# Operations research project

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Projects should be done by groups of three students, and submitted on educnet<sup>1</sup> before January 9th, 23:59. The submission needs to include:

- One pdf report file named report\_GROUP.pdf. This report must:
  - contain the group number and the name of all the students of the group,
  - be at most 6 pages long with a font size of at least 11 point (-2 points by additional page)
- Four json files containing the solutions to all four instances provided:
  - KIRO-tiny-sol\_GROUP.json
  - KIRO-small-sol\_GROUP.json
  - KIRO-medium-sol\_GROUP.json
  - KIRO-large-sol\_GROUP.json

In file names, GROUP should be replaced by your group number. Please respect the nomenclature and the json and pdf formats (-1 point for those who do not respect them).

## 1 Context

The so-called Industrial Merchant (IM) business line serves about 2 million clients and amounts to  $\in 9$  billion out of the  $\in 20$  billion total annual revenues of Air Liquide. In the IM business, the Packaged Gases activity (including filling plants and a distribution network for compressed gas) amounts to  $\in 3.4$  billion, with around 600 plants in 80 countries. The plants and transportation that we are going to model for one country generate a large part of the costs, in addition to the raw material supplied by upstream liquid logistics known as Bulk activity.

https://educnet.enpc.fr/course/view.php?id=1215

# 2 Problem description

A set I of clients i is distributed over a geographical area. The purpose of the problem we consider is to build the network of production and logistics centers that will enable to serve these clients at minimum cost. The period of optimization is one year.

We denote by S the set of possible sites where centers can be built. On each site s in S, a single center of any type (see below) can be built, and it is also possible to build no center at all on a site. In what follows, we will often use the letter s to refer to a center built on site s, assuming there is one.

Production centers produce gas cylinders<sup>2</sup>, and send them either directly to the client, or to a distribution center. There are two kinds of production centers: plants and automated plants. Automated plants are more expensive to build, but they are also more cost-efficient during operation.

Distribution centers do not produce gas. A distribution center only receives cylinders from a single production center (not from another distribution center), and sends them to the clients.

Clients  $i \in I$  can be served directly from a production center, or through a distribution center. Each client i has a demand  $d_i$  which corresponds to the number of cylinders they consume in a year. They receive their whole demand from a single center.

#### 2.1 Solution

The purpose of this hackathon is to make several decisions:

- 1. where to build production and distribution centers;
- 2. which production center serves each distribution center;
- 3. and which center (production or distribution) serves each client.

The goal is to serve all clients at minimum cost.

A solution x is a tuple  $(P, D, (a_s)_{s \in P}, (p_s)_{s \in D}, (s_i)_{i \in I})$  where

- $P \subseteq S$  is the set of sites where we build production centers;
- $D \subseteq S$  is the set of sites where we build distribution centers;
- $a_s \in \{0, 1\}$  indicates, for a given production center  $s \in P$ , whether it is an automated plant  $(a_s = 1)$  or a standard plant  $(a_s = 0)$ ;
- $p_s$  indicates which production center  $p_s \in P$  serves a given distribution center  $s \in D$  (the "parent" of s);
- $s_i$  indicates which center  $s_i \in P \cup D$  serves a given client  $i \in I$  (the "parent" of i).

Two example solutions are represented on Figure 1.

<sup>&</sup>lt;sup>2</sup>bouteilles de gaz

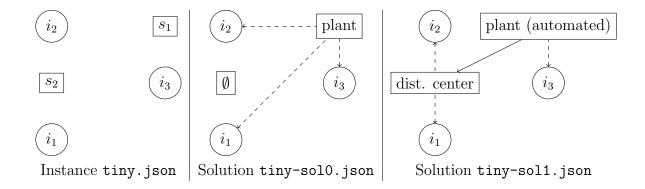


Figure 1: A tiny instance and two of its feasible solutions. Plain arrows are primary routes, dashed arrows are secondary routes.

