

## 2 Interactive goal model analysis for early requirements engineering

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6 **Abstract** In goal-oriented requirements engineering, goal  
7 models have been advocated to express stakeholder  
8 objectives and to capture and choose among system  
9 requirement candidates. A number of highly automated  
10 procedures have been proposed to analyze goal achieve-  
11 ment and select alternative requirements using goal mod-  
12 els. However, during the early stages of requirements  
13 exploration, these procedures are difficult to apply, as  
14 stakeholder goals are typically high-level, abstract, and  
15 hard-to-measure. Automated procedures often require for-  
16 mal representations and/or information not easily acquired  
17 in early stages (e.g., costs, temporal constraints). Conse-  
18 quently, early requirements engineering (RE) presents  
19 specific challenges for goal model analysis, including the  
20 need to encourage and support stakeholder involvement  
21 (through interactivity) and model improvement (through  
22 iterations). This work provides a consolidated and updated  
23 description of a framework for iterative, interactive, agent-  
24 goal model analysis for early RE. We use experiences in  
25 case studies and literature surveys to guide the design of  
26 agent-goal model analysis specific to early RE. We intro-  
27 duce analysis procedures for the *i\** goal-oriented frame-  
28 work, allowing users to ask “what if?” and “are certain

goals achievable? how? or why not?” The *i\** language and  
29 our analysis procedures are formally defined. We describe  
30 framework implementation, including model visualization  
31 techniques and scalability tests. Industrial, group, and  
32 individual case studies are applied to test framework  
33 effectiveness. Contributions, including limitations and  
34 future work, are described.  
35

**Keywords** Goal-oriented requirements engineering ·  
37 Goal modeling · Modeling · Model analysis · Model  
38 iteration · Interactive modeling · Satisfaction analysis  
39

### 1 Introduction

40

Models focusing on stakeholder goals have been proposed  
41 for use in requirements engineering (RE) (e.g., [10, 11, 39,  
42 51]). It has been suggested that such models are partic-  
43 ularly suitable for elicitation and analysis in early RE as they  
44 can show the underlying motivations for systems, capture  
45 non-functional success criteria, and show the effects of  
46 high-level design alternatives on goal achievement for  
47 various stakeholders through a network of dependencies.  
48 We call this type of model, including agents with inter-  
49 dependent goals, agent-goal models. Example of agent-  
50 goal model frameworks include *i\** [51, 52], GRL [3], and  
51 Tropos [6].  
52

An agent-goal model can be used to answer “what if?”  
53 analysis by propagating the “satisfaction level” of goals  
54 onto other goals along the paths of contributions as defined  
55 in the model [10]. We refer to this as “forward” analysis.  
56 Conversely, one can start from the desired goals and work  
57 “backwards” along contribution paths to determine what  
58 combinations of choices (if any) will satisfy desired sets of  
59 objectives.  
60

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Several procedures have been developed to perform forward and backward analysis on goal models (e.g., [4, 10, 20, 40, 41]). Most of these procedures aim for a high degree of automation, desirable especially for large and complex models. However, during the early stages of requirements exploration, stakeholder goals are typically high-level, abstract, and hard-to-measure. Automated procedures often require formal representations and/or information not easily acquired in early stages (e.g., costs, temporal constraints). Consequently, early RE presents specific challenges for goal model analysis, including the need to encourage and support stakeholder involvement (through interactivity) and model improvement (through iteration).

We address these needs by developing a framework for iterative, interactive analysis of agent-goal models in early requirements engineering. Our framework facilitates analysis through methods, algorithms, and tools. We summarize the contributions of this work as follows:

- Our framework provides *analysis power*, allowing users to ask “what if certain requirements alternatives are chosen?”, “is it possible to achieve certain goal(s) in the model? If so, how? If not, why not?”
- Our analysis methods are *interactive*, allowing users to use their knowledge of the domain to make decisions over contentious areas of the model, encouraging stakeholder involvement in the analysis process.
- We provide a guiding *methodology* for goal model creation and analysis.
- Our interactive procedures and methodology aim to encourage model *iteration*, revealing unknown information, and potentially increasing the completeness and accuracy of the models.
- Our analysis procedures are appropriate for early, *high-level analysis*, as they do not require formal or quantitative information beyond what is captured by goal models.
- We provide a clear and formal *interpretation* of our example goal modeling notation (*i\**) and the analysis procedures.
- We place emphasis on procedure *usability*, tested as part of several studies.
- We assess *scalability* of the automated and interactive elements of the framework, showing the procedures scale to models of a reasonable size.

This work improves upon and unifies earlier work by the authors, presenting a cohesive and consistent framework for interactive and iterative early RE model analysis. Development of the backward analysis procedure [29, 31] has helped to clarify the forward analysis procedure, previously described informally in [28, 30]. The backward analysis procedure has evolved since its introduction in [29]—in this work, we include an updated description.

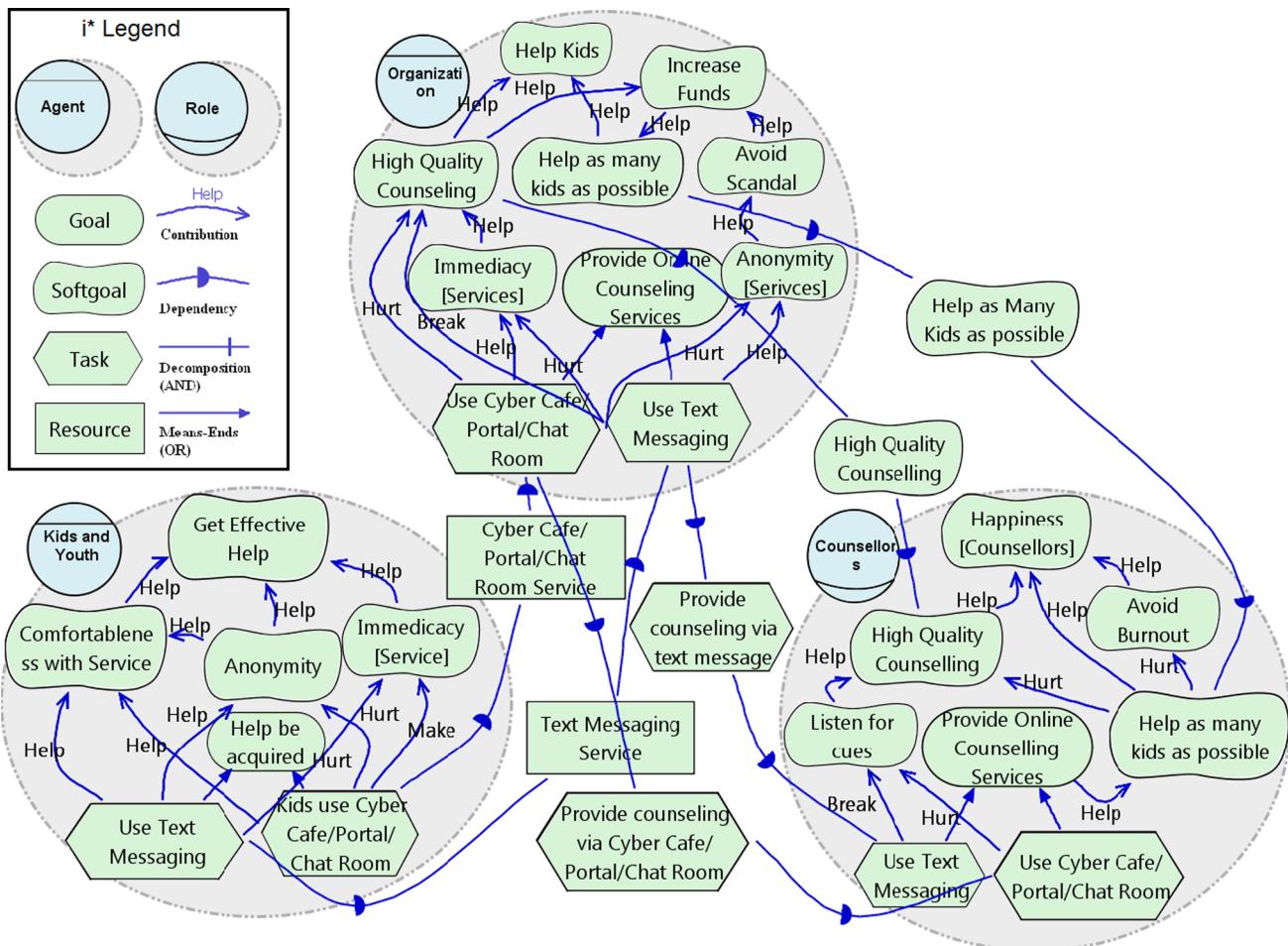
Previous work has described studies which evaluate components of the framework [24, 28, 30, 31, 33, 35]. Here, we present a consolidated view of study results, summarizing discovered strengths and limitations. We present recent scalability results over the framework implementation and compare the consolidated framework to related work.

The paper is organized as follows. After a motivating example in Sects. 1.1 and 2 provides an overview of the agent-goal model language used in our examples (*i\**), including a formal description of the language. Section 3 motivates and describes the analysis procedures, including examples. Section 4 provides a suggested modeling and analysis methodology using the running example. Section 5 describes implementation, including the OpenOME tool, procedural details, visualization techniques, and scalability tests. Section 6 describes the evaluation of the framework through several case studies. Section 7 reviews existing goal model analysis approaches. Section 8 evaluates the contributions of the framework, discussing limitations and future work.

### 1.1 Motivating example: youth counseling organization

Consider the challenges of a youth counseling organization, studied as part of a multi-year strategic requirements analysis project undertaken by the authors and other colleagues [13]. The not-for-profit organization focuses on counseling for youth over the phone, but must now expand their ability to provide counseling via the Internet. Online counseling could be viewed by multiple individuals and may provide a comforting distance which would encourage youth to ask for help. However, in providing counseling online, counselors lose the cues they would gain through live conversation, such as timing or voice tone. Furthermore, there are concerns with confidentiality, protection from predators, public scrutiny over advice, and liability over misinterpreted guidance. The organization must choose among multiple technical options to expand their internet counseling service, including a modification of their existing anonymous question and answer system, discussion boards, wikis, text messaging, chat rooms. In order to make strategic decisions, a high-level understanding of the organization, system users, and the trade-offs among technical alternatives is needed.

Modeling methods described in previous work can be applied to understand the domain, producing agent-goal models which include systems, stakeholders, goals, contributions, and dependencies [51]. Figure 1 contains a simplified example of an agent-goal model created for this domain. In this model, the Counseling Organization must choose between several forms of online counseling. Their



**Fig. 1** *i\** Model representing simplified relationships and alternatives for online counseling (adapted from [28, 30])

choices affect not only their goals, but also the goals of the Counselors and the Kids and Youth. The model contains three *actors*: the Organization (top), Kids and Youth (bottom left), and Counselors (bottom right). The Organization, an *agent*, wants to achieve several *softgoals*, including **Helping Kids**, **Increasing Funds**, and providing **High Quality Counseling**. These goals are difficult to precisely define, yet are critical to the organization. The Organization has the *hard* goal of **Providing Online Counseling Services** and explores two alternative tasks for this goal: **Use Text Messaging** and **Use CyberCafé/Portal/Chat Room**. These alternatives contribute positively or negatively by various degrees to the Organization's goals, which in turn contribute to each other. For example, **Use Text Message** *hurts* **Immediacy** which *helps* **High Quality Counseling**.

The Organization *depends* on the Counselors to provide the alternative counseling services and for many of its softgoals, for example, **High Quality Counseling**. Kids and Youth depend on the Organization to provide various counseling services, such as **CyberCafé/Portal/Chat**

Room. Both the Counselors and Kids have their own goals to achieve, also receiving contributions from the counseling alternatives. Although the internal goals of each actor may be similar, each actor is autonomous, including the meaning individually attributed to goal, e.g., **High Quality Counseling** may mean something different for the Counselor than for the Organization.

Examining this type of model raises several questions: Which counseling alternative is the most effective, and for whom? Are there alternatives which could achieve each actor's goals? If not, why not? What important information is missing from the model? Is the model sufficiently correct? Generally, how can such an organization explore and evaluate options for online counseling, balancing the needs of multiple parties, while dealing with the complexity of the model and domain?

Although some questions may be answered by studying the model, tracing effects consistently quickly becomes too complex for humans. The model in Fig. 1 is a simplified version of a larger model, tracing the effects of alternative functionality is especially difficult when the model

206 becomes large. There is a need for systematic analysis  
 207 procedures which help the modeler to trace effects in order  
 208 to answer domain questions, evaluate alternative require-  
 209 ments, and explore the model. Such procedures should  
 210 account for the early, high-level, and exploratory nature of  
 211 the models and elicitation process. We return to our  
 212 motivating example when illustrating analysis procedures  
 213 in Sect. 3.

## 214 2 The *i\** agent-goal modeling framework: variation 215 and formalization

216 In order to aid comprehension, illustration, and imple-  
 217 mentation, analysis procedures introduced in our frame-  
 218 work should be described concretely, over a specific  
 219 language. Several possible goal-oriented languages are  
 220 available (e.g., NFR [10], Tropos [6], KAOS [11]). The *i\**  
 221 framework, which builds upon the NFR framework, has  
 222 been used as a basis for agent-goal modeling in the GRL  
 223 and Tropos frameworks. As such, it includes many existing  
 224 goal model language concepts. Other frameworks, such as  
 225 KAOS, do not support informally or imprecisely defined  
 226 softgoals, making them more suitable for later RE speci-  
 227 fication and analysis. We select the *i\** framework as an  
 228 underlying base for our analysis procedure (limitations of  
 229 this selection are discussed in Sect. 8.2). This section  
 230 provides a high-level description of *i\**, discusses variation  
 231 in *i\** use, then provides a formal definition of *i\** concepts,  
 232 facilitating a formal description of our agent-goal model  
 233 analysis, consolidating work presented in [26, 29, 31].

### 234 2.1 The *i\** framework

235 *i\** models are intended to facilitate exploration of the  
 236 system domain with an emphasis on social aspects by  
 237 providing a graphical depiction of system actors including  
 238 their intentions, dependencies, and alternatives [51, 52].  
 239 The agent-oriented aspect of *i\** is represented by *actors*,  
 240 including *agents* and *roles*, and the associations between  
 241 them.

242 Actors *depend* upon each other for the accomplishment  
 243 of tasks, the provision of *resources*, the satisfaction of  
 244 *goals* and *softgoals*. Softgoals are goals without clear-cut  
 245 criteria for satisfaction; therefore, a softgoal is satisfied  
 246 when it is judged to be sufficiently satisfied. *Dependency*  
 247 relationships include the *depender*, the actor depending on  
 248 another actor, the *dependum*, the intention being depended  
 249 upon, and the *dependee*, the actor being depended upon.

250 The *intentions* which motivate dependencies are  
 251 explored inside each actor, considering the goals, softgoals,  
 252 tasks, and resources explicitly desired by the actors.  
 253 Dependencies are linked to specific intentions within the

254 dependee and depender. The intention depending on the  
 255 dependum is referred to in this work as the *depender*  
 256 *intention*, while the intention depended on to satisfy the  
 257 dependum is referred to as the *dependee* *intention*.

258 The interrelationships between intentions inside an actor  
 259 are depicted via three types of links. *Decomposition* links  
 260 show the intentions which are necessary in order to  
 261 accomplish a task. *Means-Ends* links show the alternative  
 262 tasks which can accomplish a goal. *Contribution* links  
 263 show the effects of softgoals, goals, and tasks on softgoals.  
 264 Positive/negative contributions representing evidence  
 265 which is sufficient enough to satisfy/deny a softgoal are  
 266 represented by *Make/Break* links, respectively. Contribu-  
 267 tions with positive/negative evidence that is not in itself  
 268 sufficient enough to satisfy/deny a softgoal are repre-  
 269 sented by *Help/Hurt* links. Positive/negative evidence of  
 270 unknown strength can be represented by *Some+/Some-*  
 271 links.

### 272 2.2 *i\** Variations

273 The description of the *i\** framework by Yu in [51] aimed to  
 274 be flexible enough to facilitate modeling of early require-  
 275 ments, leaving the language open to a certain degree of  
 276 interpretation and adaptation. Consequently, the core syn-  
 277 tax of the *i\** framework has often been modified (e.g., [3,  
 278 6]). We aim to support common variations from *i\** syntax  
 279 as introduced in [51]. Our previous work in [26] has sur-  
 280veyed *i\** syntax variations in research papers and course-  
 281 work. Commonly occurring syntactical structures are  
 282 classified under “strict” and “loose” versions of *i\** syntax,  
 283 corresponding to syntax errors and warnings, respectively.  
 284 We use this survey of *i\** syntax variations to determine  
 285 how broad or how flexible to make our formal definition,  
 286 aiming to create a balance between clarity and flexibility. A  
 287 full list of syntax variations supported by our definition can  
 288 be found in [24].

### 289 2.3 Formalization

290 To facilitate partial automation of analysis, we introduce a  
 291 more formal description of the *i\** framework. In our  
 292 description, we use the following notation:

- $\mapsto$  is used as a mapping from an intention or relation to  
 293 a member of a set, so  $i \mapsto \{a, b\}$  means that  $i$  maps to  
 294 either  $a$  or  $b$ .
- $\rightarrow$  is used to represent relationships between elements,  
 295 so if  $(i_1, i_2) \in \mathcal{R}$  we write this as  $\mathcal{R} : i_1 \rightarrow i_2$ .

296 We express agent-goal model concepts formally as follows.

297 **Definition 1 (agent–goal model)** An agent-goal model is  
 298 a tuple  $\mathcal{M} = \langle \mathcal{I}, \mathcal{R}, \mathcal{A} \rangle$ , where  $\mathcal{I}$  is a typed set of

301 intentions,  $\mathcal{R}$  is a set of relations between intentions, and  $\mathcal{A}$   
 302 is set of actors.

303 **Definition 2 (intention type)** Each intention maps to one  
 304 type in the *IntentionType* set,  $\mathcal{I} \mapsto \text{IntentionType}$ , where  
 305  $\text{IntentionType} = \{\text{Softgoal}, \text{Goal}, \text{Task}, \text{Resource}\}$ .

306 **Definition 3 (relation type)** [Relation Type] Each relation  
 307 maps to one type in the *RelationType* set,  
 $\mathcal{R} \mapsto \text{RelationType}$ , where  $\text{RelationType} = \{R^{\text{me}}, R^{\text{dec}}, R^{\text{dep}},$   
 308  $R^c\}$ . These relationships correspond to means-ends,  
 309 decomposition, dependency, and contribution links,  
 310 respectively.  $R^c$  can be broken down into a further set  
 311  $\text{ContributionType} = \{R^m, R^{\text{hlp}}, R^u, R^{\text{hrt}}, R^b\}$  where if  $r \in$   
 312  $R \mapsto R^c$  then  $r \mapsto \text{ContributionType}$ . The contribution link  
 313 types correspond to make, help, unknown, hurt, and break,  
 314 respectively.

315 **Definition 4 (relation behavior)** The following relationships  
 316 are binary (one intention relates to one intention,  
 $R : I \rightarrow I$ ):  $R^{\text{dep}}, R^c$ . The remaining relationships ( $R^{\text{me}},$   
 317  $R^{\text{dec}}$ ) are  $(n + 1)$ -ary (one to many intentions relate to one  
 318 intention),  $R : I \times \dots \times I \rightarrow I$ .

