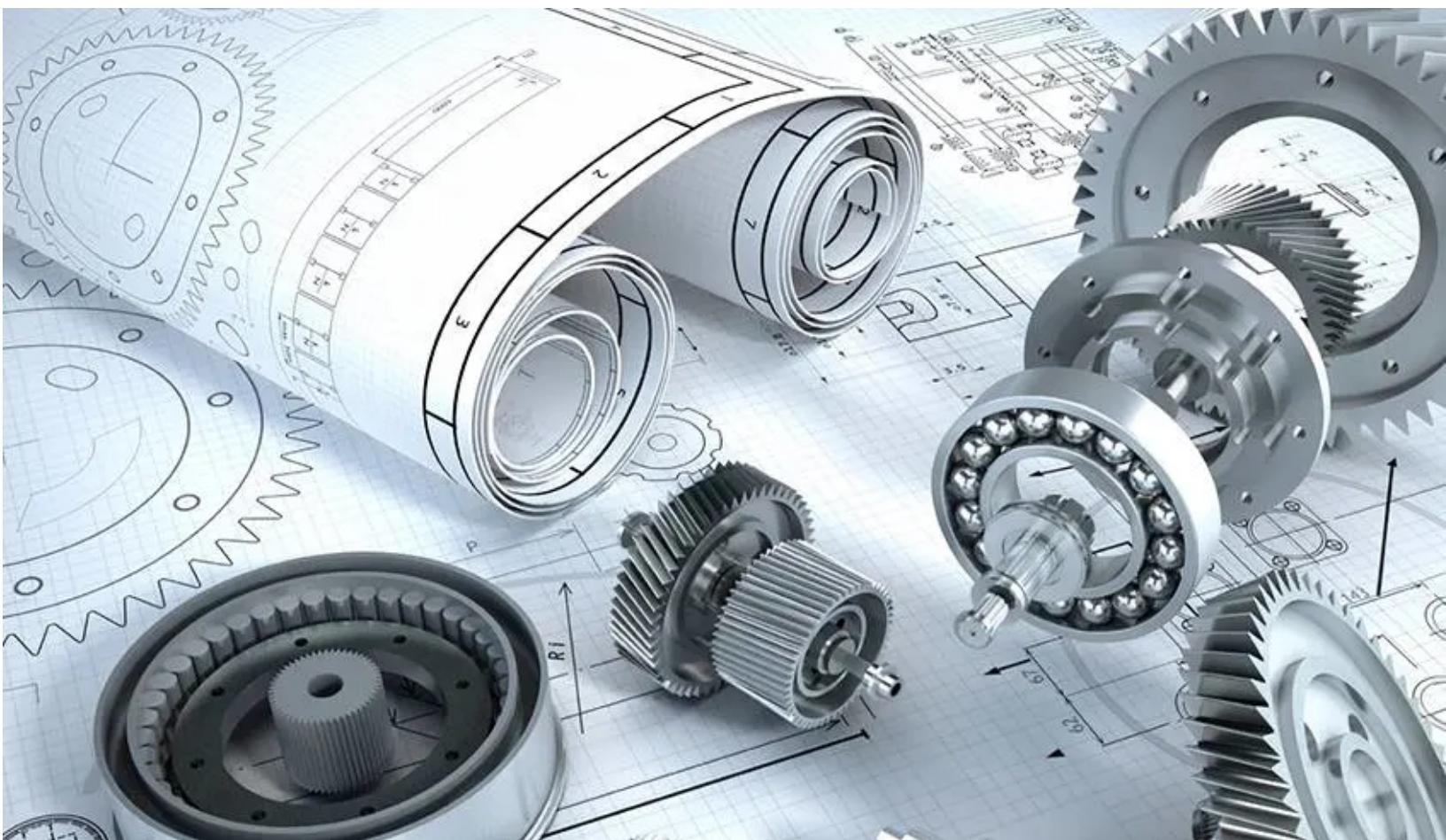


Student Engineer Handbook

ESC102-PRAXIS II
ENGINEERING SCIENCE
UNIVERSITY OF TORONTO



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1. Introduction

1.1. How to Use This Handbook

This handbook is intended to be used as a review and collection of the learning outcome of Praxis I and Praxis II for myself in future engineering practice.

2. Positionality

2.1. Design Values

2.1.1. Ethics

In general, My design value highly aligns with the United Nations sustainable development goals including quality education, health and well-being, as well as sustainable cities and communities.

2.1.2. Learning and Opportunity-Seeking Mindset

At this point, I see myself as a humble student pursuing engineering and science at the University of Toronto. However, as a student, I remind myself to keep an “engineering mindset”, learning while thinking about how the knowledge could be applied to practical circumstances in real-life scenarios, which, I believe, can not only give me a better understanding of the theoretical knowledge but also prepare me well when I enter the industry. With a value for learning and practising, I train myself to have an opportunity-seeking mindset, in which I enjoy the process of exploring new ideas and not discarding any idea without sufficient development and rigorous decision-making.

2.2. Skills and Interests

With the aforementioned mindset, I am dedicated to participating in various opportunities. My research interests focus on physics, biomedical engineering, aerospace engineering, and computer science. I like my courses to have a mix of discovering how things function and applying skills into practice, which is precisely why I chose to pursue my current program of studies in the Division of Engineering Science. These research interests have driven me to seek out opportunities in relevant fields.

As a summer student at the University of California, Los Angeles, I worked on the innovation of medical devices and built an electrocardiogram in a team of two using Arduino microcontrollers, Computer-Aided Design, and 3D printers, which involved concepts in electrical circuit design,

cardiac electrophysiology, and biophysics. Through this project, I was able to enhance my creative thinking ability, practical thinking ability, as well as teamwork and communication skills.

I have also taken two computer science courses that focus on data structure and algorithms and developed software in two hackathons and one Google Solution Project, where I was able to design innovative ideas with tools including JavaScript, HTML, python, and C.



I am also an active member of the University of Toronto Aerospace Team for avionics and recovery subsystems, where I learned a lot about the practical application of the engineering design process. In the recovery subsystem, I modelled a wind profile integrated with a standard atmospheric model on MATLAB to estimate drifting in order to be able to find the rocket remains after falling back to the ground. In the avionics subsystem, I participated in designing for the circuit in the launch control system in the Ground Station and presented in a design review to the audiences from Launch Canada.

Last but not least, I have relatively decent drawing skills which I do not usually mention but are unexpectedly helpful during the engineering design process. I started learning watercolour painting at 5 and Chinese Painting at 7. I also self-learned oil painting and am able to complete artworks independently starting from scratch. This skill enables me to quickly convey my ideas to the team and allows me to produce graphical representations for deliverables such as reports and presentations.



One oil painting that I enjoyed with

With a broad interest in several fields of science and a value in multi-talented development, my goal in the future is to be more involved in the fields that I am interested in. Potentially, my value for expertise will also encourage me to pursue education in a graduate school. As a result, I seek any opportunity to participate in interesting projects and learn from people who are experienced in leading-edge technology.

2.3. Strength

In addition to my values and interests that I mentioned in previous sections, I identified some of my strengths when working in a team.

Based on the peer feedback from TELS, in terms of engineering design, I did very good in terms of secondary research, which ensured that the team has considered all uncertainties. I was also “a huge help in developing objectives, thinking through things methodically and breaking things up into small parts” that the team could develop further.

In terms of teamwork, based on the participation feedback from Praxis II, I am a “very bright individual and was always ready to participate both in the breakout rooms and in the class-wide discussion”. According to TELS II, I was “extremely engaged and dedicated to the tasks” that we did, and I made “bouncing ideas around the group much easier” with my “creative mind”. Last but not least, my teammates highly appreciated my “positive and motivational attitude” towards all of

the activities and how I tried my best to stimulate conversations and keep everyone on the same page.

2.4. Weakness and Biases

In order for this handbook to serve as a reference for the future me, it is also important to address some aspects that need some improvement.

2.4.1. Get Anchored to My Own Ideas

A piece of feedback I got from TELS was that I tended to get really anchored by my favourite ideas and opinions. When I was anchored, I participated less in conversations that I was not interested in and instead explored the specific idea I found inspiring. However, since my judgement could go wrong, I sometimes got too involved in certain aspects that were “irrelevant or unproductive”, making it hard for the team “to move onto more important issues”. This discouraged me from promoting productive discussion and made it difficult for the team to build or bounce around new ideas.

2.4.2. Seldom Seek Input from Team Members

The weakness in the subsection above might discourage my teammates from openly bringing up their own thoughts since there is already a really strong voice in the team. I also put a relatively little amount of effort into seeking input from my teammates once I have an opinion in mind. As well, completing a task by myself without communicating with other teammates, which I sometimes tend to do, might lead to some discontinuities from my teammates’ parts especially when the tasks we work on are for a deliverable such as the Request for Proposal (RFP).

3. Personal Engineering Design Products

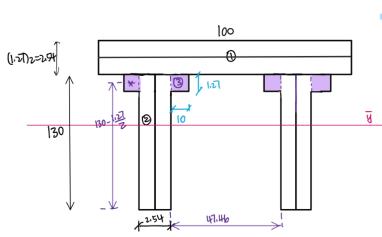
This section summarizes a few outcomes and representations of some of my previous engineering design practice, which allows the following sections to refer back to. I will, in fact, also assess the effectiveness of different types of representations that played corresponding important roles in each design. The assessment of types of representations could also be put in the TMF section, but my belief in “forms follow functions” taught by Professor Irish encourages me to create a form that evenly spreads out pictures and words and avoids readers from flipping back and forth between two sections.

3.1. Matboard Bridge [CIV102]

3.1.1. Calculations

One of the valuable outcomes from the engineering design process for the matboard bridge in CIV102 was in the form of calculations. We were required to design two completely concepts that met different sets of requirements. In order to verify the concepts against specific requirements, calculations were needed to produce evidence that allowed the team to proceed to the next step. This type of representation is vital for designs related to material science and structural physics and will be seen again in some of the outcomes introduced later.

Concept 1 Calculation:



Tensile Failure:

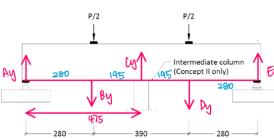
$$\sigma = \frac{M\bar{y}}{I} \\ M = \frac{\sigma \cdot I}{\bar{y}} \\ M = \frac{30 \text{ MPa} \cdot I}{10} = 140 \text{ P} \\ P_t = \frac{30 \cdot I}{140 \cdot 10} = 4.59 \times 10^3 \text{ N}$$

Crushing Failure:

$$P_c = P_{\text{max}, \text{top}} = \frac{6 \cdot I}{w_0(2\pi t^2 - \bar{y}^2)} = 1.686 \times 10^3 \text{ N}$$

$$\begin{aligned} 1. \text{ of the walls: } T &= Twk = \frac{\sqrt{8t}}{2b} \quad b = 2.54 \text{ mm} \\ Q_1 &= Ad_k \times k = [(2.54 \cdot \bar{y})] \times 2 \times (\frac{1}{2} \cdot \bar{y}) = 2.54(\bar{y})^2 \quad \# \text{ legs below the center} \\ Q_1 &= 1.81 \times 10^{-4} \text{ mm}^3 \\ T_1 &= \frac{P \cdot Q_1}{I \cdot (2.54)^2} = 4 \text{ MPa} \quad t = 2.54 \text{ mm} \\ P_1 &= \frac{I \cdot (2.54)^2 \cdot (2)(4)}{Q_1} = 3.99 \times 10^3 \text{ N} \\ 2. \text{ of the glue: } b &= 2(10x + 2.54) \\ A &= 100(2.54) \\ Q_2 &= Ad = (100)(2.54)(151.21 \cdot \bar{y}) \quad * \text{ top flange} \\ T_2 &= \frac{P \cdot Q_2}{I \cdot (2)(10x + 2.54)} = 2 \text{ MPa} \\ P_2 &= \frac{I \cdot (2)(10x + 2.54)(2)(2)}{Q_2} = 2.87 \times 10^4 \text{ N} \end{aligned}$$

Concept 2 Calculation:

Step 1: Neglect Q_2 :

$$\text{SFD: } \frac{P}{2} = P_{\text{max}} \quad P_{\text{max}} = \frac{6 \cdot I}{w_0(2\pi t^2 - \bar{y}^2)} = \frac{P}{2}$$

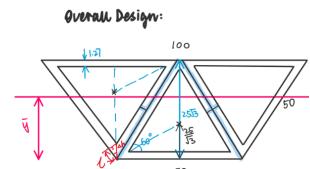
BMD:

$$\begin{aligned} \Delta Cf \triangleq & \int_{-\bar{x}}^{\bar{x}} \phi dx \\ &= \bar{x} \int_{-\bar{x}}^{\bar{x}} \phi dx \\ &= \left[\frac{(105+280)(140)}{EI} \right] + \frac{2}{3}(280) \left[\frac{1}{2}(280)(140) \right] \\ &= 8.90 \times 10^{-3} \text{ P} \end{aligned}$$

