

# Derivation of the Employability Theorem

Cao Bittencourt

<sup>a</sup>*B. Sc. in Economics from EPGE (FGV), RJ, Brazil.*

<sup>b</sup>*Statistician at Atlas Career Guide Inc., FL, USA.*

---

## Abstract

This document demonstrates the employability theorem from a set of fairly tautological axioms, which are presupposed in quantitative career choice and career development methods.

---

## Contents

<b>1</b>	<b>Premises of the Employability Theorem</b>	<b>2</b>
1.1	Skill Set Sufficiency Axiom . . . . .	2
1.2	Skill Set Composition Axiom . . . . .	2
1.3	Occupational Reducibility Axiom . . . . .	4
1.4	Occupational Skill-Sufficiency Corollary . . . . .	4
<b>2</b>	<b>Demonstration of the Employability Theorem</b>	<b>5</b>
<b>3</b>	<b>Additional Corollaries</b>	<b>7</b>
3.1	Occupational Divisibility Corollary 1 (Suboccupations) . . . . .	7
3.2	Occupational Divisibility Corollary 2 (Skill Subsets) . . . . .	8
3.3	Occupational Divisibility Corollary 3 (Partial Employment) . . . . .	8

## 1. Premises of the Employability Theorem

### 1.1. Skill Set Sufficiency Axiom

1. having the required skill level of an attribute is sufficient to perform its activities at that level
2. skills are sufficient to perform activities

Idea:

$$x \iff T_x$$

Weak Version:

$$x \geq \bar{x} \iff 1 \times T_{\bar{x}}$$

Moderate Version:

$$\begin{aligned} x \geq \bar{x} &\iff 1 \times T_{\bar{x}}; \\ x < \bar{x} &\iff f_x(x, \bar{x}) \times T_{\bar{x}} \end{aligned}$$

Strong Version:

$$\begin{aligned} x \geq \bar{x} &\iff 1 \times T_{\bar{x}}; \\ x < \bar{x} &\iff (x/\bar{x}) \times T_{\bar{x}} \end{aligned}$$

### 1.2. Skill Set Composition Axiom

1. rational economic agents can naturally compose multiple skills to accomplish complex tasks (i.e. tasks that require multiple skills)
2. skills are composable to perform complex activities
3.  $x, y \iff T_{xy}$
4. p.s.: it does not matter *how* skills are composed to perform a complex activity. the point of the axiom is that any rational person which is also sufficiently qualified can “figure out” how to “piece together”, that is compose, the required skills to perform a complex activity:

$$(x, y \iff T_{xy}) \iff (x, y \iff T_{yx}).$$

$$\begin{aligned} \sigma_i^k &= \frac{a_i^k}{\sum_{i=1}^m a_i^k} \in [0, 1]; \\ \boldsymbol{\sigma}_k &= (\sigma_1^k, \dots, \sigma_m^k); \\ \boldsymbol{\sigma} &= \begin{bmatrix} \sigma_1^1 & \dots & \sigma_m^1 \\ \vdots & \ddots & \vdots \\ \sigma_1^n & \dots & \sigma_m^n \end{bmatrix}. \end{aligned}$$

Actually, the strong supposition is not that of complementarity, but rather of substitution. It is less realistic to suppose strong substitution than moderate complementarity. Therefore, invert the axiom's strength. Strong Composition Axiom (Maximum Complementarity, Leontiev production function?):

$$s_{k,q}^h = \min_i (\mathbf{a}_k^{\sigma_q})^{1/\sigma_i^q}$$

Moderate Composition Axiom (Moderate Complementarity, Weak Substitution, Cobb-Douglas production function):

$$s_{k,q}^h = \frac{\prod_{i=1}^m \min(a_i^k, a_i^q)^{\sigma_i^q}}{\prod_{i=1}^m a_i^{q\sigma_i^q}} = \prod_{i=1}^m \min(a_i^k, a_i^q)^{\sigma_i^q} \left( \prod_{i=1}^m a_i^{q\sigma_i^q} \right)^{-1} \in [0, 1],$$

$$\sum_{i=1}^m \sigma_i^q = 1.$$

Moderate-Low Composition Axiom (Weak Complementarity, Moderate Substitution, Cobb-Douglas production function):

$$s_{k,q}^h = \min \left( \frac{\prod_{i=1}^m a_i^{k\sigma_i^q}}{\prod_{i=1}^m a_i^{q\sigma_i^q}}, 1 \right) \in [0, 1],$$