319 The formalism could be supplemented to include the  
 320 mapping from intentions to actors, actor types, and actor  
 321 association links. Currently, these types do not play a role  
 322 in the automated portion of our framework. We leave their  
 323 inclusion in the formalism to future work. For simplicity,  
 324 we treat Some+/Some- as Help/Hurt, respectively. Thus,  
 325 we exclude these links from *ContributionType*.

326 We define several other concepts useful for analysis,  
 327 such as leaves, roots, and positive/negative links.

328 **Definition 5 (leaf/root intention)** An intention  $i \in I$  is a  
 329 leaf if there does not exist any relation,  $r \in R$  such that  
 $r : I \rightarrow i$  or  $r : I \times \dots \times I \rightarrow i$ , it is a root if there does not  
 330 exist any relation,  $r \in R$  such that  $r : i \rightarrow I$  or  
 $r : i \times \dots \times I \rightarrow I$ .

331 **Definition 6 (positive/negative link)** A relation  $r \in R$  is  
 332 positive if  $r \mapsto \text{Pos} = R^m, R^{\text{hlp}}$ , it is negative if  
 333  $r \mapsto \text{Neg} = R^{\text{hrt}}, R^b$ .

### 3 Interactive analysis

334 This section describes qualitative, interactive evaluation  
 335 procedures for goal- and agent-oriented models, allowing  
 336 the user to compare alternatives in the domain, asking  
 337 forward, “what if?” type questions, and finding satisfying  
 338 solutions using backward, “are these goals achievable?”  
 339 questions. The forward procedure has previously been  
 340 described in [28, 30]. Here, the description is expanded and  
 341 improved, described more precisely using the formalism

342 from Sect. 2.3. The backward analysis procedure described  
 343 in this section has appeared in [29]. Here, we improve upon  
 344 the description, presenting a unifying description of for-  
 345 ward and backward analysis, using the same illustrative,  
 346 counseling service example.

347 In the rest of this section, we motivate the need for  
 348 forward and backward analysis, provide a procedure  
 349 overview, and required definitions and propagation rules.  
 350 We end with concrete examples of both forward and  
 351 backward analysis.

#### 3.1 Challenges and motivation

352 In this section, we use the counseling service model from  
 353 Sect. 1.1 (Fig. 1) to answer example “what if?” and “are  
 354 certain goals achievable?” questions in an “ad hoc”  
 355 manner, without using a systematic or semiautomated  
 356 procedure. This experience reveals some of the more  
 357 detailed challenges associated with analyzing goal models,  
 358 motivating the need for systematic analysis as introduced  
 359 in this section.

360 *Forward analysis.* In Sect. 1.1, we asked “Which  
 361 counseling alternative is the most effective?” We could  
 362 start this analysis by considering the alternative where **Use  
 363 Text Messaging** (shortened hereafter to **Text**), repre-  
 364 sented as a task in the model, is implemented, and **Use  
 365 Cyber Café/Portal/Chat Room**, another task (shortened  
 366 hereafter to **Chat**), is not implemented. The reader can try  
 367 to use their knowledge of  $i^*$  syntax provided in Sect. 2 to  
 368 trace the effects of the satisfaction or denial of these tasks  
 369 through the links in the model. In one path inside of the  
 370 **Kids and Youth** actor, for example, **Text** would help  
 371 **Anonymity**, which would help both **Comfortableness**  
 372 with **Service** and **Get Effective Help**. In another path,  
 373 **Text** would hurt **Immediacy [Service]**, which, in turn  
 374 helps **Get Effective Help**. In yet another path, **Chat** is not  
 375 implemented, yet this task has a help effect on **Comfort-  
 376 ableness (with service)**, which in turn helps **Get Effec-  
 377 tive Help** again. Considering these multiple sources of  
 378 incoming evidence (and there are more paths to trace) is  
 379 **Get Effective Help** satisfied? Partially satisfied? Does it  
 380 have conflicting evidence? How can we make use of  
 381 stakeholder knowledge in order to combine and resolve  
 382 multiple sources of evidence for softgoals?

383 When tracing the effects manually, it is cognitively  
 384 difficult to follow all paths and make these decisions  
 385 manually. In this example, we have not even left the  
 386 boundaries of the **Kids and Youth**. When considering the  
 387 effects of dependencies into and out from the actor, tracing  
 388 the effects of alternatives through the paths of links  
 389 becomes even more complicated.

390 *Backward analysis.* As a model may contain many  
 391 alternatives, it is helpful to find key promising alternatives

398 by asking questions in the backward direction. Given cer-  
 399 tain top-level goal targets, “Are the goals achievable?”, “If  
 400 so, how?”, and “If not, why?” For example, is there an  
 401 alternative which causes **Get Effective Help in Kids and**  
 402 **Youth** to be partially satisfied? To answer this manually,  
 403 we must trace the links backward until we find potential  
 404 solutions.

405 As we have seen while manually propagating in the  
 406 forward direction, some softgoals receive many sources of  
 407 incoming evidence through contribution links. During  
 408 backward analysis, we must work backward to determine  
 409 the labels for contributing intentions, again making use of  
 410 stakeholder domain knowledge. For example, to at least  
 411 partially satisfy **Get Effective Help**, what level of satis-  
 412 faction do the three contributing goals (**Comfortableness**  
 413 with **Service**, **Anonymity**, **Immediacy [Service]**) need?  
 414 In one combination, we could judge that it would be suf-  
 415 ficient for these three softgoals to be at least partially sat-  
 416 isfied. From this, we could continue to trace links backward  
 417 down to the task alternatives. For **Immediacy** to be par-  
 418 tially satisfied, we can judge that **Text** should be denied  
 419 (not implemented), while **Chat** should be satisfied. The  
 420 target label for **Anonymity** leads us to an opposite judg-  
 421 ment. We can see that this selection of analysis results will  
 422 not produce a consistent solution, we must return and re-  
 423 evaluate our previous judgments, if possible.

424 We can see that the process of tracing branching back-  
 425 ward paths, backtracking through judgments, is challenging  
 426 to perform manually. What is needed is an automated  
 427 process, tracing down the links to find contributing effects,  
 428 finding areas requiring judgment, then backtracking to  
 429 previous judgments when judgments result in contradic-  
 430 tions (e.g., satisfied and not satisfied).

431 In formulating such an interactive backward procedure,  
 432 we face some interesting questions and technical chal-  
 433 lenges. What types of questions could and should be posed  
 434 to the user, and at what point in the procedure? How can  
 435 we capture and make use of stakeholder knowledge  
 436 through human judgments? When a choice does not lead to  
 437 an acceptable solution, to what state does the procedure  
 438 backtrack? How can we present information about conflicts  
 439 to the user? Is there a computationally realistic approach?  
 440 The backward analysis procedure introduced in this work  
 441 represents one approach to answering these questions.

## 442 3.2 Procedure overview

443 The analysis procedure starts with an analysis question of  
 444 the form “How effective is an alternative with respect to  
 445 model goals?” or “Are certain goals achievable?” The  
 446 procedure makes use of a set of qualitative evaluation  
 447 labels assigned to intentions to express their degree of  
 448 satisfaction or denial. The process starts by assigning labels

to intentions related to the analysis question. These labels  
 449 are propagated through the model links, either forward or  
 450 backward, using defined rules. The procedure is interactive  
 451 when the user must make judgments over conflicting or  
 452 partial incoming or outgoing evidence for softgoals. The  
 453 final satisfaction and denial labels for the intentions of each  
 454 actor are analyzed in light of the original question. In the  
 455 forward direction, an assessment is made as to whether the  
 456 analysis alternative sufficiently achieved key goals. In the  
 457 backward direction, the solution achieving key goals (if  
 458 found) is examined. These results may stimulate further  
 459 analysis and potential model refinement. We can summa-  
 460 rize the procedure steps as follows:

1. *Initiation*: The evaluator decides on an analysis  
 462 question and applies corresponding initial evaluation  
 463 labels to the model. The initial labels are added to a set  
 464 of labels to be propagated.  
 465 Steps 2 and 3 are performed iteratively, until there is  
 466 nothing new to propagate (forward) or a contradiction  
 467 has been found and there are no new applicable  
 468 judgments (backward).
2. *Propagation*: The evaluation labels are propagated  
 470 through the model. Results propagated through contri-  
 471 bution links are stored in the destination softgoal.  
 472
  - 2.b. *Backtrack*: (Backward) if a contradiction is found,  
 473 the procedure backtracks to the last set of softgoal  
 474 resolutions, if such a set exists.
3. *Softgoal resolution*: Sets of multiple labels are resolved  
 477 by applying automatic cases or manual judgments,  
 478 producing results which are incorporated back in to the  
 479 propagation.
4. *Assessment*: The final results are examined in light of  
 481 the initial analysis question. Model issues can be  
 482 discovered, and further possibilities are evaluated.  
 483

### 3.3 Qualitative analysis labels and predicates

We adopt the qualitative labels used in NFR evaluation [10], replacing “weakly” with “partially.” The resulting labels are *satisfied*, *partially satisfied*, *conflict*, *unknown*, *partially denied*, and *denied*. The satisfied (✓) label represents the presence of evidence which is sufficient to satisfy a goal. Here, *evidence* comes from connected intentions, which themselves have evidence of the aforementioned types. Partially satisfied (✓.) represents the presence of positive evidence not sufficient to satisfy a goal. Partially denied (✗.) and denied (✗) have the same definition with respect to negative evidence. Conflict (✗) indicates the presence of both positive and negative evidence judged to have roughly the same magnitude.

498 Unknown ( $\emptyset$ ) represents the situation where there is evi-  
 499 dence, but its effect is unknown. We use partially satisfied  
 500 and denied labels for tasks, resources, and goals, despite  
 501 their clear-cut nature, to allow for greater expressiveness.

502 In order to express evaluation evidence as part of our  
 503 formalism, we introduce analysis predicates, similar to  
 504 those used in Tropos analysis [21].

505 **Definition 7 (analysis predicates)** Model analysis evi-  
 506 dence is expressed using a set of predicates,  $\mathcal{V} = \{S(i),$   
 507  $PS(i), C(i), U(i), PD(i), D(i)\}$  over  $i \in \mathcal{I}$ . Here  $S(i)/PS(i)$   
 508 represents evidence of full/partial satisfaction,  $C(i)$  repre-  
 509 sents conflict,  $U(i)$  represents unknown, and  $D(i)/PD(i)$   
 510 represents full/partial denial.

511 It is important to note that analysis labels and predicates,  
 512 although similar, are not handled in exactly the same way  
 513 by our procedure. Typically, there is a one-to-one mapping  
 514 between labels and predicates for an intention, and labels  
 515 can be seen as the graphical representation of predicates,  
 516 while predicates are the encoding of labels. However, in  
 517 our implementation, it is possible for more than one ana-  
 518 lysis predicate to hold (be true) for an intention. Such sit-  
 519 uations are resolved through *human judgment*, with the  
 520 output being a single label/predicate displayed on the  
 521 intention (more detail provided in Sects. 3.5.2 and 3.6.2).

522 The predicates which hold for an intention tell us  
 523 nothing about whether the other evaluation predicates hold  
 524 for this intention. For example, a value of true for  $S(\text{Text})$   
 525 does not imply that  $D(\text{Text})$  is false, and a false value for  
 526  $S(\text{Text})$  only means that  $S$  does not hold, not that  $D(\text{Text})$   
 527 or any other predicate is true.

528 Similarly, in our framework, conflict predicates are not  
 529 automatically derived from other, non-conflict predicates  
 530 (unless there is a contribution link of the type *Conflict*). For  
 531 example,  $S(\text{Text})$  and  $D(\text{Text})$  does not imply  $C(\text{Text})$ .  
 532 This allows the user greater flexibility, giving the user the  
 533 option to resolve conflicting evidence through human  
 534 judgment. We still use the term *analysis predicate conflict*  
 535 to indicate a situation such as  $S(\text{Text})$  and  $D(\text{Text})$ , where  
 536 more than one analysis predicate holds for an intention and  
 537 those predicates represent conflicting evidence.

538 **Definition 8 (analysis predicate conflict)** When, for an  
 539 intention  $i \in \mathcal{I}$ , a predicate from more than one of the  
 540 following four sets is true:  $\{S(i), PS(i)\}, \{U(i)\}, \{C(i)\},$   
 541  $\{PD(i), D(i)\}$

542 We also make use of the term *contradiction*, where an  
 543 analysis predicate,  $v(i)$ , is both true and false  
 544 ( $v(i) \wedge \neg v(i)$ ).

### 3.4 Analysis runs and initial labels

545 Analysis is started by placing a set of initial labels  
 546 reflecting an analysis question on the model. In our Fig. 1  
 547 counseling service model, we have asked in the forward  
 548 direction “What if **Text** and not **Chat** is implemented?”  
 549 We can express this question by labeling **Text** as satisfied  
 550 and **Chat** as denied, expressed in our procedure by making  
 551 the following analysis predicates true:  $S(\text{Text})$  and  
 552  $D(\text{Chat})$ . In the backward direction, we have asked “is it  
 553 possible for **Get Effective Help** to be partially satisfied?”  
 554 In backward analysis, initial labels are often called *targets*,  
 555 as they are desired outcome of analysis. In this case, the  
 556 target would be expressed using the predicate  
 557  $PS(\text{GetEffectiveHelp})$ .

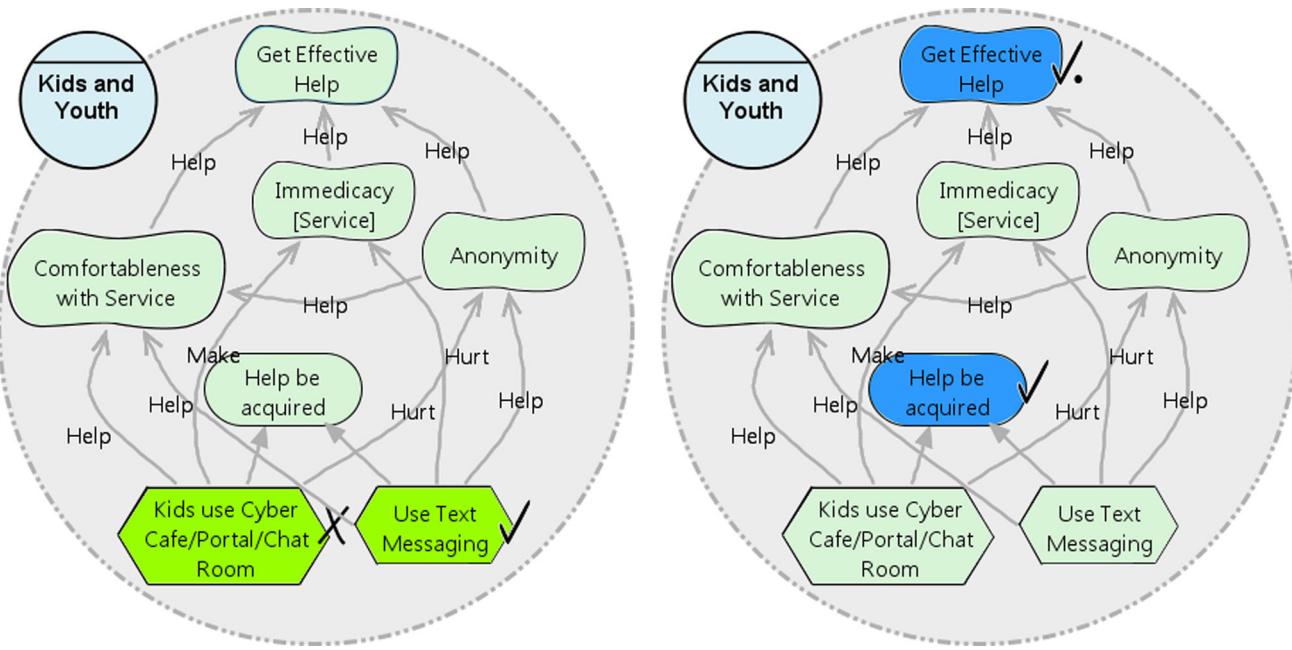
558 Our example initial labels have been applied to a subset  
 559 of our counseling service example in Fig. 2 (also showing  
 560 final analysis results), where elements receiving forward  
 561 and backward initial labels are highlighted green and blue  
 562 (medium and dark gray), respectively.

563 We can express the selection of initial analysis labels as  
 564 follows:

565 **Definition 9 (initial analysis labels)** For some subset of  
 566 intentions within an agent-goal model,  $i_1 \dots i_n \in \mathcal{I}$ , a  
 567 selection of analysis labels is made and is encoded with the  
 568 corresponding analysis predicates,  $v(i_1) \dots v(i_n) \in \mathcal{V}$ . This  
 569 selection represents an analysis question in the domain. We  
 570 refer to the set of predicates representing initial labels,  
 571  $v(i_1) \dots v(i_n)$ , as  $\mathcal{IL}$ .

572 In this work, the selection of initial labels in both the  
 573 forward and backward procedure is called an *alternative*.  
 574 Often, when referring to  $i^*$  models, an alternative is also  
 575 used to mean the choice between means in a means-ends  
 576 relationship. For example, in our counseling organization  
 577 model, **Provide Online Counseling** can be achieved via  
 578 one (or both) of **Chat** or **Text**. In order to produce  
 579 evaluation results which take into account all connected  
 580 intentions in the model, forward analysis typically places  
 581 initial labels both over alternatives for goals and over  
 582 other intentions, covering at least all leaves. Similarly,  
 583 backward analysis targets cover intentions across the  
 584 model, typically covering most root intentions. We often  
 585 use the broader notion of an alternative in this work,  
 586 using the narrower (means-ends) meaning only for spe-  
 587 cific model examples.

588 Together, we call the selection of initial labels, human  
 589 judgments, and the corresponding analysis results an ana-  
 590 lysis run, defined more precisely as follows:



**Fig. 2** Kids and Youth actor showing initial forward analysis labels and leaf highlighting (*left*) and initial backward analysis labels and root highlighting (*right*)

592     **Definition 10 (analysis run)** The results of a single run of  
 593     the analysis procedure. Given a selection of initial analysis  
 594     labels translated to predicates,  $\mathcal{IL}$ , for some subset of  
 595     intentions,  $i_1 \dots i_n \in \mathcal{I}$ , within an agent-goal model, and  
 596     given a set of human judgments (see Sect. 3.5.2), the  
 597     analysis algorithm produces analysis results for a set of  
 598     intentions,  $i_1 \dots i_m \in \mathcal{I}$ ,

599      $v(i_1) \dots v(i_m) \in \mathcal{V}$ , visualized using analysis labels. If a  
 600     different set of initial analysis labels or judgments were  
 601     used, this would be a different analysis run, with poten-  
 602     tially different results over  $i_1 \dots i_m$ .

603     Any intention could be selected to receive an initial  
 604     label as part of an analysis run (although leaf and root  
 605     intentions are the most likely). Furthermore, each initial  
 606     intention could be given one of six labels. If there are  $n$   
 607     intentions in the model, there are  $6^n$  possible sets of initial  
 608     analysis labels over the model, although the number of  
 609     intentions given initial labels is usually far less than  $n$ .  
 610     Generally, evaluating an analysis alternative is not helpful  
 611     unless it reflects a realistic potential selection of require-  
 612     ments, i.e., a useful analysis question in the real world.  
 613     Initial labels should be derived from domain-relevant  
 614     questions or be selected to test the “sanity” of the model.  
 615     The development of analysis questions is discussed in more  
 616     detail while considering methodology in Sect. 4.

