



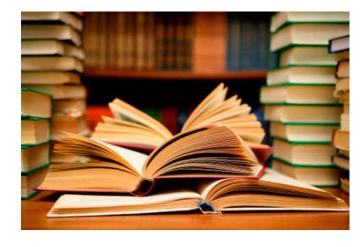
## Chapter 2. Professionalism in ICT: A general approach

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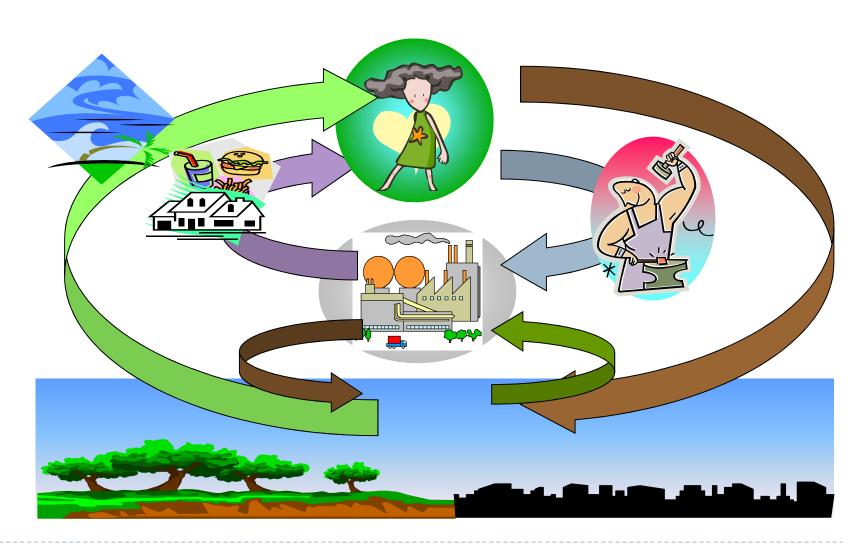
#### What is professionalism?

- Some definitions
- Actors to be considered
  - Customer / Client
  - Professional
  - Society
    - ☐ The State and the profession
    - □ Professional associations
    - □ Business associations
    - □ Users associations
- Professionalisation





# Human beings and their environment





#### Consumption, work and specialisation

- Human beings have needs which must be covered to live comfortably (basic needs, social needs, ...).
- ▶ They work in order to get what they want.
- For certain reasons, work tends to require more specialised skills:
  - We are not able to produce everything we want, and so turn to specialists.
  - Specialisation often leads to greater productivity because of factors of scale.
- Society recognizes those who are specialised in any science, art or practice as: amateur, worker, officer or professional.



