



# AI algorithms for team formation

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with thanks to:

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# Motivating Example: teams in the classroom

We have a classroom of 30 students and we want to group them into teams.

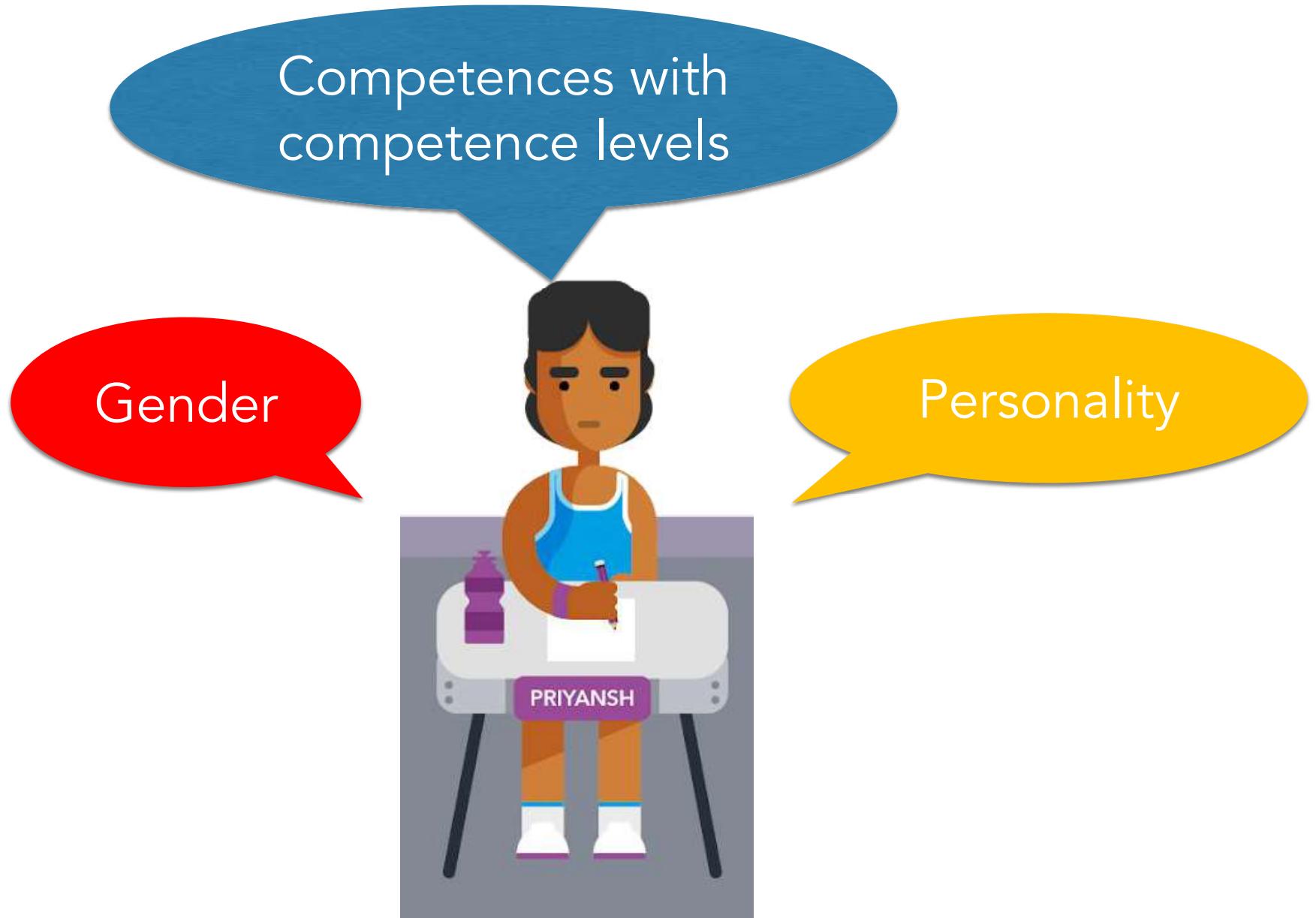


# A task to solve

We have 10 robots to program.  
Teams of students are tasked with making  
their robots dance.



# Motivating Example



# The challenge

How to assign students to teams so that all teams have **sufficient competences** to perform the task and **work well** together and **all teams are similarly good?**

How do we do it?

# A teacher specifies the task

What do we need to perform this task?

1. A number of students per robot (e.g. teams of size 3)

	Level	Importance
2. Know how:	High	0.4
-the robot mechanics work	Medium	0.4
-to program Arduino-based robots	Medium	0.2
-to play music		

