

North Cumbria Integrated Care NHS Foundation Trust¹

2020 NHS Staff Survey²

Summary Benchmark Report³

**North Cumbria Integrated Care NHS
Foundation Trust**¹

2020 NHS Staff Survey²



Organisation details³

Completed questionnaires⁶

2,855⁷

2020 response rate¹⁰

45%¹¹

 [See response rate trend for the last 5 years](#)¹²¹³

Survey details¹⁵

Survey mode¹⁷

Mixed¹⁸

Sample type²⁰

Census¹⁹

 This organisation is benchmarked against:⁴⁵

**Acute and Acute &
Community Trusts**⁸



2020 benchmarking group details¹⁴

Organisations in group: **128**¹⁶

Median response rate: **45%**²¹


No. of completed questionnaires:²²
402,201

Key features¹

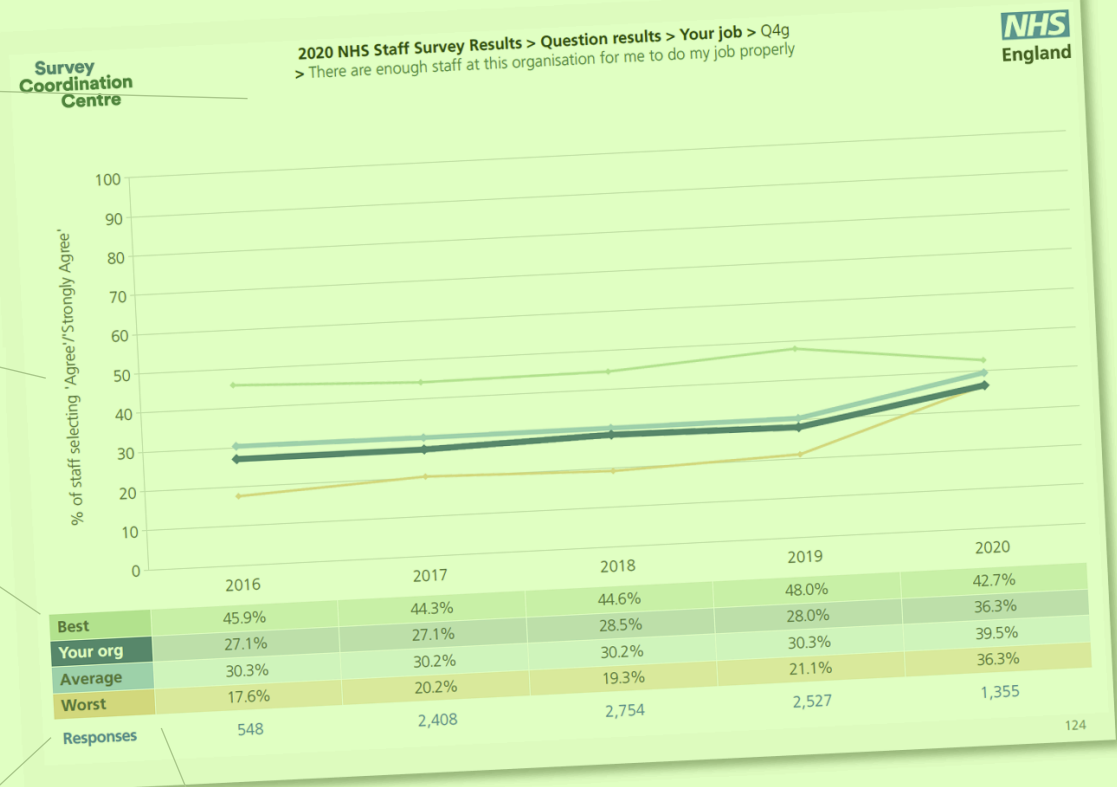
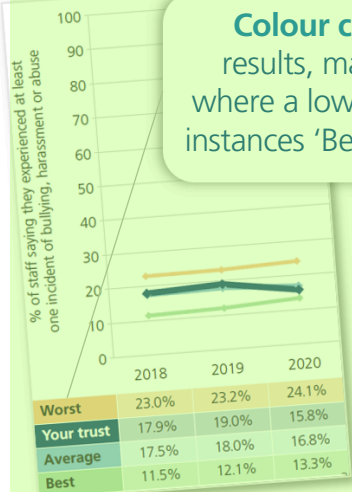
Question number and text
(or the theme) specified
at the top of each slide

Question-level results are always
reported as percentages; the **meaning
of the value** is outlined along the axis.
Themes are always on a 0-10pt scale
where 10 is the best score attainable

Colour coding highlights best / worst
results, making it easy to spot questions
where a lower percentage is better – in such
instances 'Best' is the bottom line in the table

 **Keep an eye out!**

Number of responses
for the organisation
for the given question



'Best', 'Average', and 'Worst' refer to the
benchmarking group's best, average and worst **results**

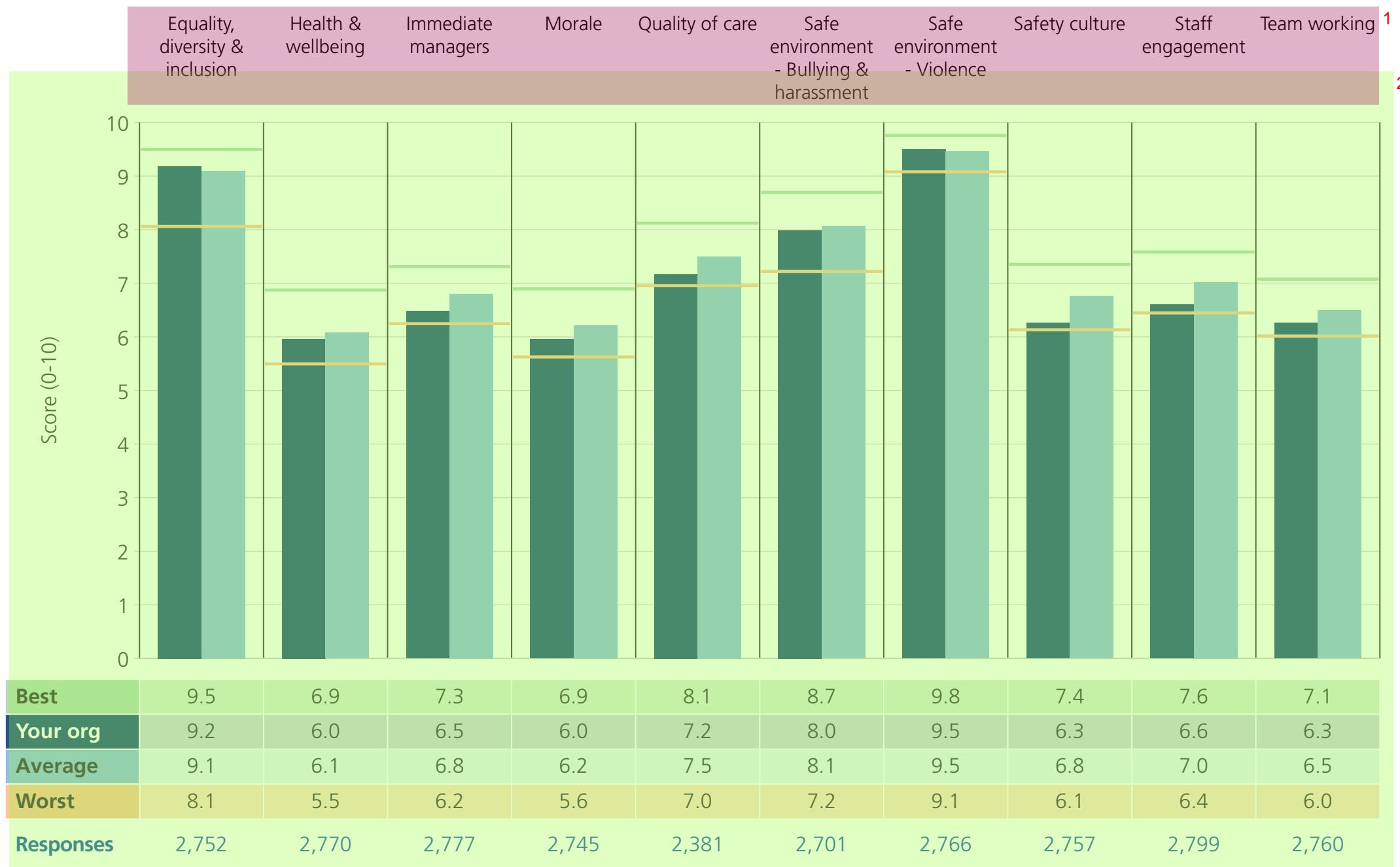


³ Full details on how the scores are calculated are provided in the **Technical Document**, under the Supporting Documents section of our [results page](#) ⁴

Theme results¹

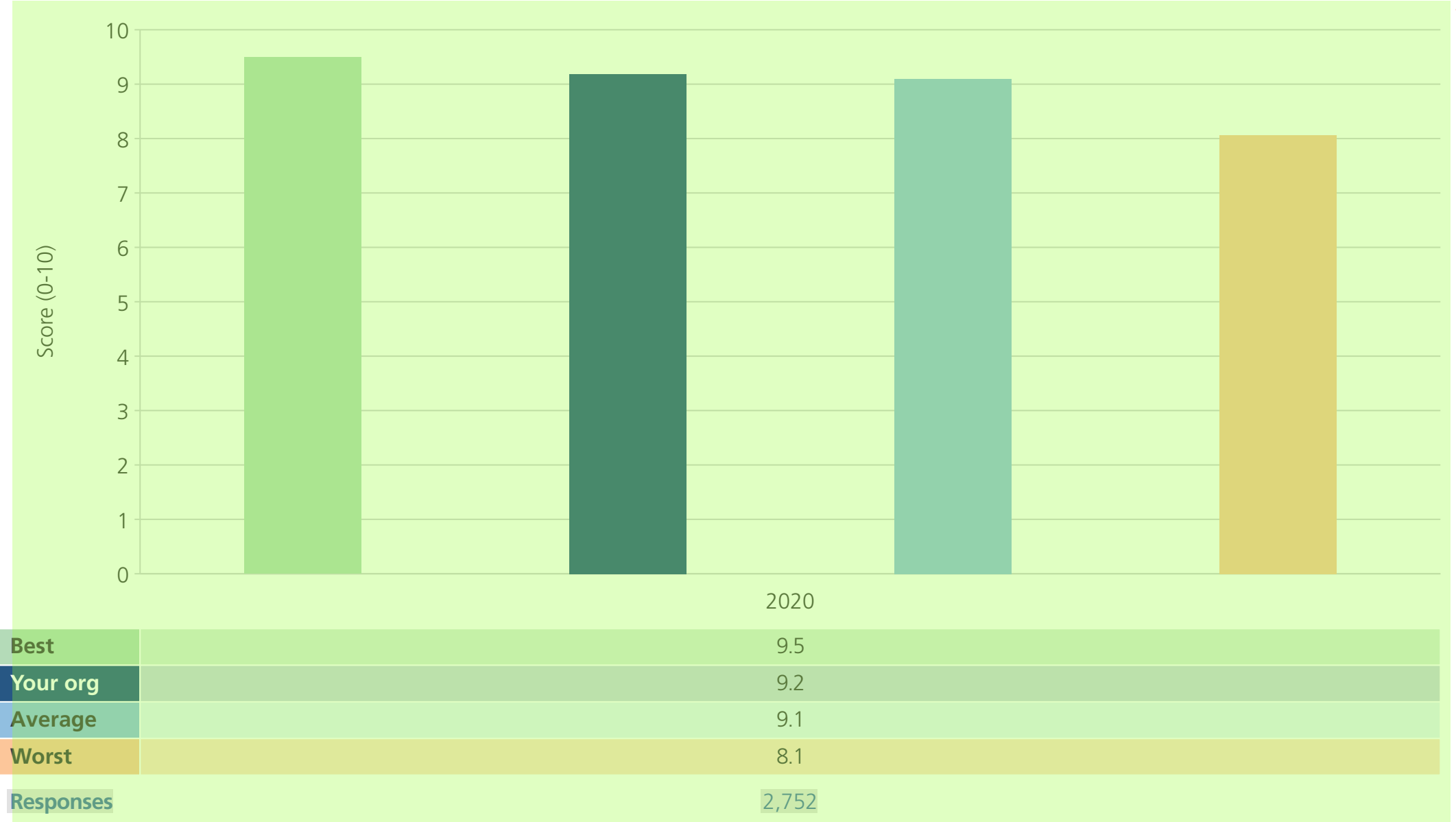
The calculation for the immediate managers theme has changed this year due to the omission of one of the questions which previously contributed to the theme. This change has been applied retrospectively so data for 2016-2020 shown in the charts are comparable for this theme, however these figures are not directly comparable to the results reported in previous years. For more details please see the [technical document](#).²

