,218.42 | 0.00000280726642 |
| J010 | Maint & Repair of Eq/Weapons | \$ 2,645,705,286.41 | 7,393.883 \$ | 357,823.52 | 0.00000279467374 |
| Q510 | Neurology Services | \$ 4,120,471.80 | 11.493 \$ | 358,518.44 | 0.00000278925680 |
| AN13 | R&D-Biomedical-Adv Dev | \$ 51,038,984.00 | 141.083 \$ | 361,764.70 | 0.00000276422771 |
| AG90 | R&D-Other Energy | \$ 146,511.00 | 0.404 \$ | 362,714.73 | 0.00000275698753 |
| AJ30 | R&D-Environmental Sci | \$ 500,758.00 | 1.377 \$ | 363,759.85 | 0.00000274906642 |
| AB94 | R&D-Other Svcs & Develop-Eng Dev | \$ 14,682,130.67 | 40.349 \$ | 363,875.69 | 0.00000274819132 |

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|-------|-----------------------------------------------------|-------------------|------------|------------|------------------|
| AC12 | R & D/Aircraft-Applied Research | \$ 17,617,018.22 | 47.729 \$ | 369,106.67 | 0.00000270924389 |
| N099 | Installation of Eq/Miscellaneous Equipment | \$ 3,038,255.00 | 8.158 \$ | 372,420.84 | 0.00000268513439 |
| P100 | Prep & Disposal of Excess & Surplus Property | \$ 21,106,647.00 | 56.288 \$ | 374,972.91 | 0.00000266685931 |
| AD90 | R&D-Other Defense | \$ 2,423,273.20 | 6.439 \$ | 376,320.36 | 0.00000265731037 |
| AJ17 | R&D-Physical Science-Cntl-Comercliz | \$ 99,987.00 | 0.264 \$ | 379,405.47 | 0.00000263570264 |
| AC60 | R&D-Electronics & Comm Eq | \$ 52,283,408.25 | 137.772 \$ | 379,491.15 | 0.00000263510757 |
| AC54 | R & D/Weapons-Demo/Valid | \$ 20,001,839.00 | 52.523 \$ | 380,822.32 | 0.00000262589650 |
| L018 | Tech Rep Svcs/Space Vehicles | \$ 8,179,123.00 | 21.474 \$ | 380,878.39 | 0.00000262550997 |
| R498 | Patent and Trademark Services | \$ 259,714.00 | 0.681 \$ | 381,437.05 | 0.00000262166460 |
| AJ11 | R&D-Physical Science-B Res | \$ 3,726,702.00 | 9.735 \$ | 382,813.73 | 0.00000261223650 |
| Q504 | Dermatology Services | \$ 1,282,053.00 | 3.320 \$ | 386,207.42 | 0.00000258928219 |
| Q525 | Urology Services | \$ 600,305.00 | 1.546 \$ | 388,356.14 | 0.00000257495606 |
| O5558 | Contractor Interrogators | \$ 102,160,765.21 | 261.341 \$ | 390,909.59 | 0.00000255813630 |
| AC40 | R&D-Tank-Automotive | \$ 247,559,452.75 | 632.276 \$ | 391,537.31 | 0.00000255403500 |
| AD20 | R&D-Svcs | \$ 26,825,194.14 | 68.338 \$ | 392,538.11 | 0.00000254752337 |
| H252 | Equip & Mats Testing/Measuring Tools | \$ 365,907.00 | 0.932 \$ | 392,620.93 | 0.00000254698598 |
| AN95 | R&D-Other Medical-Opsy Dev | \$ 1,728,652.00 | 4.306 \$ | 401,435.05 | 0.00000249106298 |
| AC11 | R & D/Aircraft-Basic Research | \$ 710,525.00 | 1.758 \$ | 404,160.46 | 0.00000247426480 |
| AC44 | R & D/Tank - Automotive-Demo/Valid | \$ 5,917,611.59 | 14.614 \$ | 404,933.15 | 0.00000246954346 |
| F006 | Land Treatment Practices (plowing/clearing, etc.) | \$ 777,069.00 | 1.915 \$ | 405,841.62 | 0.00000246401542 |
| AD42 | R & D/Textiles, Clothing, Equipage-Applied Researc | \$ 3,001,257.00 | 7.368 \$ | 407,310.58 | 0.00000245512897 |
| B537 | Medical & Health Studies | \$ 7,569,994.00 | 18.582 \$ | 407,379.33 | 0.00000245471463 |
| AC53 | R & D/Weapons-Adv Tech Dev | \$ 3,159,772.67 | 7.707 \$ | 409,974.92 | 0.00000243917358 |
| B513 | Feasibility Studies (non-construction) | \$ 478,750.00 | 1.165 \$ | 410,835.24 | 0.00000243406580 |
| S218 | Snow Removal/Salt Services | \$ 699,937.00 | 1.669 \$ | 419,399.45 | 0.00000238436174 |
| S111 | Gas Services | \$ 41,814.00 | 0.100 \$ | 419,545.48 | 0.00000238353183 |
| AC65 | R & D/Electronics & Communication Eq-Eng/Manuf Dev | \$ 96,034,685.86 | 228.822 \$ | 419,692.11 | 0.00000238269905 |
| AG94 | R&D-Other Energy-Eng Dev | \$ 505,155.00 | 1.203 \$ | 419,856.18 | 0.00000238176797 |
| AC67 | R & D/Electronics & Communication Eq-Op System Dev | \$ 25,087,176.49 | 59.585 \$ | 421,034.75 | 0.00000237510084 |
| AA10 | R&D-Insect & Dis Cont | \$ 709,320.00 | 1.673 \$ | 423,926.39 | 0.00000235890007 |
| Y299 | All Other Non-Building Facilities | \$ 625,318.00 | 1.475 \$ | 423,989.25 | 0.00000235855037 |
| AC64 | R & D/Electronics & Communication Eq-Demo/Valid | \$ 262,278,062.60 | 611.285 \$ | 429,060.13 | 0.00000233067568 |
| B502 | Air Quality Analyses | \$ 711,173.00 | 1.646 \$ | 431,960.59 | 0.00000231502602 |
| N059 | Installation of Eq/Electrical & Elct Equip Comps | \$ 354,369.00 | 0.819 \$ | 432,495.40 | 0.00000231216331 |
| P400 | Demolition of Buildings | \$ 5,093,888.00 | 11.572 \$ | 440,186.51 | 0.00000227176432 |
| AE33 | R&D-Manufacturing Tech-Adv Dev | \$ 1,744,343.00 | 3.949 \$ | 441,747.97 | 0.00000226373425 |
| AC94 | R & D/Misc Hard Goods-Demo/Valid | \$ 254,819.00 | 0.576 \$ | 442,434.81 | 0.00000226022000 |
| C1JZ | ARCHITECT AND ENGINEERING- CONSTRUCTION: MISCELLANE | \$ 812,556.00 | 1.824 \$ | 445,443.88 | 0.00000224495173 |