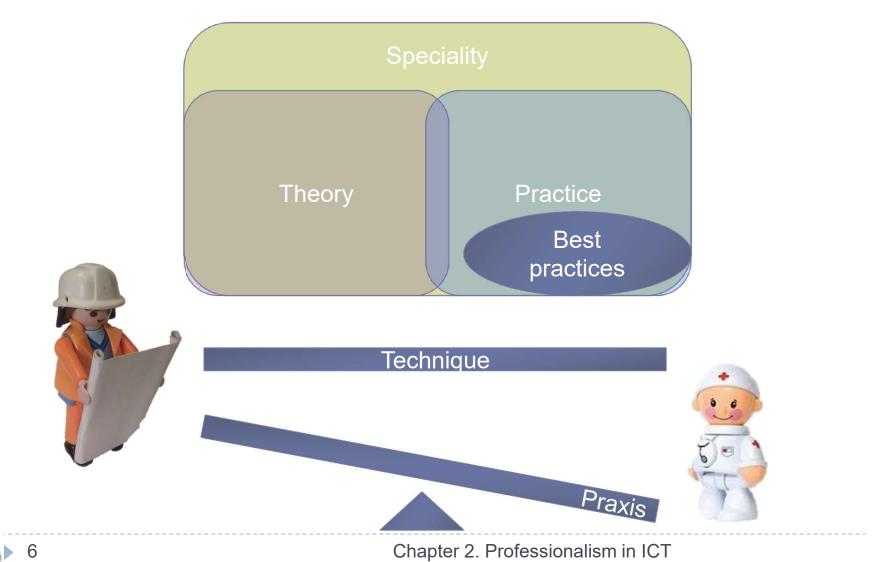


#### Definitions related to "knowledge"

- To specialise
  - Concentrate on and become expert in a particular subject or skill
- Theory
  - A supposition or a system of ideas intended to explain something, especially one based on general principles independent of the thing to be explained
    - A set of principles on which the practice of an activity is based
- Practice
  - The actual application or use of an idea, belief, or method, as opposed to theories relating to it
- Praxis
  - Practice, as distinguished from theory
- Best practice
  - Commercial or professional procedures that are accepted or prescribed as being correct or most effective
- Technique
  - A way of carrying out a particular task, especially the execution or performance of an artistic work or a scientific procedure



# Knowledge



### Definitions of practitioners of an art or science





#### Amateur

- A person who engages in a pursuit on an unpaid basis
- Engaging or engaged in without payment; nonprofessional
  - An amateur archaeologist; Amateur athletics

#### Work

- Activity involving mental or physical effort done in order to achieve a result
- Work as a means of earning income; employment

#### Job

- A paid position of regular employment
- A task or piece of work, especially one that is paid



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#### More definitions



- A paid occupation, especially one that involves prolonged training and a formal qualification
- Derives from the notion of an occupation that one "professes" to be skilled in

#### Professional

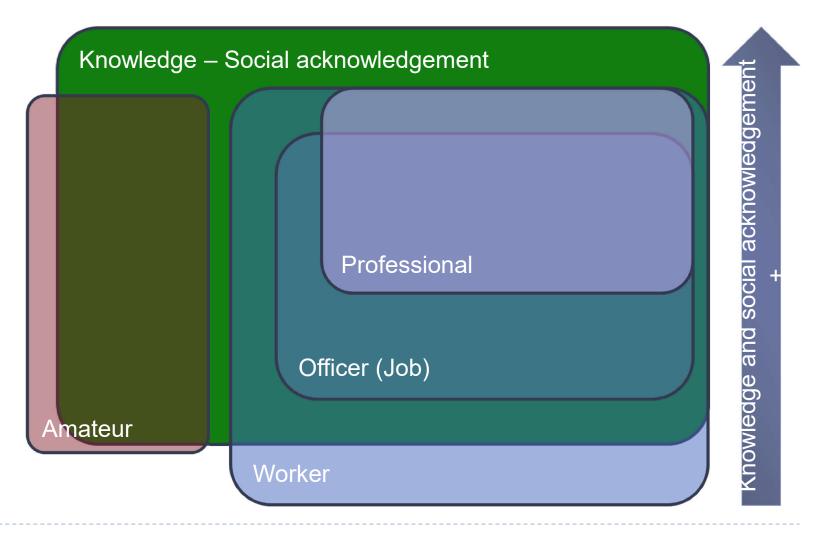
- A person engaged or qualified in a profession
  - A person engaged in a specified activity as a main paid occupation rather than as a pastime
  - A person competent or skilled in a particular activity

#### Professionalism

The competence or skill expected of a professional



# Knowledge and social acknowledgement





#### Actors to be considered





- Person or entity requesting the services of a professional
  - His request initiates the professional activity, which should be compensated.
  - He gets the product obtained, or benefits from the work performed.