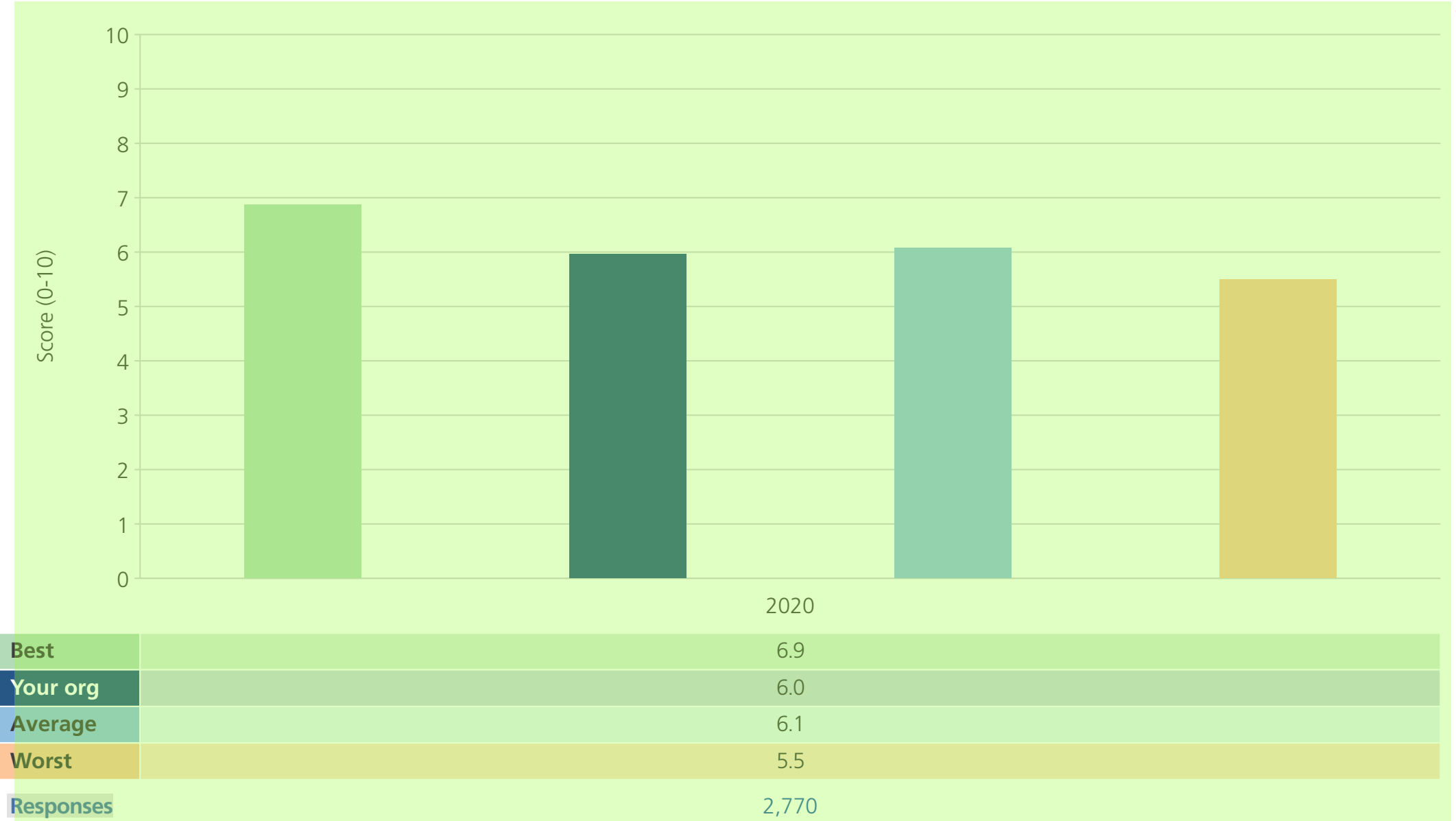
North Cumbria Integrated Care NHS Foundation Trust³
2020 NHS Staff Survey Results