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|------|----------------------------------------------------|-------------------|------------|------------|------------------|
| W099 | Lease or Rental of Eq/Miscellaneous Equipment | \$ 3,952,051.00 | 8.852 \$ | 446,461.47 | 0.00000223983496 |
| J035 | Maint & Repair of Eq/Service & Trade Equipment | \$ 3,747,941.00 | 8.335 \$ | 449,666.76 | 0.00000222386905 |
| N066 | Installation of Eq/Instruments & Lab Equipment | \$ 81,949.00 | 0.182 \$ | 450,071.40 | 0.00000222186970 |
| H166 | Quality Control Svcs/Instruments & Lab Equipment | \$ 6,001,649.00 | 13.204 \$ | 454,528.27 | 0.00000220008318 |
| M300 | Restoration Activities | \$ 617,481.00 | 1.348 \$ | 457,953.73 | 0.00000218362670 |
| N071 | Installation of Eq/Furniture | \$ 85,917.00 | 0.187 \$ | 459,766.36 | 0.00000217501775 |
| AD97 | R & D/Other Defense-Operational System Development | \$ 98,178,538.53 | 213.287 \$ | 460,311.83 | 0.00000217244038 |
| Y294 | Waste Treatment & Storage Facilities | \$ 264,312,684.00 | 572.054 \$ | 462,041.76 | 0.00000216430653 |
| AD91 | R&D-Other Agri-B Res | \$ 82,436,494.99 | 177.558 \$ | 464,278.65 | 0.00000215387891 |
| Z179 | Maint/Other Warehouse Buildings | \$ 65,811.00 | 0.140 \$ | 470,367.51 | 0.00000212599717 |
| AG80 | R&D-Conserv of Energy | \$ 439,991.00 | 0.913 \$ | 482,026.08 | 0.00000207457653 |
| J042 | Maint & Repair of Eq/Fire, Rescue & Safety Equip | \$ 1,499,742.00 | 3.100 \$ | 483,765.27 | 0.00000206711821 |
| AJ66 | R&D-Psychological Sci-Mgmt Sup | \$ 1,356,089.40 | 2.773 \$ | 488,970.19 | 0.00000204511443 |
| AC42 | R & D/Tank - Automotive-Applied Research | \$ 4,222,592.59 | 8.601 \$ | 490,949.93 | 0.00000203686759 |
| J074 | Maint & Repair of Eq/Office Machines | \$ 2,531,606.50 | 5.133 \$ | 493,182.33 | 0.00000202764766 |
| C112 | Airfield, Communication & Missile Facilities | \$ 10,288,061.92 | 20.820 \$ | 494,135.70 | 0.00000202373558 |
| Z142 | Maint/Laboratories & Clinics | \$ 57,354.00 | 0.116 \$ | 494,614.38 | 0.00000202177703 |
| Z1ND | MAINTENANCE OF SEWAGE AND WASTE FACILITIES | \$ 63,460.00 | 0.126 \$ | 501,671.98 | 0.00000199333438 |
| R608 | Translation & Interpreting Services | \$ 401,051,314.19 | 785.661 \$ | 510,463.39 | 0.00000195900434 |
| B504 | Chemical/Biological Studies & Analyses | \$ 6,482,178.60 | 12.577 \$ | 515,383.61 | 0.00000194030229 |
| R701 | Advertising Services | \$ 149,371,759.00 | 286.499 \$ | 521,368.71 | 0.00000191802843 |
| R401 | Personal Care Services | \$ 50,631,547.67 | 95.021 \$ | 532,845.47 | 0.00000187671672 |
| K025 | Modification of Eq/Vehicular Equipment Comps | \$ 580,560.00 | 1.088 \$ | 533,756.99 | 0.00000187351178 |
| Z112 | Maint/Conference Space & Facilities | \$ 367,292.00 | 0.682 \$ | 538,677.70 | 0.00000185639763 |
| AD24 | R & D/Services-Demo/Valid | \$ 26,944,371.00 | 49.832 \$ | 540,706.13 | 0.00000184943345 |
| W072 | Lease or Rental of Eq/Household Furnishings | \$ 658,371.00 | 1.217 \$ | 540,952.86 | 0.00000184858993 |
| AD61 | R & D/Construction-Basic Research | \$ 3,678,126.00 | 6.783 \$ | 542,222.55 | 0.00000184426118 |
| AN11 | R&D-Biomedical-B Res | \$ 2,405,671.00 | 4.408 \$ | 545,780.60 | 0.00000183223807 |
| Y181 | Government-Owned Contractor-Operated R&D Fac | \$ 273,030,143.00 | 497.893 \$ | 548,371.49 | 0.00000182358133 |
| AH34 | R&D-Water Pollution-Eng Dev | \$ 1,007,818.00 | 1.821 \$ | 553,358.50 | 0.00000180714673 |
| AC24 | R & D/Missile and Space Systems-Demo/Valid | \$ 106,644,043.00 | 191.554 \$ | 556,729.85 | 0.00000179620332 |
| C130 | Restoration | \$ 8,812,160.00 | 15.588 \$ | 565,302.19 | 0.00000176896538 |
| W081 | Lease or Rental of Eq/Containers-Packaging | \$ 646,824.00 | 1.138 \$ | 568,149.00 | 0.00000176010167 |
| AC55 | R & D/Weapons-Eng/Manuf Develop | \$ 67,393,981.81 | 117.556 \$ | 573,291.12 | 0.00000174431449 |
| AZ14 | R&D-Other R & D-Eng Dev | \$ 4,733,582.50 | 8.238 \$ | 574,593.53 | 0.00000174036071 |
| M241 | Operation/Fuel Supply Facilities | \$ 2,071,909.83 | 3.592 \$ | 576,774.26 | 0.00000173378056 |
| AC15 | R & D/Aircraft-Eng/Manuf Develop | \$ 211,437,380.70 | 359.609 \$ | 587,963.85 | 0.00000170078482 |
| J036 | Maint & Repair of Eq/Special Industry Machinery | \$ 4,983,100.00 | 8.465 \$ | 588,686.23 | 0.00000169869780 |