### 617     3.5 Forward analysis

618     In this section, we provide more technical details con-  
 619     cerning forward analysis, including propagation rules and

620     the resolution of multiple sources of evidence using human  
 621     judgments.

#### 622     3.5.1 Forward propagation rules

623     We present rules in order to facilitate a standard propaga-  
 624     tion of labels through agent-goal model relationships  
 625     (links). We develop axioms which cover the propagation of  
 626     each possible analysis label through each type of relation.

627     Generally, for an intention  $i \in \mathcal{I}$ , which is the destina-  
 628     tion of a relationship,  $r \in \mathcal{R}, r : i_1 \times \dots \times i_n \rightarrow i$  forward  
 629     propagation predicates take on the form:

##### 630     Forward propagation

631      $(\text{Some combination of } v(i_1) \dots v(i_n), v \in \mathcal{V}) \rightarrow v(i)$

632     We present propagation rules for dependency, decom-  
 633     position, and means-ends relationships, with rules pre-  
 634     sented in Table 1.

635     **Dependency links** The nature of a dependency indicates  
 636     that if the *dependee intention* is satisfied then the intention  
 637     depended for (the *dependum*) will be satisfied. If the dep-  
 638     endum is satisfied, then the *depender intention* will be  
 639     satisfied as well. Thus, the analysis label of the dependee  
 640     intention is propagated directly to the depender intention  
 641     through the dependum. We express this propagation by  
 642     looking only at a piece of the dependency link at a time  
 643     (from the dependee intention to the dependum, or from the  
 644     dependum to the depender intention), supporting flexibility  
 645     for syntax variations (e.g., sharing or omitting dependums).  
 646     We express propagation for these relationships in the  
 647     axiom below.

$$\text{Given } r^{dep} : i_s \rightarrow i_d, \quad v(i_s) \in \mathcal{V} \quad (1)$$

$$v(i_s) \rightarrow v(i_d).$$

649

650 Recall that  $s$  is used to indicate the source of the relationship, while  $d$  indicates the destination (see top picture in Table 1). In this case, we are referring to the 651 source and destination of the analysis label in forward 652 propagation, not necessarily the source and destination of 653 the dependency. It could be argued that as the depender 654 intention is depending on something, it is the “source” 655 of the dependency, but in forward analysis, it is the 656 destination of the analysis label. 657

658 *Decomposition links* Decomposition links depict the 659 intentions necessary to accomplish a task, indicating the 660 use of an AND relationship, selecting the “minimum” 661 label among the source labels. In order to facilitate this 662 type of propagation, we must provide an ordering over our 663 set of analysis labels,  $\mathcal{V}$ , defining minimum and maximum. 664 Unlike Tropos analysis [21], we are not able to define a 665 total order over analysis predicates, such that for 666  $v(i) \in \mathcal{V}, v_1 \geq v_2 \Leftrightarrow v_1 \rightarrow v_2$ , as there are no implication 667 relationships between satisfaction/denial labels and 668 unknown labels, and as we have chosen not to add implications 669 producing conflict labels (Sect. 3.3). We are, 670 however, able to define and utilize the following partial 671 orders. 672

$$\begin{array}{ll} \forall i \in I : S(i) \geq PS(i) & \Leftrightarrow S(i) \rightarrow PS(i) \\ D(i) \geq PD(i) & \Leftrightarrow D(i) \rightarrow PD(i) \end{array} \quad (2)$$

These partial orders have been used to reduce the number of axioms required to express propagation in Table 1. In addition, we can define a conceptually useful total order where  $v_1 \geq v_2$  implies that  $v_1$  is more desirable (or “higher”) than  $v_2$ . This order is as follows:

$$S(i) \geq PS(i) \geq U(i) \geq C(i) \geq PD(i) \geq D(i). \quad (3)$$

Here we chose an optimistic ordering between  $U(i)$  and  $C(i)$ , with the idea that no information (unknown) is better (closer to being satisfied) than conflicting information. From this ordering, we can define max and min labels.

**Definition 11** (max (min) label) Given a set of analysis labels,  $v(i_1) \dots v(i_n), v \in V$ , over  $i_1 \times \dots \times i_n, i \in \mathcal{I}$ , the maximum (minimum) label is the largest (smallest) label,  $v$ , given the ordering in Eq. 3.

From this, we can define propagation over decomposition links, listed in the middle of Table 1:

$$\begin{array}{l} \text{Given } r^{dec} : i_1 \times \dots \times i_n \rightarrow i_d, v(i_1) \dots v(i_n) \in \mathcal{V}, \\ \text{minimum}(v(i_1) \dots v(i_n)) \rightarrow v(i_d). \end{array} \quad (4)$$

*Means-ends links* Similarly, Means-Ends links depict the alternative tasks which are able to satisfy a goal, indicating an OR relationship, taking the maximum label of intentions

**Table 1** Propagation axioms for dependency, decomposition, and means-ends

Dependency	$\mathbf{V(i_s)}$	$\mathbf{V(i_s)} \rightarrow \mathbf{V(i_d)}$
	$v \in V$	$v(i_s) \rightarrow v(i_d)$
Decomposition	$\mathbf{V(i_d)}$	$\mathbf{V(i_1)} \dots \mathbf{V(i_n)} \rightarrow \mathbf{V(i_d)}$
	$S$ $PS$ $U$ $C$ $PD$ $D$	$(\bigwedge_{j=1}^n S(i_j)) \rightarrow S(i_d)$ $(\bigwedge_{j=1}^n PS(i_j)) \rightarrow PS(i_d)$ $((\bigvee_{j=1}^n U(i_j)) \wedge (\bigwedge_{k=1}^j PS(i_k) \wedge \bigwedge_{p=j+1}^n PS(i_p))) \rightarrow U(i_d)$ $((\bigvee_{j=1}^n C(i_j)) \wedge (\bigwedge_{k=1}^j \neg PD(i_k) \wedge \bigwedge_{p=j+1}^n \neg PD(i_p))) \rightarrow C(i_d)$ $((\bigvee_{j=1}^n PD(i_j)) \wedge (\bigwedge_{k=1}^j \neg D(i_k) \wedge \bigwedge_{p=j+1}^n \neg D(i_p))) \rightarrow PD(i_d)$ $(\bigvee_{j=1}^n D(i_j)) \rightarrow D(i_d)$
Means-ends	$\mathbf{V(i_d)}$	$\mathbf{V(i_1)} \dots \mathbf{V(i_n)} \rightarrow \mathbf{V(i_d)}$
	$S$ $PS$ $U$ $C$ $PD$ $D$	$(\bigvee_{j=1}^n S(i_j)) \rightarrow S(i_d)$ $((\bigvee_{j=1}^n PS(i_j)) \wedge (\bigwedge_{k=1}^j \neg S(i_k) \wedge \bigwedge_{p=j+1}^n \neg S(i_p))) \rightarrow PS(i_d)$ $((\bigvee_{j=1}^n U(i_j)) \wedge (\bigwedge_{k=1}^j \neg PS(i_k) \wedge \bigwedge_{p=j+1}^n \neg PS(i_p))) \rightarrow U(i_d)$ $((\bigvee_{j=1}^n C(i_j)) \wedge (\bigwedge_{k=1}^j \neg PD(i_k) \wedge \bigwedge_{p=j+1}^n \neg PD(i_p))) \rightarrow C(i_d)$ $((\bigvee_{j=1}^n PD(i_j)) \rightarrow PD(i_d)$ $(\bigwedge_{j=1}^n D(i_j)) \rightarrow D(i_d)$

694 in the relation (bottom of Table 1). To increase flexibility,  
695 the OR is interpreted to be inclusive.

Given :  $r^{me} : i_1 \times \dots \times i_n \rightarrow i_d, v(i_1) \dots v(i_n) \in \mathcal{V},$   
maximum( $v(i_1) \dots v(i_n)$ )  $\rightarrow v(i_d)$  (5)

697 *Contribution links* We adopt the Contribution link  
698 propagation rules from the NFR procedure, as shown in  
699 Table 2. These rules intuitively reflect the semantics of  
700 contribution links. For instance, the *Make* link represents a  
701 positive contribution which is sufficient to satisfy a soft-  
702 goal. Therefore, this link propagates satisfied and partially  
703 satisfied labels as is. For negative evidence, links are  
704 treated as symmetric (evidence is also propagated in the  
705 inverse). In other words, if an intention *Makes* another  
706 intention when it is satisfied, it effectively *Breaks* this  
707 intention when it is denied. As a result, the *Make* link  
708 propagates denied and partially denied labels as is. Propa-  
709 gation rules for the *Help* link are similar, except that this  
710 link provides only a partial positive contribution. As a  
711 result, full evidence is weakened when passing through this  
712 link, although partial evidence remains partial (is not  
713 weakened enough to be non-existent).

714 The propagation rules for the *Break* and *Hurt* links are  
715 nearly symmetric to *Make* and *Help*; positive evidence  
716 becomes negative and negative evidence becomes positive.  
717 Asymmetry occurs when denied is propagated through  
718 break, with the idea that negative evidence through a  
719 negative link is positive, but not strong enough to produce  
720 full satisfaction [10]. The *Some+* and *Some-* links are  
721 evaluated pessimistically, treating them as *Help* and *Hurt*  
722 links, respectively. As such they are omitted from Table 2.  
723 *Conflict* and *Unknown* labels always propagate without  
724 modification, unless through an unknown link, where a  
725 *Conflict* becomes *Unknown*.

726 The rules in Table 2 can be expressed using propagation  
727 axioms, similar to the axioms described for dependency,  
728 decomposition, and means-ends links. Generally, given the

Table 2 Propagation rules showing resulting labels for contribution links adapted from [10]

Source Label	Contribution Link Type				
	Name	Make	Help	Break	Hurt
✓ Satisfied	✓	✓	✗	✗	?
✓ Partially Satisfied	✓	✓	✗	✗	?
?	?	?	?	?	?
✗ Conflict	✗	✗	✗	✗	?
✗ Partially Denied	✗	✗	✓	✓	?
✗ Denied	✗	✗	✓	✓	?

729 type of contribution link,  $r^c \mapsto R^m, R^{hlp}, R^u, R^{hrt}, R^b$ , and the  
730 source label,  $v(i_s)$ , a rule for each row/column combination  
731 of Table 2 of the form  $v(i_s) \rightarrow v(i_d)$ , can be defined. For  
732 example, for a help contribution link ( $R^{hlp}$ ) from an  
733 intention  $i_s$  to an intention  $i_d$  (row ✓, column Help),  
734  $S(i_s) \rightarrow PS(i_d)$ .

### 3.5.2 Resolving multiple contributions

735 Softgoals are often the recipient of multiple incoming  
736 contribution links, each of which produces an evaluation  
737 label as per the rules in Table 2. In the forward direction, it  
738 is our desire to resolve (combine) multiple incoming labels  
739 into a single, resulting label. We collect incoming labels in  
740 a *label bag* and then resolve labels either by identifying  
741 cases where the label can be determined automatically, or  
742 by human judgment: presenting the incoming labels to the  
743 user and asking for a single resulting label.

744 *Automatic resolution.* We describe the cases where  
745 multiple incoming labels in forward analysis can be  
746 resolved automatically in Table 3. If there is only one  
747 incoming label (case 1), the result is that label. If there are  
748 multiple labels of the same polarity with one full label  
749 (case 2), the result is the full label. If the same human  
750 judgment has already occurred within the same analysis  
751 run, the previous answer will be used (case 3). Finally, if a  
752 previous human judgment produced a full label, and the set  
753 of labels has become more positive or more negative  
754 matching the polarity of the full label, the result is auto-  
755 matically the same full label (case 4).

756 For instance, in our running example, given our initial  
757 labels, the *Immediacy [Service]* softgoal in *Kids* and  
758 *Youth* receives both a partially denied and a fully denied  
759 label from incoming contribution links, resolved to a  
760 denied label using Case 2 in Table 3, reflecting the idea  
761 that evidence propagated to softgoals is roughly cumu-  
762 lative. We show the example including final analysis  
763 results for both forward and backward analysis in Fig. 3.  
764 A detailed explanation of the results is given in Sect.  
765 3.7.

766 *Human Judgment.* Human judgment is used to decide on  
767 a label for softgoals in the cases not covered in Table 3. By  
768 representing incoming analysis labels in their predicate  
769 form, we can formally define what it means for an intention  
770 to require human judgment.

771 **Definition 12 (Need for human judgment)** An intention,  
772  $i \in I$ , needs human judgment if:

- 773 •  $i$  is the recipient of more than one incoming contribu-  
774 tion link, i.e., there exists an  $r_1$  and  $r_2 \in \mathcal{R}$  such that  
775  $r_1^c : i_1 \rightarrow i$  and  $r_2^c : i_2 \rightarrow i$ , AND:  
776

**Table 3** Cases where softgoal labels can be automatically determined (adapted from [30])

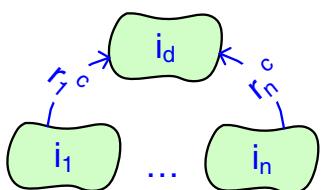
Label bag contents	Resulting label
1. The bag has is only one label, e.g., ✗ or ✓.	The label: ✗ or ✓.
2. All labels in the bag are of the same polarity, and the full label is present, e.g., ✓, ✓, ✓, ✓ or ✗, ✗	The full label: ✓ or ✗
3. The human judgment situation has already occurred for this intention and the answer is known	The known answer
4. A previous judgment situation for this intention has produced ✓ or ✗, and the new contributions are of the same polarity	The full label: ✓ or ✗

- 778 • There is an analysis predicate conflict, as defined in  
 779      Definition 8.  
 780 • Or,  $PS(i)$  or  $PD(i)$  holds and  $i$  has not received human  
 781      judgment in the current algorithm iteration.

782 Human judgment may involve promoting partial labels  
 783 to a full label, or combining many sources of conflicting  
 784 evidence. When making judgments, domain knowledge  
 785 related to the destination and source intentions should be  
 786 used. For example, the resulting label for Comfortable-  
 787 ness in Fig. 3 is determined by human judgment.  
 788 According to the propagation rules in Table 2, and given  
 789 our initial labels, this softgoal receives a partially denied  
 790 label from Chat and a partially satisfied label from Text.  
 791 Here, using our knowledge of the domain, we decide that  
 792 kids would be mostly comfortable having a text service,  
 793 with their level of comfort not significantly decreased by  
 794 not being able to chat, labeling the softgoal as partially  
 795 satisfied. Situations such as this would be good areas for  
 796 potential discussions with stakeholders involved in the  
 797 modeling process.

798 When recording a human judgment, the judgment can be  
 799 stored as a new propagation axiom reflecting the decision  
 800 of the user(s). In the example above, the following axiom  
 801 would be added:

**Table 4** Backward contribution propagation axioms

Backward contribution	$V(i_d)$	$V(i_d) \rightarrow V(i_1) \dots V(i_n)$
	$S, PS$ $C$ $D, PD$ $U$	$PS(i_d) \rightarrow (\text{for } r_j^c \in \text{Pos}, \bigvee_{j=1}^n PS(i_j) \vee \text{for } r_j^c \in \text{Neg}, \bigvee_{j=1}^n PD(i_j))$ $C(i_d) \rightarrow (\bigvee_{j=1}^n C(i_j) \vee (\text{for } r_j^c \in \text{Pos}, \bigvee_{j=1}^n PS(i_j) \wedge \text{for } r_j^c \in \text{Neg}, \bigvee_{j=1}^n PD(i_j))$ $\vee (\text{for } r_j^c \in \text{Pos}, \bigvee_{j=1}^n PD(i_j) \wedge \text{for } r_j^c \in \text{Neg}, \bigvee_{j=1}^n PS(i_j))$ $\vee (\text{for } r_j^c \in \text{Pos}, \bigvee_{j=1}^n PS(i_j) \wedge \text{for } r_j^c \in \text{Pos}, \bigvee_{j=1}^n PD(i_j))$ $\vee (\text{for } r_j^c \in \text{Neg}, \bigvee_{j=1}^n PS(i_j) \wedge \text{for } r_j^c \in \text{Neg}, \bigvee_{j=1}^n PD(i_j)))$ $PD(i_d) \rightarrow (\text{for } r_j^c \in \text{Pos}, \bigvee_{j=1}^n PD(i_j) \vee \text{for } r_j^c \in \text{Neg}, \bigvee_{j=1}^n PS(i_j))$ $\text{if } r_j^c \mapsto \mathcal{R} \setminus R^u, \text{ for } j = 1 \dots n, U(i_d) \rightarrow \bigvee_{j=1}^n U(i_j)$

$$D(\text{Chat}) \wedge S(\text{Text}) \rightarrow PS(\text{Comfortableness}). \quad (6)$$

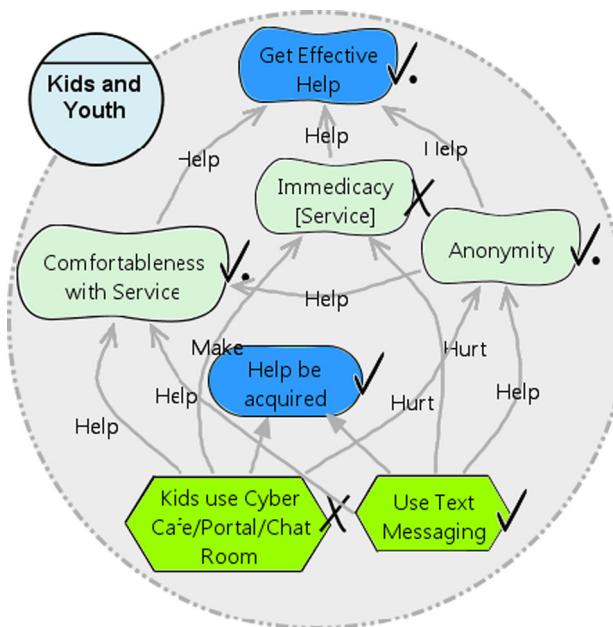
The utility of interactive judgments is tested with various empirical studies described in Sect. 6. 803  
804

### 3.6 Backward analysis 805

In this section, we provide technical details concerning the backward analysis procedure. When asking an “Are the goals achievable?” question, we essentially wish to constrain the model using both our target analysis labels and the semantics of label propagation, as described by our propagation rules in Sect. 3.5.1. Although it is possible to use the forward propagation axioms as constraints for backward analysis, use of only these axioms makes it difficult to find derived label targets, i.e., labels which are indirectly required to achieve target labels. For this reason, and for ease of understanding, we explicitly encode backward axioms for all types of relationships. Such formalization and implementation choices are further discussed in Sect. 5.4. 806  
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#### 3.6.1 Backward propagation rules 820

*Dependency, decomposition, and means-ends links.* Backward propagation rules for dependency, decomposition, and means-ends links are identical to the forward, but are written in the opposite implication direction. For example, in Fig. 3, for Help be acquired to be satisfied, in the forward direction, Chat and/or Text must be satisfied,  $S(\text{Chat} \vee S(\text{Text})) \rightarrow S(\text{Help be acquired})$ . The backward axiom expresses the other direction:  $S(\text{Help be acquired}) \rightarrow S(\text{Chat} \vee S(\text{Text}))$ . We can express the general form for backward propagation of satisfaction for means-ends links with  $n$  sources and destination  $i_d$  as  $S(i_d) \rightarrow (\bigvee_{j=1}^n S(i_j))$ . Backward axioms for other evaluation labels and relationships can be derived by reversing the direction of the implication ( $\rightarrow$  to  $\leftarrow$ ) for each rule in Table 1. 821  
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**Fig. 3** Kids and Youth actor showing forward and backward evaluation results for using text messaging

Contribution links. In the backward direction, when an intention,  $i$ , is the recipient of multiple contribution links (there exists an  $r_1 \dots r_n \in R$  such that  $r_1^c : i_1 \rightarrow \dots r_n^c : i_n \rightarrow i$ ), the destination label for  $i$ ,  $v(i_d)$  is used to place constraints on the labels of one or more sources,  $v_j(i_j) \in \mathcal{V}$ , for  $j$  from  $1 \dots n$ . For example, if  $PS(i_d)$ , we assume that at least one of the incoming labels is  $PS$ , meaning that one of the positive links propagates at least a  $PS$  label (i.e.,  $\exists j, r_j \in Pos$ , such that  $v_j(i_j) \mapsto PS$ ) or one of the negative links propagates at least a  $PD$  label (i.e.,  $\exists k, r_k \in Neg$ , such that  $v_k(i_k) \mapsto PD$ ).