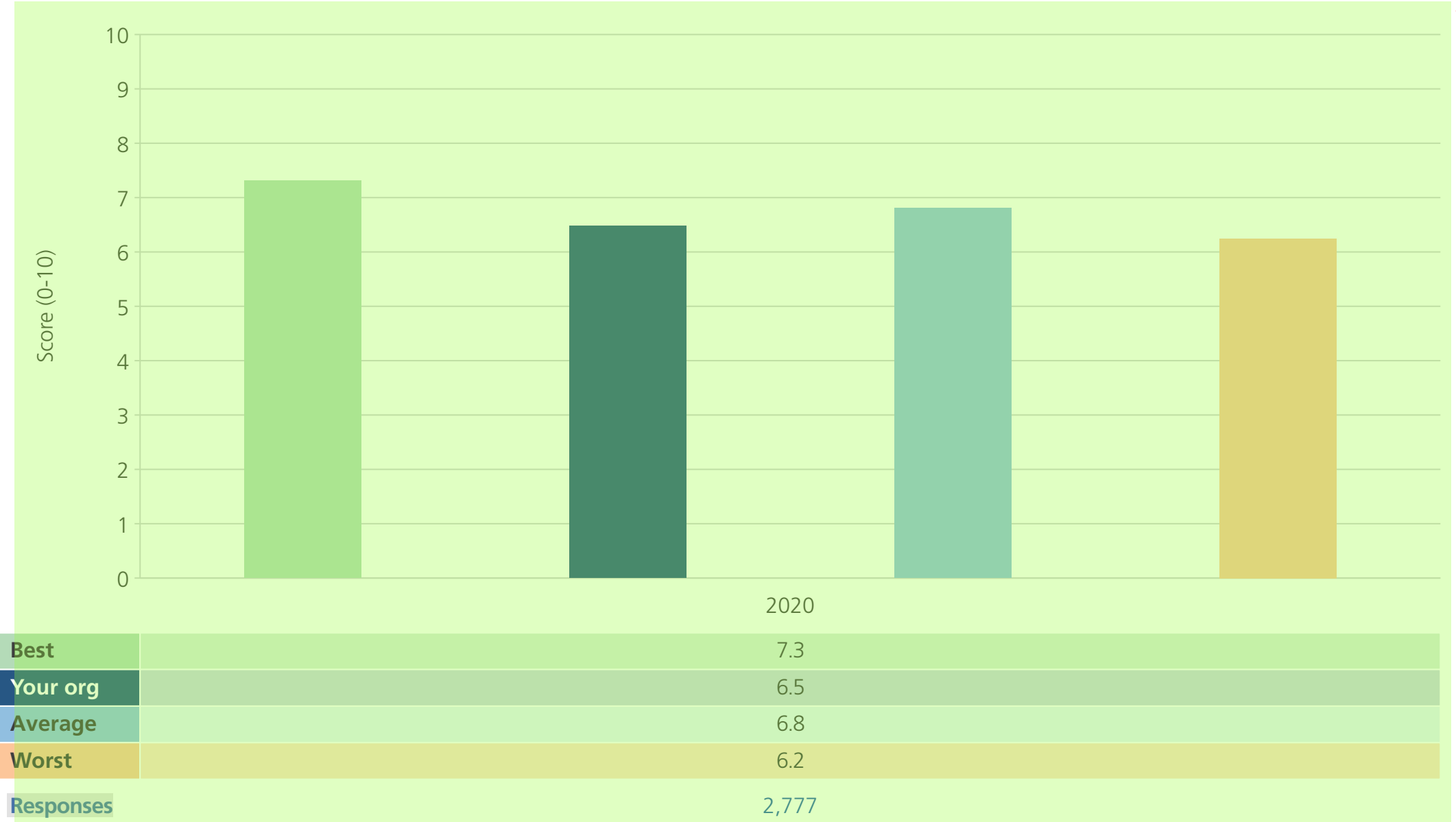


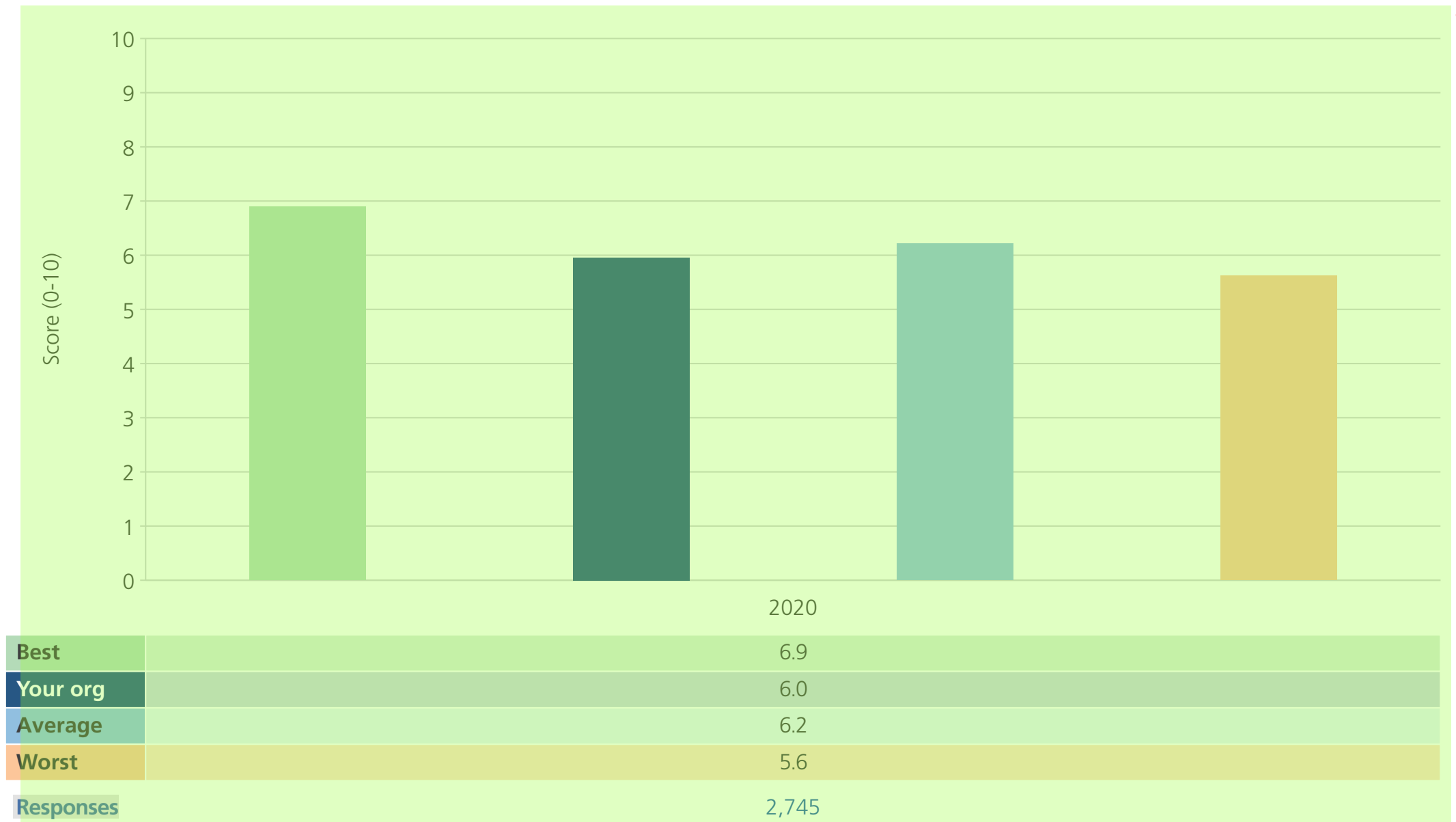
Theme results – Trends¹

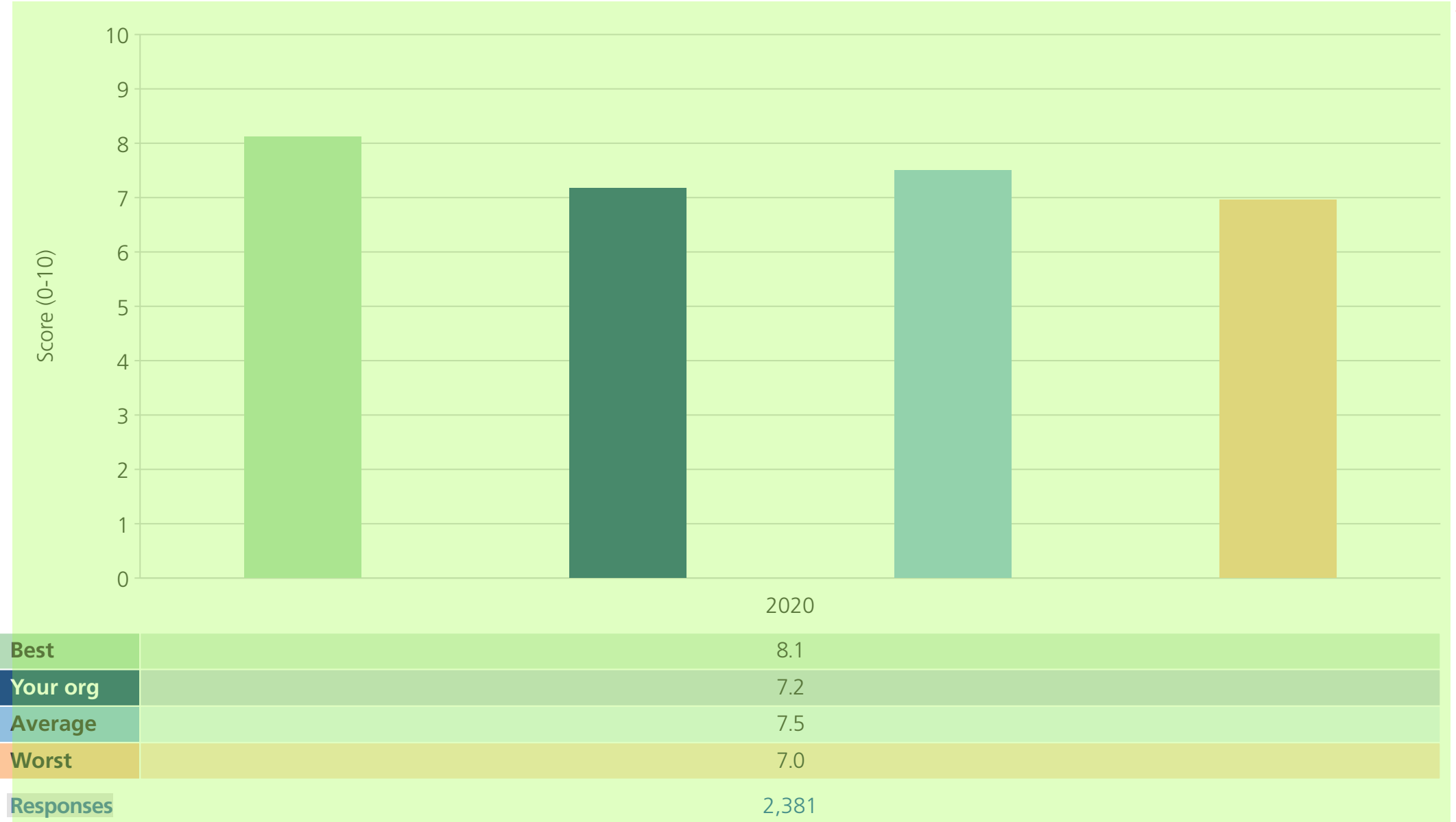
North Cumbria Integrated Care NHS Foundation Trust²
2020 NHS Staff Survey Results