#### 2.2 Constraints

The first constraint is that at most a single center can be built on each site. In other words,

P and D are disjoint subsets of S.

Furthermore, every distribution center must be served by a unique production center:

$$p_s \in P$$
 for all  $s \in D$ .

Finally, every client must be served by a unique center (production or distribution):

$$s_i \in P \cup D$$
 for all  $i \in I$ .

# 2.3 Objective

The objective is to minimize the sum of several different costs, detailed below.

**Center building costs** We pay a building cost for every center depending on its type. As announced, automatic plants are more costly to set up:

$$\texttt{building\_cost}(s,x) = \begin{cases} c^{\mathsf{b}}_P + a_s c^{\mathsf{b}}_A & \text{if } s \in P \\ c^{\mathsf{b}}_D & \text{if } s \in D \end{cases}$$

Table 1 provides the values of  $c^{\rm b}$ .

**Production costs** We pay a unit production cost for each cylinder sent to a client i. It is associated with the filling and the handling processes (including picking and packing) at production and distribution centers. Since automated plants are more efficient than standard plants, their unit production cost is lower (which is why we subtract an automation bonus

Production center	Automation penalty	Distribution center
$c_P^{\rm b} = 800 \text{ k}$ €	$c_A^{\rm b} = 1200 \ {\rm k} \$	c <sub>D</sub> <sup>b</sup> = 60 k€

Table 1: Center building costs

Production center	Automation bonus	Distribution center
$c_P^{\rm p} = 18 \in$	$c_A^{\mathrm{p}} = 3.4 \in$	$c_D^{\mathrm{p}} = 2 \in$

Table 2: Unit production costs

instead of adding an automation penalty). If the cylinder goes through a distribution center, additional processes are triggered which make production more expensive. Of course, we have to multiply the unit cost by the number of cylinders sent (namely the demand  $d_i$ ). We thus obtain the following total production cost for client i:

$$\texttt{production\_cost}(i,x) = \begin{cases} d_i(c_P^{\mathsf{p}} - a_{s_i}c_A^{\mathsf{p}}) & \text{if } s_i \in P \\ d_i(c_P^{\mathsf{p}} - a_{p_{s_i}}c_A^{\mathsf{p}} + c_D^{\mathsf{p}}) & \text{if } s_i \in D \end{cases}$$

Table 2 provides the values of  $c^{p}$ .

**Routing costs** We pay a unit routing cost for each cylinder sent to a client i. The details of transportation (for instance the trucks used) depend on route types: primary routes link a production center to a distribution center, while secondary routes link any center to a client. Let  $\Delta(s, s')$  denote the distance between sites s and s', and s', and s', the distance between site s and client s. The unit cost of transporting one cylinder is a function of the length of the trip. If the site s, serving client s is a production center, then we only pay for the trip s, then we pay for both trips s, is a distribution center whose associated production center is s, then we pay for both trips s, then we pay for both trips s, then we pay for both trips s, then we multiply this unit cost by the demand s, and obtain:

$$\texttt{routing\_cost}(i,x) = \begin{cases} d_i \left[ \begin{array}{cc} 0 & + c_2^r \, \Delta(s_i,i) \right] & \text{if } s_i \in P \\ d_i \left[ c_1^{\mathsf{r}} \, \Delta(p_{s_i},s_i) + c_2^{\mathsf{r}} \, \Delta(s_i,i) \right] & \text{if } s_i \in D \end{cases}$$

Table 3 provides the values of  $c_1^{\rm r}$  and  $c_2^{\rm r}$ .