# We gather students' information

Competences with competence levels

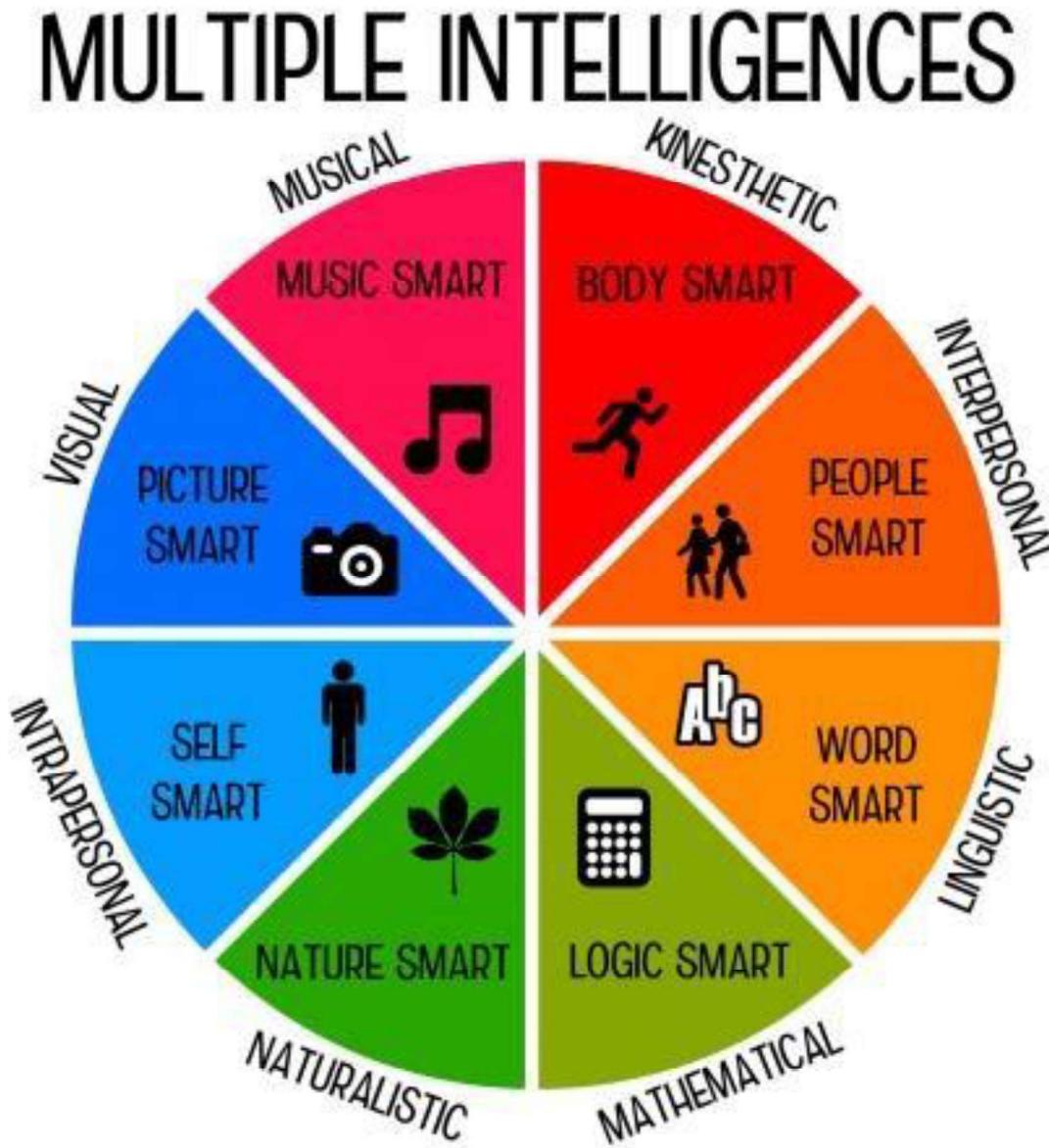
Gender

Personality





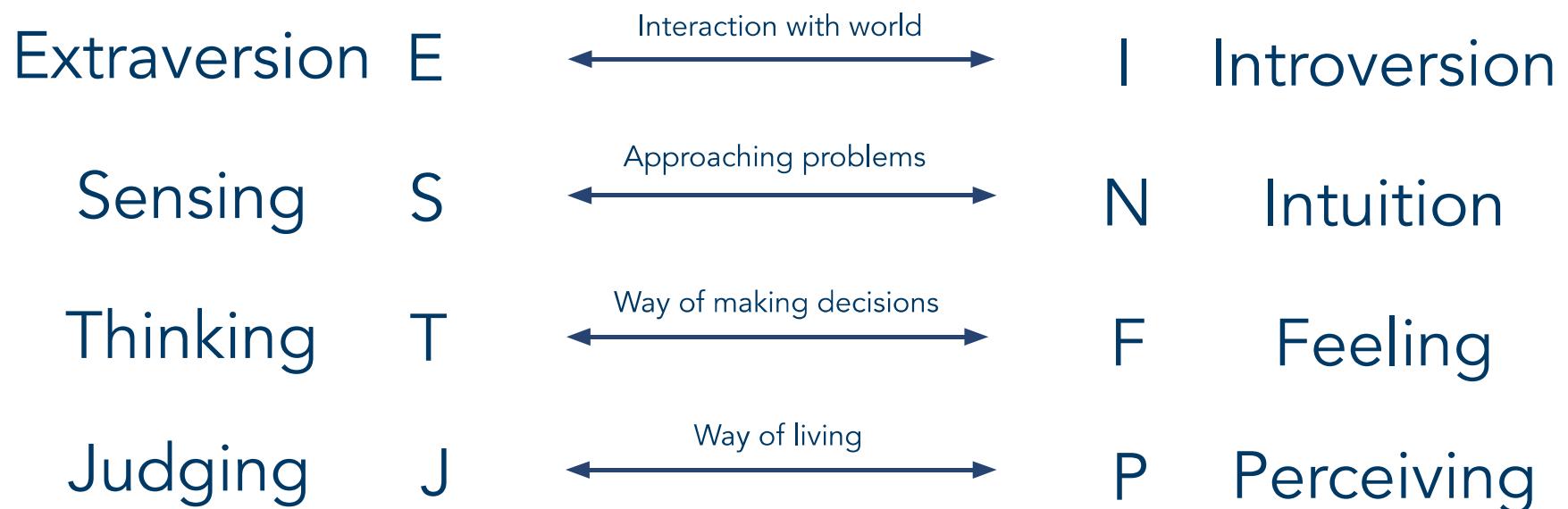
# Students complete competence tests



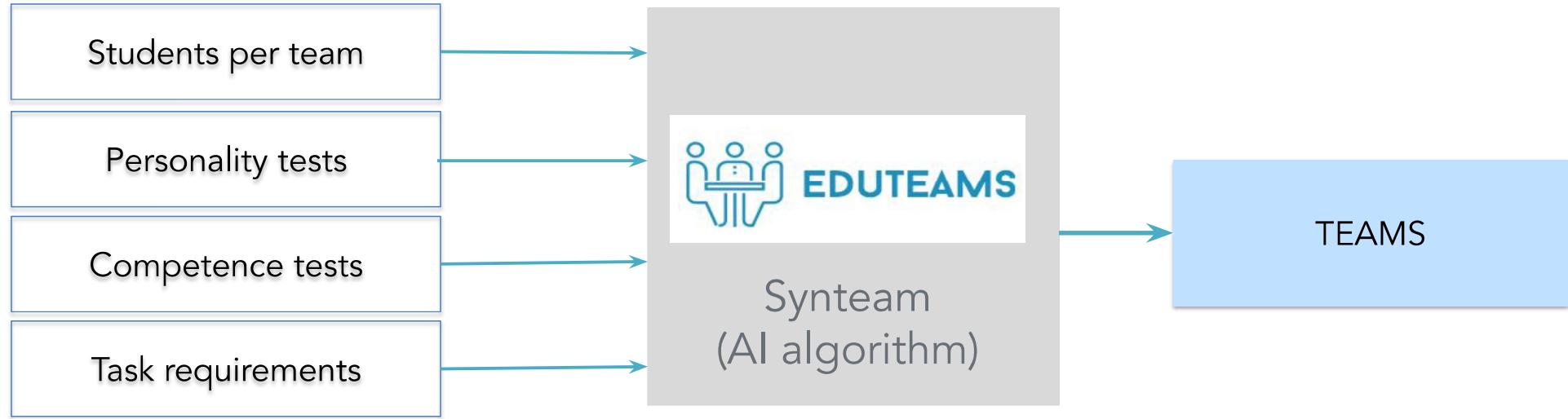


# Students complete personality tests

## The Post - Jungian Personality Theory



# Eduteams computes the teams to form



# Eduteams output

- A group of teams such that the members of each team are:
  - diverse in personality
  - diverse in gender
  - proficient to perform the task
- Each competence required by the task is assigned to one student in the team
- Each student is responsible for at least one competence in the task, and.....

THE DISTRIBUTION OF TEAMS IS FAIR

# Experimental Results

# Current school practice: Teacher Method



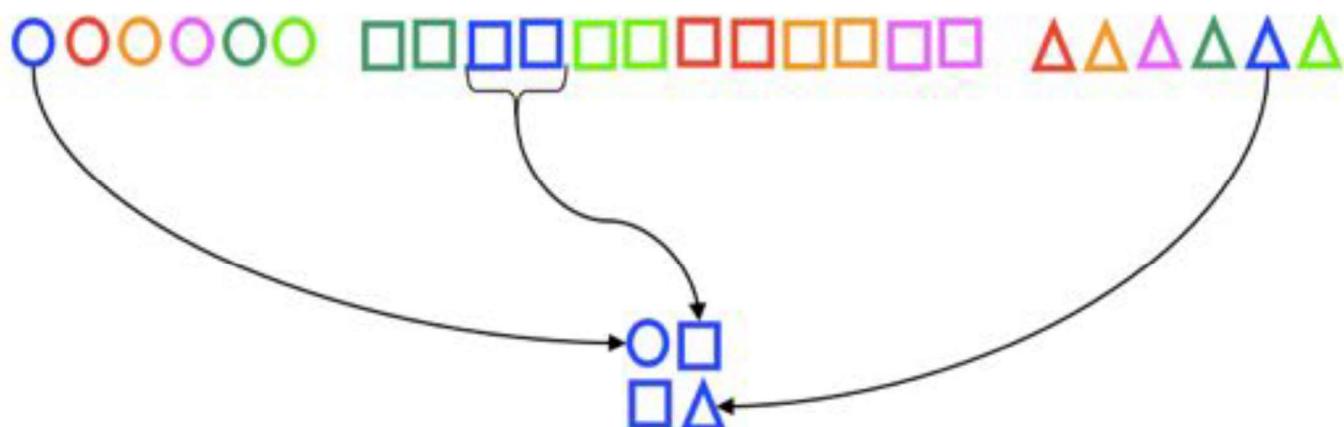
## Base of team formation:

In order to create teams, we need to divide the students in three sub-groups:

The most capable  
of giving help

The rest of students from the group

Those in need for help



# First Experiment - Treball de Sintesi



Institut Torras i Bages, 1st year of Secondary Education



98 students



Each classroom was divided into teams of size three  
(31 teams)



- 1) We apply random sampling to split each class into two halves of similar size.
- 2) We partitioned one of the halves into teams using SynTeam. The other half was divided by the teacher method.
- 3) All teams performed the task and we collected the final marks of students.
- 4) We calculated the geometrical average of teams' results composed by teacher and composed by SynTeam.

