

**A Delicate Balance:
Party Branding during the 2013 Government
Shutdown**

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Abstract

Strong party brands help congressional parties elect candidates, maintain or gain majority control, and advance their policy agendas. Because successful branding efforts depend on consistent messaging, party leaders try to choose issues that most members are willing to promote. But what do leaders do when a party majority pressures them to take up issues that harm the brand for others? We investigate the 2013 government shutdown as a branding event. House Republican leaders instigated the shutdown after learning that a majority of Republicans would not vote for a clean funding bill. However, instead of highlighting the issues that led to the shutdown, they publicized the party's efforts to resolve it. Party leaders sought to exploit the fact that party brands have both position and valence components to simultaneously address the demands of the party base and the electoral concerns of members representing competitive districts.

Introduction

Voters use party labels as informational shortcuts to infer positions, values and attributes to candidates (Campbell et al. 1960). Party branding research starts with the premise that citizens develop their perceptions of parties by observing the actions of party elites. Much of this research further assumes that citizens identify with, and are more likely to vote for, the party they perceive to be closest to them ideologically.

Because brands are based on perceptions, congressional party leaders behave strategically in setting legislative agendas and publicizing actions. They try to advance issues that instantiate a vision of a prototypical Republican or Democrat favored by voters (Lupu 2012). Yet an unresolved question is how leaders are able to promote ideological brands that benefit most party members? As elected party leaders, they must be responsive to the party majority while helping the party retain or attain majority control. The first objective implies that leaders should advance issues that reflect the preferences of the party median, while the second implies that they should be attentive to the electoral needs of the chamber median (Cox and McCubbins 1993; Krehbiel 1998).

One approach to mitigating such potential conflicts is to keep coalition-dividing issues off the agenda or out of the public eye (Cox and McCubbins 2005; Sellers 2010). But what do leaders do when a party majority demands action on a salient issue that threatens the brand for other members of the coalition? We argue that leaders are sometimes able to reframe such events through their public communications to promote a more inclusive brand. Brands are not based solely on issue positions. Stokes (1963) finds that voters also care about broader societal conditions such as the state of the economy. Cox and McCubbins' (2005) assume that parties are rewarded for their ability to get things done in the legislature. In each case, voters are judging parties on their perceived effectiveness rather than their perceived positions.

We illustrate this argument by investigating how Republican leaders and members communicated about the 2013 government shutdown on Twitter. We use automated textual analysis to examine mentions of policy and legislative competence in more than 11,000 tweets sent by Republican leaders and lawmakers during the shutdown. With their congressional majority at stake, Republican leaders emphasized the party's dedication to resolving the shutdown instead of emphasizing the policy positions that brought it about. This emphasis on party effectiveness

allowed rank and file members to support a unifying branding message, while permitting more extreme members to bring up policy in their own communications with constituents.

Components of Party Brands

Voters who identify with a party are more likely to turnout and support its candidates (Campbell et al. 1960; Jacobson 2012). The importance of party affiliation in elections has led to substantial scholarship investigating how voters develop their perceptions of parties, how candidates employ party labels in campaigns, and how elites attempt to shape the “party brand” (e.g. Snyder and Ting 2002; Sellers 2010; Grynaviski 2010; Groeling 2010; Neiheisel and Niebler 2013; Butler and Powell 2014).

Brands are markers that simplify choices.¹ Much of the research on party branding assumes that voters seek to place parties on a left-right ideological continuum (Downs 1957). Thus the goal of branding efforts is to shape voters’ perceptions of these positions. For example, Grynaviski argues that “party government depends on voters believing that party leaders will follow through on their commitment to pursue their party’s program” (2010, 50). He portrays voters as Bayesians who base their perceptions of party positions on observations of elite behavior. Additional research confirms that stronger position-based brands lead to greater electoral success for a party’s candidates (Woon and Pope 2008).

However, other studies argue that voters judge parties on more than just their issue positions. In 1963 Donald Stokes published a critical review of *An Economic Theory of Democracy* in which he distinguished between “position-issues” (“those that involve advocacy of government actions from a set of alternatives over which a distribution of voter preferences is defined”) and “valence-issues” (“those that merely involve the linking of the parties with some condition that is positively or negatively valued by the electorate”) (1963, 733). Stokes found that voters often link parties with broader societal conditions (such as the state of the economy). Valence branding has since come to mean “any non-policy advantage a candidate or party might have” (Stone and Simas 2010), such as name recognition (Groseclose 2001), trustworthiness (Stone and Simas 2010), and governing ability (Butler and Powell 2014).

¹Keller, Kevin and Donald Lehmann, “Brands and Branding: Research Findings and Future Priorities” *Marketing Science*, Vol. 25, No. 6, November–December 2006, pp. 740–759.

The most prominent example of an application of valence-branding to legislative organization and behavior is Cox and McCubbins' party cartel theory (2005). Because voters reward party's for their accomplishments (rather than positions), all members of the party have an incentive to support strong party leadership agenda control: "The more favorable is the majority party's record of legislative accomplishments, the better its reputation or brand name will be... The better the majority party's brand name, the better will be the prospects for (re)election of its various candidates and the better will be the prospects for (re)attainment of majority status" (2005, 7). Additional research confirms that voters are more likely to support candidates from a party that gets things done, and that party leaders are more likely to pressure rank and file members on decisions where the party's governing reputation is at stake (Butler and Powell 2014).

However, cartel theory also highlights a dilemma for leaders. According to Cox and McCubbins, leaders follow two agenda setting rules: "Thou shall not aid bills that will split thy party," and "thou shalt aid bills that most in thy party like" (Cox and McCubbins 2005, 24). All party members benefit when a party has a reputation for getting things done, but attaching the party name to particular policy positions may benefit some while harming others. As a result, leaders may find it difficult to hold their coalitions together. They may be forced to choose between addressing the electoral needs of the moderates who hold the key to retaining the chamber majority,² and responding the demands of the party base that holds the key to their own leadership positions.