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|------|-------------------------------------------------|-------------------|---------|---------------|------------------|
| N058 | Installation of Eq/Communication Equipment | \$ 132,180,543.24 | 221.976 | \$ 595,473.38 | 0.00000167933621 |
| C122 | Highways, Roads, Streets, Bridges, and Railways | \$ 3,135,566.60 | 5.197 | \$ 603,349.44 | 0.00000165741433 |
| J063 | Maint & Repair of Eq/Alarm & Signal Systems | \$ 22,561,605.00 | 36.769 | \$ 613,603.07 | 0.00000162971805 |
| AD15 | R & D/Ammunition-Eng/Manuf Develop | \$ 43,116,633.00 | 70.011 | \$ 615,850.73 | 0.00000162377009 |
| K023 | Modification of Eq/Vehicles-Trailers-Cycles | \$ 529,900.00 | 0.851 | \$ 623,043.07 | 0.00000160502548 |
| J012 | Maint & Repair of Eq/Fire Control Equipment | \$ 48,592,911.27 | 76.374 | \$ 636,251.54 | 0.00000157170544 |
| W079 | Lease or Rental of Eq/Cleaning Equipment | \$ 140,230.00 | 0.217 | \$ 646,048.52 | 0.00000154787135 |
| AC25 | R & D/Missile and Space Systems-Eng/Manuf Devel | \$ 119,514,875.88 | 184.952 | \$ 646,195.34 | 0.00000154751967 |
| AD25 | R & D/Services-Eng/Manuf Develop | \$ 124,641,633.66 | 189.472 | \$ 657,836.78 | 0.00000152013393 |
| AD22 | R & D/Services-Applied Research | \$ 243,522,549.60 | 369.471 | \$ 659,112.24 | 0.00000151719228 |
| AJ40 | R&D-Engineering | \$ 25,114,580.85 | 37.799 | \$ 664,428.75 | 0.00000150505227 |
| AN92 | R&D-Other Medical-A Res/Expl | \$ 219,139.00 | 0.328 | \$ 668,630.60 | 0.00000149559412 |
| N013 | Installation of Eq/Ammo & Explosives | \$ 121,911.00 | 0.178 | \$ 683,948.03 | 0.00000146209940 |
| Z215 | Maint/Surface Mine Reclamation Facilities | \$ 1,424,401.00 | 2.030 | \$ 701,776.66 | 0.00000142495477 |
| R412 | Simulation | \$ 63,237,206.83 | 85.879 | \$ 736,354.33 | 0.00000135804186 |
| L012 | Tech Rep Svcs/Fire Control Equipment | \$ 8,455,341.00 | 10.670 | \$ 792,450.90 | 0.00000126190783 |
| AN90 | R&D-Other Medical | \$ 1,871,892.00 | 2.287 | \$ 818,486.98 | 0.00000122176653 |