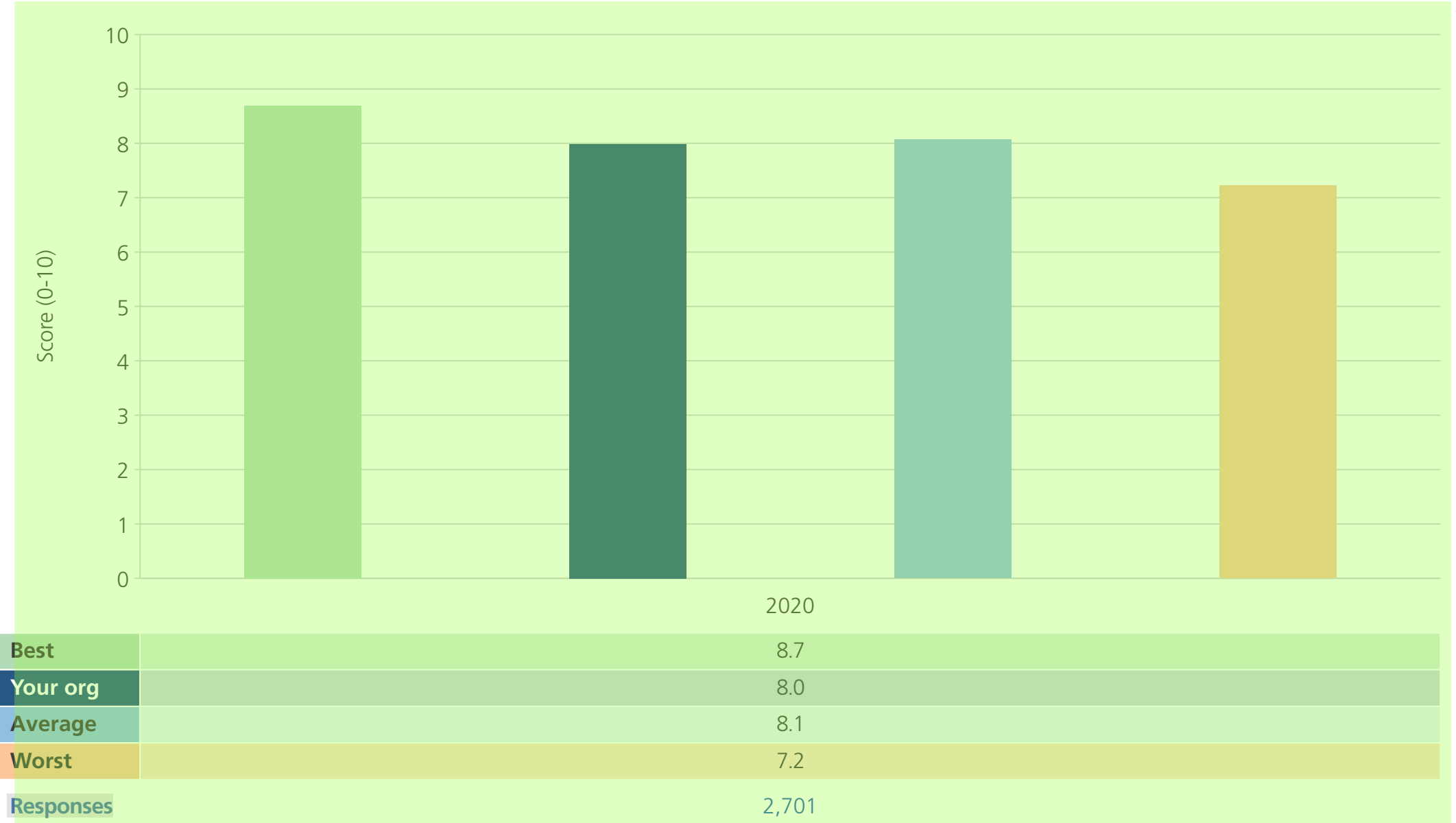


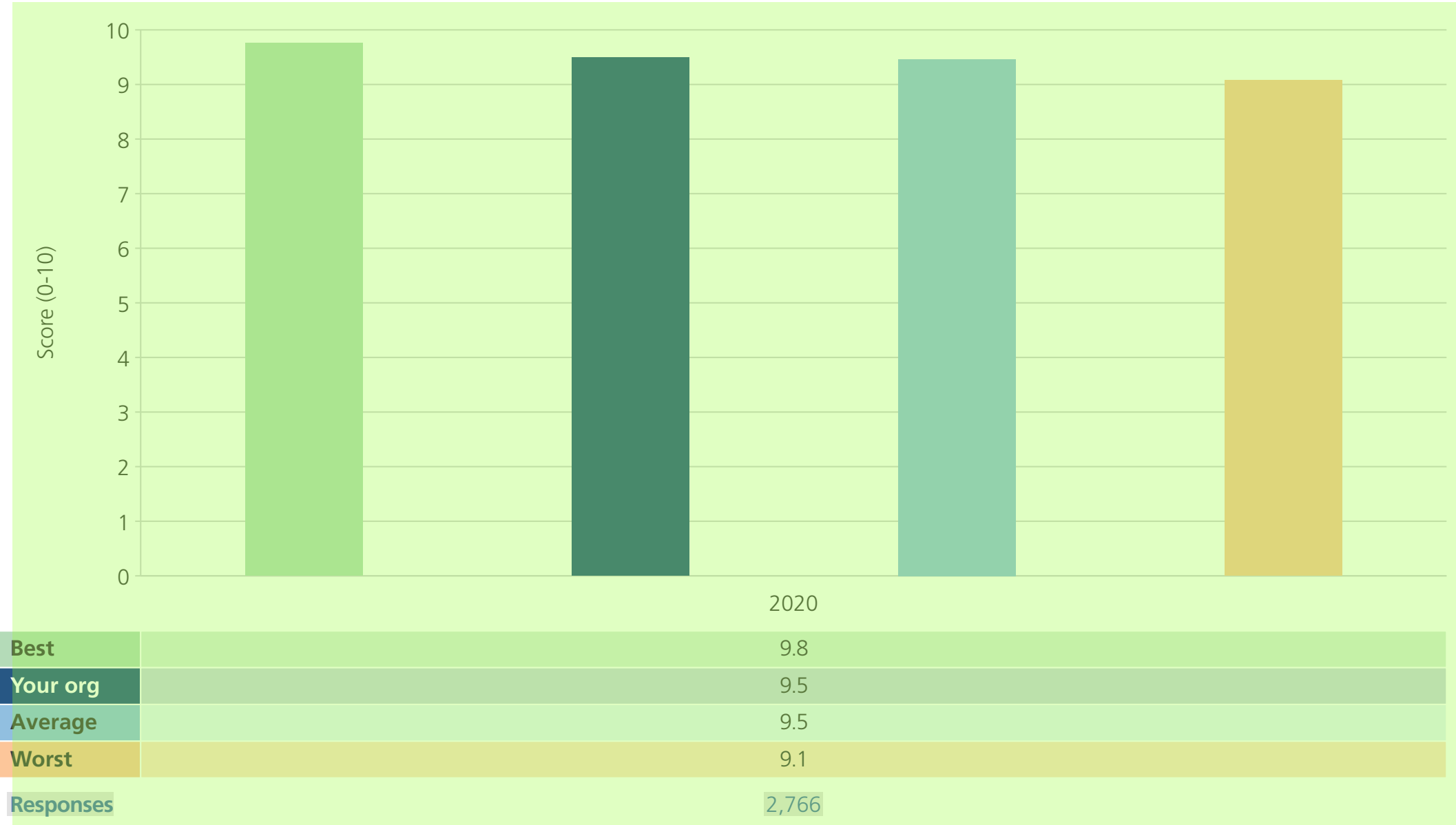


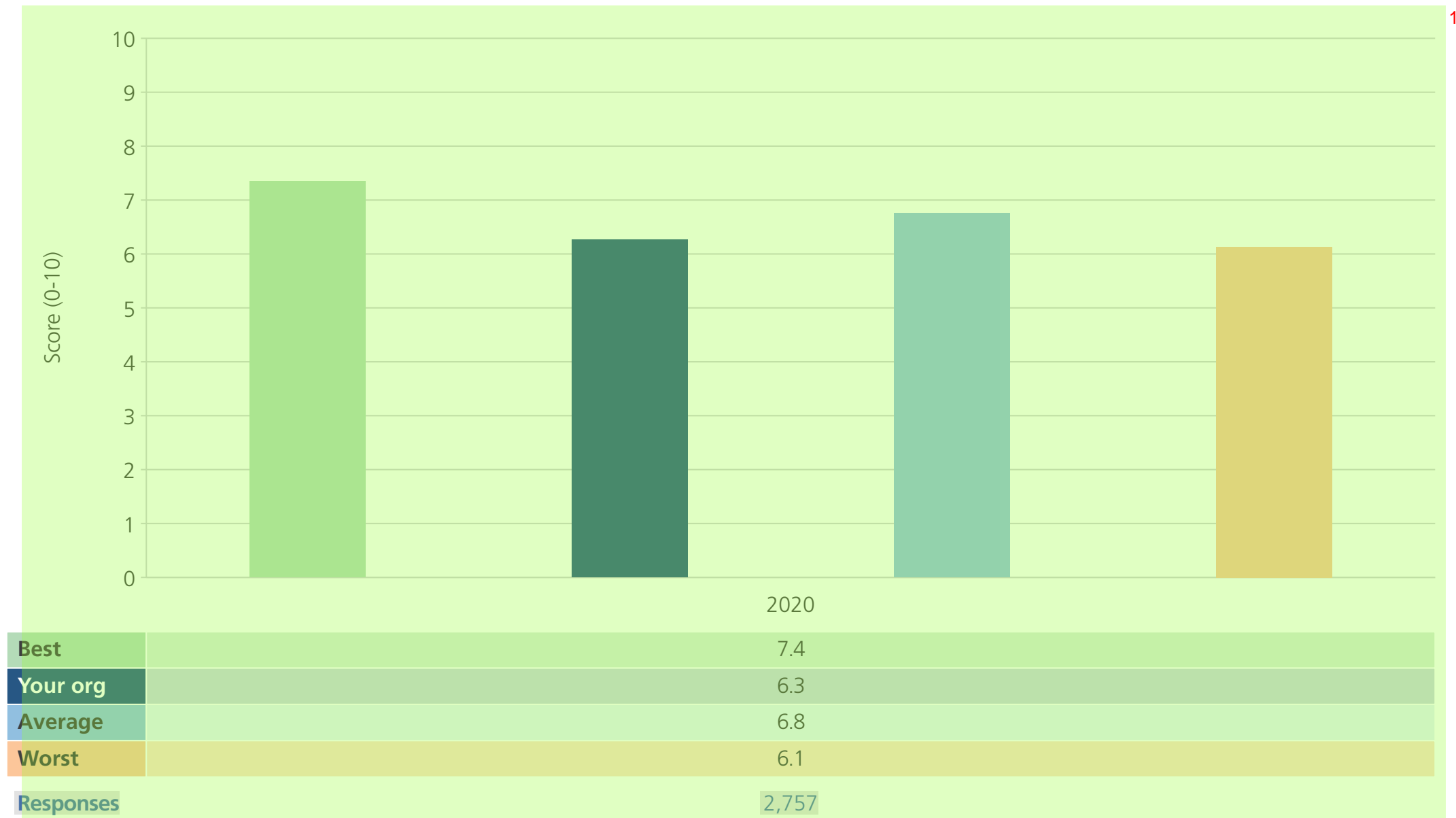


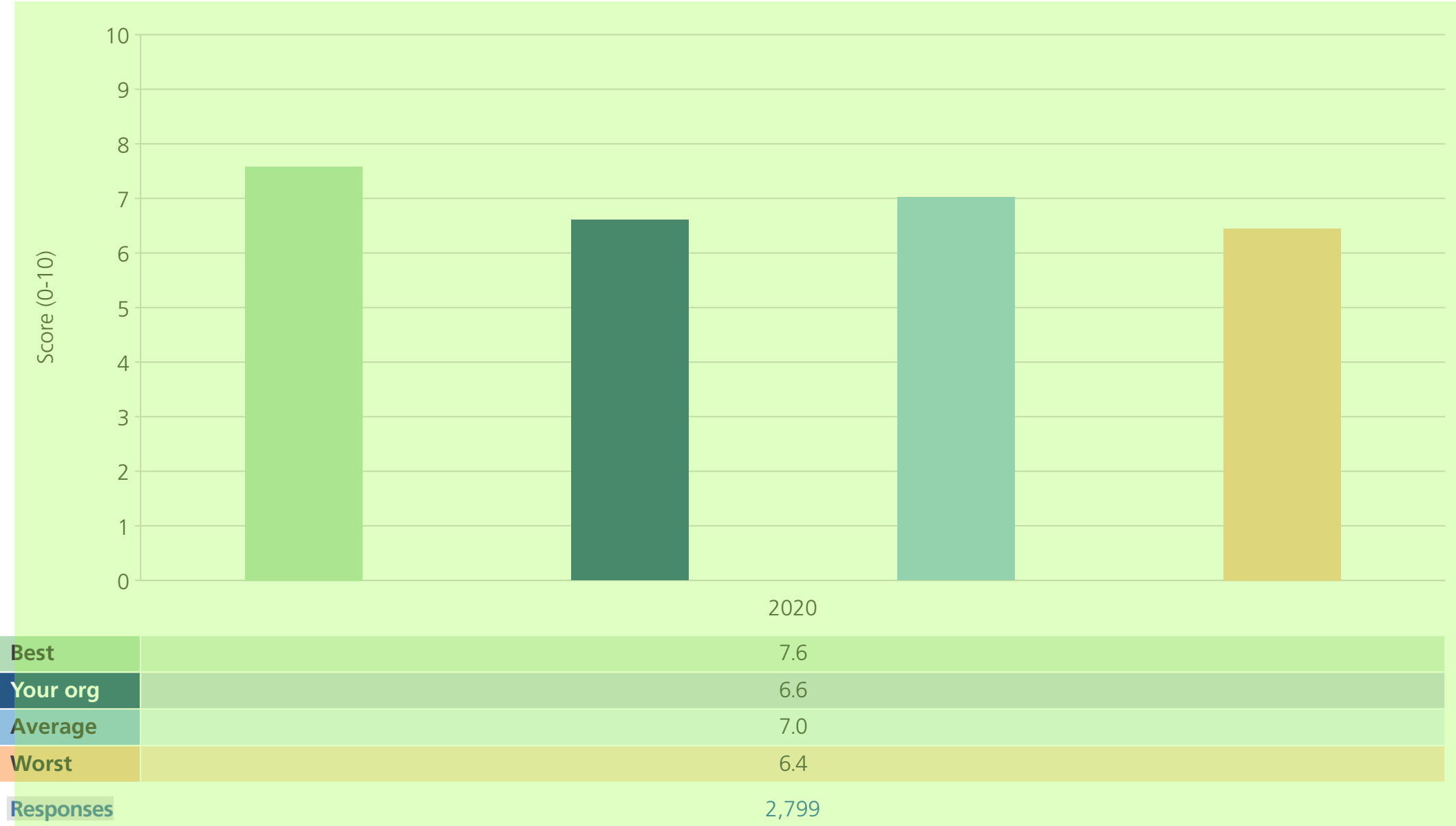


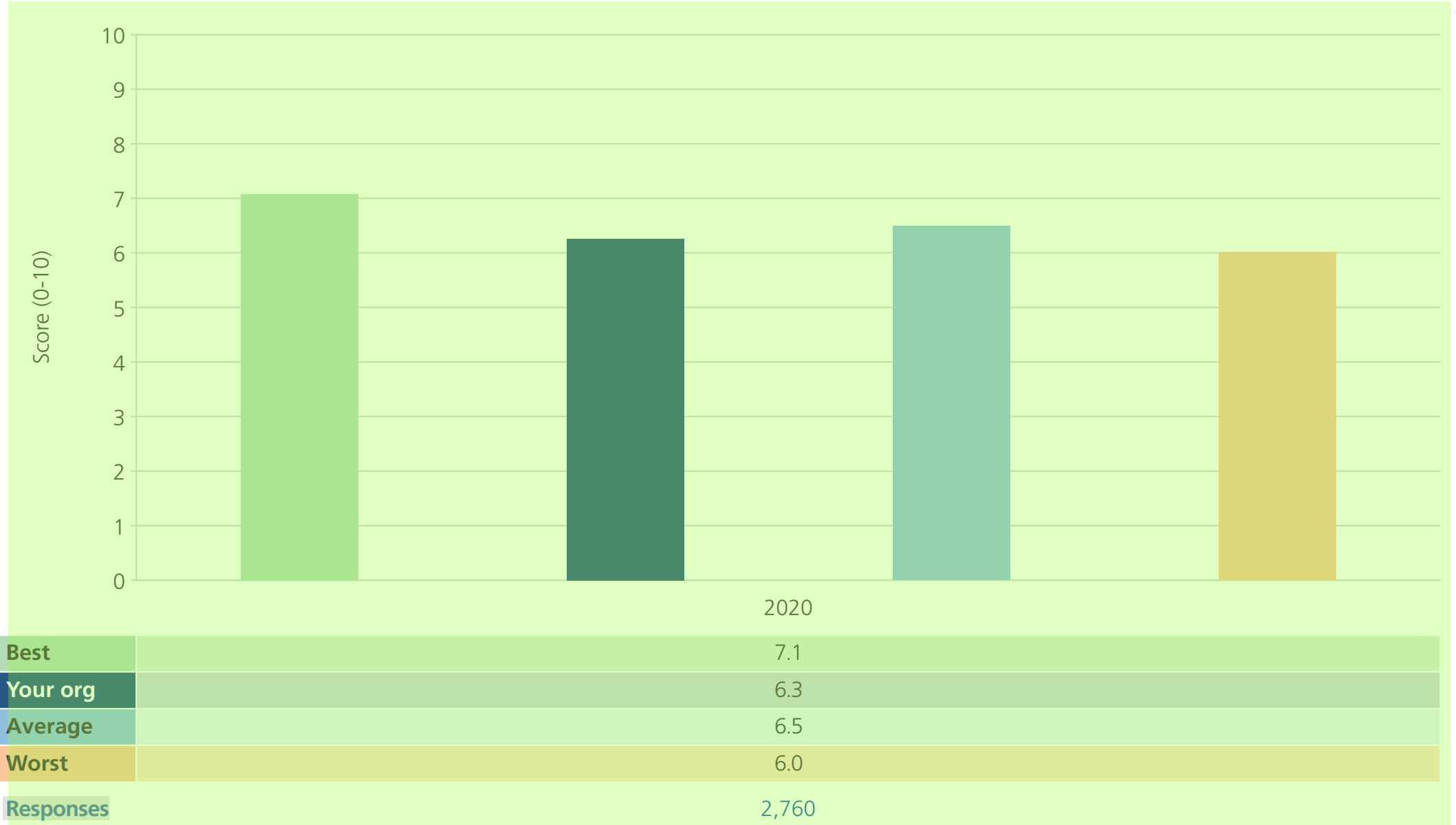












Theme results – Covid-19¹ classification breakdowns

North Cumbria Integrated Care NHS Foundation Trust²
2020 NHS Staff Survey Results

Covid-19 questions¹

Staff were asked four classification questions relating to their experience during the Covid-19 pandemic:²

- | | | |
|--|--|--|
| a. Have you worked on a Covid-19 specific ward or area at any time? | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| b. Have you been redeployed due to the Covid-19 pandemic at any time? | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| c. Have you been required to work remotely/from home due to the Covid-19 pandemic? | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| d. Have you been shielding? | <input type="checkbox"/> Yes, for myself | <input type="checkbox"/> Yes, for a member of my household |
| | | <input type="checkbox"/> No |

The charts on the following pages show the breakdown of theme scores for staff answering 'yes' to each of these questions, compared with the results⁴ for all staff at your organisation. Results are presented in the context of the highest, average and lowest scores for similar organisations.