Party Messaging

When faced with intraparty policy conflicts, how do party leaders promote party brands that are supported by and benefit most party members? Brands can be promoted through actions (as in the cartel theory) and through public communications. Coordinated messaging campaigns in Congress date to at least the 1990s and are now institutionalized within both parties (Jacobs and Shapiro 2000; Evans and Oleszek 2001; Groeling 2010; Sellers 2010). Sellers (2010) specifically addresses intra-party conflicts in the context of messaging efforts during policy debates.

²In competitive districts, "voters consistently punish legislators for voting too often with their party" (Carson et al. 2010, 608).

Successful messaging campaigns depend on party members' willingness to promote them. The worst outcome for leaders is when members of the coalition decide to promote a message that conflicts with the one leaders are promoting (2010, 36). Sellers argues that leaders will avoid bringing up issues that create such intraparty conflicts.³ If leaders are not able to keep such issues off the agenda, "the potential defectors must balance the collective benefits from keeping silent and allowing a more unified public presentation from their party, and the individual benefits from publicly stating their own dissent and undermining the party's collective image (39)."

We propose that leaders still have opportunities to promote unifying branding messages in such contexts. During the 2013 government shutdown, Republican party leaders were confronted with a divided coalition on a salient issue they could not avoid. Instead of leaving it to members to decide whether they would publicly support or oppose the shutdown, GOP leaders promoted a messaging strategy that emphasized the party's efforts to resolve it. This valence messaging frame helped to attract broader coalition support than would have been the case if leaders had emphasized the position frame favored by the party base. To test this argument, we investigate how Republican leaders and members communicated about the shutdown on Twitter.

The 2013 Government Shutdown as a Branding Event

On October 1, 2013 the federal government suspended all non-essential functions. This "shutdown" furloughed about 800,000 non-essential federal government employees while another 1.3 million deemed essential reported to work not knowing when they would be paid. The most visible effects included gated National Parks, suspended Head Start programs (which led to a highly publicized \$10 million private donation), reduced veterans' services and the possibility of delayed tax refunds.⁴ The estimated longer term consequences included a .25 percentage point reduction in annualized GDP growth rate and 120,000 fewer private-sector jobs.⁵

³Cox and McCubbins similarly argue that leaders will exercise "negative agenda control" to keep divisive issues off the agenda.

⁴Schwartz, John. "\$10 Million Gift to Help Head Start Through Shutdown." *The New York Times*. 8 Oct. 2013. Web. 19 Oct. 2015.

⁵Council of Economic Advisers, "Economic Activity During the Government Shutdown and Debt Limit Brinksmanship," *Executive Office of the President of the United States*, October 2013. Available at: http://www.whitehouse.gov/sites/default/files/docs/weekly_indicators_report_final.0.pdf

House Republican leaders had an opportunity to prevent the shutdown. The Senate passed a clean funding bill (H.J. Res. 59) and sent it to the House on Sept. 30. A bipartisan majority of Democrats and moderate Republicans was prepared to support it.⁶ However, House GOP leaders refused to schedule a vote before the clock ran out.

House Speaker John Boehner was clearly a reluctant warrior. He later called the shutdown a “predictable disaster.”⁷ But he felt he had little choice but to support it as party leader: “When I looked up, I saw my colleagues going this way. You learn that a leader without followers is simply a man taking a walk. So I said, ‘You want to fight this fight? I’ll go fight the fight with you.’”⁸ Conservative Republicans were elated. They saw a shutdown as their best opportunity to defund the Affordable Care Act, described Boehner’s decision as “wonderful” (Rep. John Culberson (R-TX)) and predicted that “people will be very grateful” (Rep. Michelle Bachmann (R-MN)). Although it might be “painful,” it was still the right thing to do.⁹ Other Republicans angrily warned that the shutdown could cost the House its majority (Rep. Adam Kinzinger (R-IL));¹⁰ predicted that it “ends badly for the American people and the Republican Party” (Rep. Reid Ribble (R-WI));¹¹ and described it as the “dumbest idea” ever (Senator Richard Burr (R-NC)).¹²

Most Americans, including most Republican identifiers, opposed the shutdown. A widely reported CBS poll conducted the day before found that 80% of respondents considered it an unacceptable way to negotiate.¹³ A poll commissioned by Republican lawmakers a month earlier found that 56% of those planning to vote for Republicans in the next election opposed shutting down the government.¹⁴ Sixty three percent of “very” conservative respondents did

⁶One that did not include House language defunding the Affordable Care Act (among other things).

⁷Memoli, Michael. “Boehner on ‘Tonight Show’: Shutdown was a ‘Predictable Disaster’” *Los Angeles Times*. Los Angeles Times, 24 Jan. 2014. Web. 19 Oct. 2015.

⁸O’Keefe, Ed. “Boehner Appearing on Leno: GOP Is to Blame for Shutdown.” *The Washington Post*, 24 Jan. 2014. Web. 19 Oct. 2015.

⁹O’Keefe, Ed, and Rosalind Helderman. “On Cusp of Shutdown, House Conservatives Excited, Say They Are Doing the Right Thing.” *The Washington Post*, 28 Sept. 2013. Web. 19 Oct. 2015.

¹⁰Siddiqui, Sabrina. “Adam Kinzinger: Defunding Obamacare Will Cost Republicans House Majority (VIDEO).” *The Huffington Post*, 15 Aug. 2013. Web. 19 Oct. 2015.

¹¹Weisman, Jonathan. “Clock Is Ticking for Recess, and for a Deficit Deal.” *The New York Times*. 22 Aug. 2013. Web. 19 Oct. 2015.

¹²Zwilling, Todd. “Sen Richard Burr, R-NC Calls Conservative Effort Linking Government Shutdown Fight to Repealing Obamacare -the Dumbest Idea I’ve Ever Heard.-” *SoundCloud*. 25 July 2013. Web. 19 Oct. 2015.

¹³Dutton, Sarah, Jennifer De Pinto, Anthony Salvanto, and Fred Backus. “Government Shutdown Threat Unacceptable, Poll Says.” *CBS News*. 29 Sept. 2013. Web. 19 Oct. 2015.

