■ Introduction to Business Analytics –

- O Business analytics is a crucial aspect of modern-day organizations that leverages data and advanced analytical techniques to make data-driven decisions.
- Business Analytics refers to the process of collecting, processing, and analysing data to make informed business decisions. It involves the use of statistical analysis, data mining, predictive modelling, and other techniques to gain insights from data. Businesses leverage these insights to improve their strategies, operations, and overall performance.
- Business analytics is a broad field that encompasses the use of data, statistical algorithms, and technologies to extract insights and support decision making in organizations. It involves the collection, analysis, and interpretation of data to help organizations identify trends, measure performance, and optimize processes.

Goal of Business Analytics –

- The goal of business analytics is to turn data into insights that can help organizations identify trends, measure performance, and optimize processes.
- The goal of business analytics is to turn data into actionable *insights* that can inform strategy and drive improvements. This is achieved through a combination of descriptive, diagnostic, predictive, and prescriptive analytics, which provide different levels of insight and support different types of decision making.
- The primary goal of Business Analytics is to support decision-making processes within an organization.
 - **1. Improving Efficiency:** By analyzing processes and identifying bottlenecks, businesses can streamline operations to increase productivity and reduce costs.
 - 2. **Enhancing Customer Experience:** Businesses can tailor their products, services, and marketing strategies by understanding customer behaviors and preferences.
 - 3. **Driving Innovation:** Analytics can uncover new opportunities for growth, helping businesses innovate and stay competitive in the market.
 - 4. **Risk Management:** Predictive analytics help businesses anticipate and mitigate potential risks, whether they're financial, operational, or market-related.
 - 5. **Informed Decision-Making:** With data-driven insights, businesses can make more accurate and timely decisions, reducing guesswork and uncertainty.
- NOTE: Business analytics tools and technologies include data warehousing, data mining, machine learning, and visualization tools, among others. The use of these tools and techniques enables organizations to collect, process, and analyse large amounts of data, providing insights that would be difficult to extract manually.
- NOTE: Business analytics is a crucial tool for organizations looking to make data-driven decisions, optimize performance, and stay ahead in a highly competitive business environment.

Evolution of Business Analytics –

- Business analytics has been existence since very long time and has evolved with availability of newer and better technologies. It has its roots in operations research, which was extensively used during World War II.
- Operations research was an analytical way to look at data to conduct military operations. Over a period
 of time, this technique started getting utilized for business. Here operation's research evolved into

Prof. Chandrakanta Sen Page 1

- management science. Again, basis for management science remained same as operation research in data, decision making models, etc.
- Analytics have been used in business since the management exercises were put into place by *Frederick* Winslow Taylor in the late 19th century.
- Henry Ford measured the time of each component in his newly established assembly line. But analytics began to command more attention in the late 1960s when computers were used in decision support systems.
- Since then, analytics have changed and formed with the development of enterprise resource planning (ERP) systems, data warehouses, and a large number of other software tools and processes.
- Scope of Business Analytics The scope of business analytics covers a wide range of activities and areas within an organization, including -
 - Data Collection and Management: The process of gathering, storing, and organizing data from various sources in a structured manner.
 - o **Data Analysis:** The process of using statistical and mathematical techniques to identify patterns and relationships in data, and to gain insights into business problems.
 - o **Predictive Modelling:** The use of statistical algorithms and machine learning techniques to make predictions about future events or trends based on historical data.
 - Data Visualization: The process of creating visual representations of data to help understand and communicate insights and information more effectively.
 - Decision-Making Support: Using analytics to provide insights and recommendations to decisionmakers to help them make more informed choices.
 - o **Customer Behaviour Analysis:** The process of analysing customer data to gain insights into their behaviour and preferences, and to inform business strategy.
 - Market Research: The process of gathering and analysing data about the market, customers, and competitors to inform business strategy.
 - Inventory Management: Using analytics to optimize the management of inventory levels and costs, and to improve supply chain efficiency.
 - Financial Forecasting: The process of using data and analytical models to make predictions about future financial performance and outcomes.
 - Operations Optimization: Using analytics to optimize business processes and operations, and to improve efficiency, productivity, and customer satisfaction.
 - Customer Behaviour Analysis: Understanding customer preferences, needs, and purchase patterns to inform business decisions and improve customer experience.
 - Sales and Marketing Analysis: Evaluating the effectiveness of sales and marketing strategies, and determining opportunities for improvement.
 - Supply Chain Optimization: Optimizing supply chain operations, such as inventory management, logistics, and transportation.
 - o **Financial Analysis and Reporting:** Analysing financial data to support budgeting, forecasting, and decision-making.
 - Human Resource Management and Analysis: Examining HR data to improve workforce planning, talent management, and employee satisfaction.
 - Operations and Process Improvement: Identifying and improving inefficiencies in business processes to increase efficiency and productivity.

Prof. Chandrakanta Sen Page 2

- NOTE: Business analytics has a wide range of application and usages.
- NOTE: It can be used for descriptive analysis in which data is utilized to understand past and present situation. This kind of descriptive analysis is used to asses' current market position of the company and effectiveness of previous business decision. It is used for predictive analysis, which is typical used to asses' previous business performance.
- NOTE: Business analytics is also used for prescriptive analysis, which is utilized to formulate optimization techniques for stronger business performance. For example, business analytics is used to determine pricing of various products in a departmental store based past and present set of information.
- Need/Importance of Business Analytics
 - Business analytics is a methodology or tool to make a sound commercial decision. Hence it impacts functioning of the whole organization. Therefore, business analytics can help improve profitability of the business, increase market share and revenue and provide better return to a shareholder.
 - Facilitates better understanding of available primary and secondary data, which again affect operational efficiency of several departments.
 - Provides a competitive advantage to companies. In this digital age flow of information is almost equal
 to all the players. It is how this information is utilized makes the company competitive. Business
 analytics combines available data with various well thought models to improve business decisions.
 - Converts available data into valuable information. This information can be presented in any required format, comfortable to the decision maker.
- NOTE: The four main ways business analytics is important, no matter the industry, are
 - Improves performance by giving your business a clear picture of what is and isn't working
 - Provides faster and more accurate decisions
 - Minimizes risks as it helps a business make the right choices regarding consumer behaviour, trends, and performance.
 - o Inspires change and innovation by answering questions about the consumer.
- Benefits of implementing BA in your organization
 - o Accurately transferring information
 - Consequent improvement in efficiency
 - Help portray Future Challenges
 - Make Strategic decisions
 - As a perfect blend of data science and analytics
 - Reduction in Costs
 - Improved Decisions

Prof. Chandrakanta Sen

- Share information with a larger audience
- o Ease in Sharing information with stakeholders

■ Challenges –

- Lack of technical skills in employees
- o Fuss over acceptance of BA by staff
- Data Security and Maintenance
- Integrity of Data
- O Delivering relevant information in the given time
- o Inability to address complex issues
- o Costs involved in implementing BA
- o Investment of staff time in implementation of BA
- Lack of a proper strategy to implement BA

■ NOTE:

- Business analytics can be possible only on large volume of data. It is sometime difficult obtain large volume of data and not question its integrity.
- o Business analytics depends on sufficient volumes of high-quality data.

Prof. Chandrakanta Sen