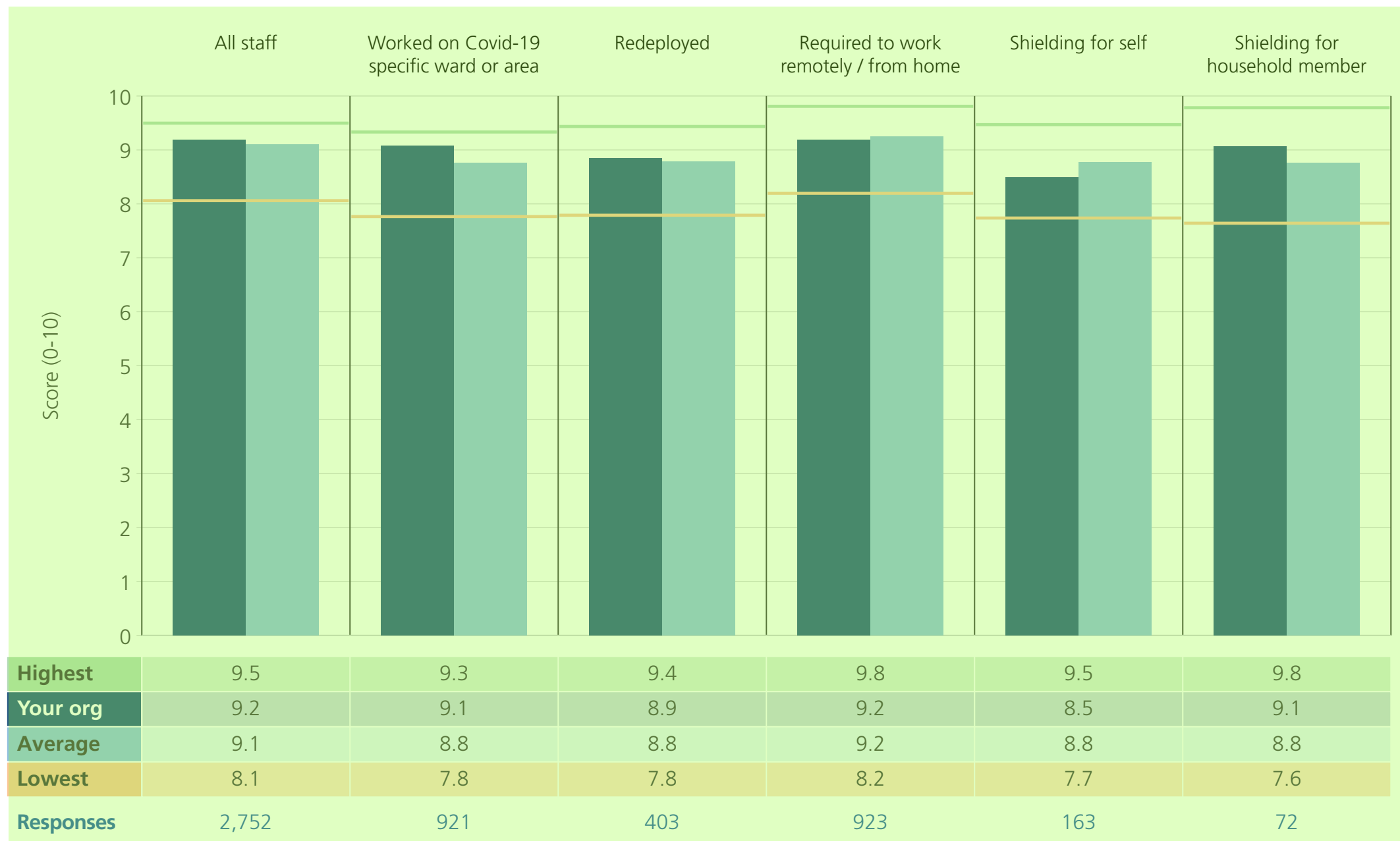
Comparing your data⁵

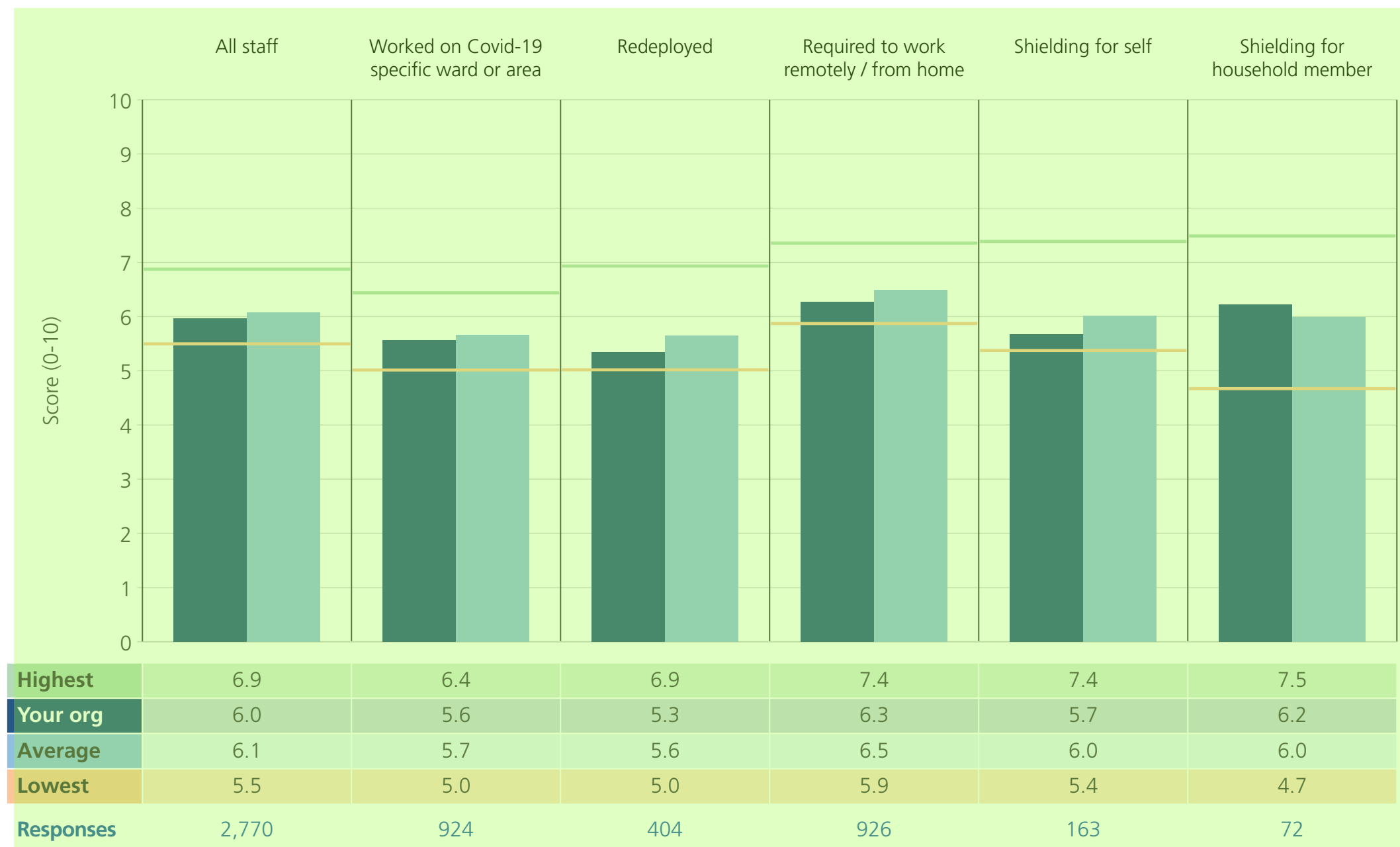
To improve overall comparability, the data have been weighted to match the occupation group profile of staff at your organisation to that of the benchmarking group, as in previous charts. However, there may be differences in the occupation group profiles of the individual COVID-19 subgroups. For example, the mix of occupational groups across redeployed staff at your organisation may differ from similar organisations. This difference would not be accounted for by the weighting and therefore may affect the comparability of results. As such, a degree of caution is advised when interpreting your results.⁶

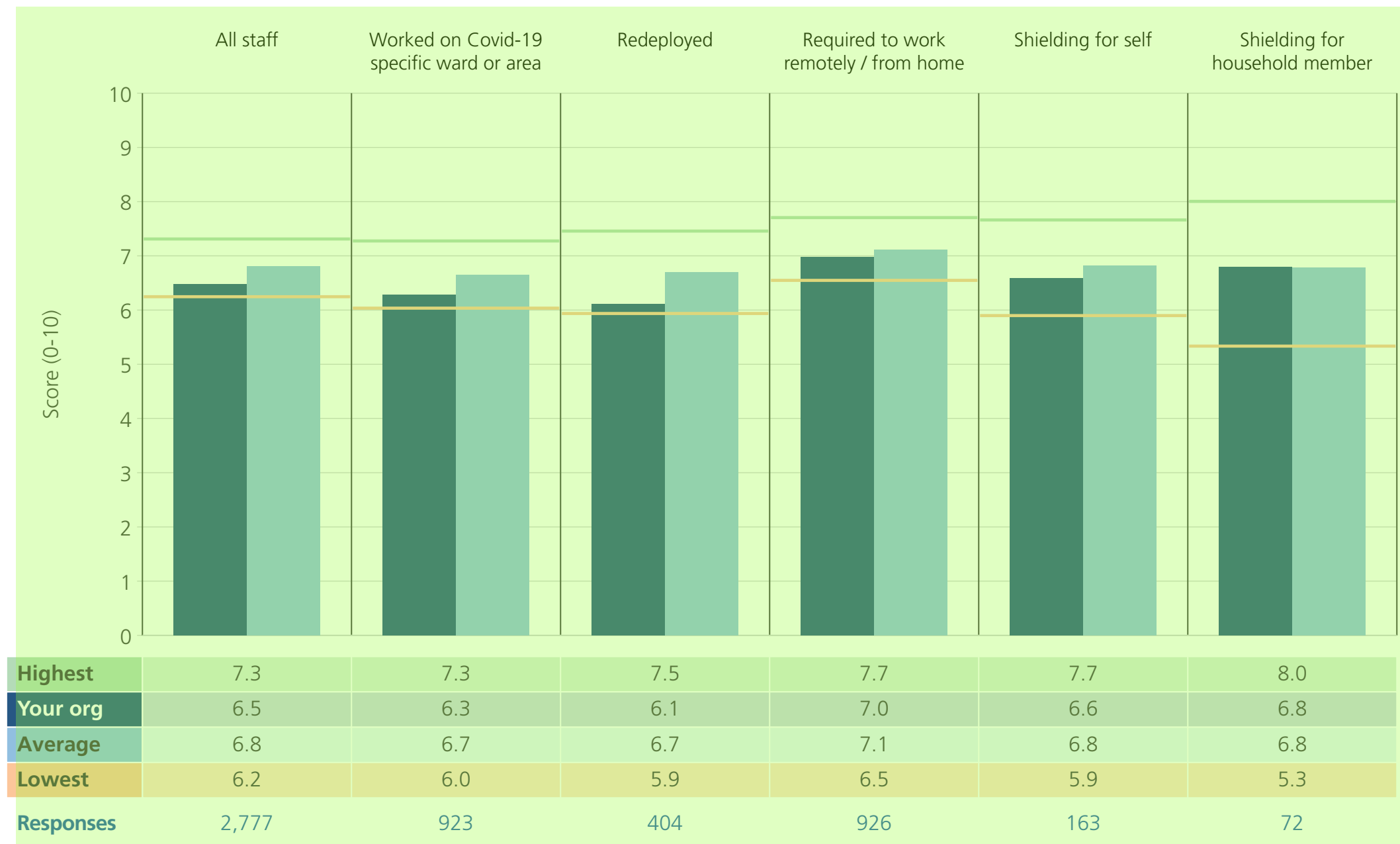
Further information⁷

Results for these groups of staff, including data for individual questions, are also available via the [online dashboards](#). Please note that results presented⁸ in these dashboards have not been weighted where no benchmarking takes place and so may vary slightly from those shown in this report.