# Second Experiment - Scratch Programming



Institut Broggi, Institut Olorda and Institut Torras i Bages



154 students

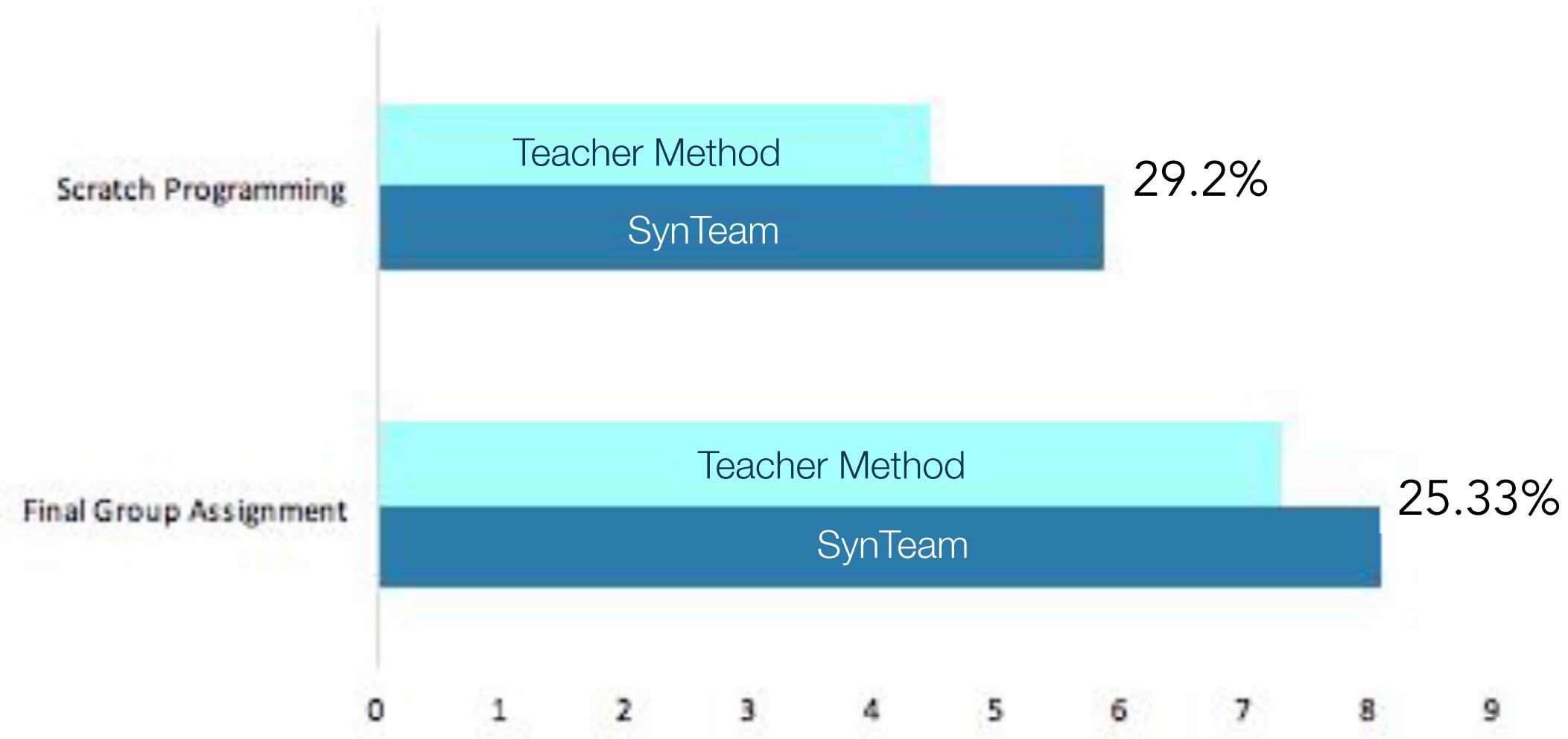


Each classroom was divided into teams of size two  
(75 teams)



- 1) We apply random sampling to split each class into two halves of similar size.
- 2) We partitioned one of the halves into teams using SynTeam. The other half was divided by the teacher method.
- 3) All teams performed the task and we collected the final marks of teams.
- 4) We calculated the geometrical average of teams' results composed by teacher and composed by SynTeam.