$$\sum_{i=1}^m \sigma_i^q = 1.$$

Weak Composition Axiom (Strong Substitution, Linear production function):

$$s_{k,q}^h = \frac{\sum_{i=1}^m a_i^q \min(a_i^k, a_i^q)}{\sum_{i=1}^m a_i^{q^2}} = \sum_{i=1}^m a_i^q \min(a_i^k, a_i^q) \left( \sum_{i=1}^m a_i^{q^2} \right)^{-1} \in [0, 1],$$

$$\sum_{i=1}^m \sigma_i^q = 1.$$

Weakest Composition Axiom (Strong Substitution, Linear production function):

$$s_{k,q}^h = \min \left( \frac{\sum_{i=1}^m a_i^q a_i^k}{\sum_{i=1}^m a_i^{q^2}}, 1 \right) \in [0, 1],$$

$$\sum_{i=1}^m \sigma_i^q = 1.$$

Probably define production and normalization separately for looks.

$$\Lambda_{k,q} = \prod_{i=1}^m a_i^{k\sigma_i^q},$$

$$\sum_{i=1}^m \sigma_i^q = 1.$$

$$s_{k,q}^h = \tilde{\Lambda}_{k,q} = \min \left( \frac{\Lambda_{k,q}}{\Lambda_{q,q}}, 1 \right) \in [0, 1]$$

Change employability notation? e.g.

1. output  $h_{k,q}$
2. output vector  $\mathbf{h}_{k,q}$
3. output matrix  $\mathbf{h}$  or  $\mathbf{h}$
4. h would stand for human-capital output
  - 4.1. and/or hours of equivalent labor produced
  - 4.2. i.e. percentage of the output a perfectly qualified q worker produces in a time period
5. it would then make more sense to call “production similarity”  $s_{k,q}^h = \tilde{h}_{k,q} = h_{k,q}/h_{q,q} = \frac{h_{k,q}}{h_{q,q}}$
6. and it would be even more pedantic to call H not H, but uppercase ETA or e.g.
  1. output  $Y_{k,q}$
  2. output vector  $\mathbf{Y}_k$
  3. output matrix  $\mathbf{Y}$

### 1.3. Occupational Reducibility Axiom

1. from a practical standpoint, occupations are just a collection of job activities
2. occupations can be reduced to their job activities
3.  $\mathbf{q} \iff \mathbf{T}_q$

### 1.4. Occupational Skill-Sufficiency Corollary

1. from axioms: Reducibility, Sufficiency
2. as occupations are just a collection of job activities and skills are sufficient to perform activities, therefore occupations are just a collection of skills
3. occupations can be reduced to their skill set
4.  $\mathbf{q} \iff \mathbf{T}_q \iff \mathbf{a}_q$

## 2. Demonstration of the Employability Theorem

Worker Time Allocation Problem: maximize worker output subject to time and productivity constraints.

For workers of type  $k$ , the optimization problem is:

$$\begin{aligned} \max_{T_{Jr}^k, T_{Sr}^k} & \left[ \frac{Y_{Jr}^k T_{Jr}^k}{\text{ttc}(T_{Jr})} + \frac{Y_{Sr}^k T_{Sr}^k}{\text{ttc}(T_{Sr})} \right] \\ \text{s.t.} \quad & T_{Jr}^k \times \text{ttc}(T_{Jr}) + T_{Sr}^k \times \text{ttc}(T_{Sr}) \leq 1 \\ & T_{Jr}^k + T_{Sr}^k \leq 1 \\ & Y_{Jr}^k = 1 \\ & Y_{Sr}^k = 0 \end{aligned}$$

The solution of this problem is trivial:

$$\begin{aligned} T_{Jr}^k &= 1; \\ T_{Sr}^k &= 0, \end{aligned}$$

and yields the output

$$\begin{aligned} T_{Jr} &= \frac{1}{\text{ttc}(T_{Jr})}; \\ T_{Sr} &= 0 \end{aligned}$$

for each worker of type  $k$ .

The intuition behind this result is just as trivial as the result itself. If workers of type  $k$  cannot output any units whatsoever of senior, or advanced, tasks, they will specialize on the only tasks they can perform (viz. junior, or simpler, tasks), allocating all of their time to them.

Now, if we were to build an entire economy with only these less skilled workers, the total product would be:

$$\begin{aligned} T_{Jr} &= \frac{w_q^k}{\text{ttc}(T_{Jr})}; \\ T_{Sr} &= 0, \end{aligned}$$

where  $w_q^k$  is the number of workers of type  $k$  employed on a job  $q$ , for which they are not perfectly qualified.