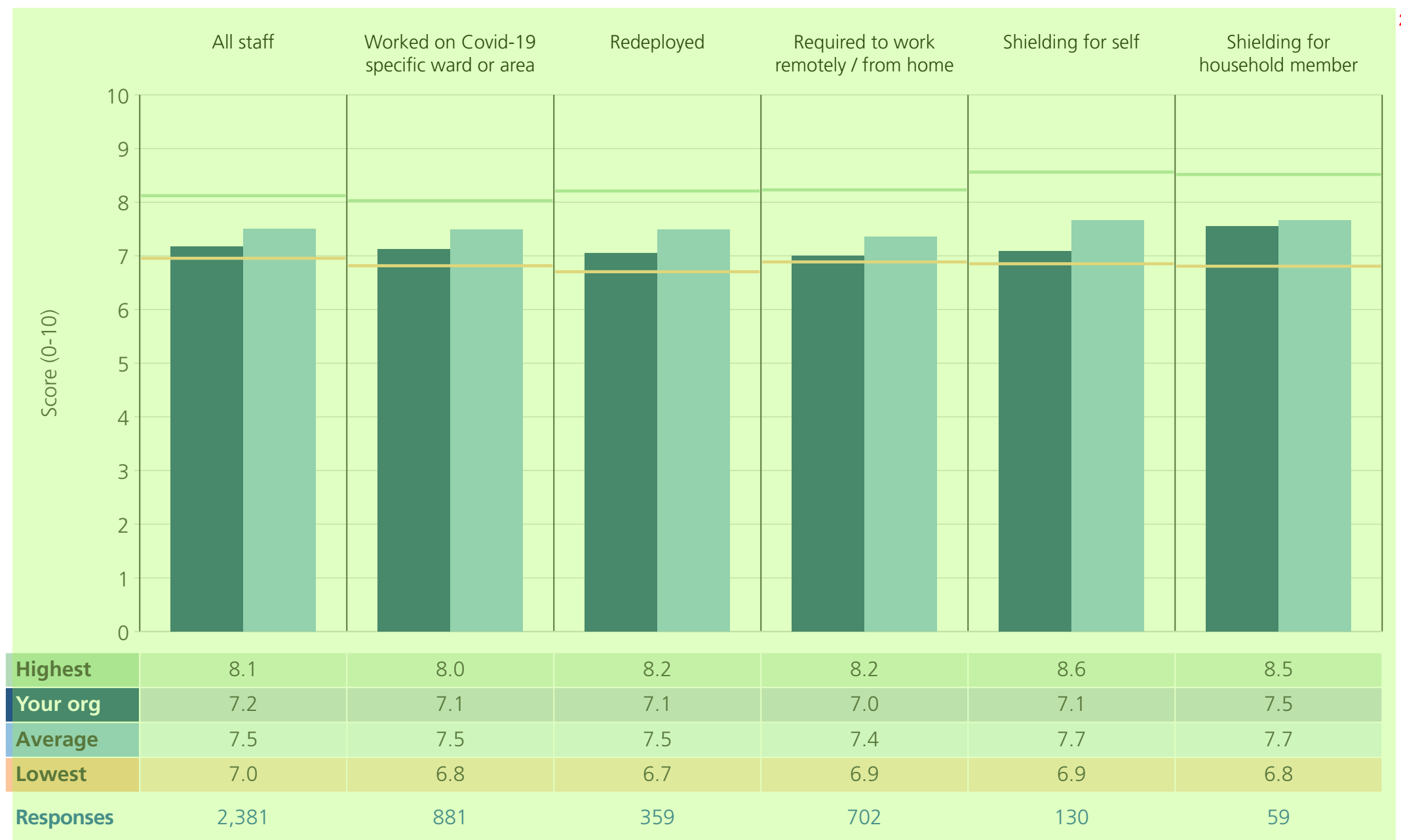


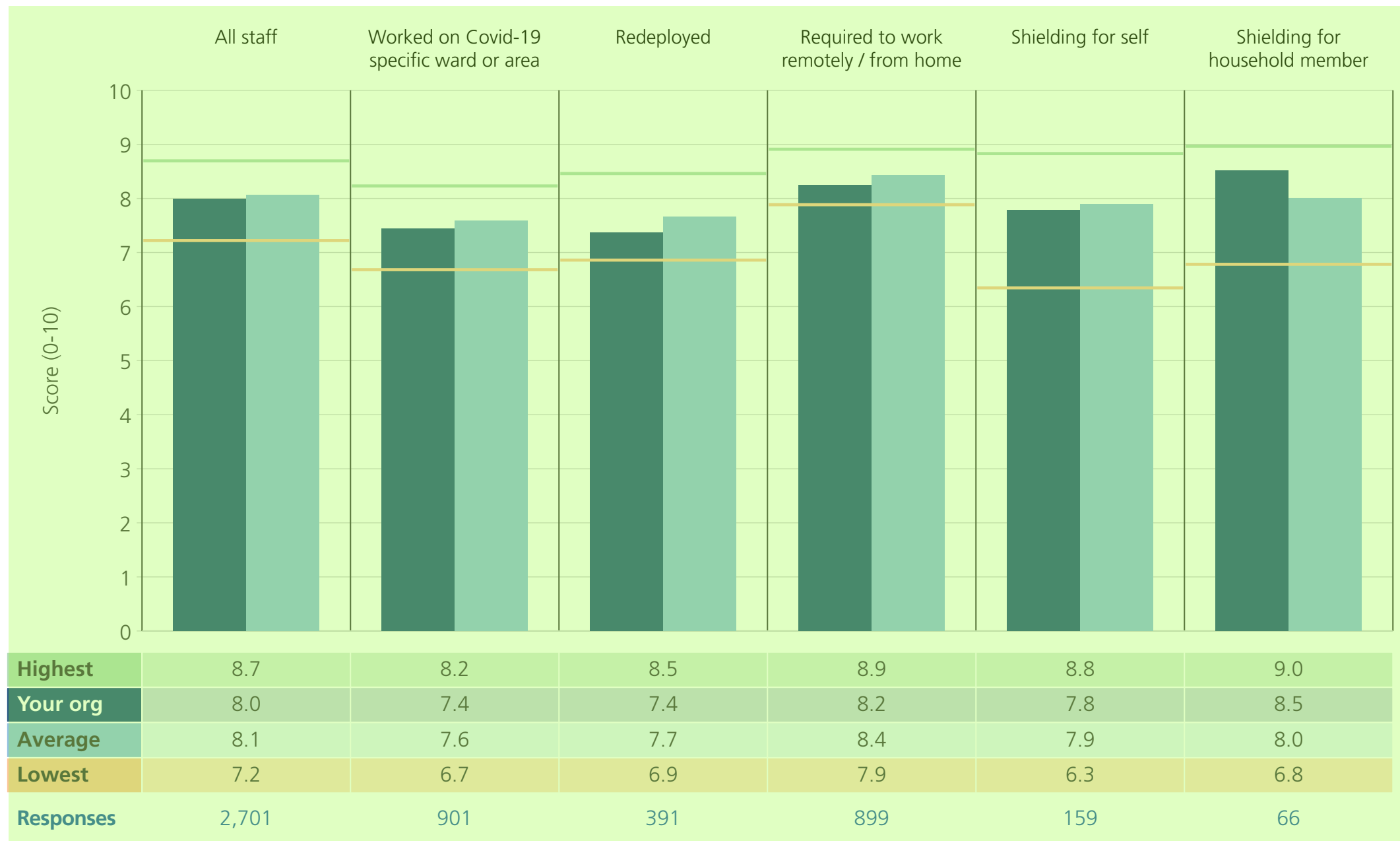


















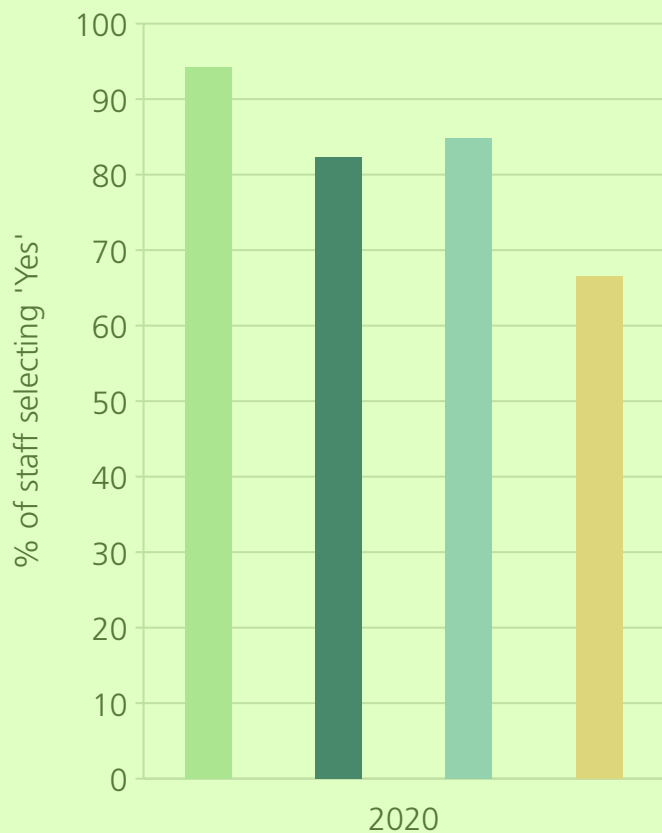


Theme results – Detailed information¹

North Cumbria Integrated Care NHS Foundation Trust²
2020 NHS Staff Survey Results

Q14¹

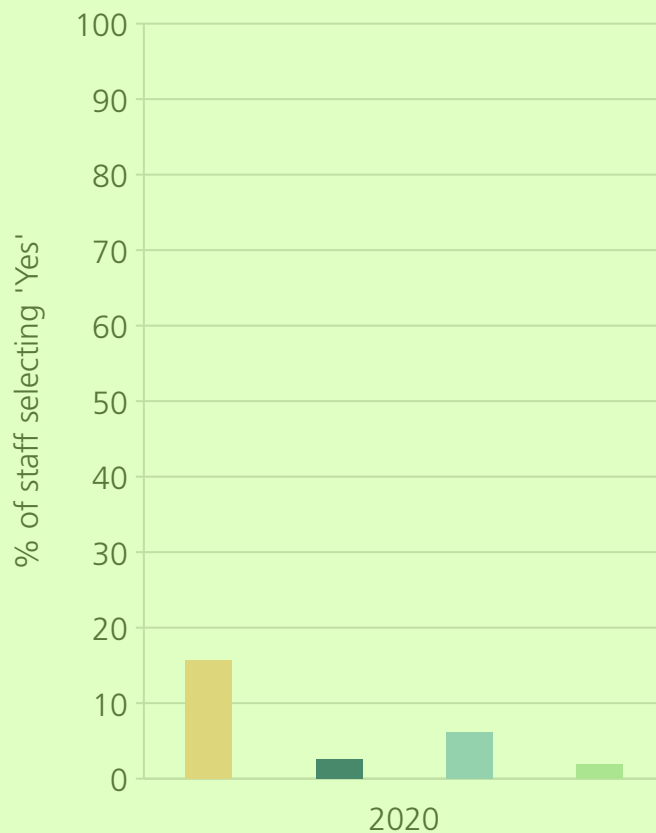
Does your organisation act fairly with regard to career progression / promotion, regardless of ethnic background, gender, religion, sexual orientation, disability or age?²



Best	94.3%
Your org	82.3%
Average	84.9%
Worst	66.5%

Q15a³

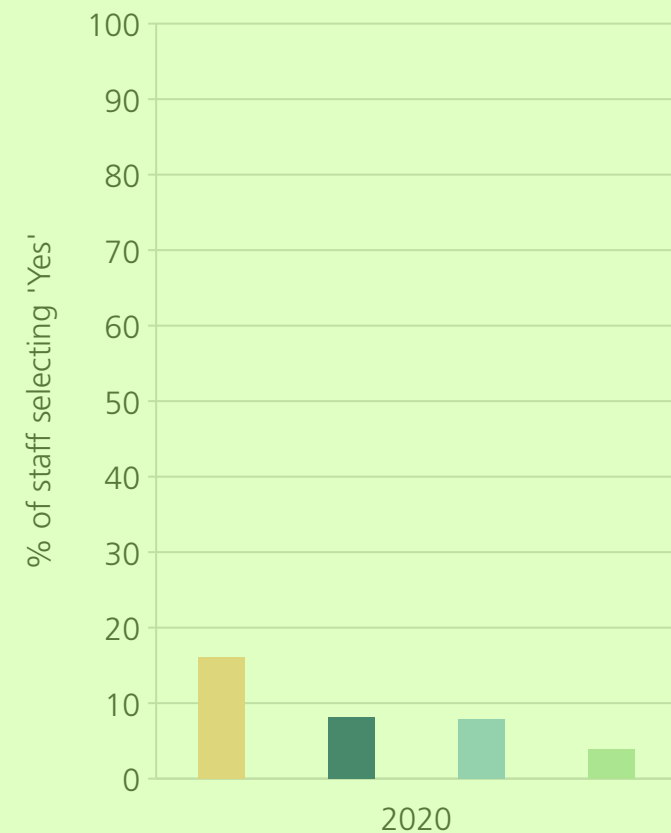
In the last 12 months have you personally experienced discrimination at work from patients / service users, their relatives or other members of the public?⁴



Worst	15.7%
Your org	2.6%
Average	6.2%
Best	1.9%

Q15b⁵

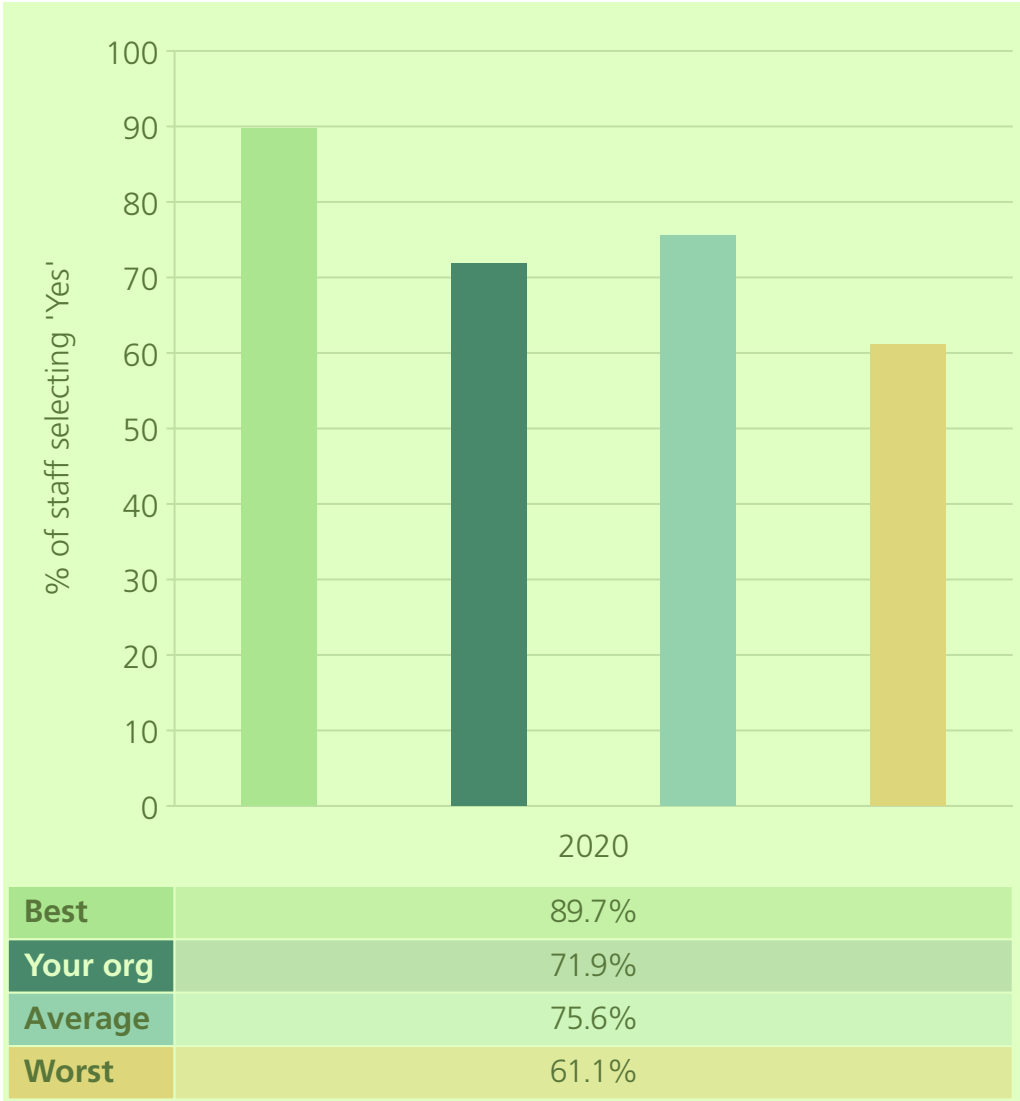
In the last 12 months have you personally experienced discrimination at work from manager / team leader or other colleagues?⁶



Worst	16.1%
Your org	8.2%
Average	7.9%
Best	4.0%

Q26b¹

Has your employer made adequate adjustment(s)²
to enable you to carry out your work?