¹⁴<http://www.washingtonexaminer.com/gop-poll-finds-strong-opposition-to-government-shutdown/article/2534580>

favor a shutdown, but they were just 10% of respondents.

The shutdown finally ended 17 days later when Speaker Boehner scheduled a vote on a new bill (H.R. 2775) to raise the debt ceiling and fund the government at current levels through February 7, 2014 - a bill that was opposed by most (62%) House Republicans but passed with the support of a bipartisan majority. Republicans understood that the shutdown was unpopular with many Americans. Most of the bills and resolutions proposing to restore funding for popular programs (such as National Parks and veterans' services) were Republican sponsored.¹⁵ We hypothesize that - after demonstrating their allegiance to the party base by instigating the shutdown - House GOP leaders then turned their attention to mitigating its damage to the brand for party moderates. More specifically we expect to find that leaders engaged in a messaging strategy that emphasized the party's effectiveness in resolving the shutdown rather than emphasizing the policy differences that brought it about. Although we expect members from marginal electoral districts to pay little attention to policy, and tea party members to do the opposite, we expect to find broad support within the caucus for the more inclusive valence frame promoted by the leadership.

Party Branding through Social Media

We investigate how Republicans communicated about the government shutdown on Twitter. Politics-related Twitter research has rapidly advanced from basic descriptive analyses of usage patterns, to serious investigations of whether tweets can be used to infer preferences and predict behavior (Cummings et al. 2010; O'Connor et al. 2010; Tumasjan et al. 2010; Metaxas et al. 2011; Gayo-Avello 2012; Barbera and Rivero 2014; Barbera 2015). Research involving congressional Twitter communications are more limited. Golbeck et al. (2010) and Hemphill (2013) report that lawmakers use Twitter to share information, advertise and credit claim. Barbera (2015) estimates member ideology using information about lawmakers' Twitter followers in lieu of roll call votes.

Twitter has attributes of a powerful medium for party messaging. The 140 character limit encourages succinct themes. In contrast to press releases, members use it to communicate

¹⁵58 of 91 bills excluding 23 bills introduced by one Democratic lawmaker (Rep. Alan Grayson D-FL) on the same day.

directly with their followers (or anyone who subscribes to a hashtag). Research also indicates that reporters and bloggers increasingly turn to Twitter to source news stories.¹⁶ Finally, as press officers increasingly rely on programs such as Hootsuite and Buffer to distribute content across multiple social media platforms (Twitter, Facebook, Instagram etc), Twitter posts are increasingly representative of members' broader communications activities (Casas and Morar 2015).

Twitter has also become a common form of legislative communication among lawmakers. In October 2013 (the month of the shutdown), all but ten members of Congress had accounts. The average Republican lawmaker had 8,521 followers or subscribers (for a total of 2,471,090). Former presidential candidate Sen. John McCain (R-AZ) had the most followers (around 1,800,000), followed by House Speaker Boehner (570,000), Marco Rubio, Ron Paul and Michelle Bachmann.

Methodology

Our first objective was to identify tweets by Republican lawmakers that were about the shutdown. The next was to label shutdown-related tweets for whether they included references to policy or the party's efforts to resolve the shutdown. We first manually annotate a random sample of tweets and then use a portion of this sample to train a supervised machine learning algorithm. The predictive accuracy of the algorithm is then tested on a held out set of manually labeled cases. Finally, the algorithm is used to automatically label the remaining unlabeled tweets.

We used the Twitter API to retrieve 11,505 tweets by 286 Republican members of Congress sent between September 23rd and October 20th (the shutdown started on October 1st and ended on October 17th).¹⁷ Two researchers then labeled 1,000 randomly drawn tweets for four non-mutually exclusive dichotomous variables: whether the tweet was about the *shutdown*; whether it mentioned *policy*; whether it mentioned *party competence*; and whether it *blamed* Democrats for the impasse. The blame category was not part of our original research

¹⁶Oriella PR Network, "The Influence Game: How News is Sourced and Managed Today." *Global Digital Journalism Study*, 2012.

¹⁷Twitter limits queries of specific users to their last 3,200 tweets. We collected all available tweets by Republican lawmakers on Oct. 30 and study here the messages sent right before, during, and right after the shutdown. There were no tweets from nine Republican Representatives and one senator.

design but emerged during the labeling process. Grimmer and King (2011) also found “partisan taunting” to be an important theme in members’ press releases. The agreement between the annotators (after adding the partisan blame theme) was 96% for the *shutdown* variable, 96% for the *position* variable, 90% for the *performance* variable, and 92% for the *blame* variable. Table 1 provides examples from each category.