Other Contingency Operations (OCO) Contract Services

| Product Service Code (PSC) Category | | Contract Invoices | Contractor FTEs | CFTE Rate [Invoice / FTE] | CFTE Factor [FTE / Invoice] |
|-------------------------------------|------------------------------------------------------------|---------------------|-----------------|---------------------------|-----------------------------|
| A | R & D/Defense - Other | \$ 28,103,104.20 | 194.906 | \$ 144,187.92 | 0.00000693539360 |
| B | Special Studies & Analyses - Not R&D | \$ 44,271,560.04 | 177.039 | \$ 250,066.97 | 0.00000399892872 |
| C | Architect & Engineering Services | \$ 431,726,847.60 | 7,715.346 | \$ 55,956.90 | 0.00001787089794 |
| D | Automatic Data Processing & Telecommunication Services | \$ 569,023,749.82 | 3,329.471 | \$ 170,905.15 | 0.00000585119868 |
| F | Natural Resources & Conservation Services | \$ 38,802,364.93 | 76.238 | \$ 508,965.82 | 0.00000196476847 |
| G | Social Services | \$ 27,150,409.95 | 268.058 | \$ 101,285.59 | 0.00000987307295 |
| H | Quality Control, Testing & Inspection Services | \$ 1,577,144.98 | 12.283 | \$ 128,398.74 | 0.00000778823834 |
| J | Maintenance, Repair & Rebuilding of Equipment | \$ 984,452,984.85 | 14,494.768 | \$ 67,917.82 | 0.00001472367732 |
| L | Technical Representative Services | \$ 41,829,972.42 | 361.943 | \$ 115,570.46 | 0.00000865273004 |
| M | Operation of Government-Owned Facilities | \$ 315,883,040.46 | 2,094.823 | \$ 150,792.25 | 0.00000663164035 |
| N | Installation of Equipment | \$ 17,874,179.48 | 19.212 | \$ 930,375.68 | 0.00000107483463 |
| O | Special Interest | \$ 59,014,948.04 | 1,332.389 | \$ 44,292.58 | 0.00002257714553 |
| P | Salvage Services | \$ 97,795.00 | 0.105 | \$ 927,723.07 | 0.00000107790787 |
| R | Professional, Administrative & Management Support Services | \$ 1,164,830,778.05 | 19,609.540 | \$ 59,401.23 | 0.00001683466853 |
| S | Utilities & Housekeeping Services | \$ 159,381,421.76 | 4,150.317 | \$ 38,402.23 | 0.00002604015673 |
| U | Educational & Training Services | \$ 105,726,130.32 | 530.552 | \$ 199,275.72 | 0.00000501817282 |
| V | Transportation, Travel, & Relocation Services | \$ 127,059,827.78 | 2,620.944 | \$ 48,478.64 | 0.00002062764028 |
| Y | Construction of Structures & Facilities | \$ 34,918,523.78 | 549.139 | \$ 63,587.72 | 0.00001572630734 |
| Z | Maintenance, Repair or Alteration of Real Property | \$ 227,381,428.61 | 6,031.799 | \$ 37,697.11 | 0.00002652722902 |