Q5h

The opportunities for flexible working patterns

1

Q11a

Does your organisation take positive action on health and well-being?

2

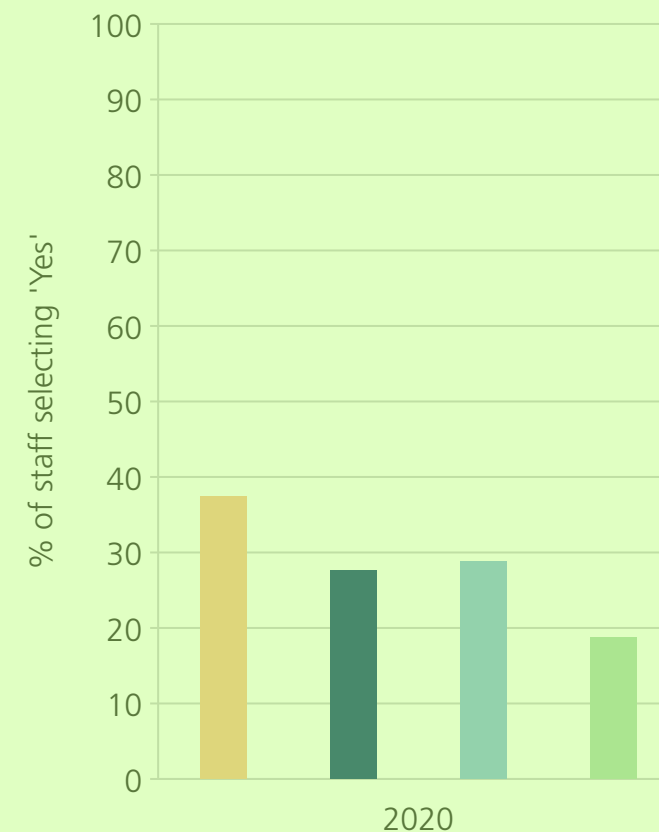
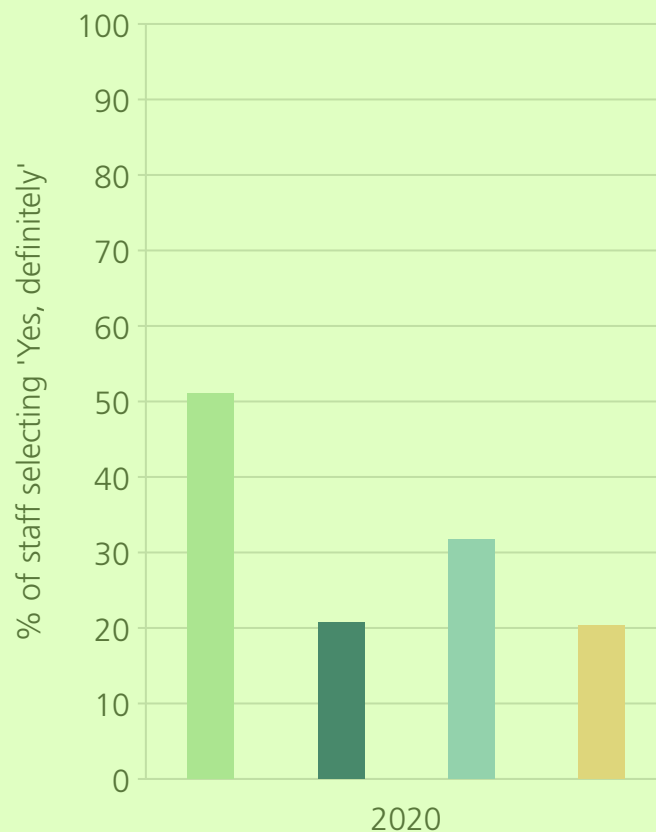
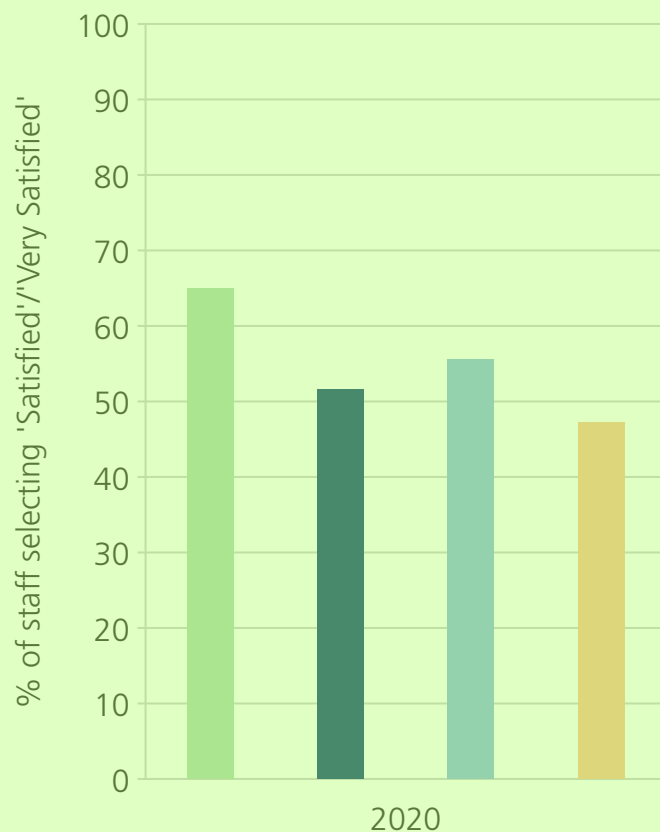
3

Q11b

In the last 12 months have you experienced musculoskeletal problems (MSK) as a result of work activities?

4

5



Best	64.9%
Your org	51.6%
Average	55.5%
Worst	47.2%

Best	51.1%
Your org	20.7%
Average	31.7%
Worst	20.3%

Worst	37.4%
Your org	27.6%
Average	28.8%
Best	18.7%

Q11c 1

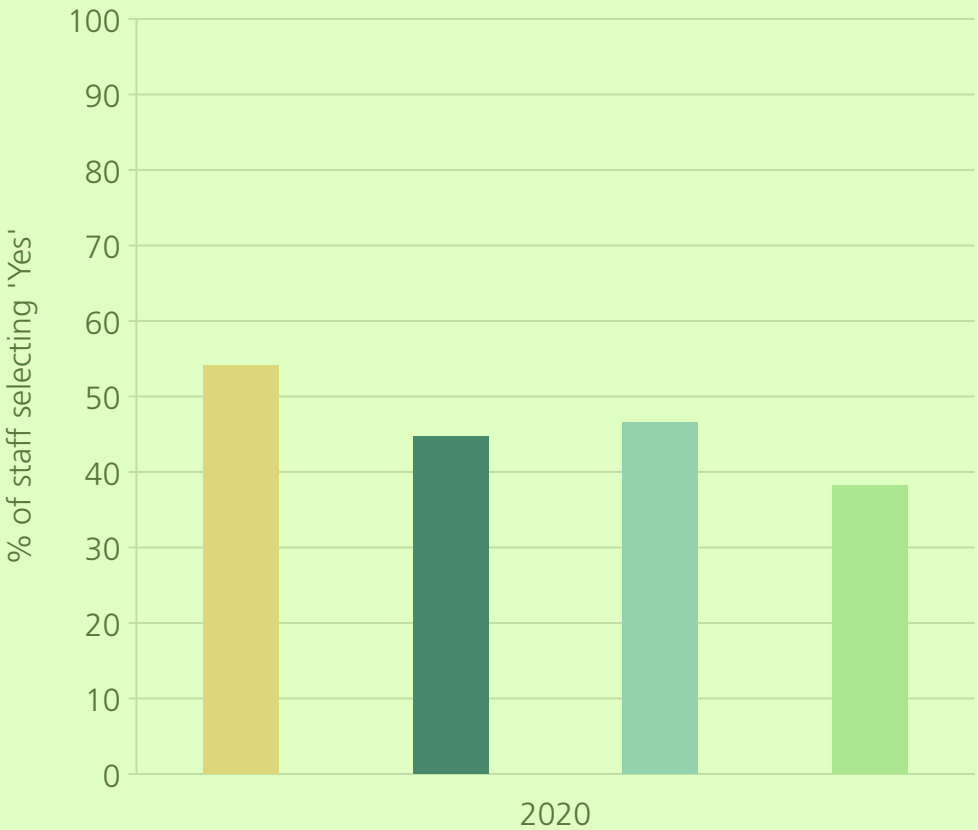
During the last 12 months have you felt unwell as a result of work related stress? 2



Worst	51.5%
Your org	43.1%
Average	44.1%
Best	32.6%

Q11d 3

In the last three months have you ever come to work despite not feeling well enough to perform your duties? 4



Worst	54.2%
Your org	44.8%
Average	46.6%
Best	38.3%

Q5b¹

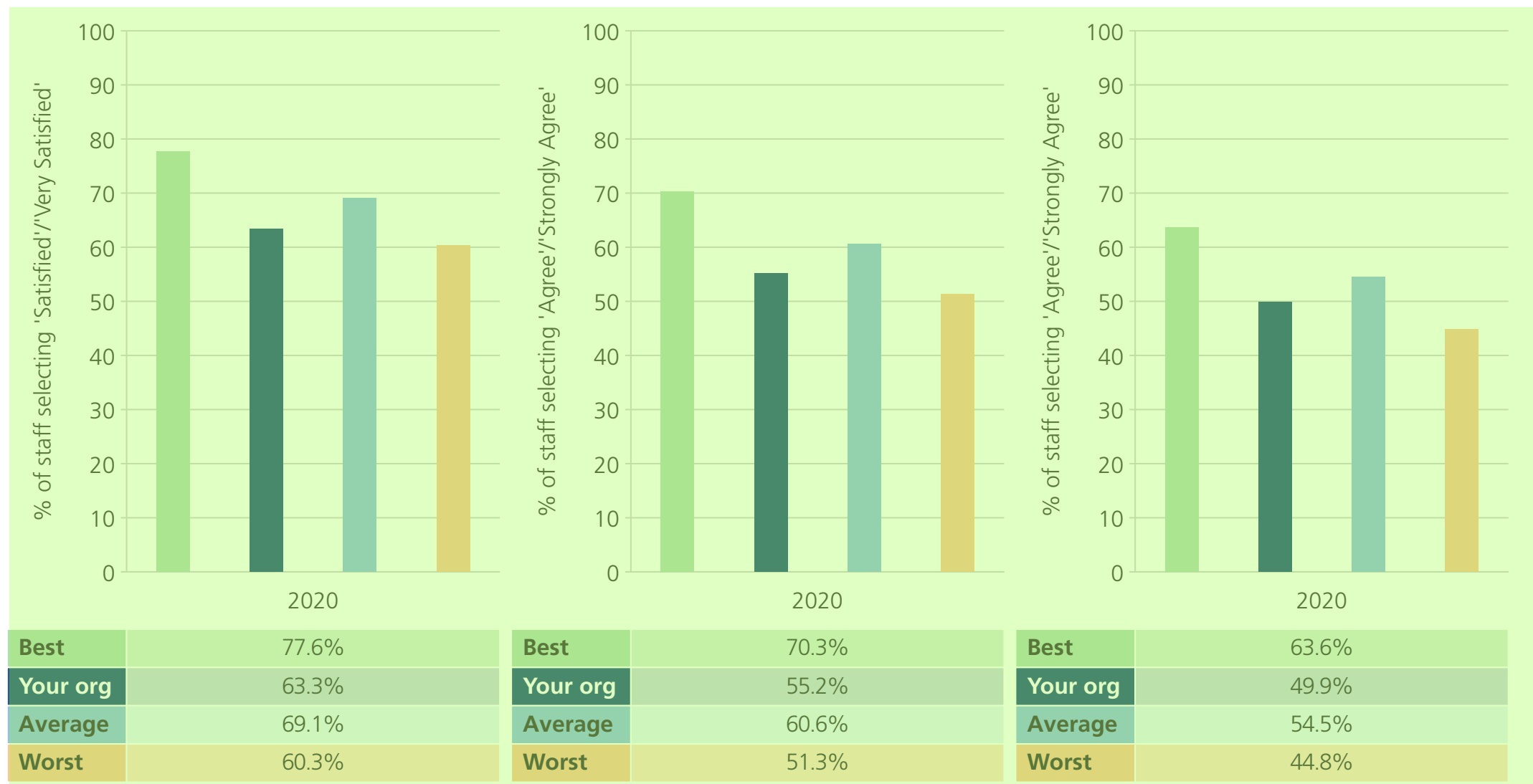
The support I get from my immediate manager²

