

# Chapter 10. Green IT

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- ▶ An increasing number of IT organizations are joining the movement of **corporate social responsibility**.
- ▶ They have a new perspective on how to reduce the ecological footprint of their organization and the business process supported by IT services.
- ▶ **Green IT is the word!**
- ▶ Green IT is about the efficient application of intelligent, energy, eco-friendly technology and techniques throughout the organization.

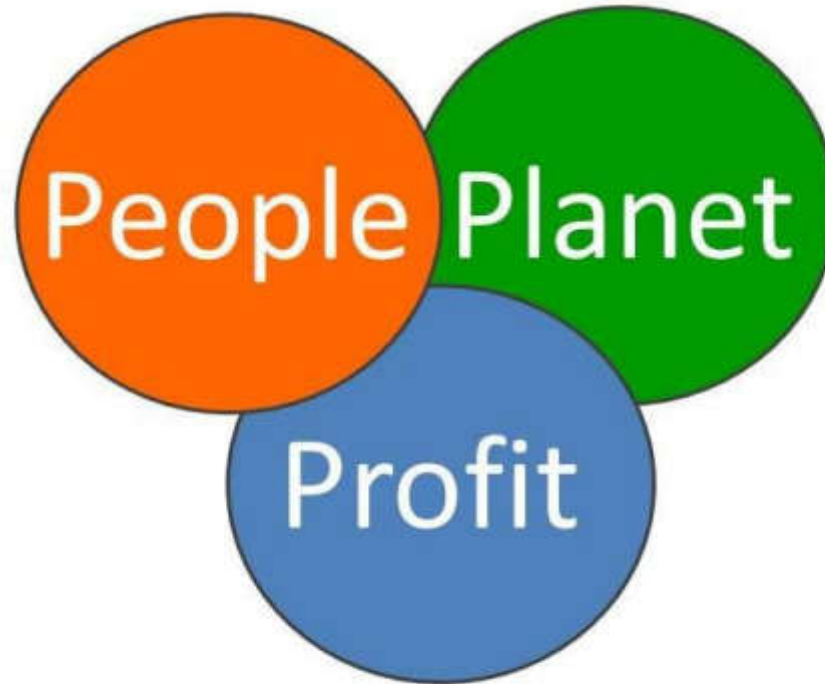
## How can IT be made sustainable?

- ▶ How can IT be made sustainable (**sustainable computing**), and **what role can IT play in a development of a more sustainable world (IT for Green)**?
- ▶ These two key questions are addressed by Green IT.
- ▶ Before we can answer these questions we have to know more about the background of the idea of **sustainable development**.

# Sustainable development

- ▶ It comes from the Latin word '**sustenare**' meaning "to hold up" i.e. to support. From there it evolved long ago to mean to keep something going or extend its duration.
- ▶ In the **18th century** the Germans developed a form of forestry designed to keep the forest going as productive systems over the very long term by keeping a balance between cutting down trees and the growth of new trees.
  - ▶ In the English speaking world this was called **sustainable forestry**.
  - ▶ The idea was later extended to **sustainable fisheries**.
- ▶ In the **1960s and 1970s** the term was for the first time applied to the macro context of environmental issues where there was a need to sustain the whole environment and human society.

# The triple bottom line



*Figure 1.3: The triple bottom line. (Source: Elkington, 1995)*

## People, planet, profit

- ▶ **People, planet and profit** succinctly describe the triple bottom line and the goal of sustainability.
- ▶ The phrase, "people, planet, profit", was coined by John Elkington in 1995 in his book '**Cannibals with Forks: the Triple Bottom Line of 21st Century Business**'.

## The triple bottom line

- ▶ For enterprises, the idea of sustainable development has found a translation in the **Triple Bottom Line** concept
  - ▶ Based on the idea that the responsibility of an enterprise lies with its **stakeholders** rather than with its shareholders.
- ▶ This means that the traditional reporting framework should take into account **social and environmental performance in addition to financial performance**.



# The triple bottom line

- ▶ The triple bottom line approach means that organizations should behave in **profitable, social and environmental responsible** way.
- ▶ What corporate social responsibility (CSR) really means is clarified by the International Organization for Standardization **standard ISO 26000**.
  - ▶ **The objective of social responsibility is to contribute to sustainable development.**
  - ▶ “The essential characteristic of social responsibility is the willingness of an organization **to incorporate social and environmental considerations** in its decision-making and be accountable for the impacts of its decisions and activities on society and the environment.”