Other Contingency Operations (OCO) Contract Services

| PSC | Product Service Code (PSC) Description | Contract Invoices | Contractor FTEs | CFTE Rate [Invoice / FTE] | CFTE Factor [FTE / Invoice] |
|------|----------------------------------------------------|-------------------|-----------------|---------------------------|-----------------------------|
| AC23 | R & D/Missile and Space Systems-Adv Tech Dev | \$ 418,242.00 | 7.026 | \$ 59,524.75 | 0.00001679973317 |
| AD20 | R&D-Svcs | \$ 1,790,840.86 | 3.343 | \$ 535,763.16 | 0.00000186649639 |
| AD22 | R & D/Services-Applied Research | \$ 2,094,485.82 | 35.432 | \$ 59,113.30 | 0.00001691666743 |
| AD24 | R & D/Services-Demo/Valid | \$ 3,987,870.33 | 18.796 | \$ 212,167.27 | 0.00000471326233 |
| AD91 | R&D-Other Agri-B Res | \$ 4,803,419.78 | 33.459 | \$ 143,563.28 | 0.00000696556923 |
| AD97 | R & D/Other Defense-Operational System Development | \$ 127,354.14 | 1.917 | \$ 66,447.01 | 0.00001504958501 |
| AJ40 | R&D-Engineering | \$ 2,323,892.25 | 68.333 | \$ 34,008.34 | 0.00002940455350 |
| AJ44 | R&D-Engineering-Eng Dev | \$ 4,787,347.71 | 25.548 | \$ 187,385.26 | 0.00000533659899 |
| AZ12 | R&D-Other R & D-A Res/Expl | \$ 5,307,022.00 | 7.667 | \$ 692,234.68 | 0.00000144459680 |
| B506 | Data Analyses (other than scientific) | \$ 2,579,362.60 | 3.760 | \$ 685,923.53 | 0.00000145788847 |
| B538 | Intelligence Studies | \$ 12,119,303.50 | 67.959 | \$ 178,331.86 | 0.00000560752291 |
| B599 | Other Special Studies & Analyses | \$ 29,572,893.94 | 105.319 | \$ 280,793.22 | 0.00000356133959 |
| C111 | Administrative & Service Buildings | \$ 406,194,926.00 | 7,425.800 | \$ 54,700.49 | 0.00001828137112 |
| C123 | Electric Power Generation (EPG) | \$ 22,675.00 | 1.959 | \$ 11,576.01 | 0.00008638557883 |
| C211 | Architect-Engineering Services | \$ 25,509,246.60 | 287.587 | \$ 88,700.84 | 0.00001127385103 |
| D304 | ADP Telecommunications & Transmission Services | \$ 13,168,843.00 | 169.687 | \$ 77,606.62 | 0.00001288549867 |
| D308 | Programming Services | \$ 7,948,051.00 | 35.192 | \$ 225,850.40 | 0.00000442770976 |
| D309 | Info & Data Broadcasting or Data Distribution Svcs | \$ 96,663,509.00 | 624.635 | \$ 154,752.02 | 0.00000646195125 |
| D316 | Telecommunication Network Management Services | \$ 293,745,496.00 | 1,792.494 | \$ 163,875.30 | 0.00000610220084 |
| D399 | Other ADP & Telecommunication Services | \$ 53,388,143.15 | 668.448 | \$ 79,868.86 | 0.00001252052406 |
| F105 | Pesticides Support Services | \$ 20,235,751.30 | 33.908 | \$ 596,775.52 | 0.00000167567196 |
| F108 | Hazardous Substance Removal/Cleanup/Disposal Svcs | \$ 18,566,613.64 | 42.329 | \$ 438,624.44 | 0.00000227985473 |
| G003 | Recreational Services | \$ 27,150,409.95 | 268.058 | \$ 101,285.59 | 0.00000987307295 |
| H151 | Quality Control Svcs/Hand Tools | \$ 1,255,835.00 | 12.160 | \$ 103,279.65 | 0.00000968244953 |
| J010 | Maint & Repair of Eq/Weapons | \$ 369,022,561.76 | 3,707.661 | \$ 99,529.74 | 0.00001004724811 |
| J012 | Maint & Repair of Eq/Fire Control Equipment | \$ 2,886,745.23 | 7.970 | \$ 362,188.09 | 0.00000276099634 |
| J014 | Maint & Repair of Eq/Guided Missiles | \$ 2,259,222.72 | 3.599 | \$ 627,662.12 | 0.00000159321388 |
| J015 | Maint & Repair of Eq/Aircraft Structural Comps | \$ 22,314,604.00 | 62.355 | \$ 357,866.34 | 0.00000279433935 |
| J016 | Maint & Repair of Eq/Aircraft Comps & Accys | \$ 31,414,380.00 | 303.027 | \$ 103,668.64 | 0.00000964611853 |
| J023 | Maint & Repair of Eq/Vehicles-Trailers-Cycles | \$ 305,294,242.39 | 7,375.292 | \$ 41,394.19 | 0.00002415798027 |
| J025 | Maint & Repair of Eq/Vehicular Equipment Comps | \$ 9,763,500.76 | 54.194 | \$ 180,158.14 | 0.00000555067894 |
| J029 | Maint & Repair of Eq/Engine Accessories | \$ 4,949,379.00 | 56.782 | \$ 87,165.34 | 0.00001147245018 |
| J038 | Maint & Repair of Eq/Construction Equipment | \$ 4,004,849.00 | 20.033 | \$ 199,916.76 | 0.00000500208198 |
| J039 | Maint & Repair of Eq/Materials Handling Equipment | \$ 49,617,770.31 | 414.698 | \$ 119,648.06 | 0.00000835784531 |