Table 1: Example tweets for the four categories

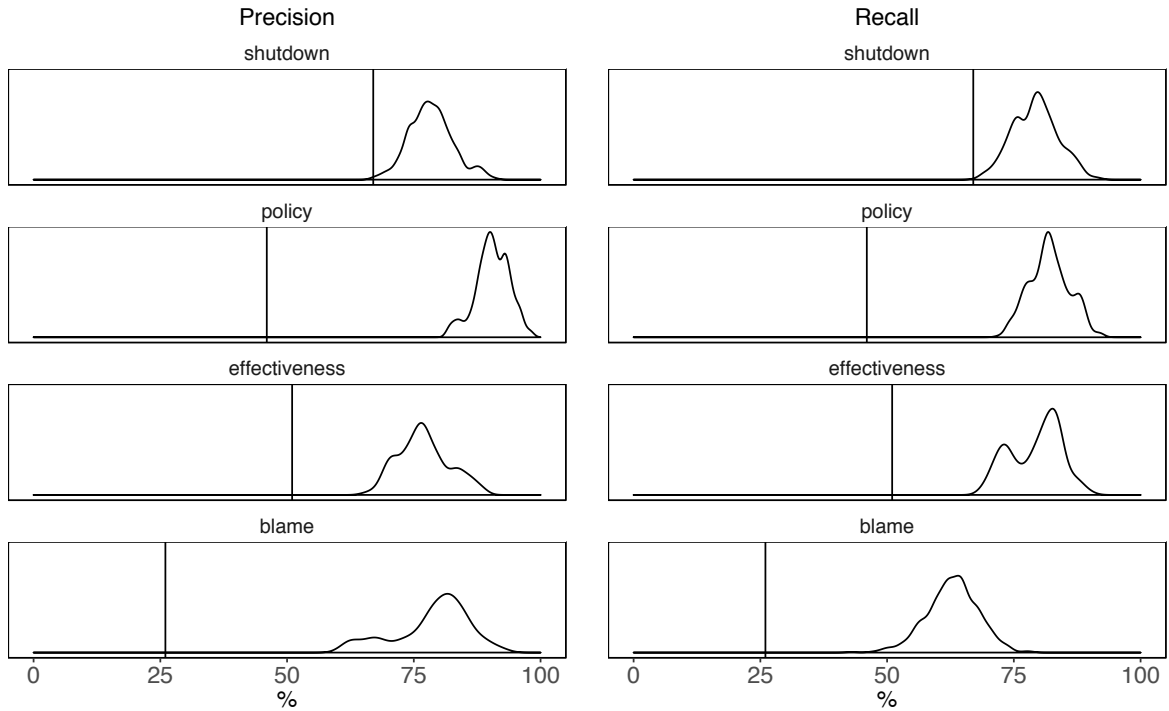
Name	Message
Not about Shutdown	
Doug Lamborn (CO-5)	With Colorado Springs constituent Jennie Dangers and her newly-adopted daughter Elizabeth.
Cathy McMorris (WA-5)	Always great to be home getting good local food in Spokane. @SweetFrostings, Dominis and its not even lunch yet!
Policy	
Walter Jones (NC-3)	As the layers of the #Obamacare onion are peeled back, we’re getting a better sense of just how much it stinks.
Marsha Blackburn (TN-7)	Federal public debt accounts for 73% of national debt. We’ve got to get this under control or our grandchildren will face bigger crises.
Effectiveness	
Gregg Harper (MS-3)	The House has passed three bills to keep government open. Now the #SenateMustAct
Steve Southerland (FL-2)	Burning the midnight oil: expecting votes to go past midnight tonight as House works to avert #shutdown and ensure troops are paid. #sayfie
Partisan Blame	
Tim Huelskamp (KS-1)	Instead of being ”Master of insults” @senatorReid should come to the table and reopen the government #EndReidShutdown
Keith Rohfus (PA-12)	Glad to answer calls from #PA12 constituents today. #Shutdown was preventable, but @SenatorReid needs to work w/ us.

The 11,505 tweets were pre-processed by removing word stems, numbers and rare words (those that appeared in fewer than 0.001% of tweets). The labeled examples were then used to train the Support Vector Machine (SVM) algorithm to predict shutdown-related tweets as well as the substance of those tweets (Joachims 2002). More specifically, we trained on 75% of the labeled cases and set aside the other 25% for testing, iterating through all possible combinations

of train/test sets. This process provides more robust information about performance compared to a single partition of the train/test data.

Figure 1 reports *precision* and *recall* performance for each of the dichotomous variables. The vertical lines in the figures indicate the baseline - what a random draw from the sample predict in each case.¹⁸ Precision indicates how many of the cases that are predicted to be about the shutdown (e.g.) are actually about it (according to the “gold standard” human annotators). Recall indicates how many of the true cases are correctly predicted to be true. Lower precision indicates more false positives. Lower recall indicates more false negatives. The density distributions indicate that the algorithm’s predictions exceed the baseline in almost every trial and that average performance is substantially better for every variable (Appendix A provides specific numerical information about the figures).

Figure 1: Predicting 4 dichotomous variables (N-fold Cross-Validation)



The final step in the labeling process was to predict whether the remaining 10,505 tweets were about the shutdown and whether they mentioned policy, effectiveness, or blame. We use the 1,000 training examples to predict shutdown-related tweets, and only the shutdown-related

¹⁸For example, 674 of 1000 of the human labeled cases were about the shutdown, so the baseline is 67.4%.

training examples to predict tweet substance. Table 2 presents the final numbers.

Table 2: Number of messages for each category.

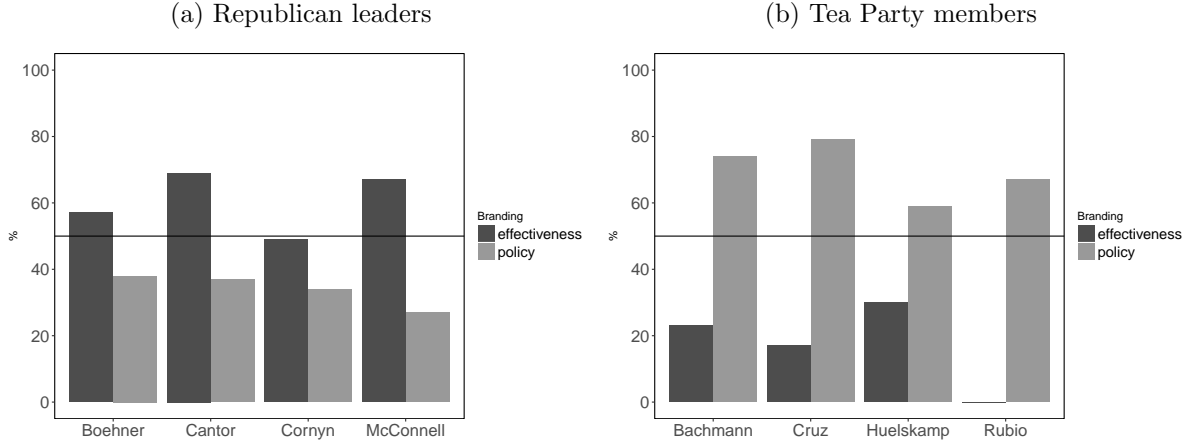
All messages			
11,505			
(H=9,439 S=2,066)			
No shutdown	Shutdown		
3,847 (33%)	7,658 (67%)		
(H=3,154 S=693)	(H=6,285 S=1,373)		
	Policy	Effectiveness	Blame
	3,239	4,218	1,696
	(H=2,544 S=695)	(H=3,610 S=608)	(H=1,482 S=214)

Findings

If Twitter can provide insights into party messaging, we expect to observe differences in how lawmakers tweet about the shutdown. Supporters should be more likely to mention the policy differences driving it. Other Republicans should say less about policy and more about the party’s efforts to resolve the impasse. Figure 2 begins to test these expectations by comparing messaging emphasis among some prominent lawmakers. The main Republican leaders in the House and Senate mentioned party effectiveness 60% of the time and policy just 34% of the time.¹⁹ In contrast, leading Tea Party Republicans mentioned policy in 70% of their tweets and party effectiveness just 18% of the time.