And, of course, if we wanted to produce the same output as a comparable economy of perfectly skilled workers, we would have to hire at least some of these to cover the gap left by workers of type  $k$ , that is, to perform the senior activities juniors cannot perform:

$$\max_{T_{Jr}^q, T_{Sr}^q} \left\{ w_q^k \left[ \frac{1}{\text{ttc}(T_{Jr})} \right] + w_q^q \left[ \frac{Y_{Jr}^q T_{Jr}^q}{\text{ttc}(T_{Jr})} + \frac{Y_{Sr}^q T_{Sr}^q}{\text{ttc}(T_{Sr})} \right] \right\}$$

$$\begin{aligned}
\text{s.t. } T_{\text{Sr}} = T_{\text{Jr}} &= w_q^k \left[ \frac{1}{\text{ttc}(T_{\text{Jr}})} \right] \\
T_{\text{Jr}}^q \times \text{ttc}(T_{\text{Jr}}) + T_{\text{Sr}}^q \times \text{ttc}(T_{\text{Sr}}) &\leq 1 \\
T_{\text{Jr}}^q + T_{\text{Sr}}^q &\leq 1 \\
Y_{\text{Jr}}^q &= 1 \\
Y_{\text{Sr}}^q &= 1
\end{aligned}$$

Again, the solution of this problem is trivial. The time allocation of senior workers will be:

$$\begin{aligned}
T_{\text{Jr}}^q &= 0; \\
T_{\text{Sr}}^q &= 1,
\end{aligned}$$

yielding

$$\begin{aligned}
T_{\text{Jr}} &= 0; \\
T_{\text{Sr}} &= \frac{1}{\text{ttc}(T_{\text{Sr}})}
\end{aligned}$$

for every worker of type  $q$ . The amount of workers needed, however, will depend on the time required to perform senior and junior tasks. That is, because one unit of “job  $q$ ” is only produced when both junior and senior tasks are accomplished, the production function for any “job  $q$ ” is of the Leontiev functional form (i.e. junior and senior tasks are perfect complements to produce one unit of occupation  $q$ ’s “operation”):

$$T_q = \min(T_{\text{Jr}}, T_{\text{Sr}}).$$

Thus, one cannot produce more output by overdoing junior tasks, just as one cannot neglect these tasks completely, for the product which is an occupation’s “operation” is holistic, and it can only be divided insofar as all of its parts are produced in exact quantities and combined. In other words, it does not matter if one person is not solely responsible for producing one entire unit of an occupation’s “operation”. What matters is that, however tasks are divided among juniors and seniors, the entire unit be produced. But, doing more of “senior work” or “junior work” won’t help produce more units of “ $q$ ’s operation”, just as doing *only* “senior work” or *only* “junior work” won’t help either. That is, the division between “junior tasks” and “senior tasks” is artificial, and only useful mathematically to understand how an occupation’s indivisible, holistic, activity can be accomplished.

Therefore, if we keep production constant at the “junior activity” output level, we can determine the number of “seniors” that need to be hired for efficient production with the Leontiev function:

$$\begin{aligned}
T_q = T_{\text{Jr}}^k = T_{\text{Sr}}^q \quad \therefore \\
\frac{w_q^k}{\text{ttc}(T_{\text{Jr}})} = \frac{w_q^q}{\text{ttc}(T_{\text{Sr}})} \iff w_q^q = w_q^k \left[ \frac{\text{ttc}(T_{\text{Sr}})}{\text{ttc}(T_{\text{Jr}})} \right]
\end{aligned}$$

Finally, in order to calculate “junior” employability in a real economy, we define:

$$w_q = w_q^k + w_q^q,$$

where  $w_q$  is the number of people employed in occupation  $q$ . Thus, the maximum employability of workers of type  $k$  in this economy is given by

$$\begin{aligned} \frac{w_q^k}{w_q} &= \frac{w_q^k}{w_q^k + w_q^q} \\ &= \frac{w_q^k}{w_q^k + w_q^k \left[ \frac{\text{ttc}(T_{Sr})}{\text{ttc}(T_{Jr})} \right]} \\ &= \frac{1}{1 + \frac{\text{ttc}(T_{Sr})}{\text{ttc}(T_{Jr})}} \\ &= \frac{\text{ttc}(T_{Jr})}{\text{ttc}(T_{Jr}) + \text{ttc}(T_{Sr})} \end{aligned}$$