Further backward axioms make similar assumptions. We list backward contribution propagation rules in Table 4, using our partial ordering (Eq. 2) to simplify axioms.

When analyzing the model in the backward direction, in addition to finding labels through backward propagation, we wish to consider the consequences of the analysis predicates which hold as part of the suggested solution. In other words, we want to consider the forward consequences of the labels in the solution. For example, given our backward constraint over Get Effective Help, the solver may pick a solution where Comfortableness with Service is partially satisfied and where Immediacy Service is denied. This satisfies our constraint that at least one of the contributing softgoals is partially satisfied. However, the denial of Immediacy should be factored back into the analysis results for Get Effective Help. In this case, this intention is both partially satisfied (assigned by the user as a target) and partially denied (via Immediacy). To account for such consequences, our backward

analysis algorithm makes use of both forward and backward contribution axioms. Backward to find a possible set of analysis predicates which satisfies target labels, and forward to understand the consequences of such possible choices.

### 3.6.2 Human judgment in backward analysis

As a result of using both backward and forward propagation rules as part of backward analysis, just as in forward analysis, it is possible that a softgoal may be the recipient of more than one analysis label.

Backward analysis requires human judgment under the same conditions as forward analysis (Sect. 3.5.2), when a softgoal is the recipient of conflicting or partial, unresolved evidence. In the backward case, given a target label for a softgoal,  $v(i)$ , the user must provide a set of possible labels for softgoals which contribute to this softgoal. Specifically, the user is asked the following:

Results indicate that  $i$  must have a label of  $v(i)$ . Enter a combination of evaluation labels for intentions contributing to  $i$  which would result in  $v(i)$  for  $i$ :

$(\forall j, j = 1 \dots n, r_j : i_j \rightarrow i)$

$I_j, r_j^c, (\text{choose } S, PS, U, C, PD, D, \text{ or Don't care})$

...

For example, for a target of partially satisfied for Get Effective Help in Fig. 3, the user would be asked to provide a set of potential labels for incoming softgoals, specifically, users are asked:

Results indicate that Get Effective Help, must have a label of partially satisfied. Enter a combination of evaluation labels for intentions contributing to Get Effective Help which would result in partially satisfied for Get Effective Help:

Contributing intention	Link type	Select label
Comfortableness	Help	<selection>
Immediacy	Help	<selection>
Anonymous	Help	<selection>

In this case, the user would like for all three of these goals to be at least partially satisfied. The user also has the option to select “Don’t care” instead of a specific analysis label, indicating that a softgoal may have any label, i.e., its contribution is insignificant in light of the other contributions.

When recording a human judgment, the judgment can be stored as a new propagation axiom reflecting the decision of the user(s). In the example above, the following axiom would be added:

$$\begin{aligned} PS(\text{GetEffectiveHelp}) \rightarrow PS(\text{Comfortableness}) \\ \wedge PS(\text{Immediacy}) \wedge PS(\text{Anonymity}). \end{aligned} \quad (7)$$

### 917 3.6.3 Understanding contradictions

918 Applying backward analysis described thus far allows users  
 919 to ask “are certain goals achievable? if so, how?” In this  
 920 section, we describe mechanisms for answering “If not,  
 921 why not?” when a solution which achieves desired targets  
 922 cannot be found.

923 When the backward procedure is unable to find a solution,  
 924 there is a contradiction (e.g.,  $PS(\text{Chat})$  and  
 925  $\neg PS(\text{Chat})$ ), as described in Sect. 3.3. Our implementation  
 926 uses existing tools to find intentions which are involved in  
 927 a contradiction (see Sect. 5.3.4 for details). We can differen-  
 928 tiate between intentions on the path involved in the  
 929 contradiction, and intentions which are the “source” for the  
 930 contradiction, in our example, **Chat**. When a contradiction  
 931 occurs as part of backward analysis (no solution is found),  
 932 we show intentions involved in the contradiction in orange  
 933 (medium gray), and logical sources of the contradiction in  
 934 red (dark gray). Additional text describes assigned analysis  
 935 labels producing the contradiction. An example contra-  
 936 diction for our Kids model subset is shown in Fig. 4.

937 When a contradiction is found, the user has the opportunity  
 938 to backtrack through previous judgments, entering more possibil-  
 939 ities which are feasible in the domain, if any.

### 940 3.7 Analysis examples

941 In this section, we illustrate the semiautomated version of  
 942 both forward, “what if?” and backward, “are certain goals

achievable?” analysis using our motivating example. We  
 943 illustrate both approaches to analysis over the contents of  
 944 the **Kids and Youth** actor in Fig. 3, using a subset of the  
 945 original example in order to reduce details.  
 946

### 947 3.7.1 Forward analysis example

948 From a “what if?” perspective, we would like to explore  
 949 the effects of choosing different combinations of the two  
 950 task alternatives: **Chat** and **Text**. For example, if we were  
 951 to start with exploring the effects of implementing **Text**  
 952 and not **Chat**, we would place initial labels of satisfied and  
 953 denied, respectively. When initiating the algorithm for such  
 954 analysis questions, initial labels would be propagated,  
 955 iteratively, through links, stopping to collect human judg-  
 956 ment when necessary. We illustrate the iterative steps as  
 957 follows.

958 *Iteration 1* Initial labels are propagated through the first  
 959 set of links, with **Text** and **Chat** directly as sources.  
 960 **Comfortableness** (with **Service**) receives incoming  
 961 labels of partially denied, partially satisfied, and requires  
 962 human judgment, **Immediacy** receives labels of denied and  
 963 partially denied, resulting in an automatic label of denied,  
 964 **Help be acquired** is satisfied via the satisfaction of one  
 965 means-ends alternative, and **Anonymity** receives labels of  
 966 partially satisfied and partially satisfied, also requiring  
 967 human judgment.

968 The judgment questions are posed to the user, for  
 969 example:

970 **Comfortable in Kids and Youth has received the**  
 971 **following labels. Please select a resulting label.**

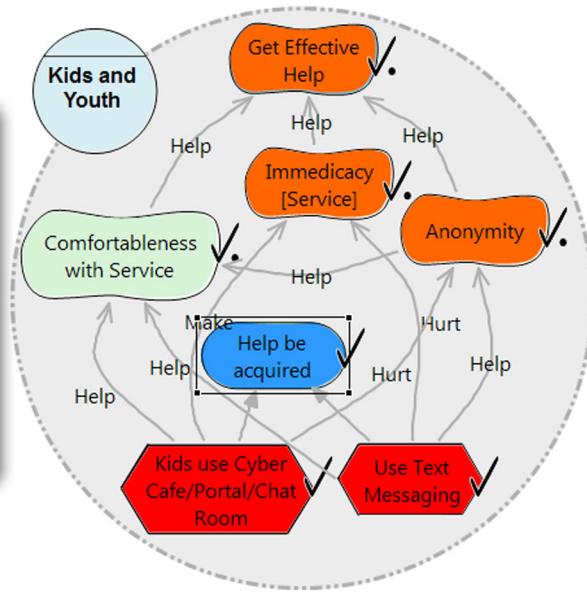
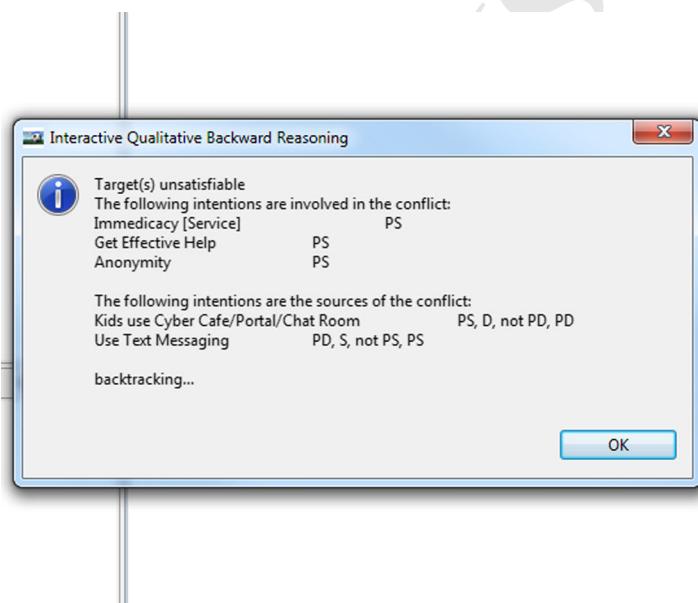


Fig. 4 Example contradiction in the backward analysis run for the kids subset model

Partially Denied from Use Chat Room  
 Partially Satisfied from Use Text Messaging  
 <selection from list of possible labels >

In which case, the user decides that **Comfortableness** has a conflict label. A similar question is posed for **Anonymity**, receiving partially satisfied from both **Chat** and **Text**. In this case, the user judges the softgoal to be partially satisfied, deciding not to promote multiple partial satisfaction labels to the full label.

*Iteration 2* The algorithm propagates through the next set of links, using provided judgments as part of the set of labels to be propagated. Judgment is again required for **Comfortableness**, now having an additional input of partially satisfied from **Anonymity**. In this case, the softgoal is judged to be partially satisfied. **Get Effective Help** has incoming labels of partially denied from **Immediacy**, partially satisfied from **Anonymity** and **Conflict** from **Comfortableness** (the label being propagated is still the label from the previous iteration). The user decides this softgoal has a conflicting evaluation label.

*Iteration 3* The algorithm propagates the label of the first judgment collected in the last round, partially satisfied for **Comfortableness**, and re-asks judgment for **Get Effective Help**. This time there are incoming labels of partially satisfied and partially denied (as before) and now partially satisfied from **Comfortableness**. In this case, with the new partial positive evidence, the user decides that **Get Effective Help** is partially satisfied. All labels have now been propagated and the procedure ends.

In this run of the analysis procedure, we have asked “What if **Text** is implemented and **Chat** is not?” Result show us that **Immediacy** would not be satisfied, while **Comfortableness** and **Anonymity** would be partially satisfied, resulting in a judgment of partial satisfaction for **Get Effective Help**. Although this selection requires some trade-offs among identified goals, it may be a viable alternative. Final results over our model subset are shown in Fig. 3.

We can perform forward analysis over the entire counseling model in a similar manner. Example results evaluating the **Chat** alternative over the entire model are shown in Fig. 5.

### 3.7.2 Backward analysis example

In the forward direction, we have found a solution which achieves key goals in our model. However, we would like to know if there are others. Looking at **Kids and Youth**, we would like to find a solution, if possible, which achieves the actor root goals: **Get Effective Help** and **Help be Acquired**. As **Get Effective Help** is a softgoal as part of a highly interconnected model, we set its target to partially

satisfied, while the target of **Help be Acquired** is set to satisfied. The backward algorithm makes several interactive iterations over this analysis question, as described in the following.

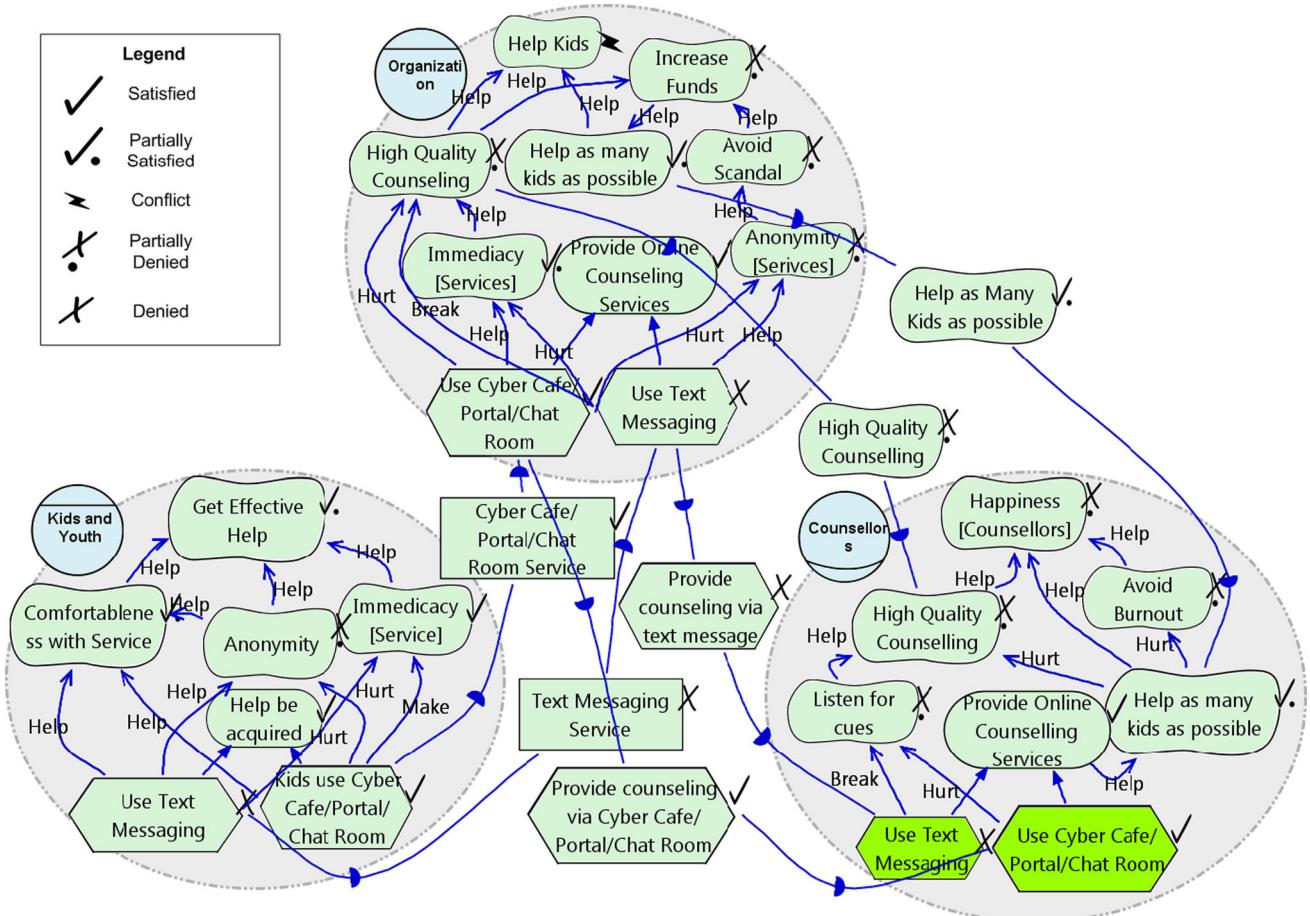
*Iteration 1* The algorithm tries to find a satisfying assignment of analysis labels given our targets. One is found; however, there are intentions which require human judgment. Judgment is gathered for the intention(s) closest to the root(s), the user is prompted for judgment for **Get Effective Help**, asking the question as specified in Sect. 3.6.2. As before, the user would like for all three of these goals to be at least partially satisfied. The judgment is encoded and the algorithm again tries to find a satisfying assignment of analysis labels, considering the new judgment.

*Iteration 2* The algorithm again finds a satisfying assignment. This time there are three intentions equidistant to the root which require human judgment: **Immediacy**, **Anonymous**, and **Comfortableness**. Analysis questions are posed to the user using the wording and structure as presented. **Immediacy** has a target of partially satisfied, with contributing make and hurt contributions for **Chat** and **Text**, respectively. As such, the user chooses satisfied for **Chat** and denied for **Text**.

**Anonymity** has a target of partially satisfied, with contributing hurt and help contributions for **Chat** and **Text**, respectively. Given this local information, the user chooses labels of denied for **Chat** and satisfied for **Text**. As these two questions are posed simultaneously, the user may be aware of the contradiction in his/her choices and chose to force a backtrack to previous judgments. However, as such conflicts may not be obvious, or as users may not have experience in goal models or analysis, we continue the example selecting labels from a local perspective. In the third judgment, **Comfortableness** has a target of partially satisfied, with three intentions contributing via help links. The user selects partially satisfied for **Anonymity** and satisfied for both **Chat** and **Text**. The procedure again tries to find a solution, given the latest round of human judgments.

*Iteration 3* A conflict is found, specifically, **Text** and **Chat** have labels of both satisfied and denied (see Fig. 4). The procedure backtracks through the last set of human judgments. Given the target labels for **Immediacy** and **Anonymity**, the user sticks with her judgments, indicating that she has no more possible combinations for these targets. For **Comfortableness**, there may be more possible combinations of labels; however, entering such labels will not solve the current conflict, so the user skips this judgment. The algorithm backtracks up to the last set of judgments, specifically the judgment for **Get Effective Help**.

Returning to this judgment, it is now clear that **Immediacy** and **Anonymity** cannot be achieved simultaneously.



**Fig. 5** Model for youth counseling showing evaluation results for using a Cyber Café/Portal/Chat Room (initial forward labels in green/darker gray) (adapted from [28, 30])

1073  
 1074 The user will have to either make a trade-off between these  
 1075 softgoals or look for further alternatives. In this case, the  
 1076 user judges that **Anonymity** is more important for **Kids**  
 1077 and **Youth** than **Immediacy**, as kids would be reluctant to  
 1078 use a service that reveals their identity even in urgent cases.  
 1079 Thus, the new judgment for **Get Effective Help** asks for  
 1080 partially satisfied for both **Anonymity** and **Comfortableness**,  
 1081 but provides no constraints over **Immediacy**, selecting “don’t care.”

1082 *Iteration 4* The algorithm finds a satisfying assignment,  
 1083 with **Anonymity** and **Comfortableness** requiring human  
 1084 judgment (as the algorithm has backtracked, previous judg-  
 1085 ments over these nodes are discarded). The user enters the  
 1086 same judgment as previous for **Anonymity** (**Text** satisfied,  
 1087 **Chat** denied). For **Comfortableness**, given a target label of  
 1088 partially satisfied and three incoming help links, the user may  
 1089 be able to live without one or the other of **Text** and **Chat**. In  
 1090 this case, the user enters a combination of partially satisfied  
 1091 for **Anonymous**, denied for **Chat**, and satisfied for **Text**.

1092 *Iteration 5* The new judgments are encoded, this time  
 1093 the procedure finds a satisfying assignment of labels which  
 1094 do not require human judgment. Final results (see Fig. 3)

1095 show it is possible to partially achieve **Get Effective Help**  
 1096 and provide help using the **Text** option and not the **Chat**,  
 1097 making a trade-off between **Anonymity** and **Immediacy**,  
 1098 and lowering requirements for **Comfortableness**. Results  
 1099 are shown in Fig. 3.