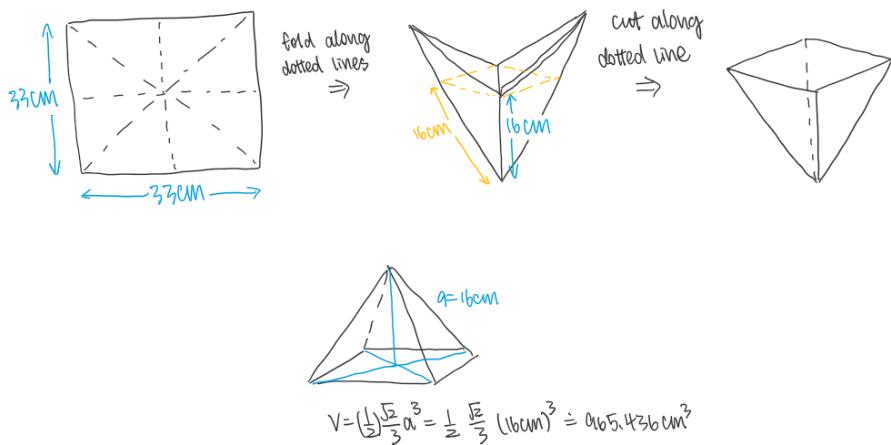
$$\begin{aligned} \phi &= \frac{M}{EI} \\ A_1 &= 105 \left(\frac{140}{EI} \right) \\ A_2 &= \frac{1}{2}(280) \left(\frac{140}{EI} \right) \end{aligned}$$

Step 2: Replace Downward Load

$$\begin{aligned} \text{SFD: } \frac{P}{2} &= P_{\text{max}} \\ M_{\text{max}} &= \left(\frac{P}{2} \right) (475) = \frac{475}{2} P \\ \Delta Cf \triangleq & \int_{-\bar{x}}^{\bar{x}} \phi dx \\ &= - \end{aligned}$$



Calculations from Matboard Bridge, CIV102

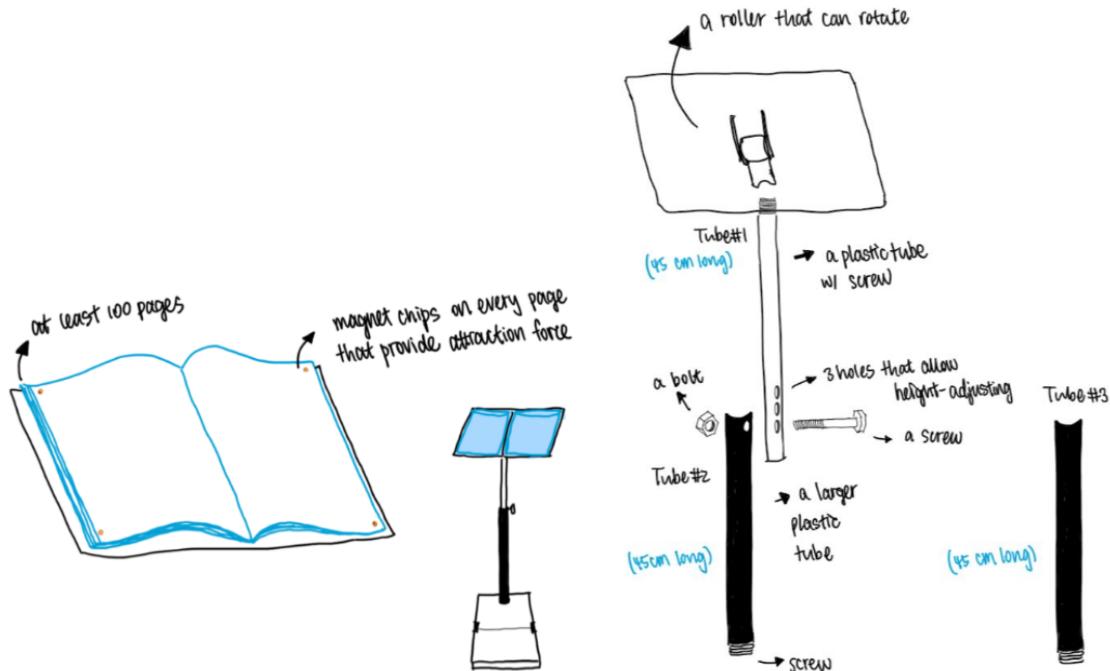


Calculations from Showcase, Praxis II

3.2. Music Stand [Praxis I]

3.2.1. Drawings

As mentioned above, I sometimes use drawings to convey ideas for the structural aspects of designs. Not surprisingly they were used for the divergence process for the music stand in Praxis I.



Drawings from Candidates and Tools Critique, Praxis II

3.3. Recommendation for Kitchen Sink Cleaner [Praxis I]

For the Design Critique at the end of Praxis I, my team recommended a design product that facilitates and improves the cleaning process of kitchen sink filters.

3.3.1. Computer-Aided Design

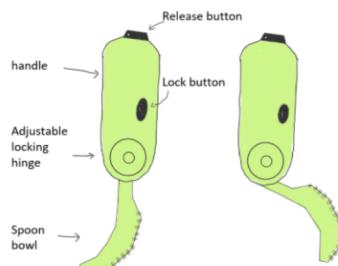
Computer-Aided Design was also utilized during some engineering design practice. Even though I never actually made any 3D representations myself, I was able to benefit from those created by my teammates or the design team. It gives a better visual representation since some designs require presentation that is not limited to a 2D plane.

Final 4 Candidates

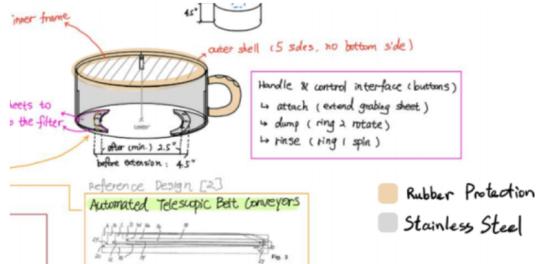
1. Falla



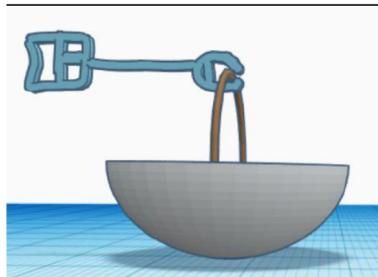
2. Sked



3. 2C-MUG



4. Korg



3D representations (top left and bottom right corners) from the Candidate Critique that my team was given in Praxis I

3.3.2. Physical Prototype

Physical prototypes were also used to simulate certain features of a design and enabled the team to perform some proxy testings that verify the effectiveness of the design against certain requirements.

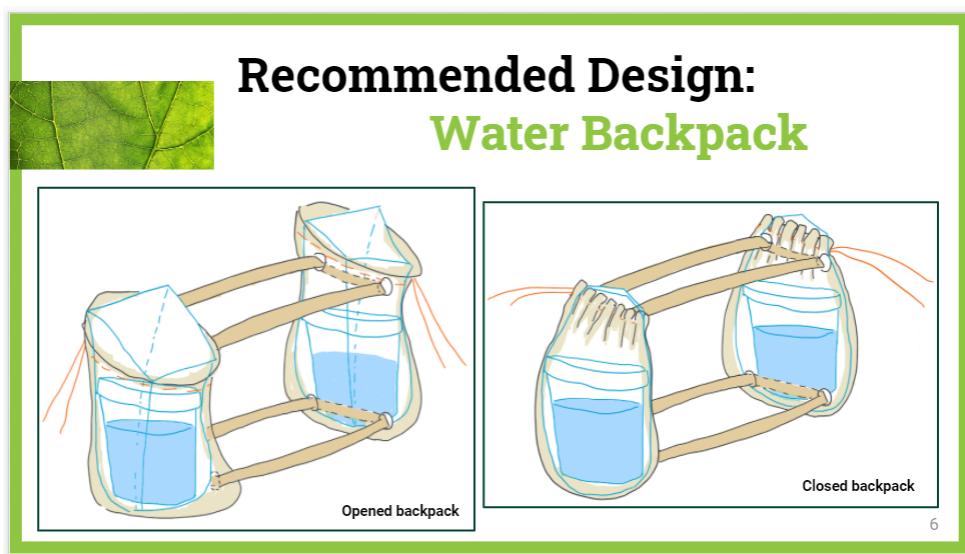


3.4. Ergonomic Backpack [Praxis II]

In Praxis II, my team addressed the opportunity of improving water transportation and collection for small-scale gardens in Liberia by designing an ergonomic backpack.

3.4.1. Drawings

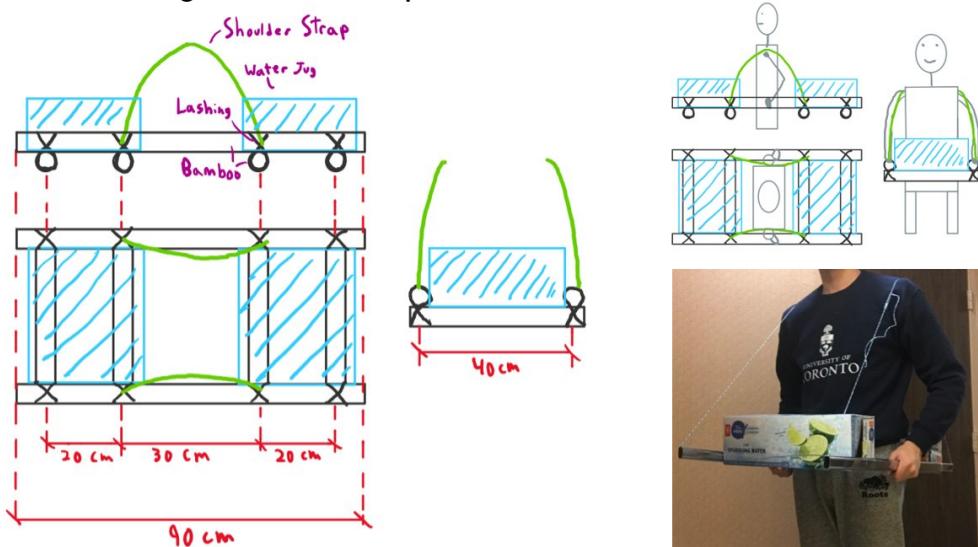
Our design was mainly represented by drawings.



Slides from the showcase

3.4.2. Physical Prototype

Physical prototypes are made to simulate specific characteristics of the candidate designs in order to conduct proxy tests.

Potential Design #2: Water "Backpack"

Slide from Beta Release, Praxis II

3.4.3. One-Pager

One-pager is an effective representation to quickly introduce the opportunity and design features to a deliverable with many audiences who are potentially not familiar with engineering design, such as the showcase.

Water Transportation: The Water Backpack

What is the opportunity?

To improve water collection and transportation in Nimba County, Liberia, where access to water is limited.

What to know about Nimba County

Month	Precipitation [mm]
January	~100
March	~150
May	~550
July	~950
September	~800
November	~200
December	~150

Figure 1: Average Precipitation per month in Nimba County [mm]

Nimba County endures 6 months of severe flooding and **6 months of severe drought**. The stakeholders, gardeners in Nimba County, have to **walk 2-3km** to the nearest water source.

Figure 2: Collection From Local Water Source In Liberia

Recommended Design: Water Backpack

Front and Back Carrying Method

- reduces the energy expended over time for carrying heavy loads
- even weight minimizes leaning forward to reduce neck strain
- frameless design reduces mass and maximizes carrying comfort

Inner Lining

- water-resistant tarp to prevent leaks
- tarp size and shape specifically designed to properly line the sack

Outer Sack

- two rice sacks (front and back) that can hold 15L of water each
- woven material allows for sewing and tying

opened backpack

closed backpack

Shoulder Straps

- wide strap spreads weight over shoulders and reduces strain
- shorter strap length improves balance and maximizes carrying comfort

Water Containers

- buckets that stakeholders currently use for water transportation
- can alternatively use any other container that stakeholders have access to

Drawstring

- plastic strap to close outer sack over the bucket
- prevents evaporation through exposure to air
- prevents spillage

Materials Used

All materials used for construction were validated by stakeholders to ensure local access

- Rice Sack: Outer Sack & Shoulder Straps**
 - currently used & owned by gardeners
- Tarp: Inner Lining**
 - cheap purchase at nearby town
- Buckets: Water Containers**
 - currently used & owned by gardeners
- Plastic Rope: Drawstring & Connection of straps to sack**
 - cheap purchase at nearby town

One-pager for Showcase, Praxis II

4. Tools, Methods, and Frameworks (TMFs)

4.1. Models

4.1.1. PUBS

PUBS stands for purpose, unknowns, background, and set-up. It is a useful tool when writing an informative introduction.

- Purpose: establish the goal that the report is trying to achieve
 - Example (all screenshots come from P1-O3 Writing Introduction [Slides]):

Another Industry Introduction

The purpose of this memorandum is to discuss the findings and recommendations for traffic management during construction on the Terminal 3 Road at Pearson Airport.