Maximization problem:

$$\begin{aligned} \min_{w_q^k, w_q^q} & [y_k w_q^k + y_q w_q^q], \text{ s.t.} \\ \left\{ \begin{array}{l} T_{Jr}^k \times \text{ttc}(T_{Jr}) + (1 - T_{Jr}^k) \times \text{ttc}(T_{Sr}) \leq 1; \\ T_{Jr}^q \times \text{ttc}(T_{Jr}) + (1 - T_{Jr}^q) \times \text{ttc}(T_{Sr}) \leq 1; \\ Y_{Jr}^k(T_{Jr}^k) = 1 \times T_{Jr}^k = T_{Jr}^k; \\ Y_{Sr}^k(T_{Jr}^k) = 0 \times (1 - T_{Jr}^k) = 0; \\ Y_{Jr}^q(T_{Jr}^q) = 1 \times T_{Jr}^q = T_{Jr}^q; \\ Y_{Sr}^q(T_{Jr}^q) = 1 \times (1 - T_{Jr}^q) = 1 - T_{Jr}^q; \\ w_q^k \times Y_{Jr}^k + w_q^q \times Y_{Jr}^q + \end{array} \right. \end{aligned}$$

### 3. Additional Corollaries

#### 3.1. Occupational Divisibility Corollary 1 (Suboccupations)

1. from axioms: Reducibility, Sufficiency, Composition
2. as occupations are just a collection of simple and complex job activities, and skills are sufficient to perform activities, and rational agents can naturally compose skills to accomplish complex activities, therefore occupations can be “broken down” into “suboccupations”, each with their own subset of the “main” occupation’s activities and respective skill “subsets”
3. occupations can be divided into suboccupations, each with its own skill subset

4.  $q \iff T_q$  and  $T_q = \{T_x, T_y, T_z, \dots, T_{xy}, T_{yx}, T_{xz}, T_{xzy}\} \implies$   
 $T_{q_{xyz}} = \{T_x, T_y, T_z, \dots, T_{xy}, T_{yx}, T_{xz}, T_{xzy}\},$   
 $T_{q_{xy}} = \{T_x, T_y, \dots, T_{xy}, T_{yx}\},$   
 $T_{q_{xz}} = \{T_x, T_z, \dots, T_{xz}\},$   
 $T_{q_{yz}} = \{T_y, T_z, \dots\},$   
 $T_{q_x} = T_x,$   
 $T_{q_y} = T_y,$   
 $T_{q_z} = T_z.$
5. notice: we are not saying *how* an occupation's complex activities are composed. what the corollary states is only that an occupation, which is just a collection of activities, can *potentially* be divided into suboccupations, based on how their job activities are composed.

### 3.2. Occupational Divisibility Corollary 2 (Skill Subsets)

1. from corollary: Divisibility 1
2. from axioms: Reducibility, Sufficiency, Composition
3. to the extent to which an occupation is divisible, a sufficiently qualified skill set does not need to be a perfect match with an occupation's entire skill set in order to perform at least a portion of their job activities
4. partial matching: people can perform isolated subsets of an occupation's job activities
5.  $q \iff T_q$  and  $T_q = \{T_x, T_y, T_z, \dots, T_{xy}, T_{yx}, T_{xz}, T_{xzy}\} \implies$   
 $T_{q_{xyz}} = \{T_x, T_y, T_z, \dots, T_{xy}, T_{yx}, T_{xz}, T_{xzy}\} \implies (x, y, z \implies T_{q_{xyz}}),$   
 $T_{q_{xy}} = \{T_x, T_y, \dots, T_{xy}, T_{yx}\} \implies (x, y \implies T_{q_{xy}}),$   
 $T_{q_{xz}} = \{T_x, T_z, \dots, T_{xz}\} \implies (x, z \implies T_{q_{xz}}),$   
 $T_{q_{yz}} = \{T_y, T_z, \dots\} \implies (y, z \implies T_{q_{yz}}),$   
 $T_{q_x} = T_x \implies (x \implies T_{q_x}),$   
 $T_{q_y} = T_y \implies (y \implies T_{q_y}),$   
 $T_{q_z} = T_z \implies (z \implies T_{q_z}).$
6. again, we are not stating *how* an occupation is divided, only that, because of skill set sufficiency, composition, and occupational reducibility, occupations are, therefore, potentially divisible into suboccupations (with skill subsets), and to the extent to which they are divisible, therefore, any sufficiently qualified person can perform the skill subset for which they are qualified

### 3.3. Occupational Divisibility Corollary 3 (Partial Employment)