# The impact of Sustainable computing practices on CSR

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- ▶ The amount of energy which is needed by the **IT industry** has as a consequence that the IT sector is also **responsible for a large amount of CO2 and other greenhouse gas (GHG) emissions**.
- ▶ According to Gartner this amounts to 2% of the total worldwide emissions of greenhouse gasses.
- ▶ This is about as much as the **aviation industry** (SMART 2020, 2008).

# The impact of Sustainable computing practices on CSR

- ▶ IT can contribute in a positive way to CSR goals by:
  - ▶ **Lowering energy usage** and thereby lowering electricity bills. Organizations can gain much by improving the cooling and temperature control in data centers which can lead to lower energy usage.
  - ▶ **Using energy from sustainable resources** (sun, water, wind, and biomass) as much as possible.
  - ▶ **Containing the growth of IT.** Current trends show data center capacity needing to double every 5 years.

# The impact of Sustainable computing practices on CSR

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- ▶ Green IT can slow the need for expansion as well as reduce the demand for electricity, floor and rack space, and air conditioning by:
  - ▶ Making use of **virtualization techniques**;
  - ▶ Using **data management software** for efficient use of servers;
  - ▶ Using **compression techniques**;
  - ▶ Making IT systems and components **more energy efficient**;
  - ▶ Implementing and forcing policies in relation to **power management** of PC's and notebooks, use of printers etc.

# The impact of Sustainable computing practices on CSR

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- ▶ The energy required for the manufacturing of all this electronic equipment (including consumer appliances), the so called **embedded energy** is also of importance.
- ▶ **The energy used to produce electronic devices is considerably higher than the energy used during their operation.** The embodied energy of the memory chip alone already exceeds the energy consumption of a laptop during its life expectancy of 3 years (De Decker, 2009).

# The impact of Sustainable computing practices on CSR

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- ▶ Apart from energy, a lot of **other resources** are needed during the manufacturing phase of IT and other electronics devices:
  - ▶ **Oil** (plastics are being made from oil);
  - ▶ **Substances used in large quantities** such as epoxy resins, fiberglass, PCBs, PVC (polyvinyl chlorides), thermosetting plastics, lead, tin, copper, silicon, beryllium, carbon, iron and aluminum;
  - ▶ **Elements used in small amounts** such as cadmium, mercury, and thallium and rare earth elements like neodymium and europium;
  - ▶ **Water** which is in large amounts necessary in the production phase.

# The impact of Sustainable computing practices on CSR

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- ▶ At the same time the lifecycles of equipment is **3-5 years**, which is rather short.
  - ▶ Although there is strict regulation since 2006 on the disposal of electronic waste in **Europe (the WEEE directive)**, **a lot of IT equipment still ends up on landfills as e-waste or is incinerated** at the end of its lifecycle.
  - ▶ Only 13.6% of the waste generated by **Americans** in 2007 was recycled — **the rest ended up in landfills or was shipped to developing nations** like Ghana, Nigeria, Vietnam, India, China and the Philippines. In these countries e-waste creates a lot of **health and environmental problems due to very primitive recycling methods**, and by the harmful toxins within e-waste like lead, cadmium and mercury.

# The impact of Sustainable computing practices on CSR

- ▶ When it comes to embedded energy and use of resources, Greening IT will have a **very positive impact on sustainable development and CSR goals**, by:
  - ▶ Designing IT devices which need **at least as possible scarce resources and energy** to manufacture it;
  - ▶ **Extending the lifespan of computers** (e.g. through re-use reselling, upgrading, refurbishing and recycling);
  - ▶ Designing IT devices and components which **can either be fully recycled or are biodegradable**.
- ▶ Green IT as part of the CSR policy will also have **positive effects on the good will of employees, customers, business partners, and people in general**.



# Defining Green IT

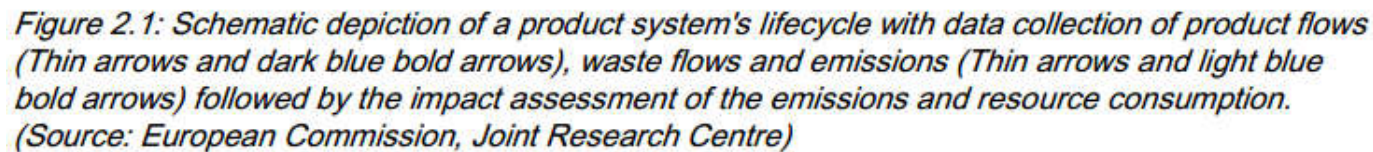
- ▶ Greening IT is about **greening the IT ecosystem**, which includes networks, the Web and an interconnected and dynamic relationship map that shows how various components influence and impact other components.
- ▶ **“The Green IT ecosystem represents a way of thinking holistically about what, and why IT operates and about who and what their operations impact.”**

# Defining Green IT

- ▶ The **components of the IT ecosystem** include:
  - ▶ All **computer hardware, software, and networks** used inside an organization;
  - ▶ **Management strategy** responsible for purchasing, implementing, running, and disposing of hardware when no longer needed;
  - ▶ The **people** and the **organizational culture** that makes all the infrastructure and activities in the preceding bullets possible;
  - ▶ The **systems and networks** that connect with the organization's suppliers, customers and partners.