P

Our company was retained by the Greater Toronto Airports Authority (GTAA) to complete preliminary and detailed designs for rehabilitation of the Terminal 3 Road. The pavement structure is beyond its service life, and rehabilitation is required to improve functional serviceability and extend overall service life of the road. Figure 1 below provides an illustration of the location of the project.

B

- Unknown: introduce something that is waiting to be found out by the report
- Background: inform the readers with relevant information that can lead to the theme of the report
 - A good example of background (2nd one):

Consider the role of “Background”

Why do we need it?

What do we need?

B

Ever since humans have hunted and gathered, they have required a means of carrying things on their back.

Is this valuable for background?

Assuming school will return to face to face, I will need a backpack that can carry sufficient supplies for my daily commute.

Is this valuable for background?

- Set-up: set up the headings and sections in the report

- An example of set-up:

Introduction from an Industry Report

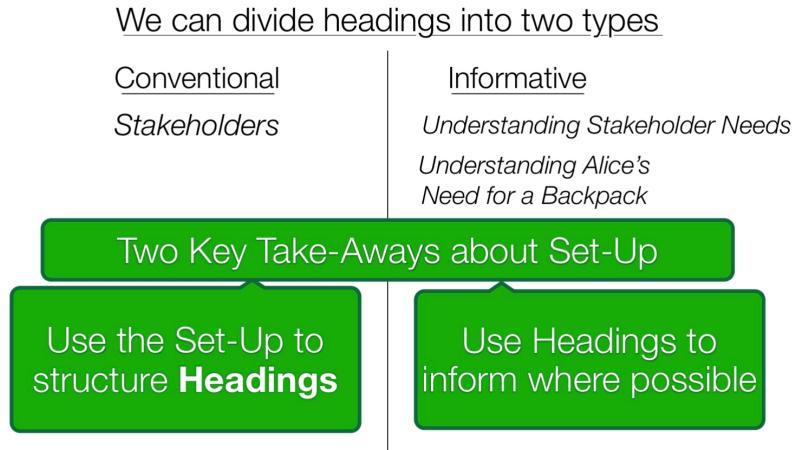
PPG Hawkesbury has received complaints about noise from one of their neighbours to the East, approximately 100m from the plant. This report evaluates measurements

(1) taken to assess the noise impact at the neighbouring property and to identify the major contributing sources. (2)

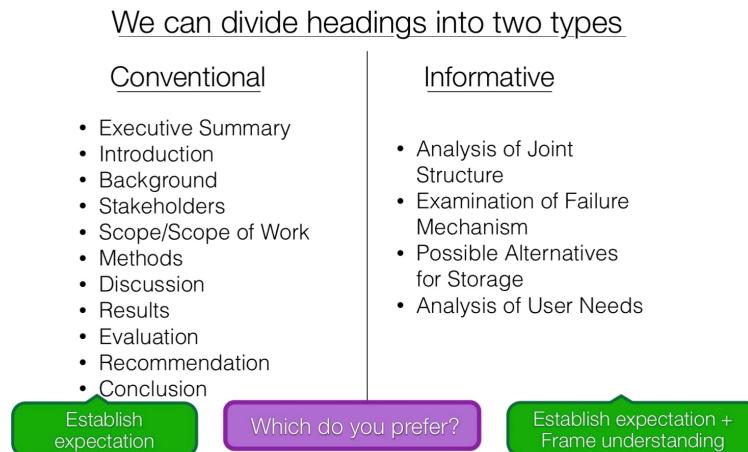
Set-up

The Set-Up structures the report

- Two key take-aways about set-up:



- Speaking of headings, here is a bunch of headings suggested by conventional and informative types:



An example of an introduction using PUBS is my first report of Praxis I: the Personal Engineering Recommendation (coherency is not the best but you can see I was trying my best using this model):

A. PURPOSE, BACKGROUND, AND OBJECTIVE

purpose

The purpose of this report is to find the place that is the most suitable for me to live for the rest of my first year in university. With a shift from high school to university that marks a modern rite of passage for incoming first-year students[1], this period of young adulthood usually involves moving out of home for the first time or cooking for one's own meals. During the pandemic when classes are moving online, as an international student who lives alone in Toronto with limited budgets, I need to rigorously and carefully select a new accommodation that meets my requirement for happiness and security. Because of this objective, I have an opportunity to evaluate the characteristics of the place that I am looking for and to eventually converge upon a recommended place with engineering-style decision making.

background

unknowns

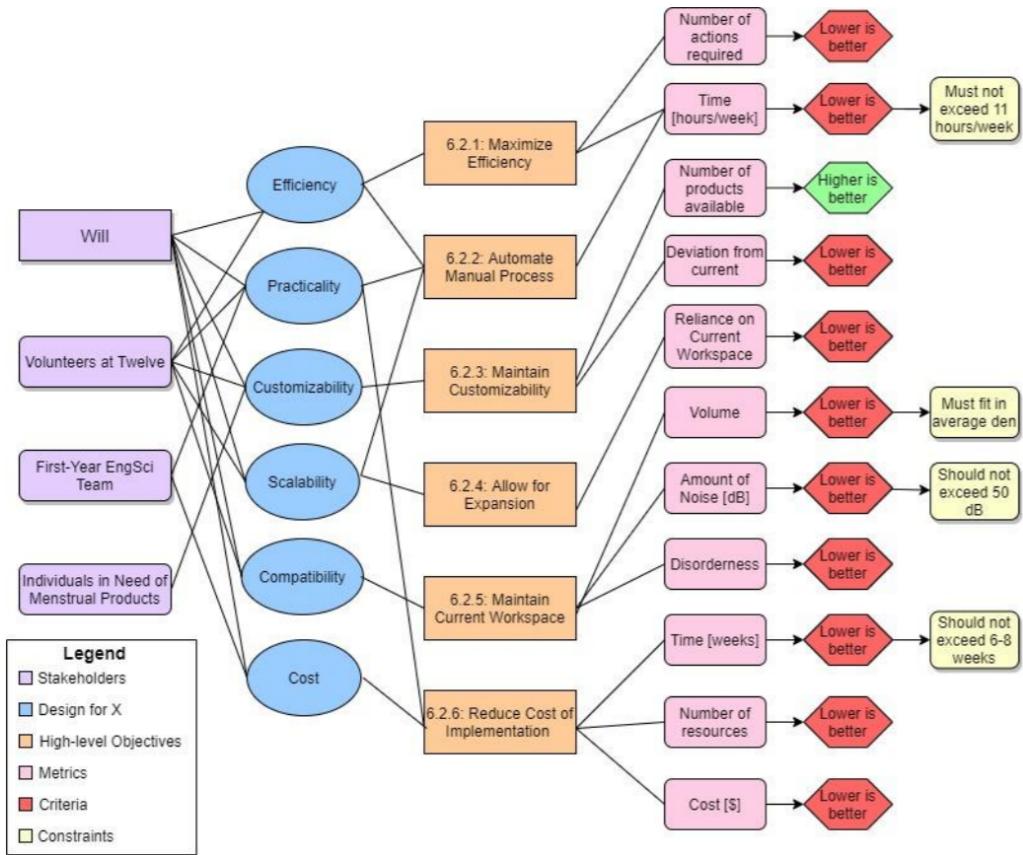
set-up

4.1.2. Requirement Model

- Objective: what a candidate design should do or be;
- Metrics: a measurable quantity that allows comparing candidate designs;
- Constraints: a cut-off quantity that could cause a sudden loss in the utility (the utility-characteristic graph has a vertical segment indicating a sudden decrease);
- Criteria: a descriptive rubric that measures the degree of utility when comparing candidate designs regarding one characteristic (the utility-characteristic graph should be a continuous line or curve);
 - Example: the lighter the structure the better;

It is sometimes good to create a graphical representation of the Requirement Model. I recommend inserting the graph between the “Stakeholder Analysis” section and “Requirements/Objectives” section in order to give readers an idea of what to expect from the detailed objectives. Sometimes, in fact, it could be confusing for readers to see 7 pages of requirement tables without a concise summary to refer to. Thus, this structure can quickly show the relationships between the stakeholders and your requirements which makes the report more cohesive and comprehensible.

6.3 Graphical Representation of Requirements



Graphical representation of requirements of Request for Proposal in Praxis II

4.1.3. PIAA

PIAA is one of the tools that my teams found helpful when framing an opportunity. It becomes self-explanatory when I tell you it stands for “perceive, interpret, assess, and act” (P1--01-04--Perceive-Interpret-Assess-Act). Instead of going from “perceive” directly to “act”, using PIAA can give the team a more profound understanding of the stakeholders’ needs. One example that helped me understand PIAA is one of the sample Framing Sprint Analysis by an anonymous team shared by the Praxis I teaching team in the writing workshop:

In our Design Brief, the U of T students along with the U of T Governing Council and the U of T faculty were considered as the stakeholders. Initially, there was no model in place to guide our process of determining the needs of the stakeholders. For the first few meetings as a team, verbal brainstorming discussions occurred. Although the brainstorming process was useful in helping us articulate our ideas, we required more structure to move forward. Eventually the Perceive, Interpret, Assess, Act (PIAA) model was employed in order to determine the needs of the stakeholder in a more efficient way. Initially, our group began our process by listing various perceptions about the needs of each group. Based on these perceptions, we interpreted why each stakeholder would want a particular aspect to be considered in a potential solution. For example, in the perception stage, we stated that we believed that U of T students would desire a low - cost solution [1]. As we moved to the interpretation stage, we justified this perception by interpreting why a low- cost solution may be desired [2]. In the example of the U of T students, we believed a low - cost solution would be desired as students already pay a significant amount for tuition. In the assessment stage, a survey was sent to a group of U of T students belonging to various faculties and years of study to assess if our interpretations were correct [3]. The information gathered from the survey assessment was then used in the act stage of the PIAA model to finalize the determined needs of the stakeholders. For instances where the stakeholders could not be surveyed directly (i.e. in the case of the U of T Governing Council and U of T staff), our assessment stage consisted of research that confirmed the needs of these stakeholders[3].

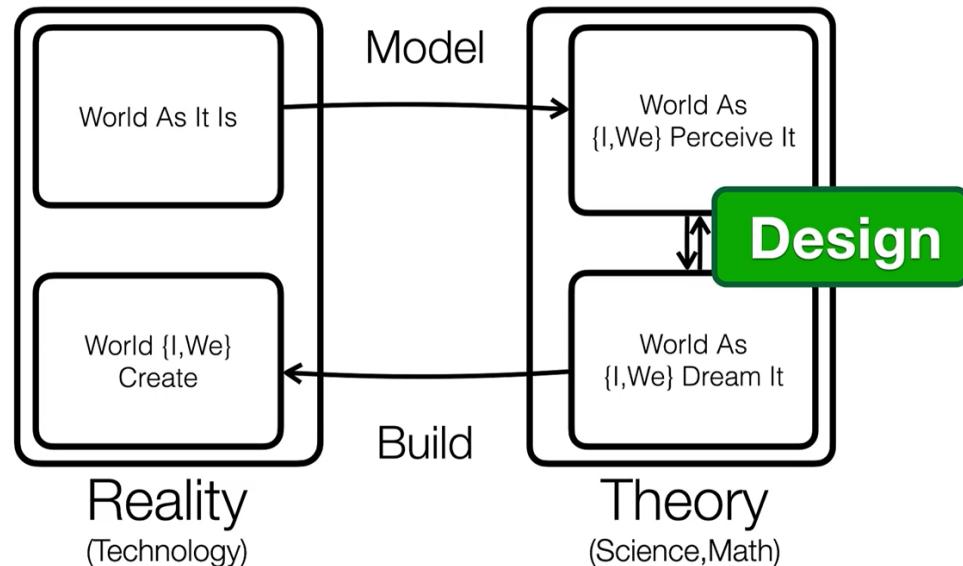
Sample 2_Redacted-1.pdf shared by Praxis I teaching team

There is a connection to the team's position when using PIAA. Specifically, how you perceive yourself affects how you perceive the world, which consequently influences how you would interpret, assess, and act. Thus, it is important to think about positionality and possible biases while using PIAA to frame the opportunity.

4.1.4. Hoover Dam

Hoover Dam is a hydroelectric power generation structure on the Colorado River. Humans perceived potential for valuable hydroelectric power from the River thus utilized scientific means to understand the geographic and mechanical information in order to create a model that could then be transformed into a dam in reality. Similarly, Hoover Dam became the name for an analytical model that allows us to perceive and interpret information from the world, understand what we are aiming for, and translate that theory into a feasible design implemented in the real world (P1--01-02--ModellingEngineering).