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|------|----------------------------------------------------|-------------------|-----------|---------------|------------------|
| J041 | Maint & Repair of Eq/Refrigeration, Air Cond Equip | \$ 824,896.50 | 19.934 | \$ 41,381.64 | 0.00002416530800 |
| J049 | Maint & Repair of Eq/Maintenance & Repair Shop Eq | \$ 63,100,406.00 | 1,139.675 | \$ 55,367.01 | 0.00001806129634 |
| J058 | Maint & Repair of Eq/Communication Equipment | \$ 7,381,714.80 | 52.568 | \$ 140,421.46 | 0.00000712141846 |
| J059 | Maint & Repair of Eq/Electrical & Elct Equip Comps | \$ 40,896,963.50 | 232.715 | \$ 175,738.12 | 0.00000569028507 |
| J060 | Maint & Repair of Eq/Fiber Optic Mats & Comps | \$ 1,057,871.00 | 4.197 | \$ 252,029.29 | 0.00000396779286 |
| J061 | Maint & Repair of Eq/Power Distribution Equipment | \$ 32,447,158.60 | 423.679 | \$ 76,584.22 | 0.00001305752061 |
| J099 | Maint & Repair of Eq/Miscellaneous Equipment | \$ 35,193,697.51 | 614.180 | \$ 57,301.91 | 0.00001745142475 |
| L010 | Tech Rep Svcs/Weapons | \$ 18,252,353.22 | 291.014 | \$ 62,719.87 | 0.00001594391104 |
| L046 | Tech Rep Svcs/Water Purification Equipment | \$ 163,396.67 | 0.513 | \$ 318,700.26 | 0.00000313774455 |
| L058 | Tech Rep Svcs/Communication Equipment | \$ 12,634,721.53 | 67.426 | \$ 187,385.24 | 0.00000533659953 |
| L099 | Tech Rep Svcs/Miscellaneous Equipment | \$ 779,502.00 | 2.990 | \$ 260,708.50 | 0.00000383570151 |
| M111 | Operation/Office Buildings | \$ 5,209,325.62 | 17.264 | \$ 301,744.73 | 0.00000331405949 |
| M119 | Operation/Other Administrative & Service Buildings | \$ 6,625,813.43 | 57.274 | \$ 115,686.08 | 0.00000864408251 |
| M152 | Operation/Maintenance Buildings | \$ 731,667.00 | 10.632 | \$ 68,820.49 | 0.00001453055693 |
| M164 | Operation/Dining Facilities | \$ 3,580,809.84 | 41.832 | \$ 85,599.17 | 0.00001168235620 |
| M172 | Operation/Food or Grain Storage Buildings | \$ 5,461,683.20 | 14.718 | \$ 371,094.28 | 0.00000269473301 |
| M173 | Operation/Fuel Storage Buildings | \$ 31,638,660.91 | 422.368 | \$ 74,907.89 | 0.00001334972792 |
| M174 | Operation/Open Storage Facilities | \$ 1,836,713.59 | 10.949 | \$ 167,755.86 | 0.00000596104372 |
| M179 | Operation/Other Warehouse Buildings | \$ 43,093,897.35 | 474.628 | \$ 90,795.07 | 0.00001101381409 |
| M199 | Operation/Other Miscellaneous Buildings | \$ 33,216,567.00 | 681.340 | \$ 48,751.84 | 0.00002051204515 |
| M241 | Operation/Fuel Supply Facilities | \$ 10,443,467.93 | 225.318 | \$ 46,349.87 | 0.00002157503259 |
| M294 | Operation/Waste Treatment & Storage Facilities | \$ 4,092,354.10 | 11.425 | \$ 358,177.53 | 0.00000279191163 |
| N063 | Installation of Eq/Alarm & Signal Systems | \$ 3,972,558.67 | 7.978 | \$ 497,911.83 | 0.00000200838771 |
| R405 | Operations Research and Quantitative Analysis Ser | \$ 37,477,865.00 | 255.916 | \$ 146,446.15 | 0.00000682844845 |
| R406 | Policy Review/Development Services | \$ 1,214,586.00 | 6.199 | \$ 195,922.17 | 0.00000510406756 |
| R408 | Program Management/Support Services | \$ 273,143,617.65 | 2,863.779 | \$ 95,378.73 | 0.00001048451777 |
| R414 | Systems Engineering Services | \$ 1,068,333.33 | 4.278 | \$ 249,704.52 | 0.00000400473323 |
| R421 | Technical Assistance | \$ 9,596,487.17 | 33.759 | \$ 284,260.69 | 0.00000351789758 |
| R423 | Intelligence Services | \$ 14,507,142.21 | 194.019 | \$ 74,771.70 | 0.00001337404474 |
| R425 | Engineering Technical Services | \$ 52,843,421.47 | 287.968 | \$ 183,504.55 | 0.00000544945611 |
| R427 | Weather Reporting/Observation Services | \$ 1,023,088.52 | 8.378 | \$ 122,122.26 | 0.00000818851526 |
| R499 | Other Professional Services | \$ 127,716,567.00 | 991.427 | \$ 128,820.96 | 0.00000776271201 |
| R604 | Mailing & Distribution Services | \$ 13,248,406.30 | 165.506 | \$ 80,047.66 | 0.00001249255694 |
| R608 | Translation & Interpreting Services | \$ 330,921,738.99 | 4,208.377 | \$ 78,634.06 | 0.00001271713561 |
| R706 | Logistics Support Services | \$ 190,288,474.00 | 6,698.304 | \$ 28,408.45 | 0.00003520078816 |
| R707 | Contract, Procurement & Acquisition Support Svcs | \$ 7,346,854.35 | 146.499 | \$ 50,149.42 | 0.00001994040905 |
| R799 | Other Management Support Services | \$ 104,034,001.40 | 3,745.129 | \$ 27,778.48 | 0.00003599908996 |
| S114 | Water Services | \$ 35,505,025.25 | 406.513 | \$ 87,340.41 | 0.00001144945455 |