# Lifecycle Management

- ▶ The lifecycle of a product includes **all the production processes and services** associated with the product lifecycle
  - ▶ starting with the **extraction of raw materials**, **production of semi-manufactures**, **production of the end product**, **usage of the end product** up to its **retirement**, **recycling** or **disposal** (of the complete product or some of its constituent parts).
  - ▶ **Packaging, transportation, storage, retail**, and other activities between the stages are included where relevant.
- ▶ This product lifecycle is therefore identical to the **complete supply chain** of the product plus its **use and end-of-life treatment**.



# Methods to evaluate Green credentials of products and suppliers

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- ▶ Controlling the input is essential for the reduction of the ecological footprint during the operational use and end-of-life stages. The acquisition process is the toll-gate for this input.
  - ▶ The acquisition process starts with the definition of requirements.
  - ▶ By basing these requirements on business needs and criteria from the Green IT policy, products and suppliers can be evaluated.
- ▶ **Green purchasing**

# ENERGY STAR

- ▶ A **purchasing department** can check the Green credentials of a product by looking for the so called **ENERGY STAR label**.
- ▶ ENERGY STAR is a joint program of the U.S. **Environmental Protection Agency (EPA)** and the U.S. **Department of Energy** aimed to **save money and protect the environment** through energy efficient products and practices.

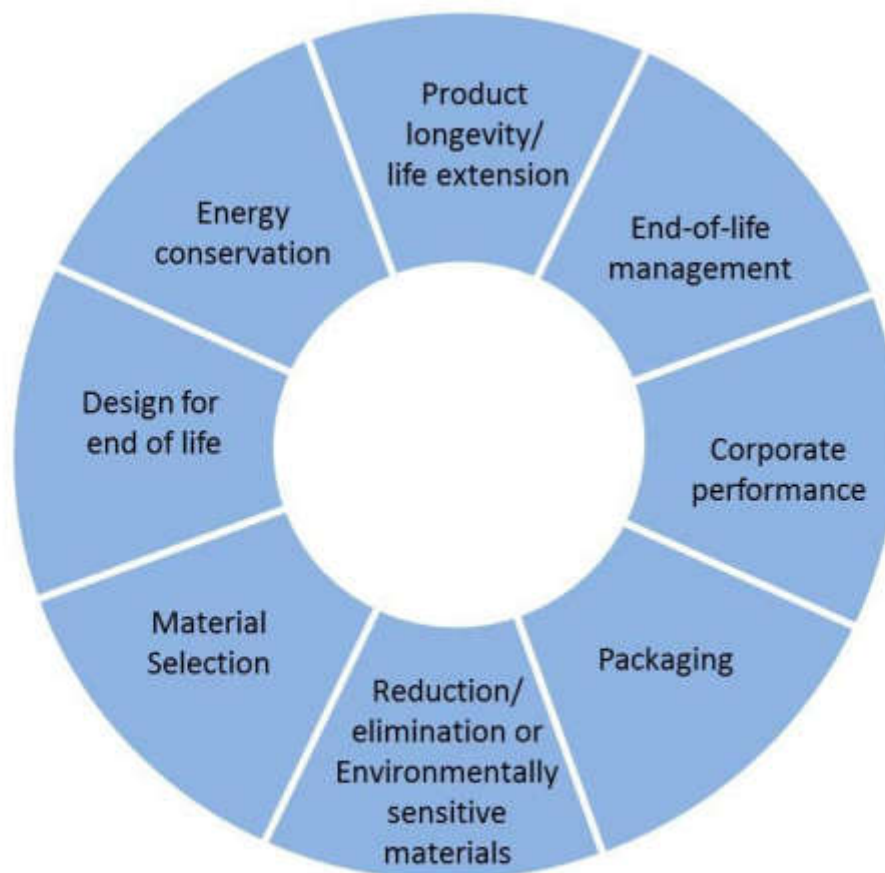


# Electronic Product Environmental Assessment Tool

- ▶ EPEAT is a comprehensive environmental rating that helps identify greener **computers and other electronic equipment**.
- ▶ EPEAT currently covers desktops, laptops / notebooks, workstations, thin clients and displays. Imaging devices have been announced (2012), later on also servers and mobile devices will be included.