1100 As with forward analysis, we can pose backward analysis  
 1101 questions over the entire counseling model. However,  
 1102 as this model is highly interconnected with many trade-  
 1103 offs, we are unable to find an assignment of leaf labels  
 1104 (solution) which sufficiently satisfies key goals without a  
 1105 conflict. Specifically, the hurt link from **Help as many**  
 1106 **kids as possible** to **High Quality Counseling** in **Coun-  
 1107 selors** makes it impossible for either **Happiness [Coun-  
 1108 selors]** and **Help Kids** in **Organization** to be at least partially satisfied.

#### 4 Modeling and analysis usage methodology

1111 In order to facilitate the use of agent-goal models for early  
 1112 RE analysis, we provide a set of guidelines for elicitation  
 1113 and scoping, model creation, iteration, and analysis. Case

study experience has led us to believe that a highly specific methodology for creating and analyzing agent-goal models may be too restrictive, due to a high variance in application domains and available modelers. We advocate this methodology as only a general guide, or a series of suggestions. Although the suggested methodology is described in many steps in sequence, the method is meant to be iterative and flexible. If the methodology is followed without the direct participation of stakeholders, each stage may result in questions which should be answered by domain experts. This knowledge should be incorporated back into the model at every stage.

The methodology is divided into three parts: purpose and elicitation, model creation, and analysis. Ideally, this approach would be applied in cooperation with domain representatives. This allows representatives to have a sense of ownership over the model and the decisions made as a result of the modeling process, as described in [47]. However, it may be difficult to acquire stakeholder buy-in to the modeling process, and in these cases, analysts can undertake the modeling process using other sources, including interviews, documents and observations.

Earlier versions of the model creation section of the methodology were presented in [28, 30], while an initial version of the suggested analysis steps appeared in [35]. Here, the description is combined and summarized, adding illustrations using the counseling service example. We summarize our methodology in Fig. 6.

#### 4.1 Stage 1: Purpose and elicitation

*Identify scope and purpose of the modeling process.* In the social service example, the purpose of the first phase of the study was to identify and evaluate the effectiveness of various technical alternatives for online youth counseling. As such, the models focused on the organization's use of technology interfacing with the internet, and on those individuals in the organization who used or directed such systems.

*Identify modeling participants and/or model sources.* In the example, stakeholders were generally unfamiliar with modeling as a tool for analysis and had difficulty committing significant amounts of time. As a result, models were developed by the analysts using stakeholder interviews and information gained through site visits. Snippets of the models, or tabular information derived from the models, were presented back to the stakeholders for verification and discussion.

#### 4.2 Stage 2: Model creation

We can divide model creation into five iterative steps as shown in the middle of Fig. 6. A subset of the actors,

dependencies, intentions, and relationships identified in the case study have been shown in Fig. 1.

#### 4.3 Stage 3: Analysis

Apply the evaluation procedures introduced in Sect. 3 to the model. The first two sections of each analysis type are meant to act as “sanity checks” in the model, checking that it produced sensible answers for a variety of questions, while the last section is intended to support analysis of questions from the domain.

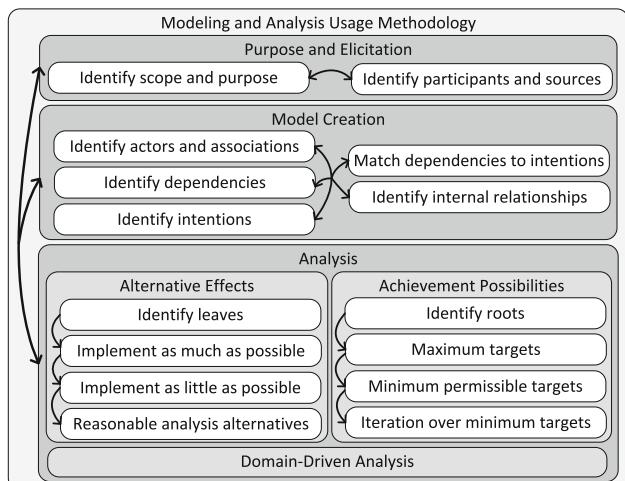
##### 4.3.1 Alternative effects (forward analysis)

Forward analysis begins by *identifying leaf intentions in the model*.

*Implement as much as possible.* As a baseline analysis alternative, analyze the effects of choosing (satisfying) as many leaf intentions as possible. Such a baseline helps to provide comparable results for additional analysis alternatives. In the counseling service model, this would equate to satisfying both alternatives, **Text** and **Chat**. In this case, many of the model elements are at least partially denied.

*Implement as little as possible.* As an additional baseline analysis alternative, analyze the effects of not choosing (denying) as many intentions as possible. In the counseling service model, this would equate to denying both alternatives, **Text** and **Chat**. In the model, this baseline is more positive than implementing both alternatives, giving an indication that the modeled alternatives are not viable.

*Reasonable analysis alternatives.* Select analysis alternatives which seem likely or promising in the domain. In the counseling service model, reasonable alternatives are to implement one or the other or both of **Text** and **Chat**. We



**Fig. 6** Visual summary of suggested modeling and analysis usage methodology

1193 have explored one of these scenarios in Sect. 3, we may  
 1194 continue by exploring the other two.

1195 *4.3.2 Achievement possibilities (backward analysis)*

1196 Backward analysis begins by *identifying root intentions in*  
 1197 *the model.*

1198 *Maximum targets.* Assign target levels of satisfaction  
 1199 to the top intentions in the model which reflect the  
 1200 maximum desired level of satisfaction. Typically, this  
 1201 will involve all top intentions being fully satisfied;  
 1202 however, this can be relaxed if it is already known that  
 1203 full satisfaction is not possible for all top goals. In Fig.  
 1204 1, the modeler may start by assigning each of the four  
 1205 root intentions a label of fully satisfied. Currently, this  
 1206 set of targets is not achievable in the model; thus, targets  
 1207 must be gradually relaxed.

1208 *Minimum permissible targets.* Assign target levels of  
 1209 satisfaction or denial to root intentions in the model  
 1210 which reflect the minimum level of satisfaction/denial  
 1211 that may be permissible. What is the modeler willing to  
 1212 give up? What must be (at least partially) satisfied? If an  
 1213 intention does not have to be at least partially satisfied,  
 1214 no target label should be placed. Note that there may be  
 1215 more than one combination of minimum targets, i.e., if  
 1216 the modeler gives up one intention, we must have  
 1217 another intention instead. Minimal targets for Fig. 1 are  
 1218 partially satisfied for the root softgoals and fully satisfied  
 1219 for the two hard goals. As this particular model is  
 1220 strongly connected with many softgoals, even this min-  
 1221 imum target is not achievable via backward analysis.  
 1222 Minimal targets were achievable over the model subset  
 1223 in our Sect. 3.7 example.

1224 *Iteration over minimum targets.* The previous step has  
 1225 identified a minimum level of satisfaction for target  
 1226 intentions. If an alternative which achieved this minimum  
 1227 target was found, try gradually increasing the satisfaction  
 1228 level of top goals, each time checking feasibility within the  
 1229 model. As the previous minimum target was not achiev-  
 1230 able, we skip this step in our example model.

1231 *4.3.3 Domain-driven analysis*

1232 Once initial baseline analysis questions have been asked  
 1233 over the model, we can use the model to answer other  
 1234 relevant domain questions. For example,

- 1235 • Which design options are the most viable?  
 1236 • Will a particular option work? For whom?  
 1237 • Will the goals of a certain stakeholder be satisfied?  
 1238 • Will a particular goal be satisfied?  
 1239 • Can a set of particular goals be satisfied at the same  
 1240 time?

In the example model, questions could include the  
following:

- Which of the two alternatives (Text and Chat) is more  
viable? Why? 1243
- Why is it not possible to achieve minimum target labels  
in backward analysis? 1244
- As the model does not contain viable alternatives, ask:
  - Is the model missing an important concept or  
relationship? Can this be added? 1245
  - What further alternatives can be considered? 1246

5 Implementation

In this section, we describe the implementation of our  
framework in the OpenOME tool. We provide an overview  
of the tool, show a summary of the metamodel used for  
implementation, describe the implementation of forward  
then backward analysis, including algorithm complexity,  
provide details on available analysis visualization tech-  
niques included with the tool, discuss implementation  
choices, and report scalability results.

5.1 OpenOME Tool

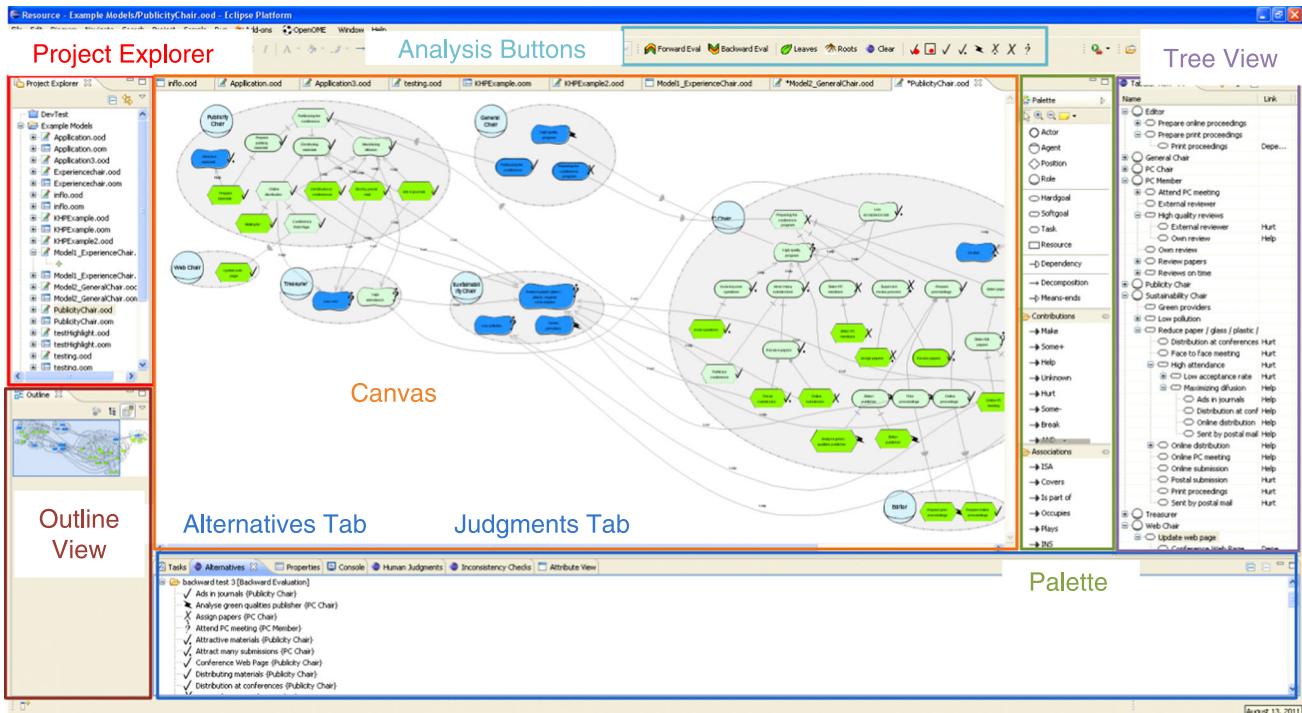
The analysis framework has been implemented in Open-  
nOME, an open-source requirements modeling tool. The  
tool supports modeling of the social and intentional view-  
point of a system, allowing users to capture the motivations  
behind system development in a graphical form. Open-  
nOME is an eclipse-based application, making use of the  
eclipse and graphical modeling frameworks (EMF and  
GMF). OpenOME has been developed by various  
researchers and students, with support for forward and  
backward interactive analysis added after initial tool  
development. OpenOME supports several other analysis-  
related features such as the storage of analysis results and  
human judgments and preliminary consistency checks over  
human judgment, as outlined in [33]. The layout of Open-  
nOME features can be seen in Fig. 7 screenshot. Windows,  
Linux, and Mac releases of OpenOME can be downloaded  
from Sourceforge, while documentation and tutorials are  
available on the OpenOME Trac Wiki page [2].

5.1.1 Framework metamodel

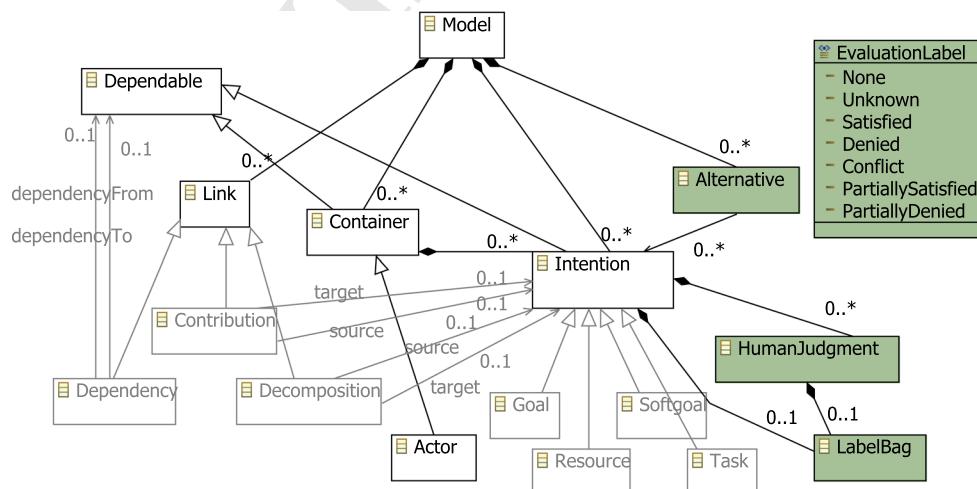
The metamodel used in the OpenOME tool contains the  
concepts and relationships needed to draw *i\** models as  
described in Sect. 2. Additional concepts are added to  
support interactive analysis. A simplified view of the  
OpenOME metamodel is shown in Fig. 8. We examine

1285 the concepts and relationships in the metamodel by  
 1286 dividing it into categories: “core” *i\** concepts (white),  
 1287 specialized *i\** types (gray border), and concepts needed  
 1288 for interactive analysis (green/gray). Core *i\** types,  
 1289 include the Model itself, concepts which are Dependable,  
 1290 i.e., can be part of a dependency link, Actors which are  
 1291 Containers (can contain other objects), Intentions, and

1292 Associations which are Links. We can decompose the  
 1293 core concepts into more specific types, for example,  
 1294 Intentions are specialized into Goal, Resource, Softgoal,  
 1295 and Task. We include classes which implement interac-  
 1296 tive analysis in green (gray), including EvaluationLabel,  
 1297 Alternatives, HumanJudgments, LabelBag (holding labels  
 1298 waiting for judgment).



**Fig. 7** Screenshot of the OpenOME tool identifying feature layout



**Fig. 8** Subset of the OpenOME metamodel with “Core” *i\** concepts (white, black border), specializations (gray border) and concepts needed for interactive analysis (green/gray fill)

```

1 ForwardEvaluation( $I$ ,  $R$ ,  $IL$ ) {
2   init( $LQ$ ,  $IL$ );
3   while ! $LQ$ .empty() {
4     step1( $LQ$ );
5     step2( $LQ$ );
6   }
7   init( $LQ$ ,  $IL$ ) {
8     queue  $LQ$ ;
9     for (Intention  $i \in IL$ ) {
10        $LQ$ .push( $i$ ); } } // add to queue
11
12 step1( $LQ$ ) {
13   queue  $LQ2$ ;
14   while ! $LQ$ .empty() {
15      $i_s$  =  $LQ$ .pop();
16     for (Relation  $r \in r : i_s \rightarrow i_d$ ) {
17       Label  $v$  = findResultLabel( $r$ ,  $i_s$ ,  $i_d$ );
18       if  $i_d$ .type = Softgoal {
19         // store for later judgment
20          $i_d$ .storeLabel( $v$ );
21       } else {
22          $i_d.v$  =  $v$ ; // set label
23         if ( $i_d \notin LQ2$ ) {
24            $LQ2$ .push( $i_d$ ); } } }
25    $LQ$  =  $LQ2$ ; }
26
27 step2( $LQ$ ) {
28   for (Intention  $i \in i.type == Softgoal$ ) {
29     Label  $v$  = automaticCases( $i$ );
30     if ( $v$  is null) {
31       // automatic cases don't apply
32       if ( $<i, v> \in HJ$ )
33         // judgment already exists
34          $i.setLabel(v)$ ;
35       else {
36         // get new judgment
37          $i.setLabel(promptUser(i))$ ;
38          $HJ.add(i, v)$ ; } }
39     else {  $i.setLabel(v)$ ; }
40     if ( $i_d \notin LQ$ ) {
41        $LQ.push(i_d)$ ; } } }
42
43 findResultLabel( $r$ ,  $i_s$ ,  $i_d$ ) {
44   Label  $v$ ; // result of propagation rules
45   if  $r \mapsto r^c$  {  $v$  = ContRules( $r$ ,  $i_s$ ); }
46   else {
47     for (Relation  $r \in r : (i_1, \dots, i_n) \rightarrow i_d$ ) {
48       if ( $r \mapsto r^{me}$ )
49         {  $v$  = MERule( $i_1.v, \dots, i_n.v$ ) where  $r^{me} : (i_1, \dots, i_n) \rightarrow i_d$ ; }
50       if ( $r \mapsto r^{dec}$ )
51         {  $v$  = DecompRule( $i_1.v, \dots, i_n.v$ ) where  $r^{dec} : (i_1, \dots, i_n) \rightarrow i_d$ ; }
52       if ( $r \mapsto r^{dep}$ )
53         {  $v$  =  $i_s.v$ ; } } }
54   return  $v$ ; } }

```

**Algorithm 1:** Forward Analysis Algorithm

1300

## 1301 5.2 Forward analysis implementation

1302 The linear-time forward algorithm is implemented in the  
1303 OpenOME tool, using Java. The forward algorithm adopts

the structure outlined in the NFR procedure [10], by including iteration over two steps: propagation and label resolution. In the first step, all present labels are propagated through all outgoing links using the rules described in Sect. 3.5. In the second step, the resulting evaluation labels for softgoals are determined, using either the automatic cases in Table 3, or human judgment. Once the labels for all intentions have been determined in the second step of the algorithm, the cycle starts again. The labels to be propagated are kept track of using a queue of intentions to which the labels are assigned,  $LQ$ , starting with the initial labels, and adding each final label produced in step 1 and 2. The algorithm terminates when all labels have been propagated and this queue is empty.

Simplified pseudocode describing the forward analysis algorithm is shown in Algorithm 1. As our implementation is object-oriented, we use a system of objects and attributes to describe the intentions, relations, and analysis labels in the pseudocode. For example, we use  $i.v$  to indicate the analysis label for an intention,  $i$ , indicating that the label is stored as an attribute of an intention ( $v$  is used to avoid  $i.l$ , which may be difficult to read). The type of each intention in the set intention type is referenced by an attribute,  $i.type$ . The algorithm stores a list of all the human judgments made in the  $HJ$  list.

