A Comparison of Decision Tree with Logistic Regression Model for Predicting Behavioral Business Risk Score

## Why Behavioral Scoring?

- Behavioral Scoring is used to model the usage and repayment behavior of consumer/businesses
- These models are used by lenders to adjust credit limits and to decide on the operational and market policy applied to each customer
- Behavioral scoring allows banks to rank customers from low risk to high risk in terms of their default likelihood

- Behavior scoring timeline
  - ➤ Observation Point
  - > Performance Period
  - ➤ Outcome Point
- Observation Point: A particular point in the customer/business history is considered as observation point
- Performance Period : A period preceding observation point is called as performance period. This period is typically between 12-24 months
- Outcome Point :A time after the observation period to asses the good/bad credit status of the customer.

# Performance Period

2011-2013

Observation Point 2013 4<sup>th</sup> Quarter Modeling Variables Outcome Point 2014 4<sup>th</sup> Quarter credit score as Target Variable

- ➤ Observation Point: Last Quarter of 2013
- ➤ Performance Period: Last Quarter of 2011-Last Quarter of 2013
- ➤ Outcome Point: Last Quarter of 2014 (Predict whether the business will maintain Good Credit (>450) or Bad Credit (< 450)

## Why Varying Duration of Performance Period?

- Conventional behavioral models use 12-24 month performance period
- Open Banking gives opportunity to mine transaction data
- As transaction data is streaming data we many not get more than 12 month transactional history
- Combining behavioral data with transaction data may improve the credit risk models
- So it is necessary to generate behavioral models with less than 12 month duration of performance period
- Hence, we built behavioral models with 3 month, 12 month and 24 month snapshot data

#### Data Discovery

- Thirty-six datasets in total. Each dataset represents a quarterly report between 2006 and 2014; snapshots were taken annually in January, April, July and October.
- Each dataset has over 11 million observations representing unique businesses and 305 potential predictors representing businesses' general information that contain region, zip code etc, account activities and financial credit information such as business credit risk score etc.
- For this project, considered the dataset October 2014
- The response variable is the business risk score of the companies. According to Equifax, a risk score below 450 can be considered "bad" for a company.

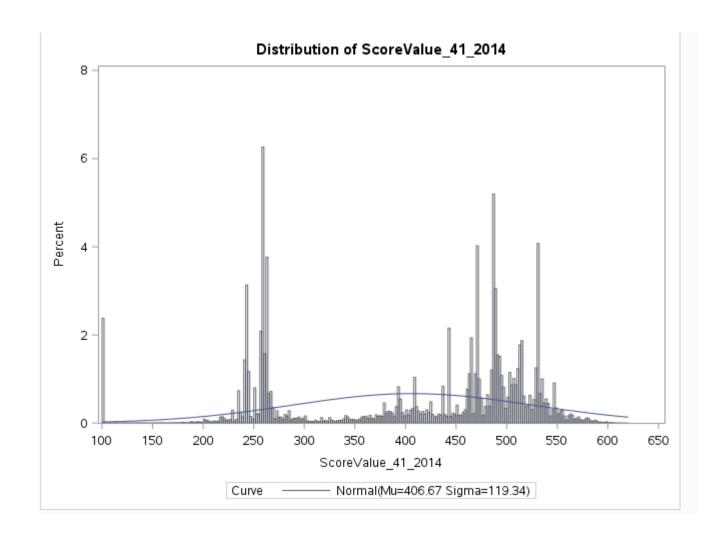


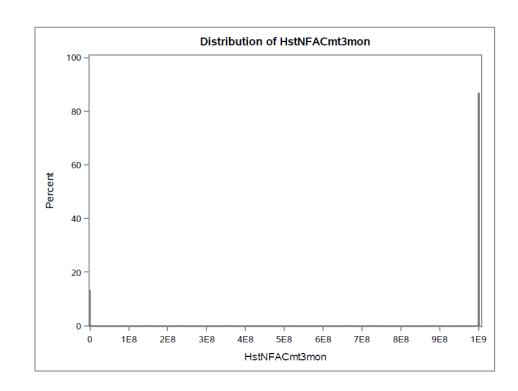
Table 1: Distribution of the Binary Dependent Variable BADCredit