# Electronic Product Environmental Assessment Tool



*Figure 2.2: EPEAT environmental criteria cover the complete product lifecycle. (Source: Green Electronics Council, 2011)*



# ENERGY STAR vs. EPEAT

- ▶ EPEAT is a more comprehensive measure of reduced environmental impact than ENERGY STAR, as **ENERGY STAR covers only energy efficiency**.
- ▶ EPEAT's environmental criteria cover the complete product lifecycle. EPEAT-registered products meet anywhere from 21 to 42 criteria in addition to the latest ENERGY STAR standard.



## The definition of e-waste

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- ▶ Electronic waste (“e-waste”) is defined as “a type of waste, consisting of **any broken or unwanted electrical or electronic device**” (Man M, et al. 2012).
- ▶ As in most offices the average life-time of computer equipment is about three to five years, it’s obvious the amount of e-waste is a serious issue.

## The definition of e-waste

- ▶ Government and electronics manufacturers have realized that **old equipment cannot just be dumped in landfills**, because this will cause health issues. Also **we cannot store all** this discarded equipment ad infinitum.
- ▶ It is clear that the solution must start with the design of electronic equipment. International laws and legislation forces manufactures **to avoid hazardous materials and to use biodegradable materials and design for recycling or reuse**.
- ▶ However, society has to deal with old equipment which has been manufactured some years ago. For instance, what to do with the mountains of **CRT terminals**, and what is the negative impact of e-waste for the planet?

## Negative impact of e-waste

- ▶ In its original state electronic equipment is harmless. However, when discarded it generates **persistent toxic substances** and releases harmful compounds into the **air**.
- ▶ Persistent toxic substances (such as PBDEs, PCDDs/PCDFs) and other heavy metals (i.e. lead) may end up in the **ocean** and re-distributed into the environment.
  - ▶ This may cause **bio-accumulation** and **biomagnification**, and can affect each of us in one way or another (Man et al., 2012).

# Bio-accumulation and Biomagnification

- ▶ **Bio-accumulation** occurs when an organism absorbs a toxic substance at a rate greater than that at which the substance is lost. The longer the biological half-life of the substance the greater the risk of chronic poisoning, even if environmental levels of the toxin are not very high (source: Wikipedia).
- ▶ **Biomagnification** is the sequence of processes in an ecosystem by which higher concentrations of a particular chemical, such as the pesticide DDT, are reached in organisms higher up the food chain, generally through a series of prey-predator relationships (Oxford University, 2008).