The algorithm starts with the set of all intentions,  $I$ , relations,  $R$ , and the set of initial labels,  $IL$  (line 0). It iterates over steps 1 and 2 until the label queue is empty (lines 2-5). An init function initializes the label queue with analysis labels already in the model (initial labels) (lines 7-10). In step one, each label to propagate is removed from the label queue and the resulting propagated label is calculated (findResultLabel) (12-17). The algorithm uses methods ContRules, MERule, and DecompRule, referring to the propagation rules described in Sect. 3 (43-54). If the label to propagate has as softgoal destination, the resulting label is stored in that intention (20). Otherwise the label is added directly to the model and the label queue (21-24). In step 2, each unresolved label bag is resolved, either using automatic cases or human judgment (promptUser) (27-41). The results are added to the label queue (41).

As the procedure allows the placement of initial labels,  $v(i_1) \dots v(i_n) \in V$ , on non-leaf nodes, it is necessary to define how these labels are affected by subsequent propagation. In the case of hard intentions (non-softgoals), subsequent propagation overrides the initial label, as it is important for users to see whether the model contradicts initial assumptions. In the case of softgoals, initial labels are placed in the bag of labels, leaving conflicts between initial and propagated labels to human judgment. Similarly, the forward procedure assigns specific semantics to a mixture of link types; for example, an intention which is a depender intention and is the parent of a decomposition

link. In this case, the min label propagated from each type of relation would be assigned. For simplicity, we omit the treatment of non-leaf initial labels and mixture of link types from Algorithm 1. More details on each can be found in [24, 30].

### 5.2.1 Model cycles, termination, and computational complexity

Goal models often contain cycles, labels which indirectly contribute to themselves. Often these situations will converge to a particular label, but in some situations they may fluctuate between labels indefinitely. To avoid this, we implement the relatively shallow solution of storing a count of each of the combinations intentions and labels that have been placed in the label queue. Once the count has reached a fixed number,  $r$ , the same combination cannot be placed in the label queue again. This solution allows for a certain number of label fluctuations for non-looping situations, but will put a cap on the number of iterations which can occur.

In our current implementation, if there are  $n$  intentions in the model, supporting a total of 6 analysis labels and a cap of  $r$  times in the label queue, the label queue has a maximum lifetime size of  $6rn$ , and the algorithm must terminate. The running time of the algorithm is linear,  $O(n)$ , where  $n$  is the size of the model.

## 5.3 Backward analysis implementation

The backward implementation uses a SAT solver to find satisfying assignments of labels given propagation rules as constraints. The approach encodes the model in CNF, and then iteratively runs the SAT solver, prompting the user for input regarding intentions which required human judgment after each run. When human judgment is no longer needed and a satisfying assignment is found, the procedure ends, providing an answer. If a satisfying assignment is not found, the procedure tries to backtrack over human judgments. If a satisfying assignment is not found and no further human input can be given, the procedure ends, informing the user that the target is not possible.

### 5.3.1 Background: SAT

SAT solvers are algorithms which accept a Boolean formula in CNF, composed of a conjunction of clauses. The algorithm searches for a truth assignment of the formula's clauses to make the formula true. It does so by making a series of decisions concerning the labels of variables, backtracking if a decision proves to be not viable. If a solver can find a satisfying assignment, it returns only one such assignment, saying nothing about the presence of other permissible answers. Although the SAT problem is NP-Complete, algorithms and

tools that can solve many SAT problems in a reasonable amount of time have been developed, for example, the zChaff tool [43], used in this work.

### 5.3.2 Expressing qualitative, interactive propagation in CNF

To express the problem of assigning evaluation labels to an agent-goal model in terms of a CNF SAT formula, we follow the formalization in [20], adopting their classification of the components of the formula as follows:

- The target labels for the procedure,  $\phi_{Target}$
- Axioms describing forward propagation,  $\phi_{Forward}$
- Axioms describing backward propagation,  $\phi_{Backward}$
- Axioms describing invariant properties of evaluation labels,  $\phi_{Invariant}$
- Any additional constraints on propagation,  $\phi_{Constraints}$

The SAT formula is constructed as follows:

$$\phi = \phi_{Target} \wedge \phi_{Forward} \wedge \phi_{Backward} \wedge \phi_{Invariant} \wedge \phi_{Constraints}. \quad (8)$$

*Target.* The *target* for an evaluation is simply a conjunction of the desired labels for each target intention. We could constrain the target further by saying that the target should only have that label; for example, if our target is  $PS(i)$ , we add  $\neg C(i)$  and  $\neg U(i)$  and  $\neg PD(i)$ , but we want to allow for targets to have conflicting labels, making them candidates for human intervention.

*Invariant.* As invariant axioms, we include the partial order in Eq. 2, more specifically we include the following axioms:

$$\begin{aligned} \forall i \in \mathcal{I} : S(i) \rightarrow PS(i) \\ D(i) \rightarrow PD(i) \end{aligned} \quad (9)$$

*Constraints.* When using the analysis procedure, the user could add any additional constraints into the SAT formula, following the approach of [20]. In our example, we constrain leaf intentions which are hard (non-softgoals) such that they must be assigned at least one of the six evaluation labels, and their assignment must not be conflicting (Definition 8). Restricting the model formalization in this way ensures that the answer provided by the SAT solver applies a single analysis label to all connected hard intentions. In our example, we would add these constraints for our two leaf intentions, Chat and Text.

### 5.3.3 Restrictions on agent-goal model

In order to produce an agent-goal model which can be more easily translated into CNF form and to ensure the

1447 convergence and termination of the algorithm, we place the  
 1448 following restrictions on an  $i^*$  model:

- *Each intention has at most one Decomposition, Dependency or Means-Ends relation which determines its level of satisfaction or denial, i.e.,  $\forall i \in I$ , only one of  $R^{dep} : I \rightarrow i$ ,  $R^{dec} : I \times \dots \times I \rightarrow i$ , or  $R^{me} : I \times \dots \times I \rightarrow i$  holds for  $i$ .*
- *The model must have no cycles, i.e., for every path in the model,  $r_1, \dots, r_n \in R$ ,  $r_1 : i_1 (\times \dots \times I) \rightarrow i_2$ ,  $r_2 : i_2 (\times \dots \times I) \rightarrow i_3, \dots, r_{n-1} : i_{n-1} (\times \dots \times I) \rightarrow i_n$ ,  $i_k$  must not equal  $i_j$ , for  $1 < i, j < n$ .*

1458 The first rule means that models must avoid a mixture of  
 1459 hard links, i.e., the backward procedure is limited in that it  
 1460 does not explicitly account for a mixture of dependency  
 1461 links with Means-Ends or Decomposition links. In this  
 1462 case, the analysis predicates which are propagated through  
 1463 each type of link would apply simultaneously, possibly  
 1464 resulting in an analysis predicate conflict for non-softgoal  
 1465 intentions. Such cases may prevent the solver from finding  
 1466 a solution. We plan to expand our backward procedure with  
 1467 additional rules to handle these cases.

1468 The second rules force modelers to resolve cycles. The  
 1469 reader may note that these restrictions apply only to  
 1470 backward and not forward analysis; future work should  
 1471 expand the backward implementation to remove these  
 1472 restrictions.

#### 1473 5.3.4 Analysis visualization techniques

1474 It can be challenging to follow analysis through complex  
 1475 paths in the model. We have implemented visualization  
 1476 mechanisms to alleviate such difficulties [31]. Specifically,  
 1477 we highlight model leaves and roots as potential starting  
 1478 points of analysis (e.g., Fig. 4), highlight intentions  
 1479 involved in human judgments, and provide conflict visu-  
 1480 alization as described in Sect. 3.6.3.

1481 To implement conflict visualization as part of backward  
 1482 analysis, we use a SAT solver which provides an *unsatisfiable*  
 1483 (*UNSAT*) core, a list of clauses in the CNF which  
 1484 result in a contradiction. These clauses can be used to form  
 1485 a resolution proof, showing how the clauses work together  
 1486 to produce a contradiction, i.e.,  $(a \vee \neg a)$ . Finding a mini-  
 1487 mal unsat core is a computationally difficult problem, but  
 1488 many approaches exist for finding a small but not minimum  
 1489 core (for example [7]). Presenting this information to the  
 1490 user in a form which is understandable to users presents a  
 1491 challenge.

1492 Our implementation of conflict highlighting parses  
 1493 intentions and analysis predicate assignment in the UNSAT  
 1494 core using a recursive procedure starting at the root clauses  
 1495 (including analysis targets) of the core, traversing toward

1496 the sources of the contradiction ( $a \wedge \neg a$ ). Intentions  
 1497 involved in the contradiction are collected along the  
 1498 recursion. When a contradiction occurs during backward  
 1499 analysis, our implementation highlights intentions involved  
 1500 in the contradiction (orange) and sources of the contra-  
 1501 diction (red). Users are also presented with a list of the  
 1502 intentions and analysis labels that would produce the  
 1503 contradiction. An example is shown in Fig. 4.

#### 1504 5.3.5 Backward analysis algorithm

1505 Simplified pseudocode describing the backward analysis  
 1506 algorithm is shown in Algorithm 2. The algorithm converts  
 1507 the model to CNF form (line 8), using the axioms described  
 1508 in Sects. 3.5 and 3.6. The algorithm loops, terminating  
 1509 when a solution is found and no judgments are needed (line  
 1510 18), when a solution is found but judgments cannot be  
 1511 made (line 33), or when no solution is found and there are  
 1512 no judgments to backtrack over (line 41).

1513 The algorithm calls zChaff to find a solution for the cnf  
 1514 (line 12). If a solution is found (line 11), the algorithm finds  
 1515 intentions needing human judgment (line 14). If none  
 1516 exists, the procedure ends successfully. If judgments must  
 1517 be resolved, the procedure finds the top (closest to a root)  
 1518 intentions which need human judgment (line 19). The  
 1519 target for each of these intentions is found by running the  
 1520 solver using only backward rules (line 22) and taking the  
 1521 maximum label result for each intention, using the ordering  
 1522 in Eq. 2.

1523 The user is prompted for each top intention requiring  
 1524 judgment (line 26), and the judgment is added to the cnf as  
 1525 described in Sect. 3.3 (line 29). If the user provided judg-  
 1526 ments, the list of top intentions is added to a stack (line 35).  
 1527 If, in the main loop, zChaff cannot find a solution (line 36),  
 1528 zMinimal is used to find the UNSAT core and display  
 1529 conflict information (line 38–39). In this case, or when the  
 1530 user has no more judgments to add (line 32, 40), the  
 1531 algorithm backtracks, popping the last set of intentions  
 1532 needing human judgment from the stack (line 46) and  
 1533 backtracking over the cnf (removing the judgment axioms  
 1534 and adding back in the default forward and backward  
 1535 propagation axioms) (line 47–49). If there are no judg-  
 1536 ments in the stack for backtracking, the algorithm termi-  
 1537 nates with a negative result (line 54). Otherwise, control is  
 1538 returned to the main loop (line 9) where the process starts  
 1539 again.

1540 As with forward analysis, the procedure allows the  
 1541 placement of target labels even on non-root intentions.  
 1542 Analysis may cause other labels for such intentions to  
 1543 become true, making them a potential source of conflict  
 1544 (for hard elements) or an area requiring human judgment  
 1545 (for softgoals).

```

1 Dimacs cnf; bcnf;
2 zChaffSolver solver;
3 zMinimalSolver minSolver;
4 ModeltoAxiomsConverter converter;
5 Stack<Intentions> hjStack;
6
7 BackwardEvaluation(I, R, IL) {
8   cnf = converter.convert(I, R, IL);
9   while( true ) {
10     int result = solver.solve(cnf);
11     if (result == 1) {
12       Results rslt = solver.getResults();
13       // find intentions needing judgment
14       Intentions needHJ = findHJ(rslt);
15       if (needHJ.size() == 0) {
16         // solution , no judgments needed
17         showMessage("Success!");
18         return;
19       Intentions topJudgments = findtop(
20         needHJ);
21       bcnf = converter.convertb(I, R, IL);
22       solver.solve(bcnf);
23       Results bRslt = solver.getResults();
24       // solve using backward rules
25       int hjCount = 0;
26       for (Intention i: topJudgments) {
27         // get new judgment
28         if (prompt(i, bRslt.get(i))) {
29           hjCount++; // count judgments
30           // add new judgment to encoding
31           cnf = converter.add(cnf, i); }
32       if (hjCount == 0) {
33         // no more user judgments to add
34         if (backtrack() == -1) {
35           return; } }
36       else {
37         hjStack.push(topJudgments); } }
38     else if (result == 0) {
39       //no solution , find unsat core
40       minSolver.solve(cnf);
41       showMessage ("Backtracking: " +
42         minSolver.getResults());
43     if (backtrack() == -1) {
44       return; } } }
45
46 int backtrack() {
47   if (hjStack.size() > 0) {
48     // there are judgments for backtracking
49     Intentions needHJ = hjStack.pop();
50     for (Intention i: needHJ) {
51       // backtrack over the last judgments
52       cnf = converter.backtrack(cnf, i); }
53     return 1; }
54   else {
55     //no judgments for backtracking
56     showMessage(Target(s) unsatisfiable. );
57     return -1; } }

```

**Algorithm 2:** Backward Analysis Algorithm**5.3.6 Computational complexity and termination**

1549

**Computational Complexity.** In practice, the running time of SAT approaches would be affected by the number of Means-Ends (OR) decompositions and multiple incoming contribution links, as each of these structures provide further labeling alternatives, increasing the search space. We exclude a detailed exploration of the runtime complexity of zChaff or zMinimal, marking these labels as (zChaff) and (zMinimal). The main loop in BackwardEvaluation() in Algorithm 2 will loop until hjCount == 0. In the worst case, each iteration involves a single new judgment for every intention. If a model has  $n$  intentions and the maximum number of incoming relations for each intention is  $q$ , there is a maximum of  $6^q \times n$  possible judgments, where  $q < n$ . Although the worst case is  $6^q$ , in practice only a small subset of these judgments will be made in each analysis run.

The complexity of the initial axiom conversion is  $6r$ , where  $r$  is number of relations in the model ( $|R|$ ). The cost of adding or backtracking human judgment on the converter is also  $r$  (finding the right axiom by relation). In addition, the worst case runtime of findtop is  $2n$ , and backtrack is  $2rn$ . If zChaff returns a satisfying result, the worst case runtime is either  $2rn + 3n$  (zChaff) or  $2rn$ , else, when the problem is not satisfiable, it is  $2rn$  (zMinimal). Assuming (zMinimal)  $\approx$  (zChaff), the worst case runtime for BackwardEvaluation() is  $6^q n(rn^2 + 3n + (zChaff)) + 6r$ , or  $O(6^q(m^2 + n(zChaff)))$ . Although this is an exponential label,  $q$  is usually a small number, less than 5 or 6.

**Termination.** If the user continues to make the same judgments, the procedure will not terminate. However, the current implementation provides a list of previous judgments attempted which did not produce a solution. As there are a finite number of intentions each with a finite number of sources, there are a finite number of possible human judgments ( $6^q$ ). If the user does not continually reuse judgments, the procedure terminates.

**5.4 Analysis implementation choices**

1586

**Unified versus separate procedures.** Although the forward and backward procedures involve similar concepts and mechanisms, we have chosen to implement them using separate procedures. Backward analysis can be thought of as a type of constraint satisfaction problem, as such we express the automated part of the procedure as a Satisfiability (SAT) problem. As SAT is a well-studied problem, we use externally implemented solvers in our

1595 implementation, taking advantage of the efficient algo-  
 1596 rithms and optimizations available in solvers such as  
 1597 zChaff [43]. We enable human judgment by wrapping SAT  
 1598 calls in iterative Java code. We could use the same  
 1599 implementation to implement forward analysis, as the  
 1600 forward axioms are encoded as part of the backward pro-  
 1601 cedure; however, constraint satisfiability problems are  
 1602 theoretically NP complete, whereas forward analysis can  
 1603 be implemented in a linear algorithm. Thus, we encode the  
 1604 forward algorithm, without using SAT, in Java.

1605 *Alternatives to SAT.* In the early stages of this work, we  
 1606 considered encoding agent-goal model propagation as a  
 1607 constraint satisfaction problem (CSP) or satisfiability  
 1608 modulo theories (SMT) problem. However, in order to  
 1609 capture the presence of analysis predicate conflicts (Defi-  
 1610 nition 8) and the subsequent need for human judgment,  
 1611 each intention would have to be assigned multiple vari-  
 1612 ables, one for each analysis label, making the encoding  
 1613 roughly as complex as our SAT encoding. Consideration  
 1614 was also given to the use of an incremental SAT solver,  
 1615 reusing the state-space when clauses are added to the  
 1616 encoding. However, as our algorithm not only adds, but  
 1617 removes and re-adds clauses, these types of algorithms  
 1618 were not easily applicable. See [5] for a more detailed  
 1619 discussion of choices in formalizations and use of existing  
 1620 solvers when implementing goal model analysis.

1621 *Explicit backward axioms.* When developing a pro-  
 1622 cedure for backward propagation, we have several choices  
 1623 concerning the encoding. We could use the forward axioms  
 1624 in Sect. 3.5.1 as constraints, passed to the solver. These  
 1625 constraints, along with the target values, and the constraint  
 1626 that non-softgoal leaves must be assigned a non-conflicting  
 1627 label (Sect. 5.3.2), could be used to find a solution, if one  
 1628 exists – a set of analysis predicates which satisfies these  
 1629 constraints. Such a solution may still require human  
 1630 judgment, if particular intentions have conflicting labels  
 1631 (Definition 8). However, using only the forward propaga-  
 1632 tion axioms, it would be difficult to determine derived or  
 1633 indirect targets, as required for human judgment. For  
 1634 example, in Fig. 3, all backward targets are entered directly  
 1635 by the user, either as an initial value or as a result of human  
 1636 judgment. Imagine the situation where the **Anonymity**  
 1637 softgoal connected to **Get Effective Help** indirectly, via an  
 1638 intermediate softgoal **X**. The target value for **X** would be  
 1639 acquired from the backward judgment for **Get Effective**  
 1640 **Help**, but the target value for **Anonymity** must be inferred  
 1641 automatically. If only forward axioms are used, one or  
 1642 more analysis predicates would hold for this intention, but  
 1643 it would be difficult to tell which predicate is desired as an  
 1644 indirect target. Thus, to find such indirect targets, we  
 1645 explicitly encode backward propagation, as is done in [20,  
 1646 21]. Although this approach allows an explicit and more  
 1647 intuitive propagation in the backward direction, the

1648 additional axioms may affect performance. Future work  
 1649 should evaluate how this and other alternative implemen-  
 1650 tation choices affect efficiency.

## 5.5 Performance

1651 In this section, we analyze the computational performance  
 1652 of the forward and backward algorithm implementations.  
 1653 We test their operation on models of a variety of sizes and  
 1654 argue for a maximum practical model size for interactive  
 1655 early RE modeling.

1656 *Model size in practice.* As we have argued in the  
 1657 Introduction, early RE models are highly qualitative, social  
 1658 models, and as such are difficult or impossible to generate  
 1659 automatically. This means that early RE models must be  
 1660 created by hand. Manual creation of early RE models  
 1661 places cognitive constraints on their size and complexity.  
 1662 Beyond a certain level, the models are too complicated to  
 1663 understand, modify, or analyze effectively.