Primary route	Secondary route
$c_1^{\rm r} = 0.0075 \in /{\rm km}$	$c_2^{\rm r} = 0.11  {\rm @km}$

Table 3: Unit routing costs

Production center	Automation bonus
$u_P = 1250 \text{ k}$	$u_A = 1250 \text{ k}$

Table 4: Center capacities

Capacity costs Production centers have a maximum capacity, which is twice as high for automated plants as for standard plants. Distribution centers on the other hand have no capacity constraint. Given a solution x, let us denote by I(s) the set of clients for which production center  $s \in P$  is involved in cylinder delivery (we do not define it for distribution centers since we do not need it). A production center s can serve client i directly (if  $s_i = s$ ) or indirectly (if  $p_{s_i} = s$ ), which means

$$I(s) = \{i : s_i = s\} \cup \{i : p_{s_i} = s\}.$$

Once the capacity u of a production center s is exceeded, we associate a highly prohibitive cost  $c^{u}$  to each additional cylinder served by this center. Let  $[\cdot]^{+}$  denote the positive part  $\max(\cdot, 0)$ : this can be expressed as

$$\mathtt{capacity\_cost}(s,x) = \begin{cases} c^{\mathrm{u}} \big[ \sum_{i \in I(s)} d_i - (u_P + a_s u_A) \big]^+ & \text{if } s \in P \\ 0 & \text{if } s \in D \end{cases}$$

Table 4 provides the values of u.

**Summary** In conclusion, the cost of solution  $x = (P, D, (a_s)_{s \in P}, (p_s)_{s \in D}, (s_i)_{i \in I})$  is given by the sum

$$\begin{split} \mathsf{total\_cost}(x) &= \sum_{s \in S} \left[ \mathsf{building\_cost}(s, x) + \mathsf{capacity\_cost}(s, x) \right] \\ &+ \sum_{i \in I} \left[ \mathsf{production\_cost}(i, x) + \mathsf{routing\_cost}(i, x) \right] \end{split}$$

#### 2.4 Problem

The goal of the problem is to find a feasible solution x of minimum cost total\_cost(x).

#### 3 Instance format and solutions

Instances are given under the .json format, which basically contains embedded dictionaries. In these dictionaries, the keys are always strings within quotation marks. Here is an example of a KIRO-tiny.json instance, which is the one represented on Figure 1. For this bogus instance, the sites are located in Paris and Clermont-Ferrand, while the clients are in Marseille, Bordeaux and Lille.

```
{
1
2
        "parameters": {
3
            "buildingCosts": {
                "productionCenter": 800000.0,
4
                "automationPenalty": 1200000.0,
5
                 "distributionCenter": 60000.0
6
7
            },
8
            "productionCosts": {
9
                 "productionCenter": 18.0,
10
                 "automationBonus": 3.4,
                 "distributionCenter": 2.0
11
            },
12
            "routingCosts": {
13
14
                 "primary": 0.0075,
15
                 "secondary": 0.11
16
            },
17
            "capacityCost": 1000.0,
            "capacities": {
18
19
                 "productionCenter": 1250000,
20
                 "automationBonus": 1250000
21
            }
22
       },
23
        "clients": [
24
            {
25
                 "id": 1,
                 "demand": 40000,
26
                 "coordinates": [
27
28
                     44.841225,
                     -0.5800364
29
                ]
30
31
            },
32
33
                "id": 2,
34
                 "demand": 20000,
                 "coordinates": [
35
                     43.2961743,
36
                     5.3699525
37
                ]
38
39
            },
40
                 "id": 3,
41
                 "demand": 50000,
42
43
                 "coordinates": [
44
                     50.6365654,
45
                     3.0635282
```

```
46
             }
47
        ],
48
49
        "sites": [
50
             {
                  "id": 1,
51
52
                  "coordinates": [
                       48.8588897,
53
                       2.320041
54
55
                  ]
             },
56
57
                  "id": 2,
58
59
                  "coordinates": [
60
                       45.7774551,
                       3.0819427
61
62
                  ]
             }
63
        ],
64
65
        "siteSiteDistances": [
66
                  0.0,
67
68
                  352.586
69
             ],
70
                  352.586,
71
                  0.0
72
             ]
73
74
        ],
        "siteClientDistances": [
75
76
             77
                  550.891,
78
                  704.129,
79
                  214.058
80
             ],
81
82
                  420.28,
                  374.736,
83
                  539.535
84
             ]
85
        ]
86
87
   }
```