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|------|----------------------------------------------------|-------------------|-----------|---------------|------------------|
| S201 | Custodial - Janitorial Services | \$ 32,962.00 | 4.933 | \$ 6,681.40 | 0.00014966922517 |
| S202 | Fire Protection Services | \$ 11,408,313.75 | 517.977 | \$ 22,024.73 | 0.00004540350927 |
| S203 | Food Services | \$ 26,517,629.59 | 1,675.520 | \$ 15,826.51 | 0.00006318513049 |
| S209 | Laundry & Dry Cleaning Services | \$ 27,550,604.60 | 573.378 | \$ 48,049.63 | 0.00002081181402 |
| S216 | Facilities Operations Support Services | \$ 26,857,326.03 | 420.198 | \$ 63,915.83 | 0.00001564557728 |
| S222 | Waste Treatment & Storage | \$ 31,509,560.54 | 551.797 | \$ 57,103.55 | 0.00001751204487 |
| U008 | Training/Curriculum Development | \$ 8,626,732.17 | 62.732 | \$ 137,516.91 | 0.00000727183304 |
| U099 | Other Education & Training Services | \$ 97,099,398.15 | 467.820 | \$ 207,557.25 | 0.00000481794785 |
| V111 | Air Freight | \$ 7,439,471.69 | 86.005 | \$ 86,500.18 | 0.00001156066930 |
| V114 | Stevedoring | \$ 72,532,104.00 | 1,497.660 | \$ 48,430.29 | 0.00002064823322 |
| V119 | Other Cargo & Freight Services | \$ 20,869,881.55 | 265.679 | \$ 78,552.87 | 0.00001273028035 |
| V999 | Other Transportation Travel & Relocation Services | \$ 25,404,745.47 | 770.971 | \$ 32,951.61 | 0.00003034752912 |
| W039 | Lease or Rental of Eq/Materials Handling Equipment | \$ 1,855,172.00 | 12.077 | \$ 153,610.17 | 0.00000650998560 |
| Y119 | Other Administrative & Service Buildings | \$ 50,853.00 | 0.216 | \$ 235,844.38 | 0.00000424008416 |
| Y199 | Other Miscellaneous Buildings | \$ 27,194,506.85 | 411.051 | \$ 66,158.43 | 0.00001511523163 |
| Y300 | Restoration Activities | \$ 7,673,163.93 | 137.873 | \$ 55,654.04 | 0.00001796814810 |
| Z111 | Maint/Office Buildings | \$ 35,810,063.00 | 884.116 | \$ 40,503.79 | 0.00002468904997 |
| Z112 | Maint/Conference Space & Facilities | \$ 125,608,817.00 | 2,790.434 | \$ 45,014.08 | 0.00002221527264 |
| Z119 | Maint/Other Administrative & Service Buildings | \$ 39,121,764.52 | 2,143.224 | \$ 18,253.70 | 0.00005478342481 |
| Z127 | Maint/Electronic & Communication Facilities | \$ 8,024,996.00 | 49.959 | \$ 160,632.31 | 0.00000622539774 |
| Z222 | Maint/Highways, Roads, Streets, & Bridges | \$ 13,700,345.47 | 154.018 | \$ 88,953.04 | 0.00001124188652 |
| Z300 | Maint/Restoration Activities | \$ 5,115,442.62 | 10.048 | \$ 509,104.89 | 0.00000196423179 |

