

# 5 Pillars of COSO ERM



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# 1 | Governance and culture

- a. Exercise Board risk oversight
- b. Establish operating procedures
- c. Define desired culture
- d. Demonstrate commitment to core values
- e. Attract, develop & retain capable individuals



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# 2

## Strategy & objective setting

- a. Analyse business context
- b. Define risk appetite
- c. Evaluate alternative strategies
- d. Formulate business objectives



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# 3 | Performance

- a. Identify risk
- b. Assess severity of risk
- c. Prioritize risk
- d. Implement risk responses
- e. Develop portfolio view



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# 4 | Review & revision

- a. Assess substantial change
- b. Review risk & performance
- c. Pursue improvement in Enterprise Risk Management



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# 5 | Info, comm'n & reporting

- a. Leverage IT
- b. Communicate risk info
- c. Report on risk, culture and performance



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*Thank you!*

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