#### Professional

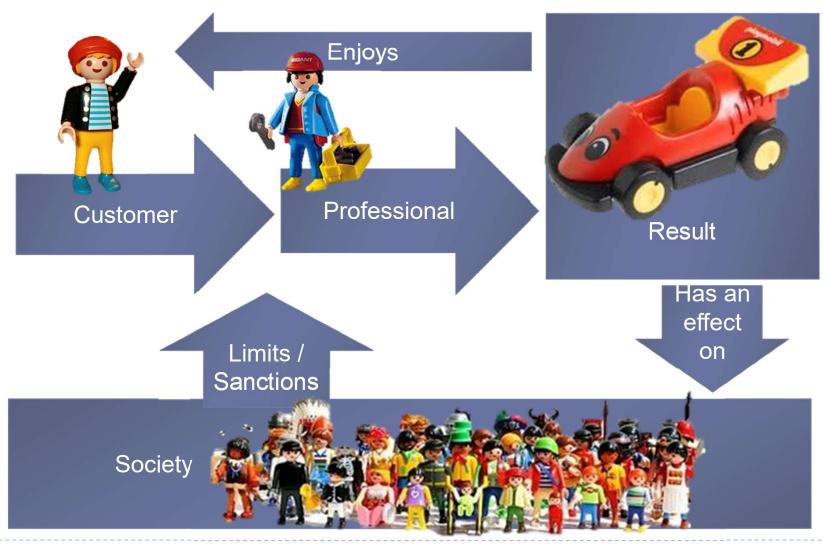
- Person who performs the necessary actions to satisfy the client request, within the limits the society allows (ethical and legal)
  - ▶ He is responsible for the running process and/or the outcome.
  - He receives remuneration in return.

#### Concerned society

- A group of people who feel affected by the process, the result or its use
  - They have the capacity to influence any of those involved in the process (client, professional or concerned people) and regulate it.



#### General model of interactions







#### About customers/clients

- The request made may be sanctioned by society:
  - For not being ethical (moral judgment) or
  - For being illegal (because it violates laws or regulations)
- The client seeks a professional on the basis of:
  - The power of expert opinion
    - Based on the customer's perception of the experience, special skills or knowledge of the professional.
  - Reference power
    - Based on the behaviors or personal characteristics of a professional which are admired by the customer or other people who influence the customer.
    - References we may receive directly from friends, or from news published on a professional and his/her success.
  - Legitimate power
    - Legitimate power comes from the authority of your rate and position in the chain of command.
    - In this case, the state can license certain persons to practice a profession.





#### About professionals

- They are in charge of the work.
- They require certain skills to enable them to carry out their work:
  - Technical skills
    - They may need specific knowledge, skills or experience.
  - Social skills
    - Communication and interpersonal abilities
  - Decision-making
    - They manage conceptual models, create and design feasible solutions, choosing the one that maximizes customer satisfaction.
  - Independence
    - They act with freedom, otherwise there is no responsibility.



#### About professionals



- They have acquired these skills:
  - After a training process
  - Through self learning
  - In a social context, while working with colleagues
  - Throughout their "career"
- If possible, these skills are socially reinforced by:
  - Regulated studies
  - State accreditation or accreditation from associations
  - Without these requirements professional encroachment can occur.
- Practicing a profession is no guarantee of professionalism!



#### About the professional



Certifications

Continuous training

Updated information:

- Journals
  - Books
- Symposiums

Knowledge



Operational work / Create a product or service



### Society





- Meets the requirements of members
- Regulates the actions taken by clients and professionals
- The State
  - Protects the public interest
  - Legislates and enforces laws
- There are different types of associations
  - Professional associations
    - Ensure good practices, training, upgrading and certification of its partners
  - Business associations
    - Protect companies involved in the provision of certain goods or services
  - Users associations
    - Ensure customer and stakeholder satisfaction





#### The State and the profession

- Some professions are regulated because of their societal impact, and you can't practice them without a license.
  - Examples
    - Medicine, law, architecture, ...
    - ▶ Food handler, electrical installer, ambulance driver, ...
  - They are regulated by law, which now clearly defines the following:
    - The accreditation process: degree, state exams or association membership
    - Clarifying when acting illegally, negligently, ...
      - □ There are situations where civil liability insurance is mandatory.
      - □ In future chapters we will clarify these concepts.