The attribute parameters contains all the constants that have been introduced in the previous section:

- Attribute buildingCosts contains the building costs  $c^{\rm b}$  summarized in Table 1, encoded as floats.
- Attribute productionCosts contains the production costs  $c^p$  summarized in Table 2, encoded as floats.
- Attributes routingCosts contains the routing costs  $c_1^{\rm r}$  and  $c_2^{\rm r}$  summarized in Table 3, encoded as floats.
- Attribute capacityCost contains the capacity cost  $c^{u}$ , encoded as a float.
- Attribute capacities contains the capacities u summarized in Table 4, encoded as integers.

The rest of the attributes contains the instance data.

- Attribute clients contains an array with the clients in *I*. Each client (element of the array) has three attributes:
  - An integer id corresponding to i, which is between 1 and |I|;
  - An integer demand that contains  $d_i$ ;
  - Its latitude and longitude, encoded as floats. These coordinates do not appear in the definition of the problem. However, they may be used in heuristics.
- Attribute sites contains an array with the sites in S. Each site (element of the array) has two attributes:
  - An integer id corresponding to s, which is between 1 and |S|;
  - Its latitude and longitude, encoded as floats. These coordinates do not appear in the definition of the problem. However, they may be used in heuristics.
- Attribute siteSiteDistances contains the distance matrix  $\Delta(s, s')$  between sites. Sites are enumerated by increasing id, and the distances are encoded as an array of lists of floats.
- Attribute siteClientDistances contains the distance matrix  $\Delta(s,i)$  between sites (rows) and clients (columns). Clients and sites are enumerated by increasing id, and the distances are encoded as an array of lists of floats.

The expected solution files are also .json files, which must contain the following attributes:

- Attribute productionCenters contains an array whose elements have two attributes each:
  - An integer id corresponding to a site  $s \in P$  where we build a production center;

- An integer automation corresponding to  $a_s$  (0 or 1, not True or False!).
- Attribute distributionCenters contains an array whose elements have two attributes each:
  - An integer id corresponding to a site  $s \in D$  where we build a distribution center;
  - An integer parent corresponding to the id of the production center  $p_s \in P$  that serves distribution center s.
- Attribute clients contains an array whose elements have two attributes each:
  - An integer id corresponding to a client  $i \in I$ ;
  - An integer parent corresponding to the id of the center (production or distribution)  $s_i \in P \cup D$  that serves client i.

Note that clients must contain every client id because every client needs a parent.

Figure 1 illustrates two solutions of this instance. The first one KIRO-tiny-sol0.json has the following solution file

```
{
1
2
        "productionCenters": [
3
4
                  "id": 1,
5
                  "automation": 0
             }
6
7
        "distributionCenters": [],
8
        "clients": [
9
10
             {
                  "id": 1,
11
                  "parent": 1
12
13
             },
             {
14
                  "id": 2,
15
                  "parent": 1
16
17
             },
18
             {
19
                  "id": 3,
20
                  "parent": 1
21
             }
        ]
22
23
   }
```

while the second one KIRO-tiny-soll. json has the following solution file:

```
{
1
2
        "productionCenters": [
3
             {
                  "id": 1,
4
5
                  "automation": 1
             }
6
7
        ],
8
        "distributionCenters": [
9
             {
10
                  "id": 2,
                  "parent": 1
11
             }
12
        ],
13
        "clients": [
14
15
             {
                  "id": 1,
16
17
                  "parent": 2
18
             },
19
20
                  "id": 2,
                  "parent": 2
21
22
             },
23
                  "id": 3,
24
                  "parent": 1
25
             }
26
        ]
27
28
```

In KIRO-tiny-sol0.json, a single production center is built at  $s_1$  and all the clients are served by it. This is a simple way of obtaining a feasible solution, even though it is not very interesting. It has cost  $7.930\,323\,2\times10^6$  (we deal with floating point numbers there may be some numerical errors when costs with different orders of magnitude are added).