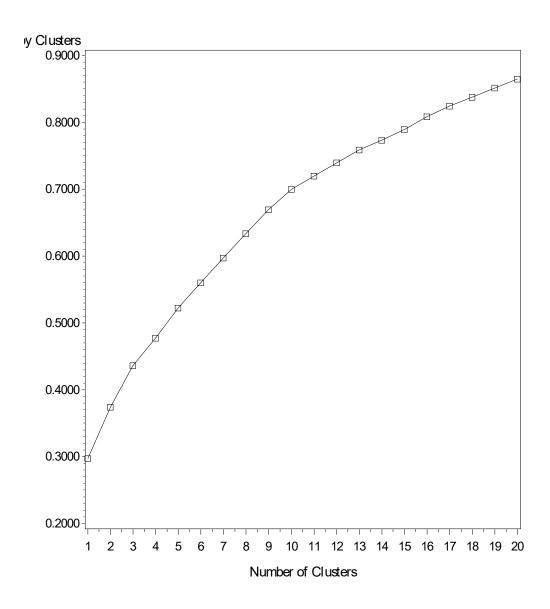
BADCredit	Frequency	Percent	Cumulative Frequency	Cumulative Percent
0	2506813	53.41	2506813	53.41
1	2186558	46.59	4693371	100.00

## **Data Preprocessing**

Dimensionality Reduction by Removing Variables with High ratio of Coded or Missing values:

- Variable HstNFACmt3mon(Highest Non-Financial Account Limit Reported in Last 3 Months) has over 80% of the coded values.
- predictors with a high ratio (>50%) of coded or missing values were removed from the dataset.
- For some predictors where coded or missing data is less than 50%, median imputation strategy was used since most predictors are right skewed.
- Based on this criterion, we left with 67 variables (56 numeric and 11 categorical).

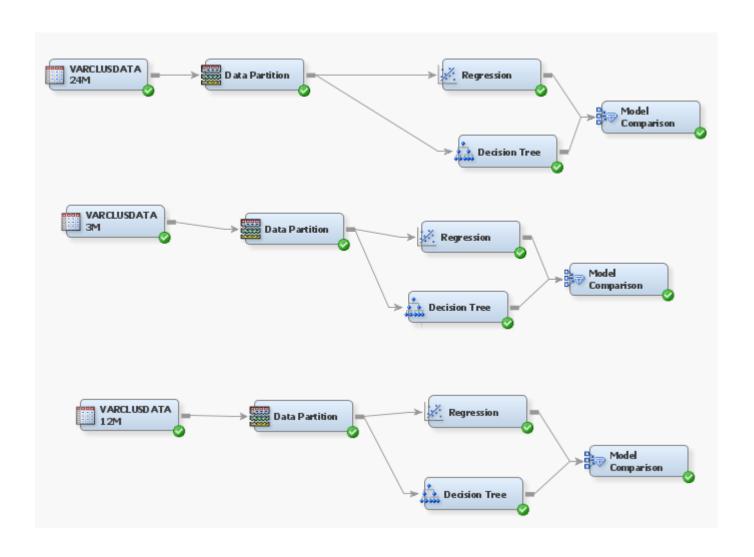




#### Dimensionality Reduction by Variable Clustering:

- Variable Clustering is an unsupervised technique to reduce variables by eliminating correlated variables
- Twenty clusters were created from 67 variables and these clusters explained around 85% of the variation in the data
- One variable is selected from each cluster which has highest correlation among its cluster members and lowest correlation with rest of the clusters