1664 We believe that we have hit this level of complexity  
 1665 manually creating large *i\** models in our past case studies. The  
 1666 largest model created for the counseling service case study  
 1667 contained approximately 525 relations and 350 intentions, 230  
 1668 of which represent quality criteria and system goals, the rest of  
 1669 which represent specific tasks in the current system [23].  
 1670 Working with such a large model was cognitively difficult and  
 1671 impractical in practice. Only the model author was able to  
 1672 (with difficulty) navigate or analyze the model.

1673 Considering this model, and other similar examples, we  
 1674 argue that the optimal model size for domain understanding  
 1675 and analysis is much smaller than the size of this model  
 1676 (<200 elements). The exact “optimal” size is difficult to  
 1677 measure precisely and depends on factors within the  
 1678 domain and the experience of the modelers. In fact, the  
 1679 bottleneck in interactive analysis is not so much the com-  
 1680 putational complexity of the procedure, but the number of  
 1681 human judgments asked over a model.

1682 *Scalability tests.* We test the speed of the analysis  
 1683 implementations over several realistically sized models  
 1684 created as part of case studies. We run two forward and two  
 1685 backward analysis questions over each model, capturing  
 1686 running times. We differentiate between the actual com-  
 1687 putation time, and the time taken for users to read and act  
 1688 on various input windows, including human judgment  
 1689 windows and messages about conflicts in backward ana-  
 1690 lysis. Tests are run on a PC with a 1.8GHz Intel(r) CoreTM  
 1691 Duo Processor T2400 CPU and 2.5 GB of RAM.

1692 We select three models which we judge to be of small,  
 1693 medium, and large size, relative to our experiences in case  
 1694 studies and examples. The first model is a small model of  
 1695 an application, of a similar size to the counseling subset in  
 1696 Fig. 3. The second model captures conference greening and  
 1697 is partially shown in Fig. 7. The third model is the result of

1699 a group case study for the inflo modeling tool described in  
 1700 Sect. 6.2. We summarize model sizes in Table 5. Although  
 1701 the last model is smaller than our estimated “max” model  
 1702 size, this model is the largest we have encoded in our  
 1703 OpenOME tool (previous, larger models were created in  
 1704 Microsoft Visio before OpenOME was available).

1705 When selecting analysis alternatives for each model, we  
 1706 selected a mix of initial labels describing both sanity  
 1707 checks and interesting domain questions. As alternatives  
 1708 are evaluated by the first author, timings for human judg-  
 1709 ments are not necessarily realistic or reflective of the  
 1710 interactive and collaborative aims of the procedure.

1711 Tables 6 and 7 provide the timing results from the analysis  
 1712 runs from the forward and backward tests, respectively.  
 1713 Some of the backward analysis alternatives did not find  
 1714 viable alternatives, either the implementation reported that  
 1715 there was no solution (alternative 2 in Model 1) or the user  
 1716 gave up after several rounds of judgment (alternative 1 in  
 1717 Model 2 and alternative 2 in Model 3). In the latter cases, the  
 1718 implementation always reported an answer, but after several  
 1719 rounds of relaxing constraints for the required target, it  
 1720 became clear the targets could not be reasonably attained.

1721 Examining the running times, we see that the compu-  
 1722 tation time (the total time the user is waiting for an answer)  
 1723 for forward analysis is small (<4 s), even for larger models.  
 1724 As expected, the bottleneck in forward analysis is human  
 1725 judgments. In the backward analysis, computational time is  
 1726 longer but still manageable. Over the larger models, it can  
 1727 take up to 30 seconds for the tool to produce an answer. In  
 1728 some cases, the computation time for backward analysis  
 1729 exceeds the judgment time, making implementation effi-  
 1730 ciency a point of future work.

## 1731 6 Evaluation

1732 In this section, we summarize studies applying our  
 1733 analysis framework. As these studies were conducted as the  
 1734 framework was under various stages of development, they  
 1735 test evolving components of the framework, both using and  
 1736 not using systematic analysis and the OpenOME tool. We  
 1737 summarize the studies conducted, the framework compo-  
 1738 nents applied, the study designs, tool support used, hypoth-  
 1739 eses, major conclusions, and reference to further detail in  
 1740 Table 8 (note that studies 3, 4 and 5 share the same hypoth-  
 1741 eses). In this section, we provide a brief summary of each  
 1742 study, assessing the findings and threats to validity as a whole.

### 1744 6.1 Studies using manual forward analysis

1745 *Initial examples.* Earlier work has applied an initial version  
 1746 of the forward analysis described in Sect. 4 to a variety of

settings, including a study of trusted computing technology  
 ([23, 36]).

1747 *Counseling service.* Manual forward analysis was  
 1748 applied to the counseling service study used as an example  
 1749 in earlier sections. This multi-year strategic analysis pro-  
 1750 ject underwent several stages with different areas of focus  
 1751 ([13]). The first stage focused on modeling, analyzing, and  
 1752 understanding the organization as a whole, with an  
 1753 emphasis on the role of online counseling. The second  
 1754 stage of the project focused on increasing the efficiency of  
 1755 the existing online counseling system, while the final stage  
 1756 focused on analyzing the knowledge management needs of  
 1757 the organization.

1758 In the first two stages, models were created based on  
 1759 transcripts of interviews with several roles in the organiza-  
 1760 tion. In the third stage, models were created on-the-fly?  
 1761 during stakeholder interviews. Forward analysis was  
 1762 applied to explore the effectiveness of options for online  
 1763 counseling and knowledge management. The results of the  
 1764 models and analysis were presented to the organization,  
 1765 using reports, tables, and presentation slides containing  
 1766 small excerpts of the model. The analysis was well-  
 1767 received by the organization, bringing to light several  
 1768 issues and provoking interesting discussion. Final out-  
 1769 comes included a requirements specification document and  
 1770 a knowledge management report. Resulting *i\** models were  
 1771 used in several studies, exploring viewpoints [12], applying  
 1772 patterns [49], and modeling knowledge transfer effective-  
 1773 ness [48].

1774 These studies have provided experiential evidence that  
 1775 such analysis increases model iteration, prompts further  
 1776 elicitation, and improves domain knowledge. Unfortu-  
 1777 nately, our experience concerning model iteration resulting  
 1778 from interactive analysis is only anecdotal for the first two  
 1779 stages of the study (the effects were observed, but not  
 1780 carefully recorded). In the third stage, we began to collect  
 1781 measures of such iteration. One model focusing on com-  
 1782 munication contained 181 links and 166 elements before  
 1783 evaluation, while after evaluation the same model had 222

**Table 5** Sample agent-goal model sizes

Model	Content	Concept	Count
Model 1	Simple application	Actors	1
		Intentions	6
		Relations	7
Model 2	Conference greening	Actors	8
		Intentions	56
		Relations	74
Model 3	Inflo tool	Actors	12
		Intentions	103
		Relations	145

**Table 6** Running time (seconds) and statistics for forward analysis runs

Measurements	Model 1		Model 2		Model 3	
	Alt 1	Alt 2	Alt 1	Alt 2	Alt 1	Alt 2
Num judgments in analysis	2	2	15	15	23	22
Num intentions receiving judgments	2	2	9	9	16	16
Max judgment time	4.109	4.875	5.813	6.390	19.734	15.078
Min judgment time	2.750	4.297	2.531	2.141	2.718	2.969
Average judgment time	3.429	4.586	4.328	3.930	8.048	6.296
Total judgment time	6.859	9.172	64.922	58.954	185.106	138.517
Total computation time	0.25	0.156	1.547	3.499	3.347	3.436
Total analysis time	7.109	9.328	66.469	62.453	188.453	141.953

**Table 7** Running time (seconds) and statistics for backward analysis runs

Measurements	Model 1		Model 2		Model 3	
	Alt 1	Alt 2	Alt 1	Alt 2	Alt 1	Alt 2
Num judgments in analysis	5	3	4	2	1	5
Num intentions receiving judgments	2	2	1	2	1	2
Max judgment time	9.594	13.078	145.453	36.219	9.766	40.547
Min judgment time	3.047	2.062	2.032	12.813	9.766	4.438
Average judgment time	7.187	25.906	55.523	24.516	9.766	18.162
Total judgment time	35.937	8.635	222.094	49.032	9.766	90.814
Num non-judgment messages	2	2	4	1	1	4
Total time for non-judgment messages	4.796	9.077	72.220	2.265	3.437	49.984
Total computation time	0.579	17.616	30.905	1.047	2.391	150.765
Total analysis time	41.312	35.328	325.219	52.344	15.594	291.563

1786 links and 178 elements, a difference of 41 and 12,  
1787 respectively. In another model, the link count rose from 59  
1788 to 96 and the element count rose from 59 to 76. These  
1789 numbers do not take into account changes such as moving  
1790 links or changing element names. Models in this stage of  
1791 the study were created by three individuals, with evaluation  
1792 performed by two individuals, indicating that this effect is  
1793 not specific to a particular modeler or evaluator.

1794 *Exploratory experiment.* Based on experience applying  
1795 forward analysis in practice, a small exploratory experiment  
1796 was conducted in order to more precisely test the perceived  
1797 benefits of the forward procedure, summarized by hypotheses  
1798 H1-H4 in column 6 (row 3) of Table 8 (more details  
1799 available in [24, 30]). Results did not provide strong evidence  
1800 to support claimed benefits, showing that benefits, when they  
1801 occur, can occur both with systematic and ad hoc model  
1802 analysis. The last two hypothesis, concerning elicitation and  
1803 domain knowledge proved to be difficult to test empirically.  
1804 Although we believe that the interactive, iterative procedures  
1805 designed in this work will have a positive effect on prompting  
1806 elicitation and increasing domain knowledge; future studies  
1807 focused on more measurable effects, such as increasing  
1808 model completeness and accuracy.

## 6.2 Studies using forward and backward analysis in OpenOME

Motivated by our practical and experimental experiences, individual and group case studies were designed and administered to further test the hypothesized benefits of interactive analysis (H1-H4). Study design aimed to find a balance between the rich (but difficult to measure) experiences of our industrial study and the controlled (but somewhat artificial) environment of our experiment.

*Individual case studies.* The studies were administered in two rounds, using at total of 10 participants (students with some  $i^*$  experience). In both rounds, half of the subjects used the systematic analysis procedure in OpenOME while the other half answered questions using ad hoc analysis (over models in OpenOME). The subjects using systematic  $i^*$  analysis received an additional round of training for the forward and backward procedures (15 minutes). The study involved a think-aloud? protocol, with the first author present to observe the progress and answer questions. Participants were encouraged to ask questions about the model whether they had them. Every participant was asked a series of follow-up questions concerning their

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**Table 8** Summary of studies evaluating components of the analysis framework

Study name	Study domain	Type of analysis used	Study design	Tool support	Hypotheses	Major conclusions	References
Initial examples	Several: e.g., trusted computing	Forward manual analysis	Exploratory studies with a few modelers, no industrial feedback	OME	Forward analysis may be useful to explore alternatives	Forward analysis helped decision making, exploration, improved model	[23, 24, 36]
Counseling service	Real world not-for-profit counseling service	Forward manual analysis	Action research/exploratory case study, deliverables and feedback from counseling service	Microsoft Visio, no built-in analysis	Forward analysis may be useful to explore alternatives	Forward analysis helped decision making, exploration, improved model	[12, 48, 49]
Exploratory experiment	Conference greening	Forward manual analysis	Small experiment with 5 academic participants, analysis with and without systematic procedure	Microsoft Visio, no built-in analysis	H1: Analysis: aids in finding non-obvious answers to domain analysis questions	Benefits of analysis occur both with ad hoc and systematic analysis	[30, 31]
Individual case studies	Conference greening and university experiences	Semiautomated forward and backward analysis	Exploratory case study with 10 participants, performing ad hoc or systematic forward/backward analysis	OpenOME, forward and backward interactive analysis	H2: Model Iteration: prompts improvements in the model	Some analysis success and difficulties, little model iteration or elicitation, some increase in domain knowledge. Little differences between ad hoc and systematic analysis. Several additional useful findings beyond hypotheses	[24, 35]
Group case study	Requirements for Info modeling tool	Semiautomated forward and backward analysis	Group case study with four academic participants cooperatively building and analyzing a model	OpenOME, forward and backward interactive analysis	H3: Elicitation: leads to further elicitation of information in the domain	Lacking driving domain questions, revealed model issues, slight model improvements, improved domain knowledge	[24, 35]
Follow-up visualization studies	Conference greening, university, and info	Semiautomated analysis with visualizations	Repeat studies with 5 individuals from individual and group case studies, focus on visualization tasks	OpenOME with analysis visualizations	H4: Domain Knowledge: leads to a better understanding of the domain	Do visualizations aid analysis comprehensibility?	[31]

experience. The total time for each study in both rounds was two hours or less.

The first round, involving 6 participants, used models from the conference greening domain, reducing the environmental footprint of the conference. The three models contained between 36 and 79 intentions, 50 and 130 links, and 5 and 15 actors. Analysis questions were aimed to represent interesting questions over the domain. For example “If every task of the Sustainability Chair and Local Chair is performed, will goals related to sustainability be sufficiently satisfied?”

The results of the first round of the study performed with six participants showed minimal model changes or elicitation questions, as well as participant difficulties in understanding the models, due to their large size and the participants unfamiliarity with the domain. The decision was made to revise the study and instead allow participants to make their own models over a domain they were familiar with—student life. In the second round, the four participants were provided with some leading questions (e.g., Who is involved? What do the actors want to achieve?), then spent 25 min creating smaller models describing their student experiences. Initial results motivated the development of the suggested modeling and analysis methodology described in Sect. 4. As such, Round 2 participants were asked to use this methodology to analyze their student life model.

**Results.** Quantitative and qualitative data (audio, video, models, observer notes) were collected and coded for both rounds of the study. Results for hypothesis H1 (Analysis Results) were mixed, some participants gave explicit answers to the questions, some referred to analysis labels in the model as answers to the question, while yet others had difficulty producing answers to the questions. Only some participants were able to interpret question results in the context of the domain. Similarly, participants often had difficulty in translating questions into initial labels in the model. Difficulties were experienced both with and without systematic analysis.

Regarding H2 (Model Iteration), participants made only a few changes to the models when conducting analysis. There were slightly more changes made with ad hoc than systematic analysis, and there is no notable difference between participants analyzing their own or other’s models. We also see no significant differences between results given and not given the suggested modeling and analysis methodology. Results for H3 (Elicitation) showed that participants asked very few domain-related questions, with no interesting differences between groups. Seven out of ten participants indicated they had a better understanding of the domain after the study (H3). In this case, analysis was helpful using both systematic and ad hoc approaches.

In addition to findings relating to our initial hypotheses, our qualitative analysis produced other findings revealing potential benefits of interactive analysis. Specifically, results showed that systematic analysis increased the consistency of model interpretation by providing a precise semantics, increased the coverage of analysis across the model, and helped to reveal model incompleteness. Study results provide evidence that modelers made inconsistent human judgments, e.g., giving an intention a fully satisfied label when the incoming evidence was one partially satisfied label and one partially denied label. We outline future work which may warn users against such inconsistencies in Sect. 8.3.

**Group case study.** A second study was conducted involving a group of four graduate students and a professor who were in the process of designing and implementing a tool (Inflo) to support modeling and discussion of “back of the envelope” calculations. Three two-hour modeling and analysis sessions were devoted to constructing and discussing a large  $i^*$  model representing the tool, its users, and their goals. During each session, time was devoted to applying both the forward and backward analysis procedures, letting the participants make decisions over the human judgments posed by the procedures. The first author/facilitator played a participatory role, drawing the model and administering the analysis with constant feedback and input from the participants. The final model is used in the procedure scalability tests in Sect. 5.5.

**Results.** In the Inflo case, the modelers did not have any driving domain questions, as the purpose of their participation was to better understand the system under development, not to solve problems which were not yet apparent; therefore, the analysis questions asked were somewhat artificial (H1). Some analysis alternatives did help to find sanity issues in the model; for example, if the inflo system was built, the trolls (malicious users) win, according to the model. Analysis did prompt some changes in the inflo case, for example, removing links, but the changes were not extensive (H2). In this case, the modelers and the stakeholders were the same, so any questions raised by the modeling or analysis process were discussed and resolved immediately (H3). Feedback through surveys for the inflo group revealed that analysis helped clarify trade-offs, and the meanings of intentions (H4), although several usability issues with the procedure were found, several of which were addressed by further rounds of implementation.

As with the individual studies, analysis of results for the group study reveals analysis benefits beyond the initial hypotheses. Application of systematic evaluation in a group setting did produce several situations where human judgment caused discussion among participants. For example, the participants discussed whether getting feedback was really necessary in order to make models

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trustworthy after this contribution appeared in a backward judgment situation. In other examples, the group had discussions about the exact meaning of goals appearing in judgments situations, for example “what is meant by flexibility?” In the study, the participants felt that analysis was not useful until the model reached a sufficient level of completeness. This was echoed by one participant in the individual studies. Future work should investigate the qualities of a model that make it sufficiently complete for analysis.

*Follow-up visualization studies.* In order to test the practical utility of the visualizations described in Sect. 5.3.4, we performed five follow-up studies using participants from the initial eleven studies described in the previous section. Each session lasted 30 minutes to an hour. Participants were specifically asked to comment on the new interventions: Do the leaves/roots highlighted in the model make sense? Can you understand why there is a conflict?

Reaction to root and leaf highlighting was positive, with participants understanding the results of the automatic highlighting. Once leaves and roots were identified by the application, participants had an easier time selecting initial labels for analysis when compared to the previous study rounds. In the Inflo case, when leaves or roots were identified, this prompted changes, adding more incoming contributions to some sparsely connected roots, producing richer, more complete results over the model.

Results concerning conflict highlighting show that this intervention is helpful in understanding model conflicts; however, a considerable knowledge of  $i^*$  modeling and analysis is needed to completely understand the causes of the conflict. Despite the need for  $i^*$  knowledge, highlighting of conflict intentions made it much easier for the facilitator to understand and explain conflicts in the model, and all participants indicated that conflict highlighting was helpful.

### 6.3 Threats to validity

We summarize several threats to the validity of our studies. In our individual and group studies, we collected several measures to test our hypotheses (analysis results, model changes, questions raised). It is difficult to know whether these are effective measures of our respective hypotheses, for example, is increased understanding due to analysis or only modeling? Would participants be able to use analysis results to draw conclusions in the domain? Although we have measured model changes in several studies, it is hard to know whether these changes are always beneficial, improving model quality.

Participants in the group and individual studies were students (and one Professor), threatening external validity. However, participants had a wide variety of backgrounds

and education levels, increasing confidence in the generalizability of our results.

Case studies applying analysis to realistic domains were facilitated by analysts who had some knowledge of  $i^*$  and interactive analysis; thus, we may have introduced bias to the results. However, several analysts were new to  $i^*$  and analysis and still noted benefits of analysis. Likewise, the individual and group studies were facilitated by an  $i^*$  and analysis expert.

The nature of the domains may have some effect on results. In the individual studies, participants found the domains to be either too unfamiliar or too familiar. The counseling service study is a very social-oriented domain; some of the benefits of interactive analysis may not be as applicable in a more technical domain with less human interaction.

## 7 Related work

In this section, we summarize existing techniques for goal model analysis, evaluating them in light of the contributions of the proposed framework. In previous work, we have presented a literature review of goal model analysis techniques, including an analysis of the objectives of goal model analysis and guidelines for selecting between existing procedures [32]. Here, we include a summarized and updated version of this review. We focus on procedures which provide satisfaction analysis, answering questions similar to the analysis procedures introduced in this framework. We then briefly summarize other procedures which answer different types of analysis questions over goal models.