# Biomagnification

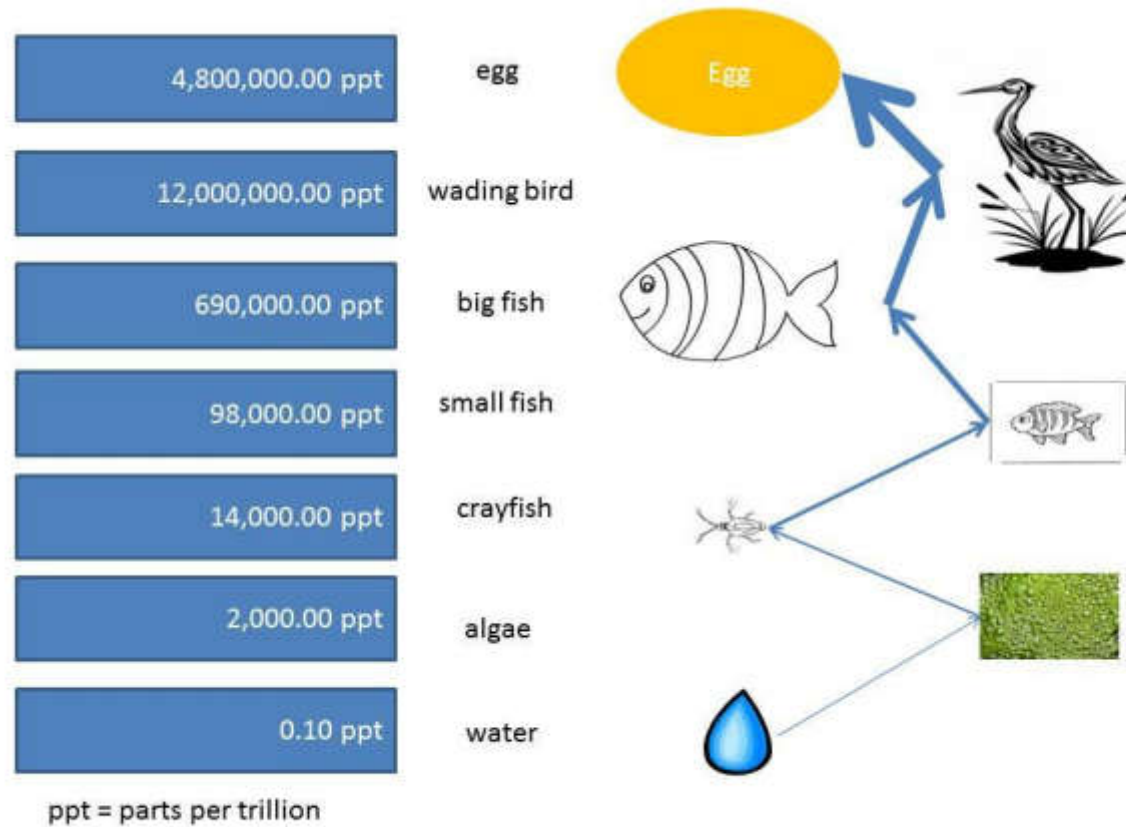


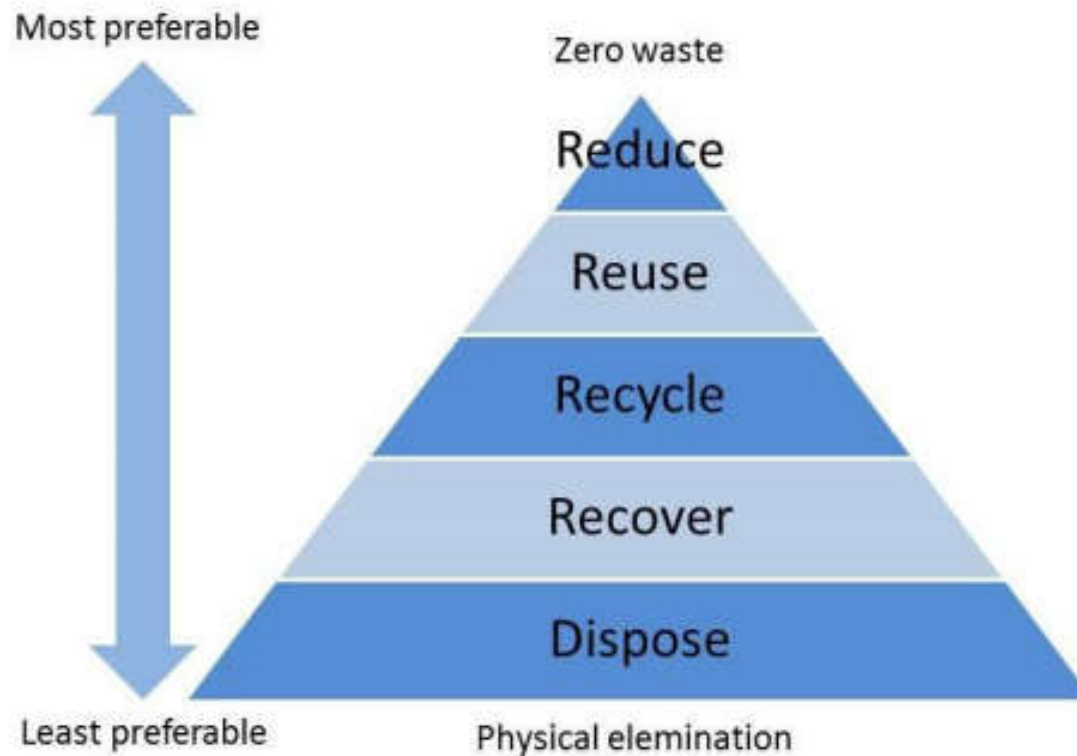
Figure 2.4: Biomagnification of mercury. (Source: South Florida Restoration Science Forum, 1999)

## Methods for end-of-life management

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- ▶ All good things must come to an end, and this also applies to **IT assets**.
- ▶ As waste is recognized as a serious issue in the natural environment, **best practices** have been developed to deal with waste in real life.

# Methods for end-of-life management



*Figure 2.5: The Waste Data Management Hierarchy. (Source: Hasan and Burns, 2012)*