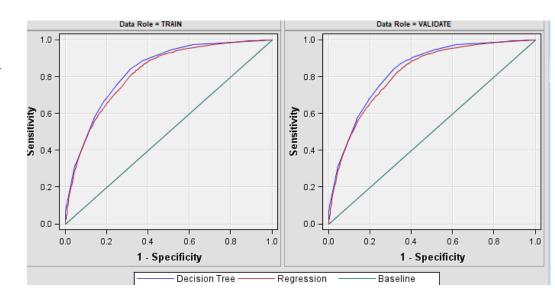
## Data Modeling Architecture



Model	Accuracy	Type 1 Error	Type II Error	ROC
Logistic Regression	0.75	0.261	0.274	0.83
Decision Tree	0.85	0.108	0.201	0.91

Table 1: Performance of Models with 24 M variables

- Decision tree approach has a very good performance on the given data
- False positive rate and false negative rate are both lower in decision tree than in logistic regression.
- Moreover, the Decision tree model is parsimonious, it uses six lesser variables than logistic regression



## Decision Tree Variable Importance

Variable Name	Importance
Number of Non-Financial Accounts Reported in the Last 12 Months	1.0000
Percent of Non-Financial Charge-Off Accounts to Total Accounts Reported in Last 24 Months	0.8915
Total Cycle 4+ Non-Financial Past Due Amount in Last 24 Months	0.4535
Year Started	0.3588
Large Business Indicator	0.3492
Lien / Judgment Indicator	0.3046
Total Non-Financial Past Due Amount in Last 24 Months	0.2696
Total Cycle 3 Non-Financial Past Due Amount in Last 24 Months	0.1732
Number of Employee Range	0.1525
Percent of Non-Financial Charge-Off Accounts to Total Accounts Reported in Last 3 Months	0.1511
MasterState	0.1435
Region	0.0728
Total Liabilities on All Liens	0.0580
GovernmentEntityFlag	0.0400
Total Liabilities on All Judgments	0.0243

## Logistic regression Variable Importance

Type 3 Analysis of Effects

Effect	DF	Wald Chi−Square	Pr > ChiSq
GovernmentEntityFlag	2	10613.6158	<. 0001
Industry	9	773.0825	<. 0001
LargeBusinessInd	2	2801.9765	<. 0001
Li enJudInd	1	46896.6223	<. 0001
MasterState	52	15265, 2863	<. 0001
NoEmployeeRange	1	94.8579	<. 0001
PublicCompanyFlag	2	22.6824	<. 0001
SubsidiaryInd	2	21.8295	<. 0001
TotUtiNFA	1	384.9172	<. 0001
UltParentEntity	2	136, 5002	<. 0001
VltParentPublic	2	93.8113	<. 0001
YearStarted	89	145972, 965	<. 0001
pctNFChgAccAcc24mon	1	603228.768	<. 0001
totC3NFPDAmt24mon	1	699, 6905	<. 0001
totC4NFPDAmt24mon	1	7628, 5367	<. 0001
totLAllLiens	1	405.9725	<. 0001
totNFA1CPD24mon	1	480.3924	<. 0001
totNFA2CPD24mon	1	12183.6931	<. 0001
totNFA3CPD24mon	1	3768. 1277	<. 0001
totNFA3CPDC24mon	1	91599, 1739	<. 0001
totNFPDAmt24mon	1	319, 5851	<. 0001

#### Business risk models with 12 & 3 month data

Model	Accuracy	Type 1 Error	Type II Error	ROC
Logistic Regression	0.75	0.231	0.263	0.84
Decision Tree	0.84	0.094	0.237	0.88

Table 2: Performance of Models with just 12 Month variables

Model	Accurac	cy Type 1 Error	Type II Error	ROC
Logistic Regression	0.74	0.233	0.301	0.81
Decision Tree	0.83	0.118	0.227	0.87

Table 3: Performance of Models with just 3 Month variables

## **Summary**

- ➤Off the initial 300 variables less than 15 variables are sufficient to predict the outcome ("Bad Credit') after one year based on the two year performance period
- ➤ "Number of Non-Financial Accounts Reported in the Last 12 Months", "Percent of Non-Financial Charge-Off Accounts to Total Accounts Reported in Last 24 Months" etc are important predictors
- ➤ Decision Tree model is not only parsimonious but also performed better than Logistic Regression model

➤ Scoring models with 3 month performance period has similar results as model with 24 month performance period