# Results Comparison

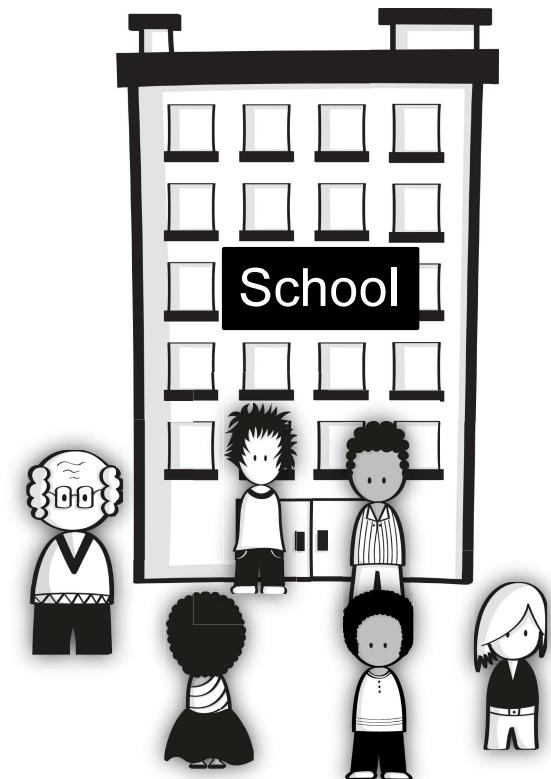
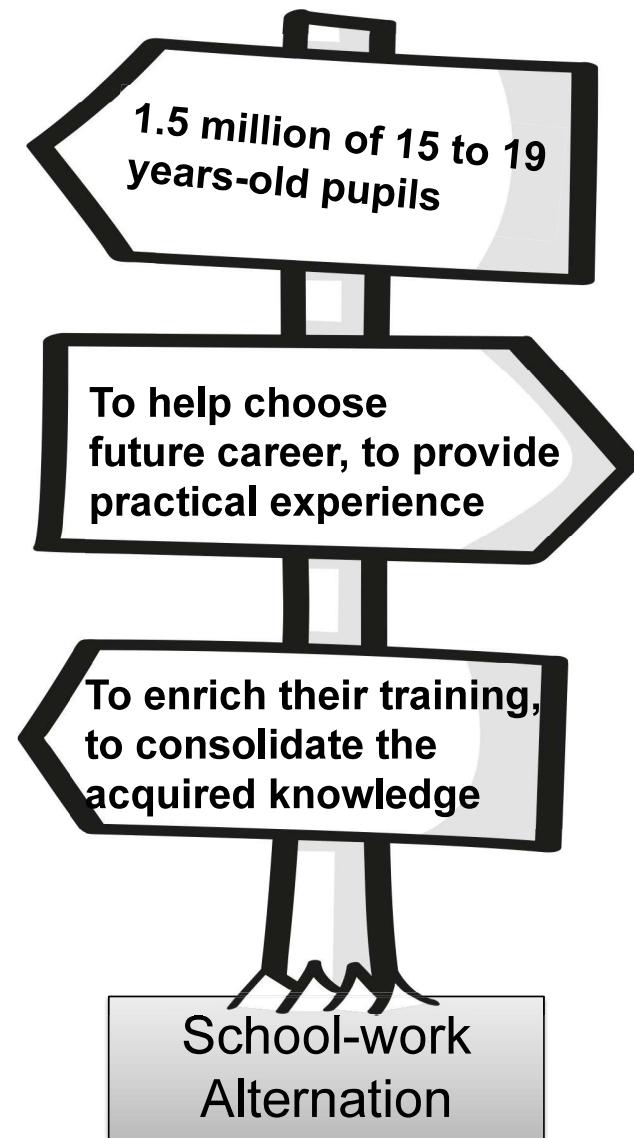
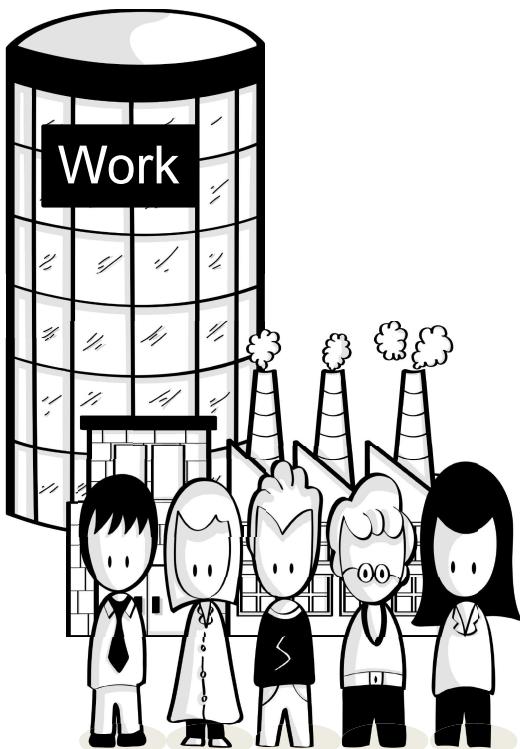


# Conclusion

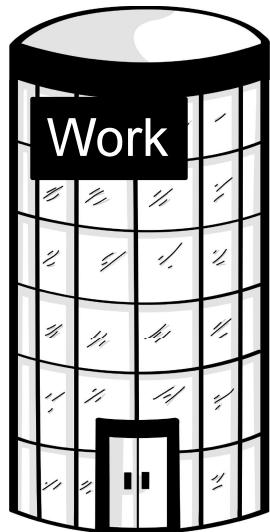
Synteam (our algorithm for team formation)  
outperforms current school practice

# Motivating example: teams for internships

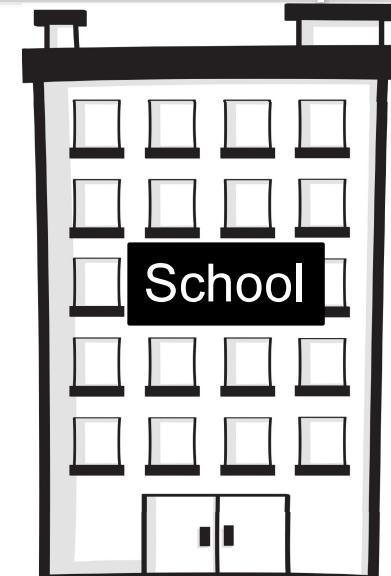
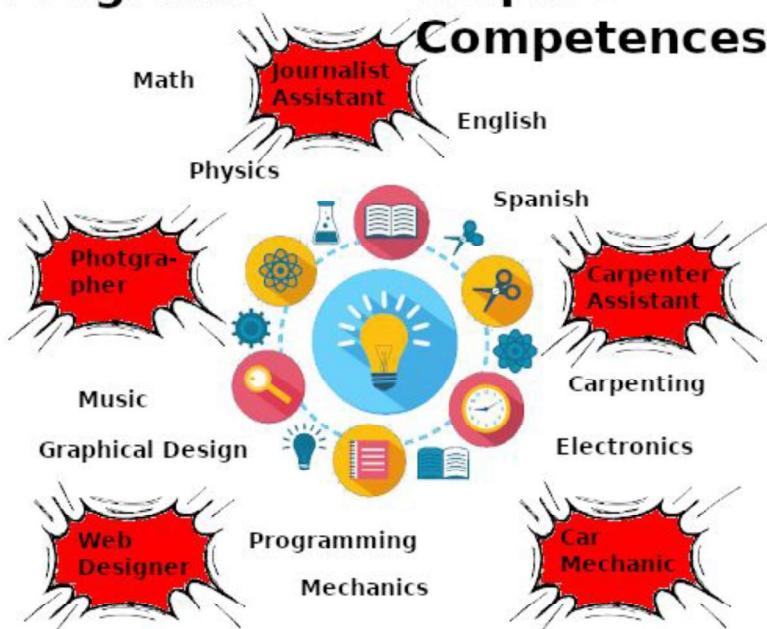
AI4EU