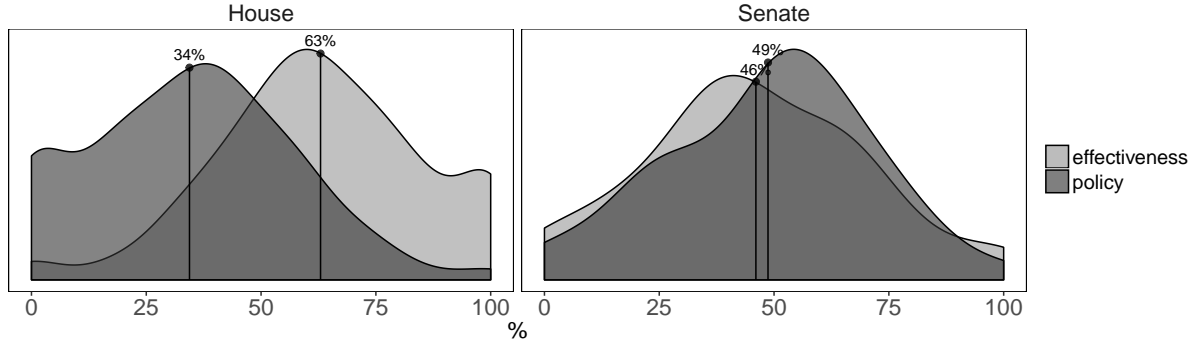
¹⁹The percentages do not equal 100% because a single tweet could include both. House majority whip Kevin McCarthy did not tweet during the shutdown.

Figure 2: Policy vs. Effectiveness Mentions in Tweets (selected lawmakers)



House Republicans had more reason to support a branding strategy that emphasized the party's efforts to resolve it because they were more accountable for the unpopular shutdown than Senate Republicans. Figure 2 confirms that House Republicans as a whole were more likely to discuss efforts to end the shutdown in their tweets than senators.

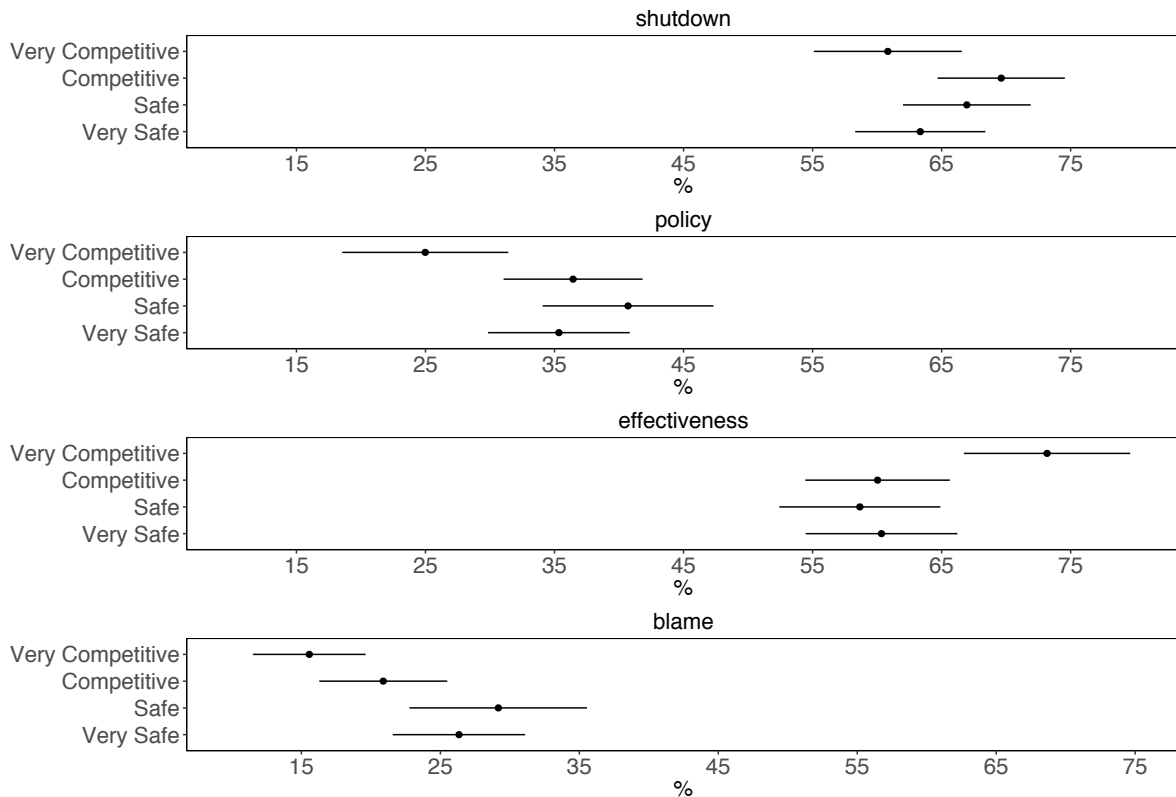
Figure 3: Policy vs. Effectiveness Mentions in the House and Senate



A successful branding effort requires member support. We expect most House members to support their leaders' emphasis on party effectiveness regardless of electoral circumstances. At the same time, House Republicans representing competitive districts where the shutdown was unpopular should be even less likely to mention it in their tweets and more likely to emphasize the party's efforts to resolve it when they do. Members representing safer districts have more leeway and constituents who are more supportive of the shutdown. They should be more likely to tweet about the shutdown and the policy issues driving it.