*Satisfaction analysis.* We identified a number of procedures which analyze the satisfaction or denial of goals in a model, similar to the procedures introduced in this framework. These procedures use model links to propagate initial labels in either the forward [4, 10, 20, 40, 41, 44, 50] or backward [20, 21, 41] direction, answering “what if?” and “are certain goals achievable?”

Some satisfaction analysis procedures present results in terms of qualitative labels representing satisfaction or denial, similar to the labels used in this work [4, 10, 20, 21]. Several procedures offer quantitative analysis, using numbers to represent the probability of a goal being satisfied or denied [21, 41, 50] or to represent the degree of satisfaction/denial [4, 40].

Other procedures produce binary results, where goals have only one of two labels, typically satisfied or not [14, 38, 44]. For example, the Techne approach uses quality constraints to approximate all softgoals, as such, model analysis does not consider partial labels, and all elements are either satisfied or not [38].

1937 trustworthy after this contribution appeared in a backward  
1938 judgment situation. In other examples, the group had dis-  
1939 cussions about the exact meaning of goals appearing in  
1940 judgments situations, for example “what is meant by  
1941 flexibility?” In the study, the participants felt that analysis  
1942 was not useful until the model reached a sufficient level of  
1943 completeness. This was echoed by one participant in the  
1944 individual studies. Future work should investigate the  
1945 qualities of a model that make it sufficiently complete for  
1946 analysis.  
1947  
1948 *Follow-up visualization studies.* In order to test the  
1949 practical utility of the visualizations described in Sect.  
1950 5.3.4, we performed five follow-up studies using partici-  
1951 pants from the initial eleven studies described in the  
1952 previous section. Each session lasted 30 minutes to an hour.  
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1954 interventions: Do the leaves/roots highlighted in the model  
1955 make sense? Can you understand why there is a conflict?  
1956 Reaction to root and leaf highlighting was positive, with  
1957 participants understanding the results of the automatic  
1958 highlighting. Once leaves and roots were identified by the  
1959 application, participants had an easier time selecting initial  
1960 labels for analysis when compared to the previous study  
1961 rounds. In the Inflo case, when leaves or roots were iden-  
1962 tified, this prompted changes, adding more incoming con-  
1963 tributions to some sparsely connected roots, producing  
1964 richer, more complete results over the model.  
1965 Results concerning conflict highlighting show that this  
1966 intervention is helpful in understanding model conflicts;  
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1968 analysis is needed to completely understand the causes of  
1969 the conflict. Despite the need for  $i^*$  knowledge, high-  
1970 lighting of conflict intentions made it much easier for the  
1971 facilitator to understand and explain conflicts in the model,  
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1975 6.3 Threats to validity  
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1977 We summarize several threats to the validity of our studies.  
1978 In our individual and group studies, we collected several  
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1982 for example, is increased understanding due to analysis or  
1983 only modeling? Would participants be able to use analysis  
1984 results to draw conclusions in the domain? Although we  
1985 have measured model changes in several studies, it is hard  
1986 to know whether these changes are always beneficial,  
1987 improving model quality.  
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Recent work has applied goal modeling and quantitative satisfaction analysis to facilitate business intelligence, taking input labels from data via atomic and composite data indicators and mapping them to quantitative or qualitative analysis results [25, 45].

One of the primary features distinguishing between these approaches is their means of resolving multiple contribution incoming labels. Some procedures separate negative and positive evidence, making it unnecessary to resolve conflicts in order to find solutions over the model [20, 21]. Other procedures make use of predefined qualitative or quantitative rules to combine multiple sources of evidence [4, 40]. Further procedures, including the ones in this framework and analysis in the NFR framework [10], are interactive, using human intervention to resolve partial or conflicting evidence.

Our previous work has aimed to compare approaches for goal model satisfaction analysis in order to determine whether these differences between procedures make a significant difference in the analysis results [24, 34]. Seven forward analysis procedures (described in [4, 10, 20]), including the procedure described in this work, were applied to three example goal models (taken from [4, 21, 28]). The results were compared using a mapping between qualitative and quantitative scales. The analysis showed that results differed between procedures, especially for “softer” models with many softgoals or dependencies, leading to the conclusion that goal model satisfaction procedures are better used as heuristics, emphasizing the benefits of these procedures beyond the provision of analysis results, e.g., prompting model iteration, and facilitating communication.

We have adapted several of the concepts used in our forward analysis procedure from the pre-existing, interactive NFR analysis procedure [10]. Our approach goes beyond this work in several ways, e.g., by providing formal semantics to analysis, adding the capability for backward analysis, and providing visualizations. Several of the formal aspects presented in our framework were inspired by existing procedures for backward reasoning with goal models ([20, 21]). However, our approach is novel in that it axiomatizes propagation in the  $i^*$  framework (including dependency and unknown links), combines evidence for each intention into a single analysis label (including conflict and unknown), includes iterative human intervention (resolving conflicting or partial evidence), and provides information on model conflicts when a solution cannot be found.

By focusing on the contributions of our framework, as listed in the introduction, we can identify further points which distinguish our framework from existing satisfaction approaches, making it more appropriate for Early RE. Although existing analysis approaches support “what if?”

and “are these goals achievable?” analysis questions, to our knowledge, we are the only approach which supports analysis over sources of contradictions (“if is not possible, why not?”). Existing work has not taken into account the coverage of model analysis results, while our validation studies have shown that root and leaf visualizations help to make model analysis more complete.

Our work provides a suggested methodology for model creation and analysis, while several techniques for goal model analysis do not provide an explicit methodology beyond the analysis algorithm (e.g., [37]). Others focus on technical aspects concerning how to apply the analysis procedure, but do not describe iteration over the model and analysis results (e.g., [10, 41]).

Our framework aims to increase the completeness and correctness of the model. Most available analysis procedures proceed with the assumption that the model is complete and correct. Although some procedures include interaction as part of the analysis process, e.g., [8, 10, 15, 18, 44], these approaches aim less at encouraging iteration and more on using stakeholder expertise to initiate analysis or judge analysis output. Other analysis procedures mention iteration over analysis inputs in order to find the most satisfactory solution (e.g., [1, 19]). Some approaches consider the possibility of iteration over the model, e.g., [17], but treat such changes as a side effect of errors or inadequacies and not as a desired outcome of the analysis process. Work by Liaskos et al. addresses model iteration as a positive benefit of iteratively applying planning and analysis, but focuses on iteration over model preferences [42].

We have aimed to create analysis procedures which are simple from the user’s perspective, validating usability through cases studies, while existing goal model procedures do not explicitly aim for simplicity. Although some approaches use realistic case studies to validate the usability of their work, the focus of such studies is not on usability from the point of view of stakeholders, with model analysis usually performed by researchers. Such approaches do not explicitly consider or evaluate the ability of stakeholders to comprehend analysis results over either simple or complex models.

*Other goal-oriented analysis approaches.* Several approaches aim to measure qualities over the domain, such as security, vulnerability, and efficiency, using metrics over constructs in the model. These procedures can answer questions like “how secure is the system represented by the model?” or “how risky is a particular alternative for a particular stakeholder?” (e.g., [15]). Methods have applied AI-type planning to find satisfactory sequences of actions or design alternatives in goal models. These procedures can be used to answer questions such as “what actions must be taken to satisfy goals?” or “what is the best plan of action according to certain criteria?” (e.g., [8]). Several approaches

have added temporal information to goal models to allow for simulation over the network represented by model constructs. In these approaches, a particular scenario is simulated, and the results are checked for interesting or unexpected properties. These procedures can answer questions like “what happens when a particular alternative is selected?” (e.g., [18]). Several approaches provide ways to perform checks over the models supplemented with additional information, allowing users to ask questions like “is it possible to achieve a particular goal?” or “is the model consistent?” (e.g., [17]).

*Non-goal approaches.* We could also examine related approaches outside of goal modeling, such as approaches for trade-off analysis in RE, or approaches for modeling and decision making in business. Although, these approaches may offer useful ideas, they do not allow for the high-level modeling and analysis facilitated by goal models, well-suited for early RE. Thus, we focus our review of related approaches to those using goal orientation.

## 2163 8 Conclusions

### 2164 8.1 Contributions

2165 Our framework has made several contributions. We have  
 2166 provided *analysis power*, supporting “what if?”-type  
 2167 questions, including “what are the effects of a particular  
 2168 analysis alternative?”, “are goals sufficiently satisfied?”,  
 2169 and “whose goals are satisfied?” In addition, we allow  
 2170 users to ask “is it possible to achieve certain goal(s)?”, “if  
 2171 so how?”, “who must do what?”, and “if is not possible,  
 2172 why not?” Our validation studies showed that for forward  
 2173 analysis in realistic studies such as the counseling service  
 2174 study, analysis was very helpful in comparing and assessing  
 2175 technical alternatives and knowledge transfer mechanisms,  
 2176 including allowing for “as-is” to “to-be”  
 2177 comparisons. The inflo study revealed that backward analysis  
 2178 was useful in answering basic analysis questions  
 2179 which tested the sanity of the model.

2180 We have provided a *methodology* for the creation and  
 2181 analysis of agent-goal models, with an emphasis on inter-  
 2182 action and iteration. Our framework allows the user to  
 2183 resolve partial or conflicting evidence via human judg-  
 2184 ments, supplementing high-level models with their domain  
 2185 knowledge, involving stakeholders in the analysis process,  
 2186 and encouraging beneficial model changes.

2187 Experience in realistic case studies indicates that inter-  
 2188 active analysis reveals unknown information and causes  
 2189 beneficial model iteration. However, when using the pro-  
 2190 cedure in more artificial environments, without the pre-  
 2191 sence of driving domain questions, far fewer discoveries  
 2192 and changes are made. Similarly, experimental results

show that both interactive and ad hoc analysis raise ques-  
 2193 tions and provoke model changes. Overall, we claim that in  
 2194 the appropriate situation—knowledgeable modelers moti-  
 2195 vated by driving questions in a real domain—interactive  
 2196 analysis can reveal gaps in knowledge and provoke bene-  
 2197 ficial iteration.

Our framework supports *high-level analysis* by delib-  
 2198 erately avoided requiring additional information beyond  
 2199 what is typically required by  $i^*$  models, with a focus on  
 2200 high-level, early analysis. Our *formal definition* of  $i^*$   
 2201 considered common deviations in order to effectively bal-  
 2202 ance the need to provide a precise model interpretation  
 2203 with the need for inexpressiveness to represent imprecise  
 2204 early RE concepts. Case study experience has demon-  
 2205 strated the ability of the analysis to reason over concepts  
 2206 such as security, confidentiality, and quality of counseling,  
 2207 drawing conclusions over intentions which are hard to  
 2208 define formally. Validation study results show that sys-  
 2209 tematic analysis increases the consistency of model inter-  
 2210 pretations, e.g., propagation through contribution links.  
 2211 These factors would make analysis results more consistent  
 2212 or reliable when comparing results over the same model,  
 2213 potentially with different evaluators.

Our framework addresses usability by providing a  
 2214 guiding methodology and providing a semiautomated  
 2215 implementation in OpenOME. The tool hides formal  
 2216 details from the user, using analysis labels, lists of analysis  
 2217 results, and color-based visualizations. In validation stud-  
 2218 ies, participants were able to use the tool to apply both the  
 2219 forward and backward analyses with minimal training.  
 2220 Deficiencies were noted more in their ability to understand  
 2221 the meaning behind  $i^*$  syntax than their ability to apply  
 2222 analysis. Several of usability issues noted in our studies  
 2223 (e.g., applying initial labels, understanding results) were  
 2224 addressed in subsequent rounds of implementation and  
 2225 iterations over the suggested methodology.

We have considered both the computational and inter-  
 2226 active *scalability* of our framework, showing that analysis  
 2227 is scalable to models of a reasonable size. Models larger  
 2228 than this would be no longer cognitively scalable for  
 2229 manual creation and analysis comprehension.

### 2230 8.2 Limitations

Our framework has made significant progress toward  
 2231 effective analysis of early RE agent-goal models, but still  
 2232 has several limitations.

*Goal modeling limitations.* By using agent-goal models  
 2233 for early RE analysis, we inherit all of the challenges and  
 2234 limitations inherent to this type of modeling, including the  
 2235 complexity and scalability of models, as demonstrated by  
 2236 several of our examples. Although analysis can help to  
 2237 make sense of models, analysis can only do so much to

2244 ease the cognitive load of complex goal models. Future  
 2245 work in agent-goal model scalability, for example, [16],  
 2246 could be promising as a point of integration with our  
 2247 approach.

2248 *Alternative selection.* The procedures in this framework  
 2249 focus on the evaluation of individual analysis alternatives;  
 2250 although multiple results are stored in implementation, this  
 2251 work does not provide specific guidance in how to compare  
 2252 the results of multiple analysis alternatives. Future work  
 2253 should investigate techniques which help to guide people in  
 2254 comparing and selecting between the results of multiple  
 2255 analysis alternatives.

2256 *Generalizability.* The procedures introduced in this work  
 2257 have been designed for and applied to the  $i^*$  framework.  
 2258 We argue that these procedures can generalize relatively  
 2259 easily to similar frameworks (e.g., GRL [3], NFR [10],  
 2260 Tropos [6]). Applying our procedures to less similar goal  
 2261 modeling frameworks (e.g., KAOS [11], AGORA [39])  
 2262 would prove more challenging. Our interactive analysis is  
 2263 especially applicable to models containing softgoals and  
 2264 contribution links, creating areas of model contention  
 2265 requiring human intervention. If other goal modeling  
 2266 frameworks do not contain such areas, concepts and algo-  
 2267 rithms introduced in this work are not easily applicable.

2268 *Validation results.* The results of our validation studies  
 2269 are mixed. Although we have found evidence to support  
 2270 iteration over models and elicitation in the domain as a  
 2271 result of interactive analysis, we have also found cases  
 2272 where this iteration and elicitation does not present itself  
 2273 prominently. Future studies should include a comparison  
 2274 with fully automated analysis.

### 2275 8.3 Future work

2276 We have identified several areas of potential framework  
 2277 expansions. We summarize several of these areas here.

2278 *Implementation optimizations.* Future work should aim  
 2279 to optimize the backward analysis algorithm described in  
 2280 Sect. 5.3; for example, zChaff solver results could be stored  
 2281 in a stack, popping results when backtracking. Explicit  
 2282 backward axioms for non-contribution links could be  
 2283 removed from the encoding. The number of human judg-  
 2284 ment situations could be reduced in both procedures by  
 2285 reusing judgments across analysis alternatives. However,  
 2286 automatic reuse of judgments may discourage users from  
 2287 reconsidering and revising their judgments. Currently our  
 2288 implementation displays all existing judgments in a sepa-  
 2289 rate tree view (see Fig. 7).

2290 *Judgment consistency checks.* Case study experiences  
 2291 show that when the judgment made by the user differs from  
 2292 what is suggested by the model, the modeler may be  
 2293 motivated to revise the model. However, in our studies we  
 2294 found several occasions where novice modelers made

2295 judgments that were inconsistent with the structure of the  
 2296 model, and did not use these opportunities to make changes  
 2297 or additions to the model. Preliminary work has outlined  
 2298 several consistency checks between the judgment and the  
 2299 model, and between old and new judgments [33]. Such  
 2300 checks allow us to embed modeling expertise within the  
 2301 tool, encouraging the user to resolve inconsistencies when  
 2302 possible.

2303 *Multiple solutions.* Currently, backward analysis uses a  
 2304 solver which provides a single solution, if such a solution  
 2305 exists. Future improvements to the framework implemen-  
 2306 tation could make use of a solver which finds multiple  
 2307 solutions, if they exist, (e.g., [22]) allowing a user to select  
 2308 a particular solution to pursue. Alternatively, one could  
 2309 allow the users a “find next” option, asking the solver to  
 2310 find another solution matching targets and judgment con-  
 2311 straints, if one exists. In either case, further algorithms and  
 2312 guidance for selecting between available solutions may be  
 2313 needed.

2314 *Model evolution.* As our analysis framework aims to  
 2315 encourage model iteration, expansions to the framework  
 2316 should handle continuously evolving models. A change in a  
 2317 model could prompt an automatic re-evaluation of the  
 2318 model, propagating as far as possible, and then prompting  
 2319 the user if new judgments are needed. Or, in an effort to  
 2320 promote model comprehension, the user could be shown  
 2321 what parts of the analysis results were affected by their  
 2322 changes, if any.

2323 *Analysis of uncertain models.* Recent work has descri-  
 2324 bed the application of a formal framework representing  
 2325 modeling uncertainty to goal models in an RE context [46].  
 2326 Further work has integrated this approach with an auto-  
 2327 mated version of the forward goal model analysis described  
 2328 in our framework [27]. Such analysis allows one to ask  
 2329 questions such as “given model uncertainties, what ana-  
 2330 lysis results are possible?” and “what uncertainties must be  
 2331 resolved to achieve target values?” The first author is  
 2332 currently working with collaborators to extend this work,  
 2333 integrating analysis over uncertain models approach with  
 2334 backward analysis. Future work will investigate the chan-  
 2335 ges necessary to make analysis of uncertain models inter-  
 2336 active, allowing for human judgment over conflicting or  
 2337 partial evidence.

2338 *From early to late RE.* Future work should guide users  
 2339 in moving from early RE models, and the type of analysis  
 2340 introduced in this work, into more detailed RE models.  
 2341 Such are the models introduced and used in many of the  
 2342 existing goal model analysis approaches, requiring detailed  
 2343 information such as probability, priority, or temporal  
 2344 ordering. Recent work aimed at business intelligence  
 2345 models simultaneously uses early qualitative and later  
 2346 quantitative analysis [25]. Here, analysis can be qualitative  
 2347 over less specified areas of the model and quantitative,

2348 using domain-specific equations, in more specified areas.  
 2349 Analysis results are mapped together, facilitating complete  
 2350 model propagation. Our qualitative analysis could fit well  
 2351 into this approach.

2352 Confidence in analysis results. Future work can aim to  
 2353 measure the perceived confidence in analysis results based  
 2354 on several factors such as confidence in the sources of the  
 2355 model, the structure of the model (e.g., how many soft-  
 2356 goals), the length of propagation paths, the sources of  
 2357 initial evaluation labels, and the means of propagation  
 2358 (e.g., qualitative through propagation links or quantitative  
 2359 using domain-specific formula). Such confidence measures  
 2360 can help to guide users in whether or not the analysis  
 2361 results should be used as a heuristic only, or can be more  
 2362 trusted, using concrete domain measures.

2363 Varying levels of automation. It would be useful to  
 2364 allow users to modify the level of automation. Depending  
 2365 on their confidence in the model (accuracy, completeness),  
 2366 they could select a level of automation along a sliding  
 2367 scale, ranging from judgment in all potentially contentious  
 2368 areas to full automation using set rules to combine evi-  
 2369 dence, such as in [4]. Future work should investigate sit-  
 2370 uations where users choose to increase or decrease the level  
 2371 of automation, and how well this facilitates effective RE  
 2372 analysis.

2373 Further validation. Further validation should be con-  
 2374 ducted, testing the methodology and implementation,  
 2375 including new interventions such as human judgment  
 2376 checks. Such studies could try to test a variety of types of  
 2377 analysis (ad hoc, interactive, fully automatic) in realistic  
 2378 settings; however, challenges in designing effective studies  
 2379 (realistic vs. easily measurable) must be addressed.

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