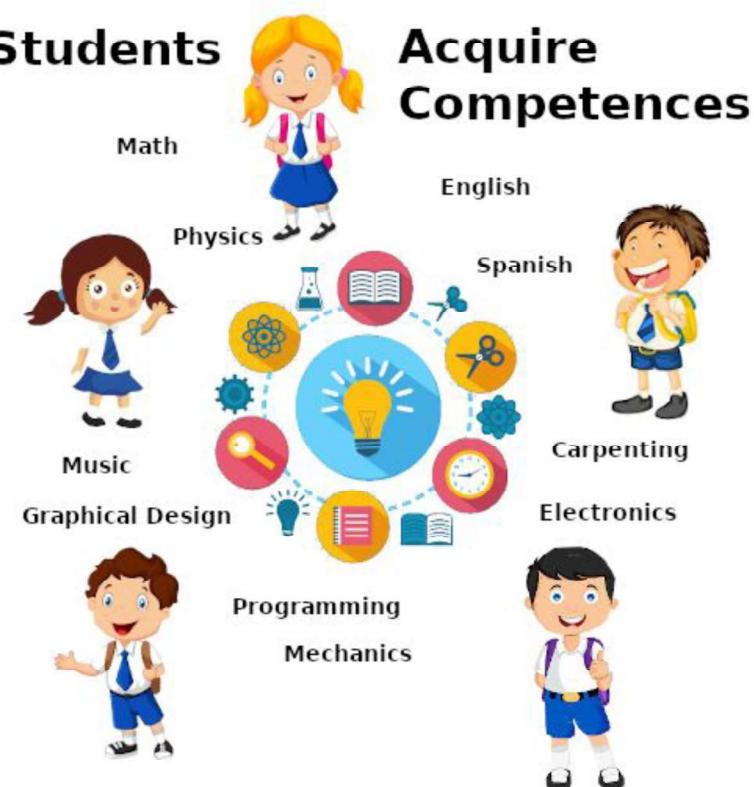
## Motivating example: teams for internships



## **Programs      Require Competences**



# **Students Acquire Competences**

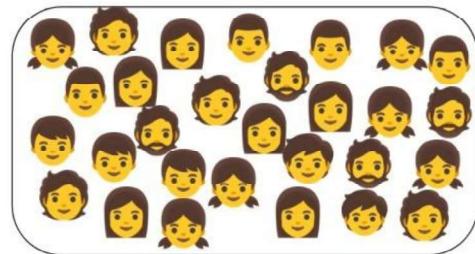


# The general problem that we want to solve

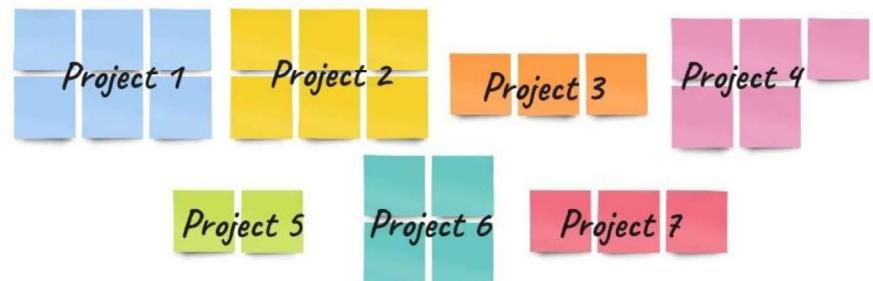
- Many *different* projects to solve
- Many individuals available to team up and work in projects
- One team per project
- An individual can be on at most one team
- Each team performs exactly one project

*Form Teams & Match with Projects*

*Pool of  
individuals*

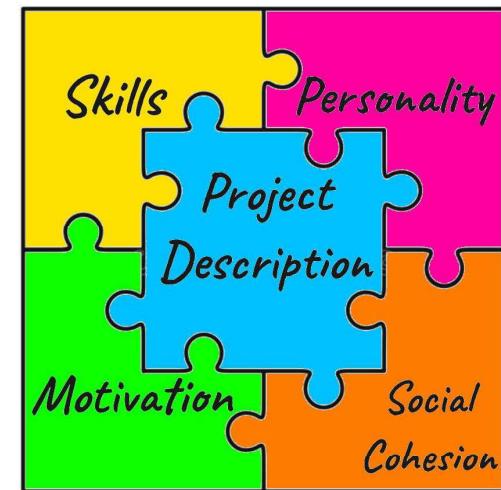


*Projects*



# What do we consider when making teams?

- Necessary competencies/skills/knowledge
  - Depending on the project, different skills are needed. A team with the required skills performs better than a team missing skills.
- Diverse personality
  - Teams with diverse, complementary personalities perform better
- Motivation
  - Interest in the scope of the project *motivates* team members to perform better
- Social Cohesion
  - Coherent teams whose team members like and trust each other, tend to be more effective



