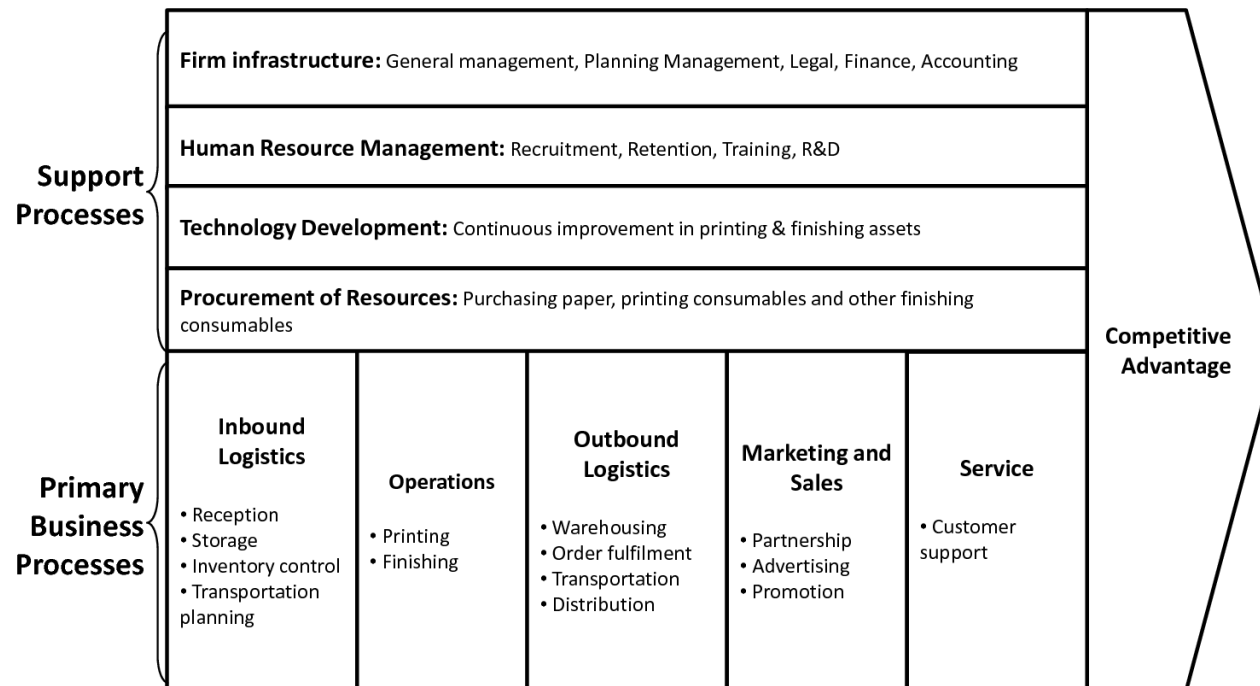


Exhibit 3
Value Chain Template

Porter Value Chain Template



Source: <http://bryantanner.wordpress.com/2012/09/12/porters-five-forces-swot-analysis-value-chain-etc/>