In KIRO-tiny-soll.json, in addition to the production center at  $s_1$  (which is now automated), we build an additional distribution center at  $s_2$ , by which clients  $i_1$  and  $i_2$  are now served. This second solution is slightly more interesting and has cost 7.795 633 9 × 10<sup>6</sup>.

Four instances are provided:

- KIRO-tiny.json
- KIRO-small.json
- KIRO-medium.json
- KIRO-large.json

## 4 Instructions

## 4.1 Questions (6 points)

- 1. Show that the problem described above is NP-hard.
  - Hint: You can use the fact that the facility location problem is NP-hard.
- 2. Reformulate the problem as a Mixed Integer Linear Program (MILP).
  - Hint: Exercises 10.4 and 10.5 of the textbook may help you.
- 3. Solve the instance KIRO-small.json with a MILP solver (See Section 5). Give an optimal solution / the best optimality gap you can get.

## 4.2 Algorithm (14 points)

Using a strategy of your choice, propose a solution to the four instances provided.

- You will turn in a file in the desired format giving your solution for each instance.
- The quality of the resolution strategies used and their presentation in the report will be scored on 8 points.
  - Quality of the approach (4 points).
    - \* Prove any interesting results on these approaches (accuracy, complexity, etc.).
  - Rigor and clarity of the writing (4 points)
    - \* The algorithms must be provided in a readable way (https://en.wikipedia.org/wiki/Pseudocode)
    - \* For the numerical results, provide the costs of the solutions and their optimality / gap if you can.
    - \* The numerical results must be presented in a readable way (tables, captioned figures).
- The quality of the solutions provided will be graded on 6 points.
  - The score of a team is the sum of the cost of the solutions returned for each instance (the large instances therefore have a much stronger weight). The teams will be ranked by score (the team with the lowest score will have the best score). Out of the 6 points, 4 will be linked to the ranking:
    - \* 4 points + 2 bonus points for the first group
    - \* 4 points + 1 bonus point for the second
    - \* 4 points for the third group
    - \* 3 points for those who are in the first quarter

- \* 2 points for those who are in the second quarter
- \* 1 point for those who are in the third quarter
- \* 0 for the others
- Your solutions will be verified with the verification code provided to you. Please email me at axel.parmentier@enpc.fr if you identify an error in the subject or in the verification code.

This problem is difficult to solve.

- Don't start the project at the last minute. Ask questions to your group teacher if you need to.
- Feel free to simplify / decompose to get feasible solutions.
- If you wish, you can use optimization solvers to solve the problem. However, since the instance is large, it is unlikely that a solver can find a good solution if applied to the whole instance. This does not prevent you from using a solver for a sub-problem.

#### 5 Resources

## 5.1 Parser and solution evaluator in julia

Guillaume Dalle has made available a parser and a solution evaluator in Julia: https://github.com/gdalle/KIRO2021.jl.

# 5.2 Language

You should use the language you are the most comfortable with. Guillaume Dalle has webpages containing computational mathematics resources for Python<sup>3</sup> and Julia<sup>4</sup>.

#### 5.3 MILP solvers

To solve (integer) optimization problems, you have access to a wide variety of solvers, both open source (CBC, SCIP) and industrial (Gurobi, CPLEX). The industrial solvers usually have free academic licenses for students, you only need to give your ENPC email on their websites. All of these solvers are best used from a domain-specific modeling language such as CVXPY<sup>5</sup> in Python or JuMP<sup>6</sup> in Julia.

<sup>&</sup>lt;sup>3</sup>https://gdalle.github.io/phd-resources/tutorials/python/

<sup>4</sup>https://gdalle.github.io/IntroJulia/

 $<sup>^{5}</sup>$ https://www.cvxpy.org/tutorial/advanced/index.html#mixed-integer-programs

<sup>6</sup>https://jump.dev/JuMP.jl/stable/