ATTACHMENT

3



OFFICE OF THE SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000

NOV 28 2012

MEMORANDUM FOR: SEE DISTRIBUTION

SUBJECT: Enterprise-wide Contractor Manpower Reporting Application

This memorandum provides implementing direction consistent with the Department's commitment to improve visibility into and accountability of contracted services in accordance with the requirements of sections 235 and 2330a of title 10, United States Code.

Effective immediately, all Department of Defense (DoD) Components shall begin including the language in the attachment in all instruments that require the performance of services, including contracts for goods with defined requirements for services. This standard language shall be included in both new statements of work/performance work statements and modifications to existing contracts.

Each Component shall ensure that all contracted services procured, regardless of the source of the funding or acquisition agent, are executed in accordance with these requirements. Data will be reported using an Enterprise-wide Contractor Manpower Reporting Application (eCMRA) (excluding the four intelligence agencies). Components are responsible for ensuring the accuracy of the information reported in eCMRA for their contracted services to support the Department's Inventory for Contract Services (ICS). This includes data management, reporting, analysis, and industry communication responsibilities. The Army, Navy, and Air Force will maintain their current capacity to perform this quality control as provided in their plans to implement section 8108 of Public Law 112-10 (DoD and Full Year Continuing Appropriations Act of 2011). Network support is a distinct function from these data management responsibilities required of each Component and will be provided with the application.

The eCMRA website will be available to receive data to support the FY 2013 Inventory of Contracts for Services. These actions are consistent with the May 2012 Paperwork Reduction Act collection approval from the Office of Management and Budget. Questions regarding this memorandum should be directed to our offices: Mr. John Tenaglia (john.tenaglia@osd.mil) and Mr. Jeffrey Grover (jeffrey.grover@osd.mil) within Acquisition, Technology, and Logistics; and Ms. Amy Parker (amy.parker@osd.mil) and Mr. Thomas Hessel (thomas.hessel@osd.mil) within Personnel and Readiness.

Frank Kendall
Under Secretary of Defense
for Acquisition, Technology and Logistics

Jessica L. Wright
Acting Principal Deputy Under Secretary of
Defense for Personnel and Readiness

Attachment:
As stated

DISTRIBUTION:

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**CONTRACTOR MANPOWER REPORTING LANGUAGE FOR
CONTRACT PERFORMANCE WORK STATEMENTS
and Related Background Information**

"The contractor shall report ALL contractor labor hours (including subcontractor labor hours) required for performance of services provided under this contract for the [NAMED COMPONENT] via a secure data collection site. The contractor is required to completely fill in all required data fields using the following web address: <http://www.ecmra.mil/>

Reporting inputs will be for the labor executed during the period of performance during each Government fiscal year (FY), which runs October 1 through September 30. While inputs may be reported any time during the FY, all data shall be reported no later than October 31 of each calendar year, beginning with 2013. Contractors may direct questions to the help desk at help desk at: <http://www.ecmra.mil/>"

The information below is not to be included in contract performance work statements

Uses and Safeguarding of Information: Information from the secure web site is considered to be proprietary in nature when the contract number and contractor identity are associated with the direct labor hours and direct labor dollars. At no time will any data be released to the public with the contractor name and contract number associated with the data.

Contractors for other than Army components can visit <https://cmra.army.mil/Login.aspx> to review user manuals and gain an understanding about the data fields that will be included in the reporting structure that is hosted at <http://www.ecmra.mil/>

Applicability: The reporting requirement applies to all contracted services, provided the organization that is receiving or benefiting from the contracted services is a Department of Defense organization, including reimbursable appropriated funding sources from non-DoD executive agencies where the Defense Component requiring activity is executive agent for the function performed. The reporting requirement does not apply to situations where a Defense Component is merely a contracting agent for another executive agency. In general, the only contracted services excluded from reporting are construction and utilities.

ATTACHMENT