- They represent the professional interests of their members.
- They watch over their training:
  - They guarantee knowledge (degree, experience, ...).
  - Levels of certification and specific skills:
    - Certificates which distinguish their own members from other people practicing the profession
  - Support for continuous training:
    - ▶ Courses, conferences, ...
  - Encourage interactions between professionals:
    - ▶ Panel discussions, book presentations, award ceremonies, ...
- They lend support to the social vision of the profession:
  - Collaboration in social events
  - Promotion and enforcement of their "codes of ethics"
  - Punishment and expulsion of members who do not act professionally
- Examples: official associations, fishermen's associations, ...



#### Business associations

- Business associations that provide a particular good or service to society
- They may provide:
  - Advantages for society such as:
    - Promoting the use of their "products"
    - Conducting training activities
    - Demonstrating the benefits of their "products"
    - Example: "Valencia historic centre merchants association"
  - Disadvantages for society such as:
    - Minimizing any information on disappointing cases
    - Lobbying: act of attempting to influence decisions made by officials in the government
    - Promoting an organized oligopoly market
    - Example: Organization of Petroleum Exporting Countries (OPEC)



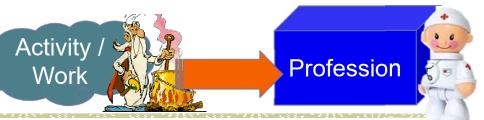
### Users associations / Stakeholders



- These associations are sometimes non-profit.
  - They promote the use and enjoyment of specific products or services:
    - Provide user training
    - Promote public events to develop and disseminate knowledge and information for the benefit of its partners
    - Example: "Internet Users Associations"
  - They defend user rights:
    - From businesses, associations and professionals related to the "product"
    - Operate in coordination with public institutions, bringing together the specific interests of its members
    - Example: FACUA-Consumers in Action







- Social process by which any occupation transforms itself into a true "profession of the highest integrity and competence"
- This process tends to involve establishing:
  - Acceptable qualifications and a professional body
  - Some degree of demarcation between qualified and unqualified amateurs
- At some point:
  - Individuals have demanded recognition and social status according to their activities.
  - The state has regulated licenses and responsibilities to be assumed by those performing these activities.
  - This has led to the professionalisation of the activity.
- ▶ Example: Medicine (druid, barber, shaman → doctor)



### Questions to answer related to the professionalisation of an activity



- At the individual level
  - Skills required at each professional level
    - What does it mean to be professional in ...?
    - ▶ How do professionals in ... work?
    - What are the roles carried out?
    - Which knowledge and skills are required?
    - What are the procedures attempted by these professionals?
    - What are best practices?
  - By transcending our current actions
    - How can they contribute to career advancement?
    - How can they ensure that future generations benefit from their experience and knowledge?
- At the social level
  - How can you publicly describe what a professional can do for you?
  - How can this profession gain credibility, respect and a good reputation?
  - How do people know they are dealing with a competent professional?



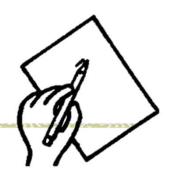
#### Exercise: New professions

- Discuss the concept of new professions
  - What is meant by...?
    - Examples
  - A person may self-define as an "astronaut"
    - Since when?
    - Can anyone be an astronaut?
    - Who regulates it?
    - ▶ Is there a professional degree for becoming an astronaut?
      - □ What would you study?
      - □ What would be required?
      - □ Who regulates it?





#### Exercise: Professionalism isolated



- Today
  - Do national accreditations make sense?
  - Which way for transnational accreditations?
  - Does it make sense that two states regulate the same profession in different ways?
  - What happens to the transnational worker?
  - Give examples of corporations that need the universality of accreditations.



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- Comptia A+ 1-9 professionalism.