Figure 4 groups House Republicans by district competitiveness (quantiles) using President Obama’s share of the two-party vote in 2012 (Canes-Wrone et al. 2002; Carson et al. 2010; Grimmer 2013). As expected, lawmakers from all types of districts tweeted about party effectiveness than they tweeted about policy. At the same time, the safest lawmakers mentioned policy and blamed Democrats more often whereas the most vulnerable lawmakers mentioned the party’s efforts to resolve the shutdown more often than other lawmakers.

Figure 4: District competitiveness and Twitter messaging emphasis



Note: Mean values and 95% confidence intervals

Multivariate Analysis of Shutdown Communications

We next test three multivariate models for each chamber.²⁰ We expect leaders to lead in terms of emphasizing effectiveness over policy. We also expect members representing competitive constituencies to be more likely to emphasize effectiveness over policy, and ideologically conservative members to be more likely than other members to mention policy. Finally we expect

²⁰Appendix D provides the full results

these differences to be less pronounced among minority Republicans in the Senate in part because they were not to blame for the shutdown but also because a large proportion of them were not up for reelection in 2014.

Our list of party *Leaders* includes the House Speaker, Majority Leader, Majority Whip and committee and subcommittee chairs. In the Senate it includes the Minority leader, Minority Whip, and committee ranking members. We measure ideological extremism using a dichotomous *Tea Party* variable²¹ and first dimension *DW-NOM* scores (where higher scores indicate greater conservatism). For constituency competitiveness, we include a dichotomous variable indicating whether a district or state is in the most competitive quantile (at least 45% share for Obama).²² Finally we test whether members who won by larger margins in their most recent *General election* or *Primary election* are more likely to mention policy. We include these latter variables as controls and do not have clear expectations regarding their effects (we consider constituency differences separately).²³

The first House and Senate models (Figure 5) are Beta regressions (Ferrari and Cribari-Neto 2004) predicting relative attention to policy versus effectiveness (with 1 indicating only policy mentions and 0 indicating only effectiveness mentions).²⁴ The other models are OLS regressions predicting the percentage of lawmakers' tweets that are about the shutdown and that blame Democrats for it (Figure 6).

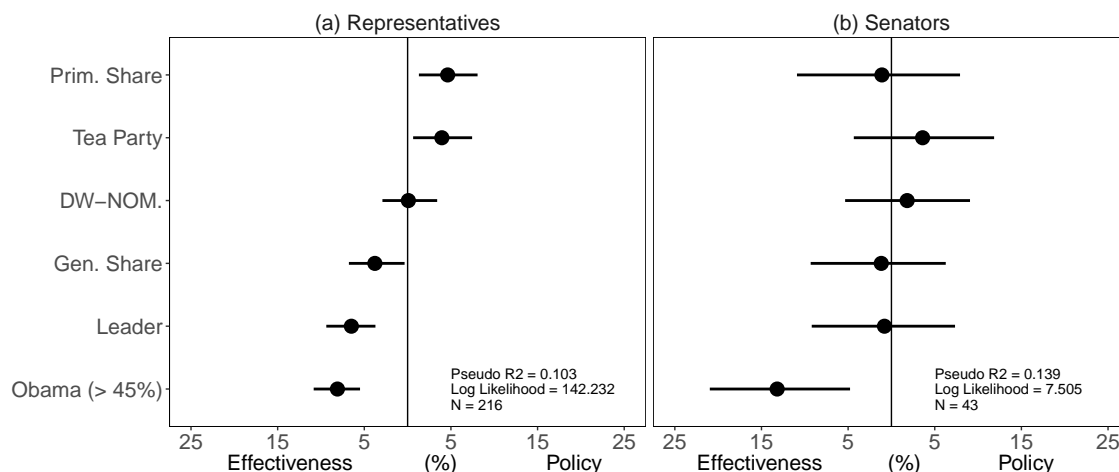
²¹We rely on Wikipedia (https://en.wikipedia.org/wiki/Tea_Party_Caucus). Appendix C includes the full list.

²²The results for this variable do not change when it is modeled as a continuous variable.

²³For example a strong primary election result could indicate a unified and extreme party constituency, the absence of a quality opponent, or even different types of primary elections.

²⁴Specifically, $-(y * (n - 1) + 0.5)/n$ where n is the sample size. We transform the extreme values of 0 and 1 using the method recommended by Smithson and Verkuilen (2006) and Cribari-Neto and Zeileis (2010).