One (1) learning outcome in Praxis is that you **use models and theories to inform (and improve) your actions**



Slides from P1--o1-o2--ModellingEngineering

4.1.5. Toulmin Model

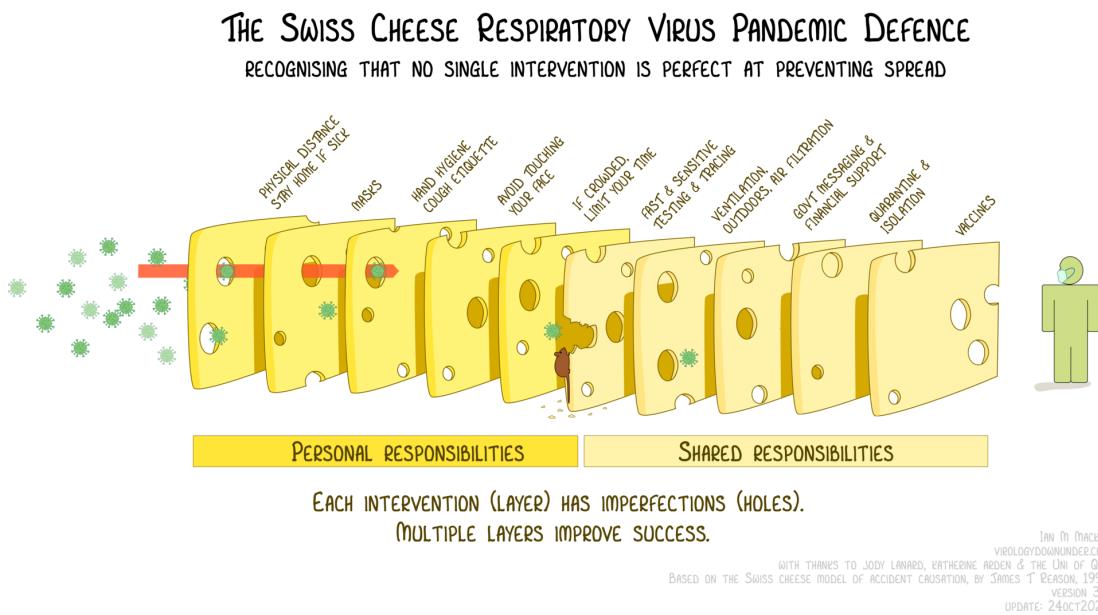
Toulmin Model is a tool for engineers to make credible claims and arguments with comprehensibility. I find it effective in terms of encouraging the readers to stay committed to unintuitive ideas.



Slides from P1--o1-o3--Building a Strong Argument

4.1.6. The Swiss Cheese Model [2]

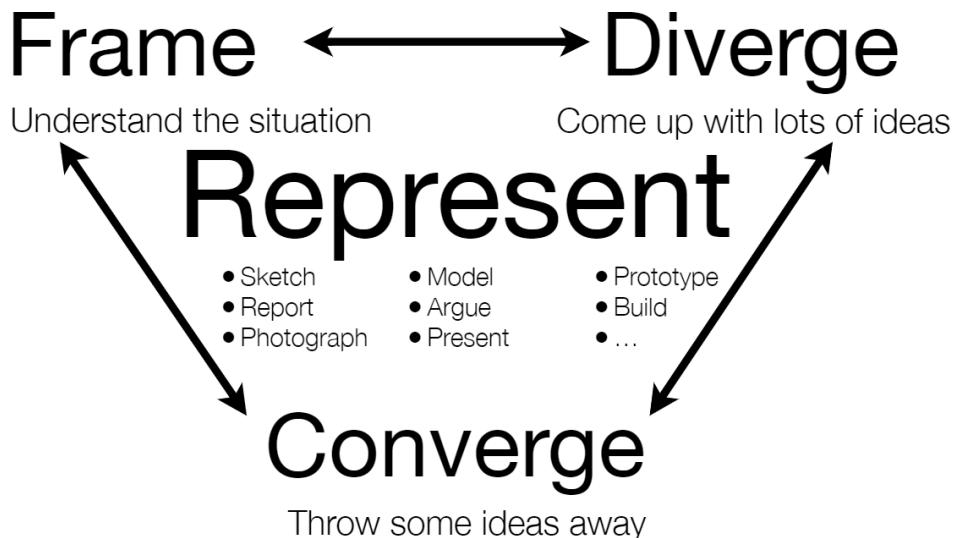
The Swiss Cheese Model is a risk management tool with a holistic thought process that can filter out different types of risks or imperfections layer by layer. Below is a good example that is relevant to the ongoing global pandemic:



The Swiss Cheese Model for the protection against COVID-19

4.1.7. FDCR

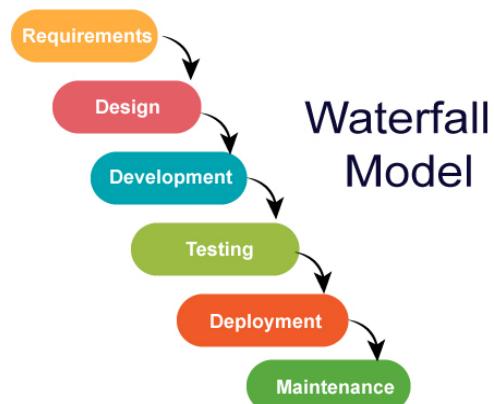
FDCR, standing for framing-diverging-converging-represent, is the most important design process utilized in Praxis. It gives a general outline that allows sufficient flexibility for the team to conduct each phase using other tools and models. For example, framing can be done using PIAA. Tools I find effective for the divergence and convergence phases will be introduced in detail in the next subsection.



Slides from Synchronous o3 in Praxis I

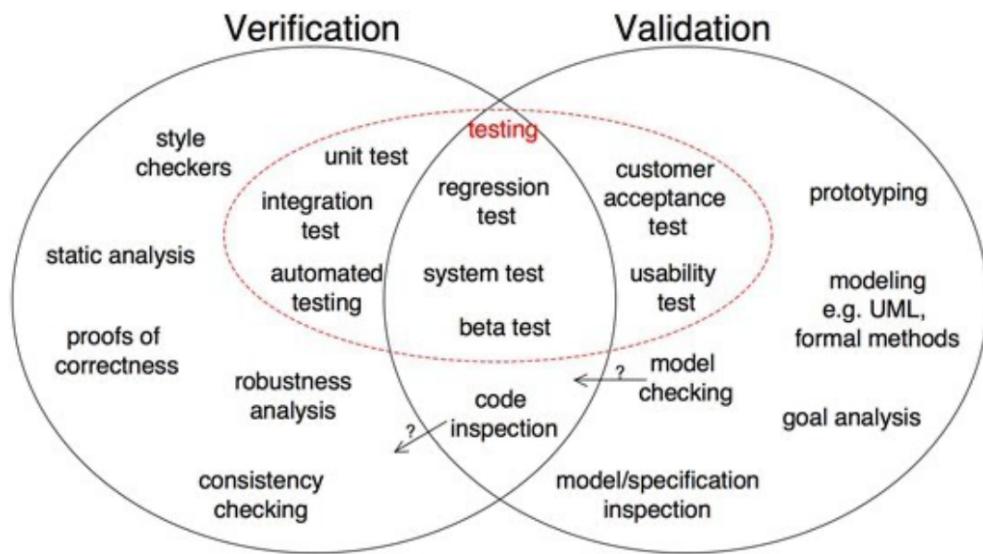
4.1.8. Waterfall Model [1]

The Waterfall Model is one of the earliest models used by IT companies to develop software. When designing software, there are lots of steps to take before going straight to coding. Specifically, the design will undergo verification and validation processes that involve prototyping and proxy testing. Waterfall Model adopts these processes and divides them into phases that are responsible for the up-to-date functionality of designs in a long run.



- Verification and Validation

The major difference between verification and Validation is that verification is about making sure the design works while validation is about making sure the team understands the stakeholders' needs thoroughly. A few examples can be found in lecture slides of Synchronous 20 in Praxis II:



A range of V&V techniques. Note that "modeling" and "model checking" refer to building and analyzing abstracted models of software behaviour, a very different kind of beast from scientific models used in the computational sciences

Slide of Synchronous 20 in Praxis II

- Advantages

One aspect I like about this model is that it has another development phase after testing, which gives the team a chance to review the performance of the design and to improve it before

launching. It also provides a maintenance phase for the team to be responsive to any feedback from the stakeholders, enhancing the design with updates and new versions.

4.1.9. More

For your information, here is a table of more models for the engineering design process that you can look up in the future if needed:

Table 1 A comparison of engineering design process models

Models	Establishing a need phase	Analysis of task phase	Conceptual design phase	Embodiment design phase		Detailed design phase		Implementation phase		
Booz et al. (1967)	X	New product strategy development	Idea generation	Screening & evaluation	Business analysis	Development	Testing	Commercialisation		
Archer (1968)	X	Programming data collection	Analysis	Synthesis	Development		Communication	X		
Svensson (1974)	Need	X	Concepts	Verification	Decisions	X	Manufacture			
Wilson (1980)	Societal need	Recognize & formalize	FR's & constraints	Ideate and create	Analyze and/or test	Product, prototype, process	X			
Urban and Hauser (1980)	Opportunity identification	Design			Testing			Introduction Life cycle management		
VDI-2222 (1982)	X	Planning	Conceptual design	Embodiment design	Detail design		X			
Hubka and Eder (1982)	X	X	Conceptual design	Lay-out design	Detail design		X			
Crawford (1984)	X	Strategic planning	Concept generation	Pre-technical evaluation	Technical development		Commercialisation			
Pahl and Beitz (1984)	Task	Clarification of task	Conceptual design	Embodiment design	Detailed design		X			
French (1985)	Need	Analysis of problem	Conceptual design	Embodiment of schemes	Detailing		X			
Ray (1985)	Recognise problem	Exploration of problem	Define problem	Search for alternative proposals	Predict outcome	Test for feasible alternatives	Judge feasible alternatives	Specify solution		
Cooper (1986)	Ideation	Preliminary investigation	Detailed investigation	Development	Testing & Validation	X	Full production & market launch			
Andreasen and Hein (1987)	Recognition of need	Investigation of need	Product principle	Product design		Production preparation	Execution			
Pugh (1991)	Market	Specification	Concept design			Detail design	Manufacture	Sell		
Hales (1993)	Idea, need, proposal, brief	Task clarification	Conceptual design	Embodiment design	Detail design		X			
Baxter (1995)	Assess innovation opportunity	Possible products	Possible concepts	Possible embodiments	Possible details		New product			
Ulrich and Eppinger (1995)	X	Strategic planning	Concept development	System-level design	Detail design		Testing & refinement	Production ramp-up		
Ullman (1997)	Identify needs Plan for the design process	Develop engineering specifications	Develop concept	Develop product				X		
BS7000 (1997)	Concept		Feasibility	Implementation (or realisation)						
Black (1999)	Brief/concept	Review of 'state of the art'	Synthesis	Inspiration	Experimentation	Analysis / reflect	Synthesis	Decisions to constraints Output		
Cross (2000)	X	Exploration	Generation	Evaluation		Communication	X			
Design Council (2006)	Discover	Define	Develop	Deliver		X				
Industrial Innovation Process 2006	Mission statement	Market research	Ideas phase	Concept phase	Feasibility Phase		Pre production			

Slides from Synchronous o2 in Praxis II

4.2. Divergence Tools

4.2.1. Biomimicry

Biomimicry is a tool that is most helpful when designing for structural or functional requirements. It also requires the overall team to have a profound understanding and knowledge of organisms such as plants and animals in nature in terms of their biological functions and to be able to relate these functions with the features of potential designs.

The successful engineering practice of using biomimicry was to diverge on designs for outdoor music stands that give music performers better methods to display music sheets in windy outdoor environments. There were some ideas that inspired active follow-up discussions. For example, octopuses have suction cups on their feet that could grab and grip easily, which inspired the team to consider implementing rubber suckers on the bottom of the music stand so that it could resist wind gusts by holding the ground tightly. Another requirement was that the structure should allow users to carry around easily, then hollow structures were brought up by a teammate who was familiar with how birds have hollow bones that reduce self-weight and make it better for flying. Last but not least, when we were diverging upon ways that could display paper in front of someone's face, we came across angular fish which hangs a part of its body with support connecting to its head instead of any vertical support.



- The music stand should be able to resist wind like a tree >>> a root-like structure for it to stand on the ground
- octopuses feet >>> anchor the stand using suction
 - claws to anchor (more all-terrain)
- flower petals for storage >>> open like flower petals
- venus flytraps for securing music >>> clip mechanism
- muscles/tendons for securing music >>> control a clip using a foot pedal attached by string
- birds have hollow bones >>> hollow structure for portability
- sunflowers follow the sun >>> adjust viewing angle by adding a lamp
- angler fish have a dangly lamp in front of their face
- flowers that bloom every day >>> portability
- cactus >>> secure music to a cactus by stabbing it

Candidates and Tools Critique, Praxis I

4.2.2. Wishing

Wishing is a tool that I recommend using at the beginning of the divergence process. To use this tool, the users are asked by prompts such as “wouldn’t it be nice if...” along with any constraint you wish could disappear. This tool explores creative potentials as if there were no constraints that could limit the scope of the designs. When the team is diverging on potential designs, of course, there can be a lot of realistic factors that restrain our creative ideas from bursting out due to the nature of an opportunity. However, what if some of the conceptual constraints do not necessarily need to exist if we think out of the box? Using wishing, the team gets to generate a broader range of possible ideas than before. Even though some of them might not be realistic, the team gets more options to develop upon and choose from.