How do we do it?  
We developed a new AI  
algorithm, **edu2com**, to match  
teams with jobs (internships)

# Empirical evaluation: an actual-world case study

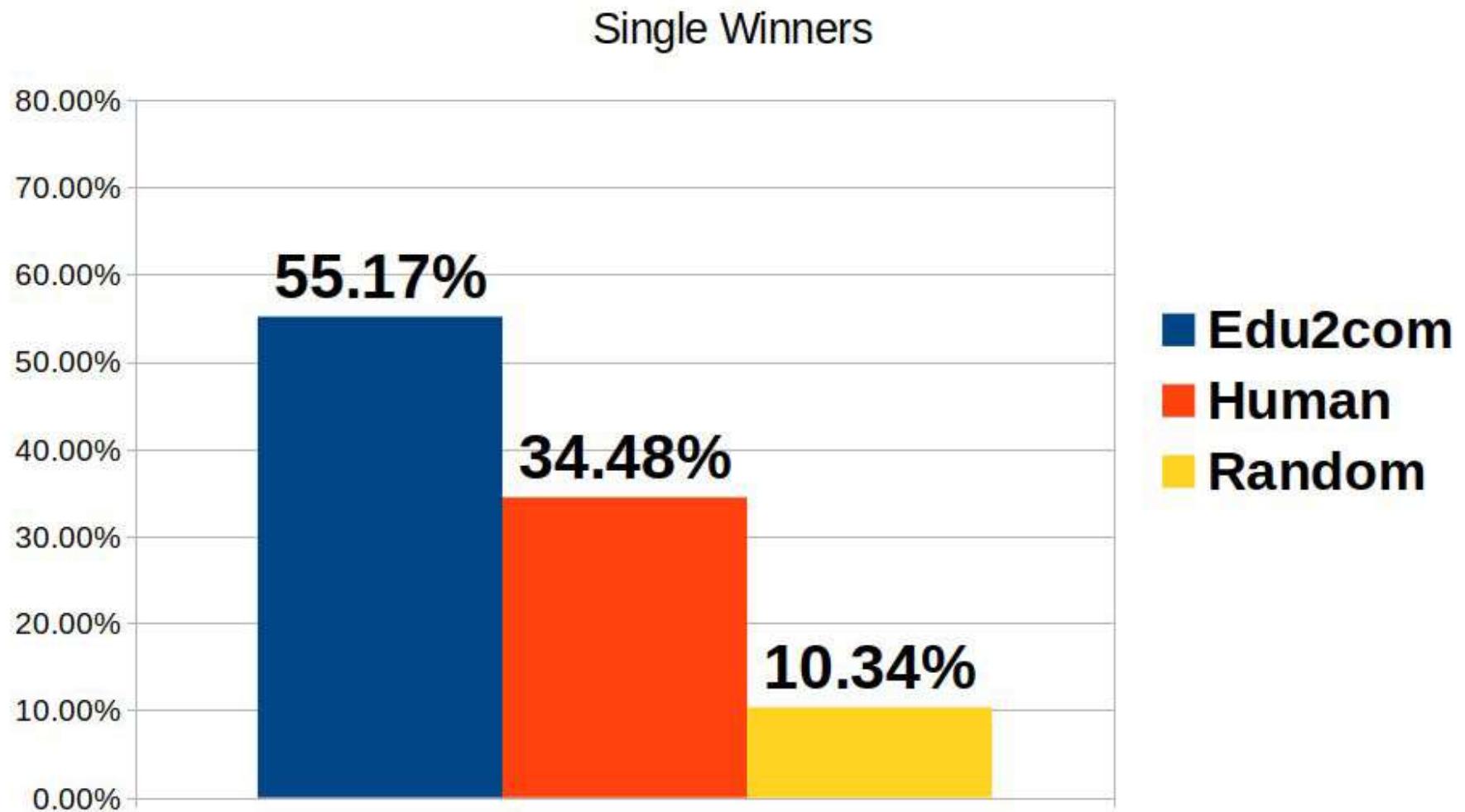
- Evaluation with actual-world data provided by Fondazione Bruno Kessler, which run the school-work alternation program in Trento
- 100 students with competencies described in the European Dictionary of Professional Competences, Skills and Qualifications (ESCO)
- 50 internship offers in industry with competencies described in ESCO

# Empirical evaluation: an actual-world case study

- Edu2Com builds teams in less than 50 minutes.
- These cases cannot be solved by commercial optimization technology

# Validation

Edu2com outperforms human expert on team formation



# Explaining team formation

Who would like to challenge the team formation algorithm?