Figure 5: Policy vs. Effectiveness Emphasis in Tweets

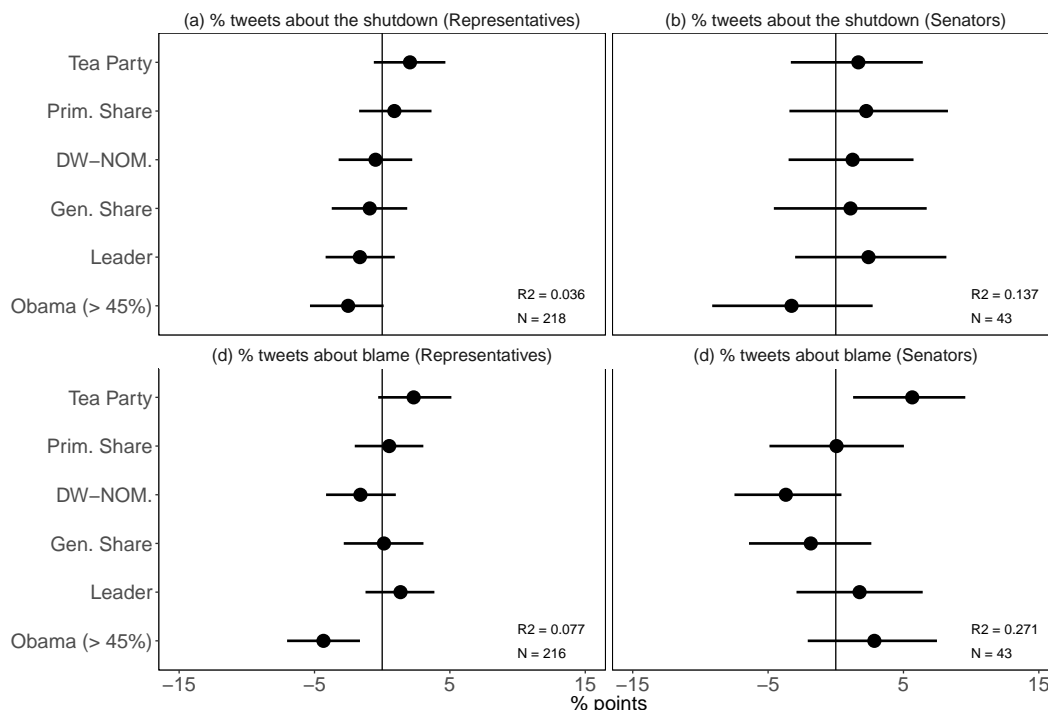


Note: Standardized coefficients (the effect of a variable moving from its mean to 1 standard deviation above) and 95% confidence intervals

The results in Figure 5 are supportive. First, the patterns are more pronounced in the chamber responsible for the shutdown. House Party leaders were significantly more likely to emphasize effectiveness, as were members representing competitive constituencies. Translating the coefficients into estimated average effects, House Party leaders mentioned effectiveness 14% more than members with no leadership responsibility. House members from highly competitive districts mentioned effectiveness about 18% more than those from other districts. In contrast, Tea Party Republicans mentioned policy 10% more often than other members. In the Senate, the only significant difference is between senators representing the most competitive districts and everyone else. As discussed earlier, senators as a whole were much more likely to tweet about policy than House members.

The patterns for how often a member of Congress tweeted about the shutdown or blamed Democrats for it (figure 6) are similar but the effects are not significant at the 95% confidence level. Vulnerable House Republicans were significantly less likely to publicly blame Democrats, whereas Tea Party Republicans were more likely to blame them.

Figure 6: Tweets about the Shutdown and Blaming the Democrats



Note: Standardized coefficients (the effect of a variable moving from its mean to 1 standard deviation above) and 95% confidence intervals

Discussion

This paper contributes to the literature on party branding by addressing a longstanding, and increasingly relevant, question of how party leaders balance the often competing electoral (and branding) needs of the party base and party moderates. The existing party branding literature argues that leaders issues keep that divide the party off the agenda (Cox and McCubbins 2005; Sellers 2010). However, this is not always the possible. How do leaders promote brands that are supported by and benefit most party members in such situations?

In this paper we put forward one answer to this question: congressional leaders can promote a valence messaging frame to attract broader support among party members. We illustrate this argument by investigating an important branding event - the 2013 government shutdown. Party leaders didn't have the option of exercising negative agenda control to keep the question of funding the government off the agenda. If they scheduled a vote on a clean funding bill, most in their party would oppose it, and the party base would be visibly "rolled" on the floor

(Cox and McCubbins 2005). On the other hand, preventing a vote meant shutting down the government, a move that would be very unpopular with most Americans. Either action was going to hurt the brand for some members of their coalition. Their response was to adopt a valence-branding strategy that diverted public attention away from the party's responsibility for the shutdown.

We introduce and demonstrate the value of Twitter as a medium for studying party messaging and political communications. Republican members sent more than 10,000 tweets during the budget crisis and most were about the shutdown (67%). Tea Party Republicans were more likely to bring up the policy issues and blame Democrats for the shutdown whereas Republicans representing competitive districts were more likely to emphasize their party's efforts to resolve it. More centrally, we find that the House leaders who instigated the shutdown did not focus on the policy positions that led to it. They took to Twitter (and probably other media sources) and emphasized the party's effectiveness in working to end the shutdown. House Republicans as a whole (including members who favored the shutdown) supported their leaders by promoting this more inclusive effectiveness frame in their own communications. This valence branding strategy was designed to mitigate the shutdown's damage for the members most at risk. Although it is impossible to know whether this effort made a difference, we do know that in spite of the dire predictions based on the outcome of the 1995-96 Republican-led shutdown, Republicans were able to hold onto their majority in 2014.

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Appendix A: N-fold Cross-Validation of SVM Algorithm for four classes

Variable	Precision		Recall	
	mean	95% CI	mean	95% CI
shutdown	78.40	{78.1-78.6}	79.20	{79-79.5}
policy	90.50	{90.3-90.8}	82.00	{81.7-82.3}
effectiveness	76.90	{76.5-77.3}	79.30	{78.9-79.6}
blame	78.70	{78.1-79.3}	62.90	{62.5-63.3}

Appendix B: Comparing mean values and 95% confidence intervals for the most competitive quantile of districts with other districts

Variable	Very Competitive	Others
Shutdown	66.8%	67.6%
(95% CI)	[55.7 - 65.6]	[64.6 - 69.6]
Policy	26.7%	40%
(95% CI)	[20.9 - 32.6]	[37.0 - 43.2]
Effectiveness	69.6%	67.1%
(95% CI)	[63.3 - 75.9]	[64.6 - 69.6]
Blame	15.9%	23.6%
(95% CI)	[12.0 - 19.8]	[20.9 - 26.2]

Appendix C: Members of the Tea Party Caucus

HOUSE		SENATE
Bachmann (MN-6)	Palazzo (MS-4)	Blunt (MO)
Barton (TX-6)	Pearce (NM-2)	Cornyn (TX)
Bilirakis (FL-12)	Poe (TX-2)	Cruz (TX)
Black (TN-6)	Price (GA-6)	Enzi (WY)
Broun (GA-10)	Roe (TN-1)	Johnson (WI)
Carter (TX-31)	Ross (FL-15)	Lee (UT)
Cassidy (LA-6)	Royce (CA-39)	McCain (AZ)
Coble (NC-6)	Scalise (LA-1)	McConnell (KY)
Coffman (CO-6)	Schweikert (AZ-6)	Moran (KS)
Crenshaw (FL-4)	Sessions (TX-32)	Paul (KY)
Culberson (TX-7)	Smith (NE-3)	Risch (ID)
Duncan (SC-3)	Smith (TX-21)	Rubio (FL)
Farenthold (TX-27)	Stutzman (IN-3)	Scott (SC)
Fincher (TN-8)	Walberg (MI-7)	Sessions (AL)
Fleming (LA-4)	Westmoreland (GA-3)	Toomey (PA)
Franks (AZ-8)	Wilson (SC-2)	
Gingrey (GA-11)		
Gohmert (TX-1)		
Hartzler (MO-4)		
Huelskamp (KS-1)		
Jenkins (KS-2)		
King (IA-4)		
Lamborn (CO-5)		
Lummis (WY-0)		
Marchant (TX-24)		
McClintock (CA-4)		
McKinley (WV-1)		
Miller (CA-31)		
Mulvaney (SC-5)		
Neugebauer (TX-19)		