An example also comes from the engineering practise of designing for music stands during Candidate and Tools Critique. In the image below, one of the high-quality takeaway ideas was replacing paper sheets with digital display devices to avoid letting the wind blow away the paper.

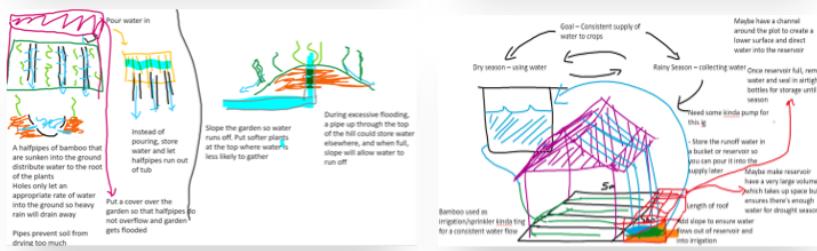
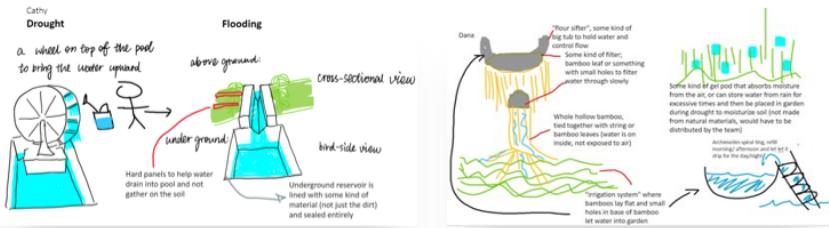
- No cost associated with materials
 - expensive, lightweight and sturdy materials
- Don't need actual paper sheets
 - digital sheet music (ipad, tablet, etc.)
- No technological constraints
 - project music onto the particles in the air
 - the music sheet that can float or be projected in the midair
- I wish the musicians were all the same height
 - music stand doesn't have to be adjustable
 - the viewing angles don't have to be adjustable
- I wish we didn't have to consider the musician's comfort
 - have everyone wear their stand around their neck so it's always at the right height; add cushioning for comfort

Google docs notes from Candidates and Tools Critique, Praxis I

4.2.3. Brainwriting 6-3-5

Brainwriting is a tool that my teams found really powerful in terms of giving everybody space to think as well as communicating and exchanging ideas through drawing and sketching. To begin, we need a small amount of space for each person either on slides virtually or on paper in person. We usually give each round about 10-15 minute and switch to the next person's work and leave some feedback at the blank regions. The process is over when the team finishes a full cycle.

One successful example in using this tool was during the divergence process of the water-regulation opportunity in Praxis II:



Divergence: Brain writing 6-3-5 (I)

- For both drought season and flooding season
- Good tool for divergence at the very first stage
- Allows simple sketches or drawings
- Provides an opportunity for everyone to express their ideas

Slide from Beta Release, Praxis II

4.2.4. Attribute Listing

Attribute listing is an effective tool that decomposes the opportunity requirements into several pieces of features. In general, it requires three steps. Examples from designing for the music stand will be given.

Step 1: The opportunity is divided into detailed attributes that the candidate designs are expected to meet. In the context of the music stand, my team broke the music stand up into sections including the sheet holder, the stand, and the base. Each section was then conceptualized into attributes that it was expected to possess. For example, the sheet holder has to secure sheet music, the stand has to stay upright, and the base has to be stable.

Step 2: Each attribute is assessed by its effectiveness in improving the design. The ones that are not enhancing the performance of meeting the requirements are weeded out.

Step 3: Each attribute is scrutinized and weighted based on its importance for the design. The degree of value is adjusted accordingly.

This tool is recommended to be used in conjunction with other divergence tools for best performance. I also recommend using it towards the end of our divergence since it allows the team to collect all ideas and systematically categorize them. In designing for music stands, my team used it together with a morph chart (shown below) to better link expectations and detailed design concepts together.

Attributes	Designs				
hold music				pleated	
secure music sheet/protect from wind		magnets	metal flaps around sheets	foot pedal to control opening and closing of the clip	clipboard clip (suited for one-handed use)
stay upright	stand attached to neck				
be anchored	person's weight >> heavy weights	suction cups	strings and pegs stabbed into the ground		
adjustable height	hollow tubes nested within each other that can be extended		truss structure	tripod	
easy to transport	truss structure	hollow tubes		tripod	
handle	carrying bag/strap				

Google docs notes from Candidate and Tool Critique in Praxis I

4.2.5. Reverse Brainstorming

Reverse brainstorming is a diverging tool that enables the team to make sufficient consideration in terms of risk management and factor of safety. It starts with brainstorming all the possible aspects that could go wrong, and address each aspect with corresponding solutions.

This is a valuable tool that I recommend the team using towards the end of a diverging process. It is all known that the factor of safety is an important aspect to consider, but teams often have a lack of consideration for one or more scenarios of risks after finishing a whole engineering design process. As one example, my team in Praxis II did not use this tool to conduct risk management. During the showcase, we were asked a lot of questions about the failing point of the material and the factor of safety of some vulnerable regions of the structure, which is something we totally did not expect to get and did not have good answers to respond to. However, my team in Praxis I did manage several possible risks using this tool and found it helpful in coming up with thoughtful features to add to the candidate designs.

Reverse brainstorming

- music falls over
 - wind
 - clips or pins (see secure music section from morph charts)
 - structure collapses
 - sturdy materials (metal)
 - rigid joints
 - sheets fly out/slip off
 - see *secure music* from morph chart
- Stand doesn't fit in the space given
 - foldable (from biomimicry)
- stand falls over
 - see *be anchored* from morph chart
 - spikes-stab the stand into the ground

Google docs notes from Candidate and Tool Critique in Praxis I

4.2.6. SCAMPER

It is always good to use SCAMPER when the team already has some valuable ideas and tries to improve upon previous ideas instead of coming up with something entirely new. Specifically, SCAMPER stands for

- Substitute: What aspect of the design can you substitute in order to improve the design?
- Combine: What could you combine with to maximize the performance of the design?
- Adapt: How would you adjust the design to make it serve another purpose? What other context could you think of?
- Modify: What aspect of the design can you change or strengthen?
- Put to another use: Can you use this design somewhere else?
- Eliminate: How would you simplify this design?
- Reverse: What if you want the design to behave like the exact opposite of what it is right now?

Ancient Egyptian Irrigation			
Bamboo Irrigation (slide 17 and 18)			
Substitute	Substitute a half pipe for a pipe	Substitute	Substitute ground reservoir (dirt) with half-pipe of different material (half bamboo)
Combine	Combine irrigation system with a water storage system	Combine	Add a roof or something floating (a plant?) over the channels to prevent evaporation
Adapt	Adapt the pipes to control the flow of water	Adapt	Adapt canals to be small-scale for small garden
Modify		Modify	Make channels thin and deep to prevent evaporation
Put to other Purposes	Use bamboo as a roof	Put to other Purposes	Use the channels to divert water in the rainy season
Eliminate	Eliminate bamboo and use a channel in the ground	Eliminate	Eliminate soil and plant plants in the water
Reverse		Reverse	

Divergence: SCAMPER on reference designs and current ideas

Slide from Beta Release, Praxis II

4.2.7. Functional Decomposition

Functional Decomposition is one of my favourite tools, especially when using it with ?. It requires the team to break down the requirements into conceptual functions or components so that the team can further identify possible means to achieve corresponding functions. The chart below is a slide from Mar 15 synchronous lecture in Praxis II. On the left are the main verbs about “what do you want the design to do”, and on the right are mainly adjectives or nouns that describe your “object of interest”.

Class (Primary)	Secondary	Tertiary	Correspondents	Class (Primary)	Secondary	Tertiary	Correspondents
Branch	Separate		Isolate, sever, disjoin	Material	Human		Hand, foot, head
	Divide		Detach, isolate, release, sort, split, disconnect, subtract		Gas		Homogeneous
	Extract		Refine, filter, purify, percolate, strain, clear		Liquid		Incompressible, compressible, homogeneous,
	Remove		Cut, drill, lathe, polish, sand	Solid	Object		Rigid-body, elastic-body, widget
Channel	Distribute		Diffuse, disperse, dissipate, diverge, scatter		Particulate		
	Import		Form entrance, allow, input, capture		Composite		
	Export		Dispose, eject, emit, empty, remove, destroy, eliminate	Plasma			
	Transfer		Carry, deliver				
	Transport		Advance, lift, move	Mixture	Gas-gas		
	Transmit		Conduct, convey		Liquid-liquid		
Connect	Guide		Direct, shift, steer, straighten, switch		Solid-solid		Aggregate
	Translate		Move, relocate		Solid-Liquid		
	Rotate		Spin, turn		Liquid-Gas		
	Allow DOF		Constrain, unfasten, unlock		Solid-Gas		
Control	Couple		Associate, connect		Solid-Liquid-Gas		
	Join		Assemble, fasten	Signal	Colloidal		Aerosol
	Link		Attach		Status		
	Mix		Add, blend, coalesce, combine, pack		Auditory		Tone, word
Magnitude	Actuate		Enable, initiate, start, turn-on		Olfactory		
	Regulate		Control, equalize, limit, maintain		Tactile		Temperature, pressure, roughness
	Increase		Allow, open		Taste		
	Decrease		Close, delay, interrupt		Visual		Position, displacement
	Change		Adjust, modulate, clear, demodulate, invert, normalize, rectify, reset, scale, vary, modify		Control	Analog	Oscillatory
	Increment		Amplify, enhance, magnify, multiply			Discrete	Binary
	Decrement		Attenuate, dampen, reduce	Energy	Human		
	Shape		Compact, compress, crush, pierce, deform, form		Acoustic		
	Condition		Prepare, adapt, treat		Biological		
	Stop		End, halt, pause, interrupt, restrain		Chemical		
	Prevent		Disable, turn-off		Electrical		
	Inhibit		Shield, insulate, protect, resist	Electromagnetic	Optical		
Convert	Convert		Condense, create, decode, differentiate, digitize, encode, evaporate, generate, integrate, liquefy, process, solidify, transform		Solar		
Provision	Store		Accumulate	Hydraulic			
	Contain		Capture, enclose	Magnetic			
	Collect		Absorb, consume, fill, reserve	Mechanical	Rotational		
	Supply		Provide, replenish, retrieve		Translational		
Signal	Sense		Feel, determine	Pneumatic			
	Detect		Discern, perceive, recognize	Radioactive/Nuclear			
	Measure		Identify, locate				
	Indicate		Announce, show, denote, record, register	Thermal			
	Track		Mark, time				
	Display		Emit, expose, select				
Support	Process		Compare, calculate, check				Overall increasing degree of specification →
	Stabilize		Steady				
	Secure		Constrain, hold, place, fix				
	Position		Align, locate, orient				

There are many examples of using Functional Decomposition. If we want to design for a vacuum cleaner, functions can be broken down into the following:

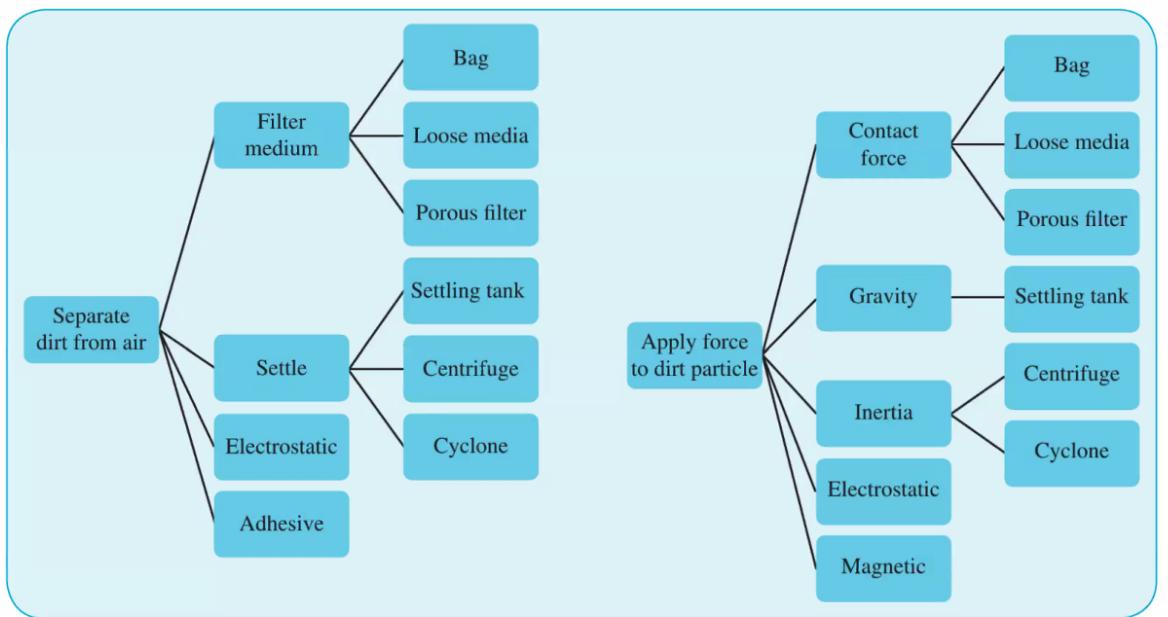


FIGURE 2 Two alternatives for the functional decomposition of the function “separate dirt from air.”