- the team maker running the algorithm
- the team members distributed in teams

# Explaining team formation

We differentiate two types of questions to the team formation algorithm:

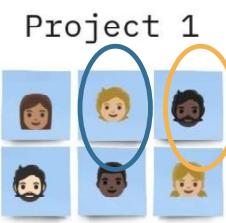
1. questions regarding the ***assignment*** of a person to a project, e.g.,
  - a. why is John working in Project 1?; or
  - b. why isn't Laura working in Project 2?; or
  - c. why is Patrick working in Project 2, while Laura is not?, etc.
2. questions regarding the ***collaborations*** established, e.g.,
  - a. why are John and Peter working together; or
  - b. why a team consisting of Laura, Patrick and John was not formed?, etc

# Building contrastive explanations

- Compute two allocations of teams to projects:
  - the original allocation of teams to projects
  - the query-compliant allocation of teams to projects.
- Build contrastive explanations by computing *relative differences* between the original and the query-compliant allocations,

# Query: Why are John and Peter in the same team (Project 1)?

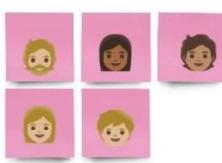
Original Allocation



Project 4



Project 5



Project 6



Project 7

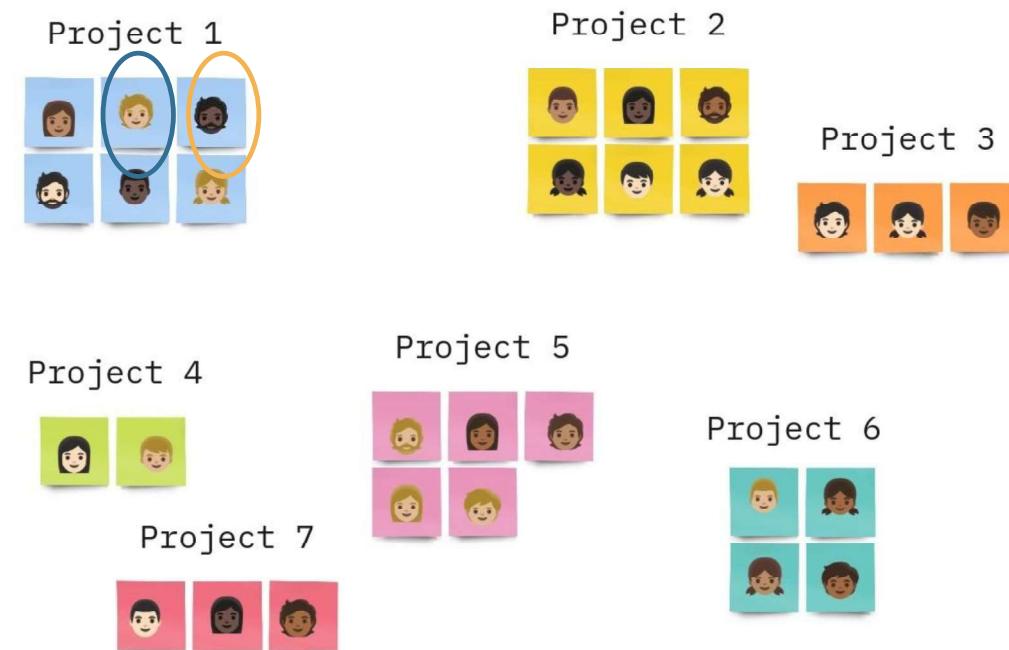


# Query: Why are John and Peter in the same team (Project 1)?

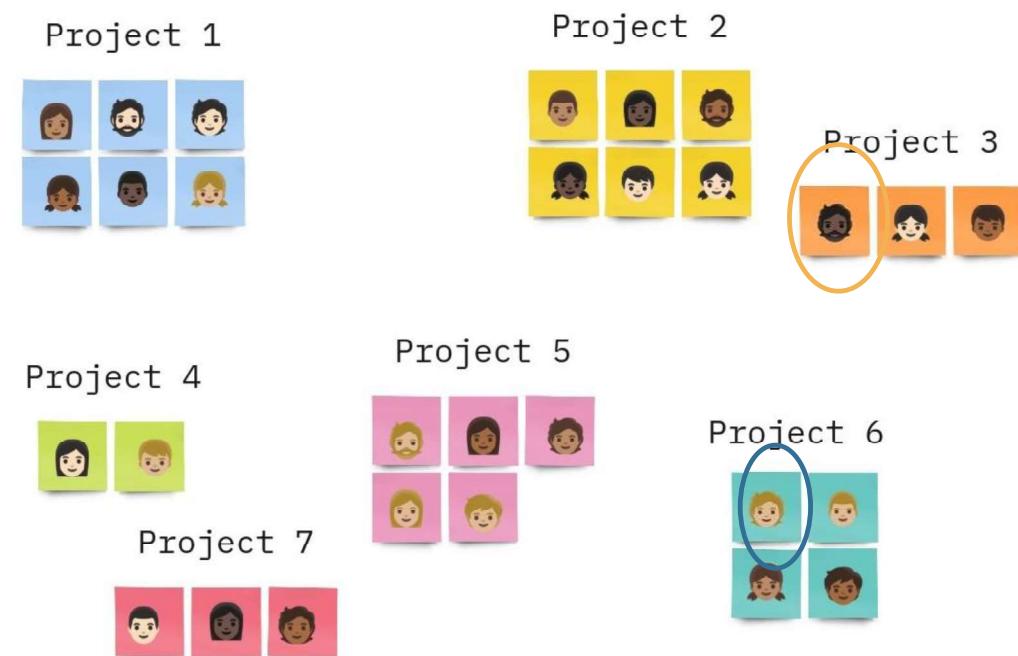
(Part of an) explanation:

“If John and Peter were not in the same team, John would be assigned to Project 3, for which he is less skilled, and Peter would be assigned to Project 6 which he likes less than Project 1.”

Original Allocation



Query Compliant Allocation



Thank you for your attention!  
Now, demo time!