Appendix D: Beta and OLS regressions predicting Twitter messaging emphasis

	<i>Dependent variable:</i>					
	Effect. (%) - Policy. (%)		Shutdown (%)		Blame (%)	
	<i>beta</i>		<i>OLS</i>			
	(1) House	(2) Senate	(3) House	(4) Senate	(5) House	(6) Senate
Obama (> 45.2%)	−1.014*** (0.196)	−1.209*** (0.405)	−0.059* (0.034)	−0.068 (0.063)	−0.101*** (0.032)	0.061 (0.053)
Tea Party	0.458** (0.202)	0.297 (0.334)	0.052 (0.035)	0.036 (0.053)	0.056* (0.033)	0.115** (0.045)
General Share	−1.861** (0.824)	−0.434 (1.700)	−0.097 (0.142)	0.111 (0.274)	0.008 (0.138)	−0.171 (0.228)
Primary Share	1.005*** (0.369)	−0.205 (0.818)	0.041 (0.063)	0.095 (0.131)	0.024 (0.061)	0.002 (0.109)
DW-NOM	0.010 (0.269)	0.258 (0.476)	−0.019 (0.046)	0.040 (0.076)	−0.057 (0.045)	−0.116* (0.064)
Leader	−0.686*** (0.159)	−0.069 (0.358)	−0.033 (0.027)	0.049 (0.057)	0.027 (0.026)	0.034 (0.048)
Constant	−0.062 (0.581)	0.476 (1.070)	−0.289*** (0.100)	−0.495*** (0.173)	0.241** (0.097)	0.231 (0.144)
Observations	216	43	218	43	216	43
R ²	0.103	0.139	0.036	0.137	0.077	0.271
Adjusted R ²			0.009	−0.007	0.050	0.150
Log Likelihood	142.232	7.505				

Note:

*p<0.1; **p<0.05; ***p<0.01

Appendix E Robustness Checks

	<i>Dependent Variable:</i>							
	Effect. (%) - Policy. (%)							
	<i>House</i>				<i>Senate</i>			
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Obama(>45.2%)	-1.025*** (0.196)	-0.877*** (0.192)	-0.787*** (0.192)	-0.492*** (0.190)	-1.384*** (0.405)	-1.375*** (0.394)	-1.610*** (0.390)	-1.610*** (0.390)
Tea Party	0.486** (0.202)	0.505*** (0.189)	0.488** (0.189)	0.463** (0.188)	0.137 (0.334)	-0.089 (0.330)	-0.314 (0.327)	-0.314 (0.327)
Gen. Share	-1.990** (0.825)	-0.054 (0.767)	-0.111 (0.764)	0.122 (0.750)	-0.124 (1.655)	0.112 (1.624)	0.518 (1.554)	0.518 (1.554)
Prim. Share	0.859** (0.369)	0.281 (0.351)	0.328 (0.350)	0.379 (0.347)	-0.451 (0.804)	0.409 (0.801)	0.192 (0.770)	0.192 (0.770)
DW-NOM	-0.164 (0.270)	-0.063 (0.247)	-0.051 (0.246)	0.006 (0.246)	0.165 (0.466)	0.134 (0.451)	0.016 (0.433)	0.016 (0.433)
Leader	-0.671*** (0.160)	-0.410*** (0.148)	-0.357** (0.148)	-0.357** (0.148)	0.032 (0.349)	-0.587 (0.376)	-0.501 (0.362)	-0.501 (0.362)
Constant	0.231 (0.582)	-0.607 (0.540)	-0.636 (0.539)	-0.868 (0.531)	0.522 (1.040)	0.117 (1.025)	0.149 (0.978)	0.149 (0.978)
Obs.	215	198	196	190	42	41	39	39
R ²	0.101	0.074	0.059	0.039	0.161	0.143	0.176	0.176
LogLik.	141.668	59.470	52.380	42.056	9.089	9.034	11.348	11.348

Note:

*p<0.1; **p<0.05; ***p<0.01

Check 1 (1) & (5) Model excluding messages sent by second accounts for members with more than one. We excluded the “less official” one. For example, for the House Speaker, in this model we only consider the messages sent by his @SpeakerBoehner but not his @johnbohener account.

Check 2 (2) & (6) Model excluding members who tweeted less than twice about the Shutdown.

Check 3 (3) & (7) Model excluding members who tweeted less than 3 times about the Shutdown.

Check 4 (4) & (8) Model excluding members who tweeted less than 4 times about the Shutdown.

The following figure illustrates the robustness of our findings across different model specifications. The three top subfigures illustrate this for the main model (beta regression) predicting effectiveness-policy branding in the House. Each of the subfigures show the robustness of the coefficients for the key covariates *Leader*, *District Competitiveness* (Obama > 45%), and *Tea Party* membership. When we exclude from the analysis messages sent by secondary accounts (Check 1), or members who tweeted very little about the Shutdown (Check 2, 3, and 4), the direction, significance, and magnitude of the effect of the key covariates remain the same. In the robustness checks for the Senate model we observe almost the same. In this case we observe some covariates (*Leader* in Check 1 and *Tea Party* in Checks 2-4) to have on average a contrary effect but the confidence interval around those is always big and crosses zero.

Figure 7: Comparing key coefficients across robustness checks