McCahan et. al., *Designing Engineers an Introductory Text*, Wiley, 2015.

My team in Praxis II also use this tool when designing for means to collect and transport water:

Water Collection: Functional Decomposition

Channel	-->	Transfer	-->	Carry, Deliver
	-->	Guide	-->	Direct
Provision	-->	Store	-->	Accumulate
	-->	Collect	-->	Reserve
	-->	Supply	-->	Provide, Replenish
Support	-->	Secure	-->	Constrain
	-->	Stabilize	-->	Steady
Energy	-->	Mechanical	-->	Rotational

After breaking down the functions, TRIZ Comparison Table is used to lookup methods that resolve corresponding contradictions. I normally like to use the website: http://triz40.com/TRIZ_GB.php.

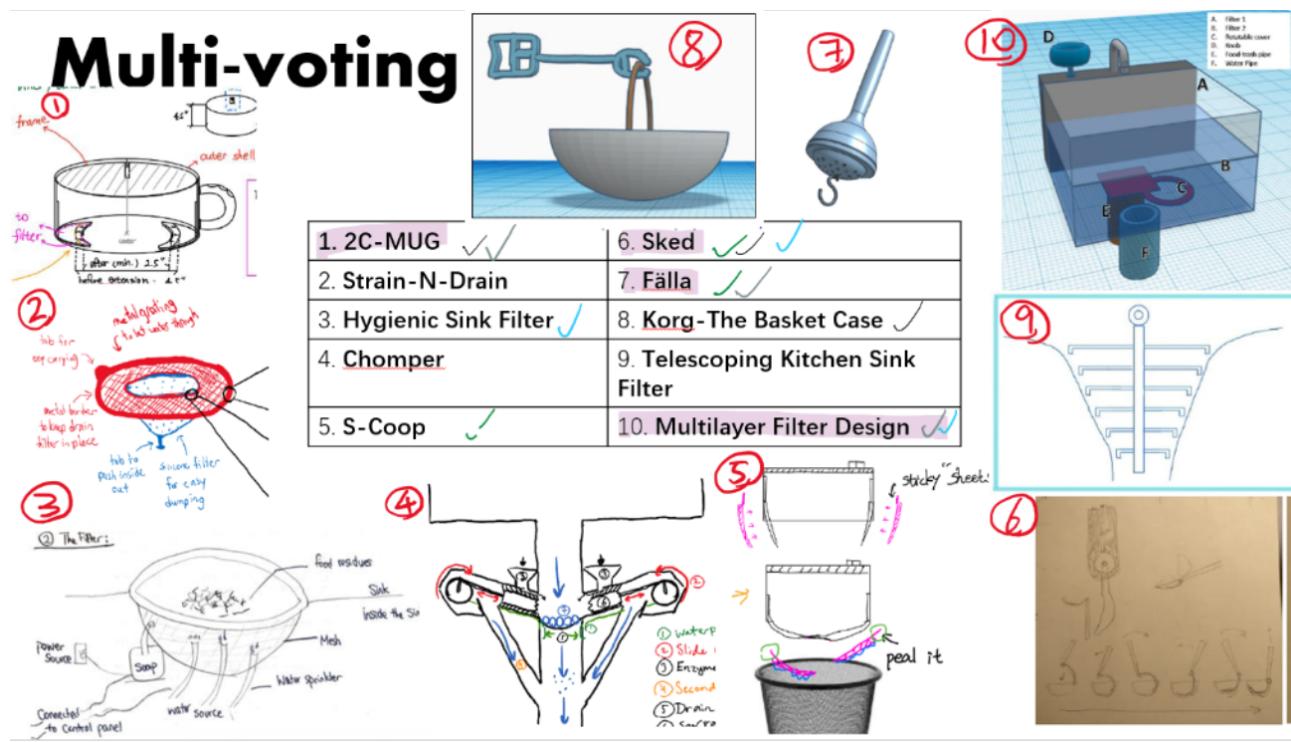
		Worsening Feature ↓	Physical											Duration of Action of Moving Object		Duration of Action of Stationary Object		Speed		
			Improving Feature ↓	Weight of Moving Object	Weight of Stationary Object	Length/Angle of Moving Object	Length/Angle of Stationary Object	Area of Moving Object	Area of Stationary Object	Volume of Moving Object	Volume of Stationary Object	Shape	Amount of Substance	Amount of Information						
		1	2	3	4	5	6	7	8	9	10	11	12	13	14					
Physical	1	Weight of Moving Object	3 19 35 40 1 26 2	17 15 8 35 34 28 29 30 40	15 17 26 12 35 29 30	28 17 29 35 1 31 4	17 28 1 29 35 15 31 4	28 29 7 40 35 31 2	40 35 2 4 7 7	3 35 14 17 4 3 5 40	31 26 26 7 2 10 5 40	2 5 7 4 34 10 10	10 5 34 16 2 16 2	10 5 28 35 16 2	15 2 25 19 38 18					
	2	Weight of Stationary Object	35 3 40 2 31 1 26	17 4 30 9 35 5	17 95 9 31 13 3 5	17 3 30 7 35 4 14	17 14 3 35 30 4 9 40 13	14 13 3 40 35 5 30	31 35 7 3 13 30	13 7 3 30 35 31 29 10	35 31 5 16 25 2	28 13 7 26 2 17	3 35 10 12 4 17 14	40 35 31 6 19 27 2	3 35 17 3 36 2					
	3	Length/Angle of Moving Object	31 4 17 15 34 8 29 30 1	1 2 17 15 30 4 5	1 17 15 24 13 30	15 17 4 14 1 3 28 30 5	17 3 7 15 3 1 4 29	17 14 7 4 3 35 13 1 30 2	17 31 3 19 14 4 30	1 35 29 3 30 10 17 14 12	35 3 4 1 40 30 31	28 1 10 32 17 13 15	19 17 10 1 2 2	10 35 1 3 19 14 12 4 3	14 1 13 4 17 2					
	4	Length/Angle of Stationary Object	95 30 31 8 28 29 40 1	35 31 40 2 28 29 4 3	3 1 4 19 17 35 35	17 40 35 10 1 31 4 7	35 30 14 7 15 17	14 35 17 2 4 7 3	13 14 15 7 14 14 17	4 3 31 25 17 14	7 17 2 22 26 13	35 3 29 2 31 7 19	35 10 1 3 2 25 4 5	3 14 4 13 16 31 9						
	5	Area of Moving Object	31 17 3 4 1 18 40 14 30	17 15 3 21 2 4 29	14 15 4 18 1 17 30 12	14 17 15 4 13		17 1 4 3 24 5 2	14 17 7 4 13 1 31 3 18	14 17 7 13 4 31 30 1 36	35 4 14 17 15 34 29 13 1	31 30 3 13 6 29 1 5 19	17 15 14 32 5 2	3 19 18 1 6 1 3 19 2 6 5	14 3 34 29 28 10 3					
	6	Area of Stationary Object	14 31 17 19 4 13 3 12	35 14 31 30 17 4 16	17 19 3 13 1 14	17 14 3 4 7 9 24 13 26	4 31 7 19 15 14 3 13		17 16 14 7 30 13 26	14 26 26 13 4 35 17	17 5 4 7 28 26 14	26 17 2 13 30 35 7 24	13 19 37 10 35 14 5	10 2 30 25 13 37 26 5	26 28 17 13 14 5 2 35 3					
	7	Volume of Moving Object	31 35 40 2 30 29 26 19	31 40 35 26 2 13 30	1 7 4 35 3 29 15 13 30	7 15 4 3 1 35 19 10	17 4 7 1 31 5 24 36 35	17 14 4 3 31 7 35		35 14 26 2 3 24 13	15 1 14 19 29 14 38 25	30 31 7 4 29 36	10 2 26 7 32 3 15 26	4 96 35 31 6 1 30 28 5	30 31 1 35 4 28 36 5	29 4 28 1 95 38 3 13 14				
	8	Volume of Stationary Object	31 30 40 35 3 2 4 19	35 40 31 9 14 13 3 4 26	14 30 15 3 4 35 2 19	35 2 30 4 14 8 19 26	15 14 4 30 13 3 7 26	14 3 7 4 30 13 15 26 17	14 35 3 13 28 2 30 7		7 35 2 30 31 13 17	35 3 31 40 5 13 17	10 7 24 28 3 15 34 26	35 19 1 38 15 34 26	35 38 15 31 3 1 34	35 40 2 28 26 28				
	9	Shape	29 30 3 10 40 8 31 35	15 3 10 31 26 35 40	4 14 29 5 15 13 2 7	17 14 4 13 5 7 31	4 17 5 2 14 32	17 14 5 2 8 2 32 4	14 4 15 3 7 29 5 13	14 4 7 1 2 35 5 32		3 31 30 9 6 5 4 22	17 7 3 32 24 1	14 26 25 30 26 31 9	3 30 28 9 5 13 5 22	15 35 10 9 18 4 1				
	10	Amount of Substance	35 40 6 16 9 2 31 18	35 40 18 5 2 8	3 29 17 35 31	14 2 18 36 14 2 40	35 31 3 17 14 2 40	15 14 17 31 35 4 30 29 18	17 31 4 16 38 24	2 15 26 18 30 31 1	35 2 36 25 38	35 7 14 3 31 38		17 37 4 31 13	35 40 34 10 3 7 18 19	35 30 31 3 12 2	26 25 29 24 34 3 36			
	11	Amount of Information	26 17 13 7 1 35 2	26 28 35 3 2 7	7 32 17 17 2 3 14	7 32 17 3 2 14	7 17 32 2 24 3 26	32 2 3 24 17 28	7 19 26 3 32 24 28 2	26 32 3 2 24 28	7 17 3 32 26 28 13	17 7 3 2 3 13 28 35		7 3 2 10 13 12 24 19	7 3 10 12 2 13 24	10 7 13 37 3 26 12 5				
Performance	12	Duration of Action of Moving Object	15 19 5 8 31 34 35	35 3 31 34 8 4 2	17 6 19 9 35 2 12 24	3 17 12 9 35 2 19 13	17 19 7 6 9 24 13	3 17 9 24 12 19 13	19 10 30 7 14 2 13	10 30 35 12 13 4 2 9	17 14 26 10 1 26 25	3 40 17 35 6 10 13	7 2 32 3 24 10 25		10 2 24 20 19 4 17 6	3 35 5 13 17 4 37 9				
	13	Duration of Action of Stationary Object	35 31 8 19 4 15 34	35 6 2 31 19 3 34	17 40 19 2 35 3 8	40 35 1 9 17 2 13	3 35 18 19 14 2	35 17 3 30 7 14	35 19 18 3 13 17 4	35 40 31 3 34 38 19 13	17 3 30 10 7 33 10 13 7	35 31 3 40 17 13 6	24 7 10 25 3 2 32	35 24 28 4 3 25 29 34		35 26 29 3 4 14 13				
	14	Speed	19 14 8 26 1 17 2 36	1 19 2 10 35 3	12 17 26 2 29 14 1	17 15 20 2 14 1	17 14 4 1 29 30 3 5 34	14 5 3 17 1 4 13	28 2 7 34 35 5 14 4	28 5 2 35 7 9 1 18	17 7 15 16 35 3 4 2	2 35 19 5 10 38 9	7 2 10 5 37 28 3	35 40 19 3 5 13	3 13 35 5 2 24					
	15	Force/Torque	8 1 9 13 37 28 31 35 18	9 13 28 1 35 40 18	17 35 9 3 14 19 28 36 29	35 28 17 9 17 40 10 37	15 17 10 14 19 3 29 39 40	1 3 17 40 37 18 9 35	12 15 9 35 37 14 4	1 18 37 35 3 2 10 36	35 10 3 40 31 34 4 14	14 18 29 28 35 3 1 6 36	13 17 37 3 1 26	19 10 2 12 26	2 10 13 3 12 19 26	13 15 9 28 12 2				
	16	Energy Used by Moving Object	26 35 19 12 31 18 5	26 35 5 12 18 31 13	26 12 15 35 17 19	35 2 19 15 28	15 19 4 3 25 14	35 2 17 14 15 3	13 35 16 29 2 17 25	3 25 34 36 35 7 2	29 2 3 12 19 15 28	35 2 34 19 19 18 16 38 30	7 2 25 24 3 37	16 28 35 6 18 26 30	26 2 35 13 6 15 12 10	15 28 13 19 5 8				
	17	Energy Used by Stationary Object	35 28 13 8 3 19	19 13 35 9 26	17 4 12 3 24 14	4 17 9 19 3 16	3 4 13 5 12 24	4 17 3 14 16 19	2 35 13 19 13 18 28 4	35 39 19 2 18 28 4 9	7 35 24 30 13 5 10 36	35 31 3 24 28 13 4 9	2 19 17 20 7 21	40 35 3 19 4 28 26 24	1 3 28 19 13 25					
	18	Power	8 38 2 25 31 19 28 35	19 2 35 31 37 36 28 30	1 17 35 10 27	17 14 1 35 4 29	19 38 35 2 3 15 25 32 17	17 19 38 13 25 6 15 4 14	19 38 2 35 6 30 15 3 14	19 35 25 36 35 40 4 3 36	29 14 15 1 40 18 24 30	35 19 38 4 3 24 37	10 28 19 12 4 26 1 21	38 35 10 4 3 4 26 1 21	15 2 28 19 5 3 14 24 1 13					
	19	Stress/Pressure	40 35 31 10 36 37 2 17	30 10 13 31 29 40 2 17	35 9 40 17 3 14 4 13	3 14 17 35 15 8	10 35 14 40 14 4 40 15	40 14 35 10 17 28 15 3	35 10 40 3 37 17 3	35 17 4 40 3 15 14 4 17	35 4 40 3 30 30 24 14	35 10 25 31 14 31 15	28 2 26 7 24 14 13 12 5	19 3 35 4 13 14 2	3 14 35 9 2 5 12	35 17 24 13 6 14 29 26				
	20	Strength	40 31 17 6 1 35 3 4	40 31 2 1 17 26 35 3	17 35 40 1 4 15 8	17 35 9 37 14 4 40 15	14 17 3 7 19 4 40 5	14 17 9 40 3 4 13	4 7 17 14 35 10 15 31	13 35	40 4 9 35 7 13 35	30 17 31 9 17 30 25	17 2 32 3 28 13 29 3	35 40 3 26 26	35 3 5 24 26 4 13 40	14 26 8 13 12 26 2				
	21	Stability	40 35 31 5 1 39 17 24 6	40 31 2 14 4 39 1 24 4	17 1 35 13 15 28 4 25	17 4 9 35 37 13 1 40	31 13 35 17 4 3 2 12	35 31 4 3 39 13 17	24 5 39 35 10 19 28 25	35 40 24 31 25 14 5	1 4 35 17 7 3 18 21 7	5 24 31 40 35 15 39 13	2 7 10 35 24 5	10 13 5 35 4 17 7 40	10 40 3 39 24 10 33 15	40 28 25 13 24 10 33 15				
	22	Temperature	36 31 6 35 36 30 22 19	31 35 3 32 40	15 19 3 35 3 17	19 3 15 31 9 35 4 1	3 35 40 19 18 17 39 31	19 38 30 24 17	35 3 31 40 16 38 2 34	35 40 31 4 6 30	14 19 32 39 3 22 31	30 31 3 35 39 17 15 19	5 37 7 10 26 19 32	19 15 13 39 1 18 30 9 3	19 36 40 3 9 1 13 2 35	28 14 36 2 30 19 13 3				
	23	Illumination Intensity	19 1 24 32 31 1 39 35	35 32 2 19 31 1 5 30	14 19 32 35 17 24 1	14 17 32 35 24 19 1	14 17 24 35 19 32 26 4 1	14 17 24 35 26	14 24 13 10 19 2 32 35 4	14 13 24 35 19 2 32 35 4	3 30 13 24 19 10 2 32	1 19 35 14 22 5 14 1	2 25 19 32 7 24 28 3	19 2 6 35 28 4 25	2 6 10 35 28 4	19 10 13 28 35 4 5				

Mar 16 Synchronous Lecture in Praxis II

4.3. Convergence Tools

4.3.1. Multi-Voting

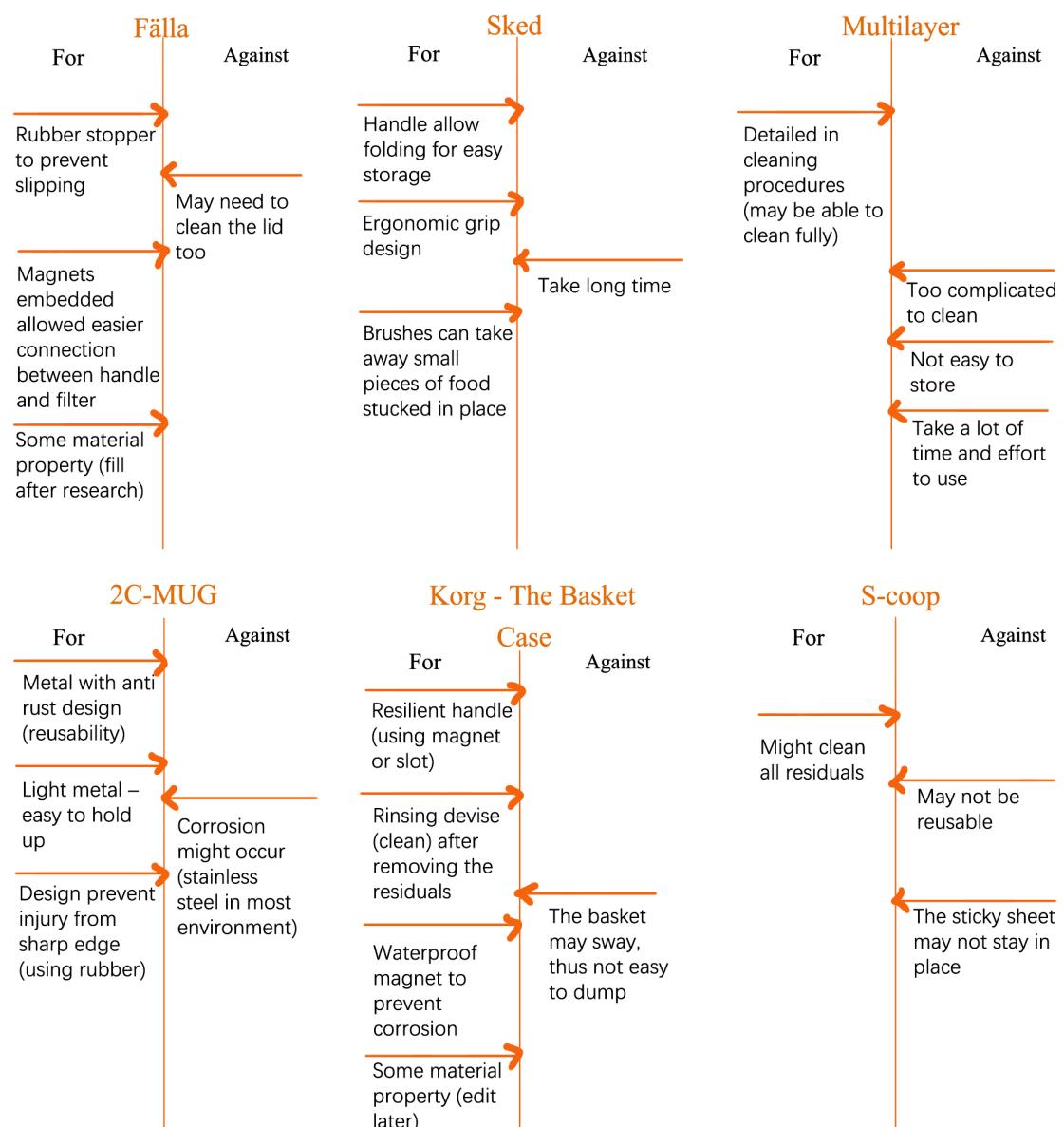
Who doesn't like some democracy? With multi-voting, the team can quickly decide on a smaller range of options than before. Thus, it is recommended to use this tool at the very beginning to filter out those designs that are relatively less qualified.



4.3.2. Force-Field Analysis

Force-Field Analysis is similar to “listing pros and cons”, but it requires the team to list them for every design. In the end, there will be a “free-body diagram” for each design and the team needs to examine whether the overall force is “for” or “against”. The team should also attempt to neutralize the forces against and increase the forces for.

An example can be given from the practice of recommending a kitchen sink filter:



4.3.3. Proxy Testing

Proxy-testing is a typical convergence step that no team wants to miss out on. It gives practical information about how well each design would perform in real life in a way that is more tangible than secondary research. In general, the closer to reality, the better the proxy test is. However, proxy tests do not have to be highly similar to reality. Instead, each test should be broken down to one purpose and target at testing one characteristic of the designs. Thus, it usually makes sense to me to conduct one test for each critical metric/objective. I can think of a couple of steps for a team to conduct proxy tests:

- Step 1: Design Proxy Tests based on Objectives

Critical Objective 1: Remove the food residue thoroughly with shorter cleaning time

- Test 1:

- Measure 20ml of rice grain with a measuring cup and place it in the filter model.
- Use the designed prototype of each design and perform the cleaning process in 10 seconds
- Compare the amount of rice grains left by counting the number of grains.



Critical Objective 1: Remove the food residue thoroughly with shorter cleaning time

- Test 2:

- Measure approximately 10ml of wet tea leaves and repeat the procedures of the previous test for 10 seconds.

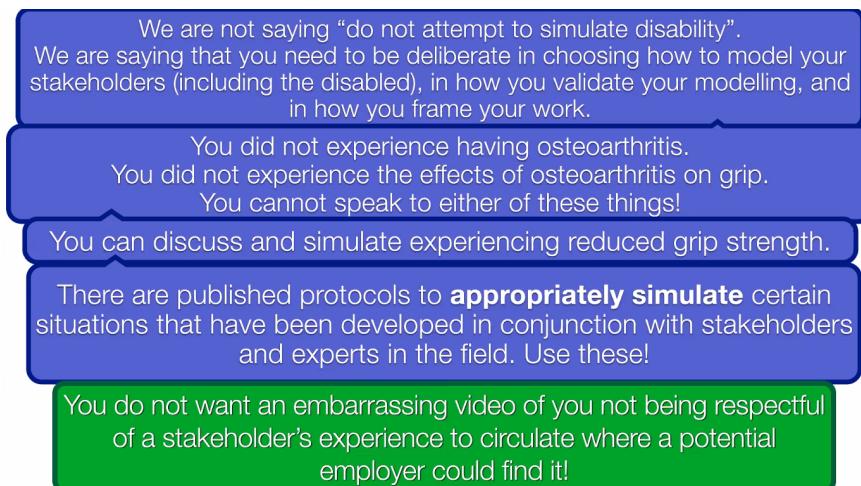


- Step 2: Filling the Comparison Matrix with Test Results

Measurement Matrix – Test Result

Candidates	Modified Reference Design	Falla	Sked	2C-MUG	Korg
Rice: Amount Left After 10 sec (grains)	0	0	Around 20	0	0
Tea: Amount Left After 10 sec (leaves)	3-4	3-4	10+	3-4	4-6
Duration For cleaning (seconds)	5	5	10	15	10

It should be noted that the example I am using is to design a household product which is the best and easiest scenario to conduct proxy testing. For some opportunities involving vulnerability or even double vulnerability, “generating inappropriate tests that can be disrespectful to your stakeholders will do a lot more harm than good” (Mar 19 lecture slide). For example, for an opportunity involving Parkinson patients, it is extremely disrespectful to conduct proxy tests by imitating behaviours with the disease. In fact, as Professor Sheridan said in one lecture, disability simulation is impractical because people with disability have a long time dealing with the experience and might undergo different levels of psychological frustrations that a test cannot simulate (Mar 22 lecture).



4.3.4. Pairwise Comparison

Pairwise Comparison along with a Pugh Chart is a common convergence tool being used when there is a smaller range of candidates. The team is required to fill the comparison matrix with details of how well each candidate meets the detailed objectives, and then fill the Pugh Chart with results comparing each candidate with the reference design: “+”, “-”, or “o”.

- Step 1: Comparison against DOs

Convergence by Objectives

- Other Objective 4: Can clean any type of kitchen drain filters
 - The design must have characteristics to accommodate filters with various sizes and structures. Evaluation is informed by the design description.

Falla	Sked	2C-MUG	Korg
<ul style="list-style-type: none">• Falla can only clean specific filters as the size of the lid is fixed	<ul style="list-style-type: none">• Sked can clean the filters that are big enough for the spoon to fit in, it is however likely for the filter to be smaller than the spoon.	<ul style="list-style-type: none">• 2C-MUG can clean the filters with size 6.35 cm (2.5") to 11.43cm (4.5")	<ul style="list-style-type: none">• Korg is limited to clean the filter that have a handle, which most filter do not consist of.

Convergence by Objectives

- Other Objective 5: Should be safe and ergonomic
 - The design must not cause any physical injuries or allergies. Evaluation is informed by both the design mechanism and research.
 - The design must have at least one ergonomic feature based on the design description.

Falla	Sked	2C-MUG	Korg
<ul style="list-style-type: none">• Falla is designed with a rubber stopper on the handle, which prevent it to roll down the table• However, Falla consist of a hook, which is dangerous	<ul style="list-style-type: none">• No potential risk were found for sked	<ul style="list-style-type: none">• The rubber ring is designed to prevent injury from sharp metal edges	<ul style="list-style-type: none">• The handle for the prototype is made of heavy material, and can cause severe injury if dropped from the height of the sink to someone's feet.

- Step 2: Filling the Pugh Chart

Pugh Chart

Modified Reference Design	Falla	Sked	2C-MUG	Korg
Rice: Amount Left After 10 sec	0	0	-	0
Tea: Amount Left After 10 sec	0	0	-	0
Duration For cleaning	0	0	-	-
Reactivity	0	0	0	-
Safety	0	-	0	0
Durability	0	-	-	-

Note: This example Pugh Chart combines the results from proxy tests (first 3 rows) and the results from Pairwise Comparison (last 3 rows).

Another example of the Pugh Chart (the team communicated the reasons for each sign verbally):

First Option	DO3: Water Storage Time	DO5: Time/Effort Collecting Water	DO6: Local Materials
Reference Design: Water Suitcase	0	0	0
Bicycle	+	+	-
Tricycle	+	+	-
Scooter	+	0	-
Push barrel of water	-	-	+
Channels from well	-	+	+
Water wheelbarrow	0	-	0
Water jacket	0	-	-
Water backpack	0	0	+
Roof to reservoir	-	+	+
Condenser	+	+	-
Barrel rolled with track	+	0	-
Balloon tank	0	0	-

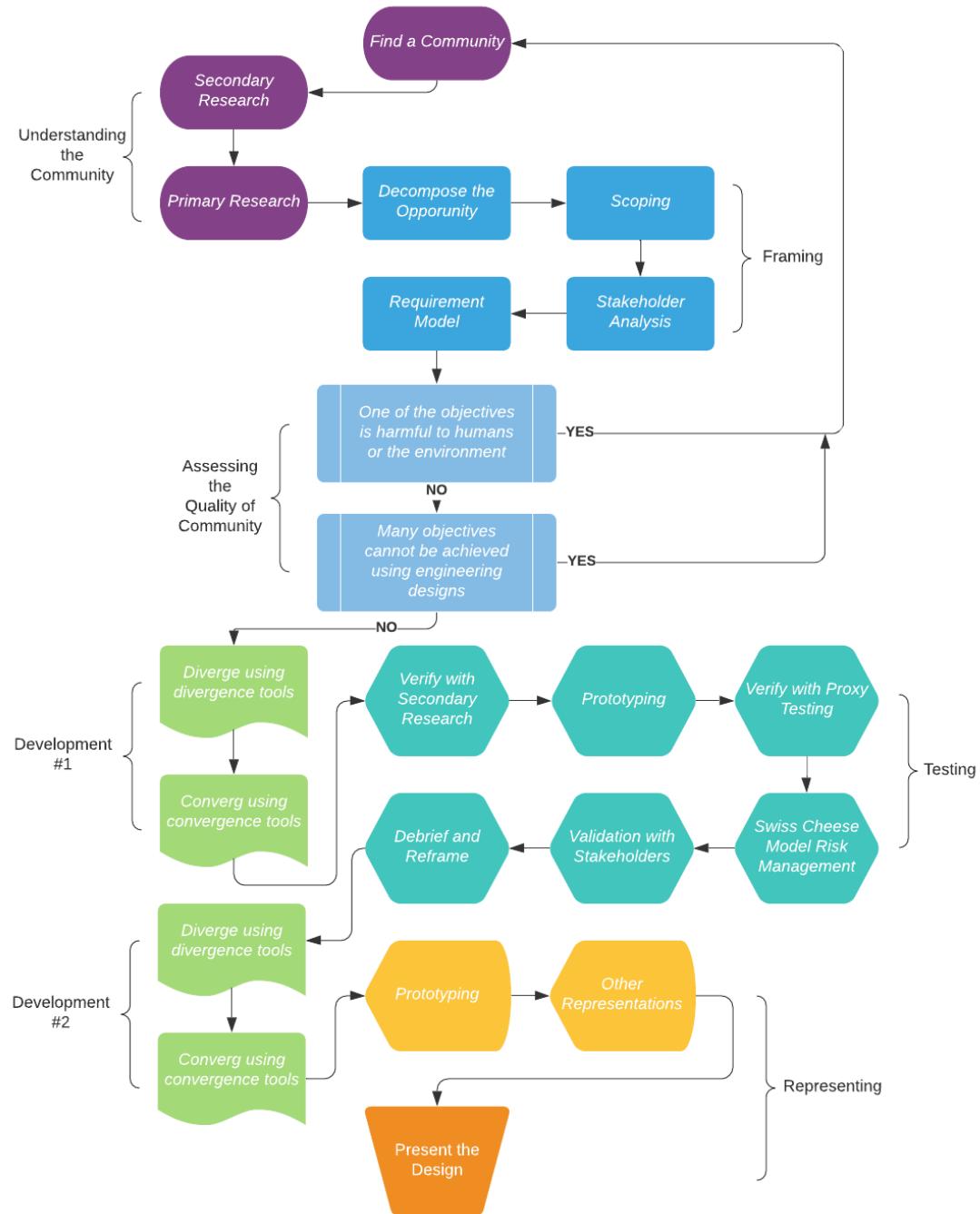
Order of FDCR Activities:
 1. Brainwriting 6-3-5
 2. SCAMPER on reference designs and current ideas
 3. Wishing
 4. Biomimicry
 5. Multi-voting
 6. Brainwriting 6-3-5
 7. Pairwise Comparison
 8. Functional Decomposition

- Bicycle with water tank on back
- Tricycle with water tank
- Scooter with water tank
- Push barrel of water (with sticks connected to roll)
- Pull barrel of water, like suitcase
- Channel/Tunnels from water source to town
- Big barrel, rolled (possibly with track)
- Water wheelbarrow
- Water Jacket
- Water Backpack
- Roof to reservoir
- Condenser
- Balloon tank (use a balloon, wings, etc. to reduce the weight of the water)

Pugh Chart from Beta Release, Praxis II

5. Personal Engineering Design Process

The purpose of this section is to compile a complete engineering design process that I find most helpful for myself based on experience in previous engineering design practices. It can potentially prevent the future me from forgetting the process and falling back to square one with no plan or idea to start with. Although the design process could be placed after the positionality section because of its high relevance to my characteristics and skills, it is placed after the TMFs section because I may refer back to some of the tools and models.



Flowchart of my personal engineering process

5.1. Find a Community

The team should first diverge on a range of different types of communities, rank them in terms of priority based on the team's positionality, and contact a proper amount of communities in a respectful way.

High Priority
-Alzheimer's community - https://alzheimer.ca/peel/en/home
-Bob Anderson (choir teacher w/ Alzheimer)
-Refugees/donations (Fresh Start Project) - Nancy Milton
Medium Priority
-Gym/fitness Community
-Music rehearsals/online learning
Low Priority
-Music recording/performance
-Homeless shelters
-Women's shelters>

Process work of how my team in Praxis II started with finding communities

5.2. Understanding the Community

5.2.1. Secondary Research

Secondary Research is the main method that the team should depend on when trying to understand the community. Research can be found from credible websites, journals, books, and even the official website of the community if it exists. Doing sufficient secondary research can also smooth the interaction with the stakeholders which makes the team professional.

5.2.2. Primary Research

Primary Research comes from direct interactions with representatives of the community through face-to-face conversations, virtual meetings, phone calls, or emails. It should be noted that it is important for the team to use people-first language, and it is inappropriate for the team to go directly such as “What are your problems?”. The team should enter the conversation in a respectful way without making any assumptions about the community. For example, it is appropriate for the team to ask the representatives about their experience in the community, what their daily life looks like, and showing interest in topics that they bring up. Also, keep in mind that the team should not make any promise about being able to improve the current situation.

5.3. Framing

5.3.1. Decompose the Opportunity

After gathering enough information about the community, the team should organize and categorize it in terms of different types of actions that a candidate design is expected to do. For example, if the community might potentially need a design that can store and transport, it helps if the team can decompose the opportunity separately in terms of “store” and “transport”.

5.3.2. Scoping

Keeping the team's positionality in mind and also considering teammates' skills and interests, the opportunity is scoped into only one aspect so that the team can better handle it.

5.3.3. Stakeholder Analysis

Identify both primary stakeholders and secondary stakeholders. Then analyze their roles and relationships in the community along with what they do in the current situation.

5.3.4. Requirement Models

Identify all the requirements that a candidate design needs to meet and turn them into high-level objectives. Decompose each high-level objective into detailed objectives and identify their corresponding metrics, constraints, and criteria.

5.4. Assessing the Quality of the Community

5.4.1. Morality Check

My positionality requires the opportunity to be safe for humans and the environment. If it is not, the team should find another community.

5.4.2. Is this an Engineering Opportunity?

Some opportunities require solutions related to social changes or political science. Make sure the opportunity can be solved by an engineering solution.

Note: for me, other factors such as the level of engagement of the stakeholders or the size of the community do **not** matter so much that could make me change a community.

5.5. Development #1

5.5.1. Divergence

Use the tools that I commented to be suitable at the beginning of the divergence process.

5.5.2. Convergence

Use the tools that I commented to be suitable at the beginning of the convergence process, and converge into around 3-4 designs with different types.

5.6. Testing

5.6.1. Verify with Secondary Research

During verification, there are lots of uncertainties that can be answered by secondary research. For example, the tensile strength of a shoulder strap can be found online and the factor of safety can be found with calculation. As well, geographic information such as the local annual rainfall can also be obtained in this step.

5.6.2. Prototyping

At this stage, the goal of prototyping is to better represent at least one characteristic of the candidate designs in order to prepare for the following proxy testing.

5.6.3. Verify with Proxy Testing

Appropriate proxy tests are designed based on the section TMFs. Any results or feedback from testing the prototype could be potentially impactful for making a change. For example, some requirements such as comfort are hard to be measured or researched and could potentially be determined through testing.

5.6.4. Swiss Cheese Model Risk Management

Using the model to identify any potential risk that could fail the designs, diverge on solutions, and modify the designs.

5.6.5. Validation with Stakeholders

Validate the candidates with the stakeholders using deliverables such as the prototypes and take notes of their feedback.

5.6.6. Debrief and Reframe

Organize and interpret the feedback. Reframe the scoped opportunity if there is a discrepancy between the stakeholders' needs and the team's understanding.

5.7. Development #2

5.7.1. Divergence

Diverge on the candidates from the convergence last time to see if there is any way to improve their performance, based on the critical requirements of the reframed opportunity.

5.7.2. Convergence

Compare the candidates and converge into one final design.

5.8. Representing

5.8.1. Prototyping

Build a new prototype or refine the existing prototype for the design. Or build the actual design (code the software etc).

5.8.2. Other Representations

Make other types of representations such as sketchings, drawings, 3D models, demo videos, and slide shows, if they can better convey design ideas.

5.8.3. Present the Design

Launch the design, or present it in a showcase etc.

Source Extracts

Note:

1. This section is for sources that have been used in the handbook without any picture.
2. All pictures from the course have been introduced with specific locations of where I found them, so they will not appear in this section.

[1]

JIRA Waterfall Model

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Before understanding the agile and JIRA, you must be aware of the waterfall model.

What is a Waterfall model?

Waterfall model is the oldest model used by an IT industry to develop the software.

There are various models and processes which are used by different companies, but the waterfall model is the oldest, safest, and easy model in the IT industry.

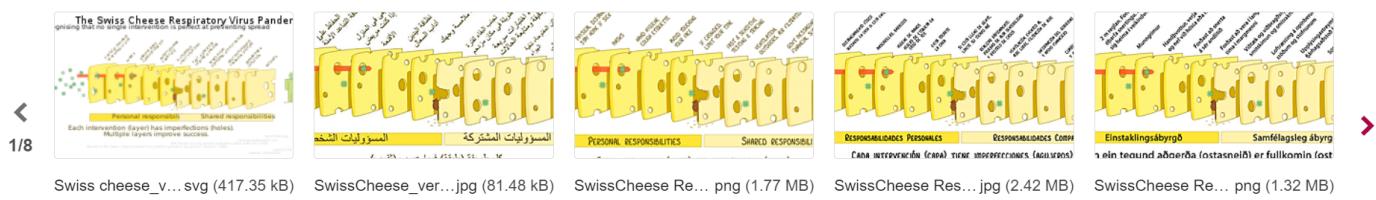
It is the easiest model for building software that represents real life.

Let's understand the Waterfall model.

Waterfall model is broken down into multiple phases:

[2]


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Reference

Note: All pictures **not** from the course will be given corresponding citations in this section.

[1] “JIRA Waterfall Model - Javatpoint,” [www.javatpoint.com](http://www.javatpoint.com/jira-waterfall-model). [Online]. Available: <https://www.javatpoint.com/jira-waterfall-model>.

[2] Mackay, Ian M. (2020): The Swiss Cheese Respiratory Virus Defence. figshare. Figure. <https://doi.org/10.6084/m9.figshare.13082618.v22>