Q8c

My immediate manager gives me clear feedback on my work³

Q8d⁴

My immediate manager asks for my opinion before making decisions that affect my work⁵



Q8f

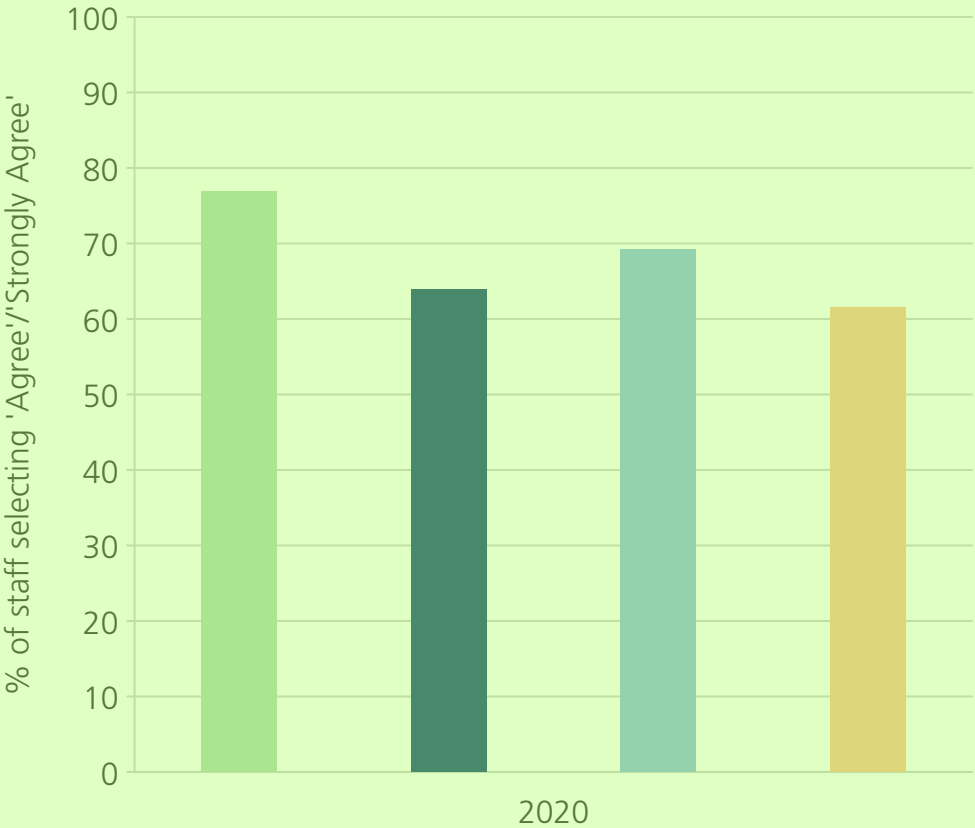
1

My immediate manager takes a positive interest in my health and well-being

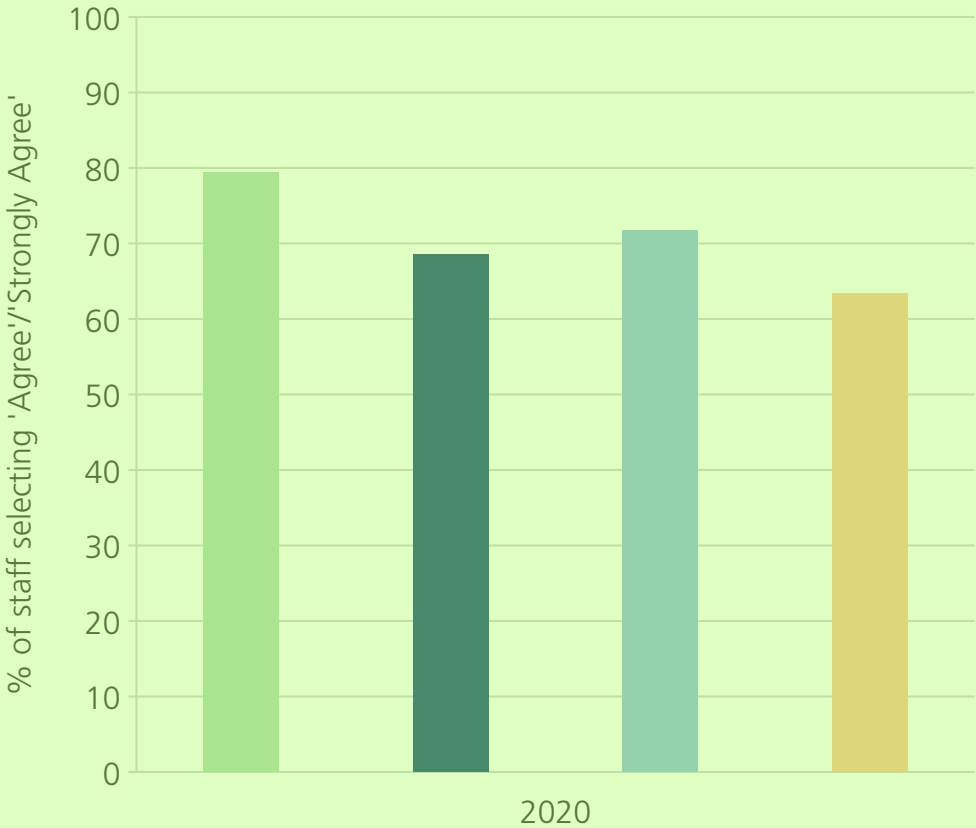
Q8g

2

My immediate manager values my work



Best	76.9%
Your org	63.9%
Average	69.2%
Worst	61.6%



Best	79.5%
Your org	68.6%
Average	71.8%
Worst	63.4%

Q4c

I am involved in deciding on changes introduced that affect my work area / team / department

1

Q4j

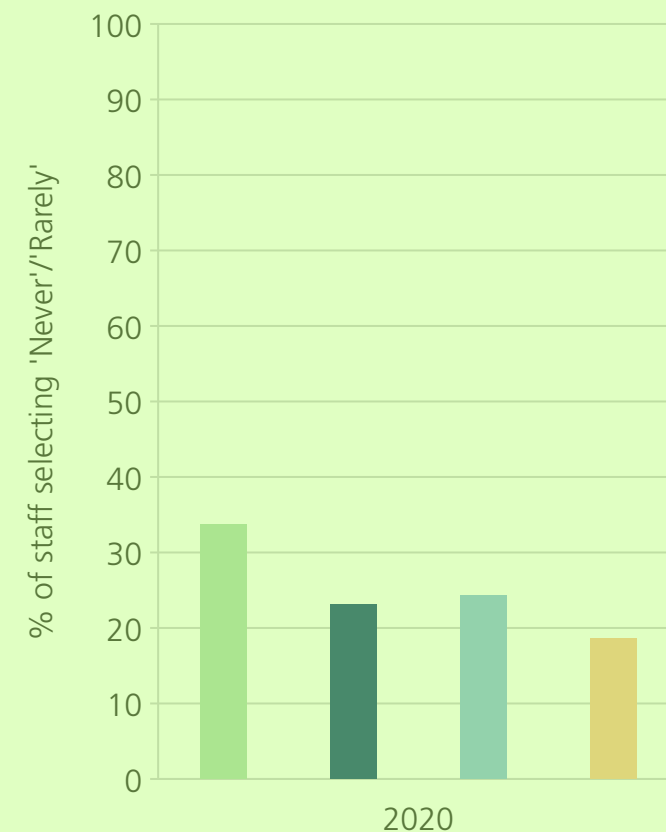
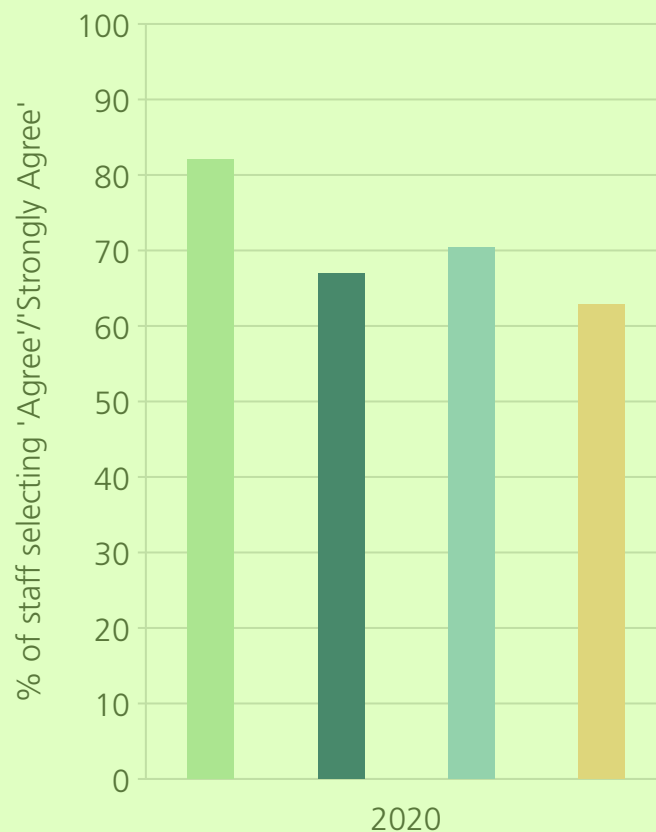
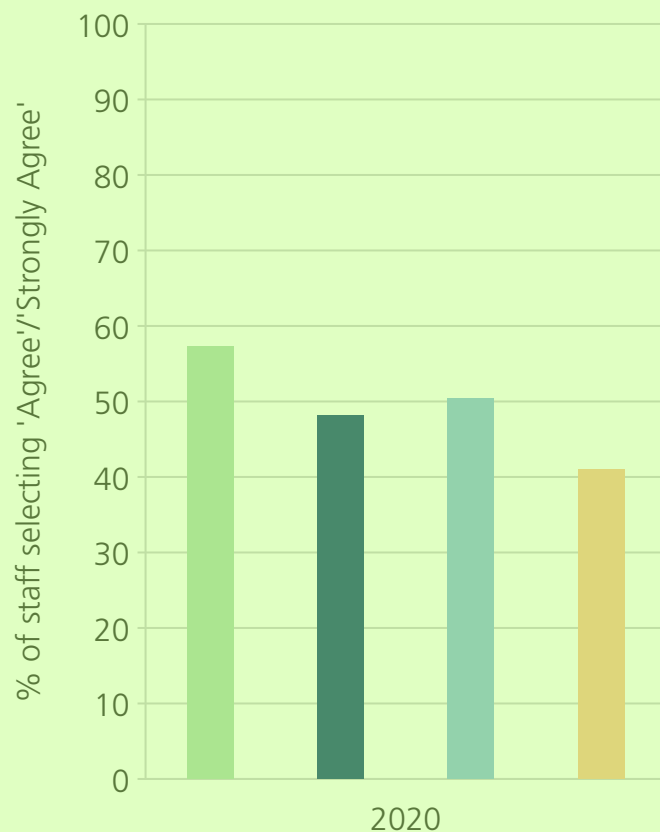
I receive the respect I deserve from my colleagues at work

2

Q6a

I have unrealistic time pressures

3



4

Best	57.3%	Best	82.1%	Best	33.8%
Your org	48.2%	Your org	67.0%	Your org	23.2%
Average	50.3%	Average	70.4%	Average	24.4%
Worst	41.0%	Worst	62.8%	Worst	18.6%

Q6b

I have a choice in deciding
how to do my work

1

Q6c

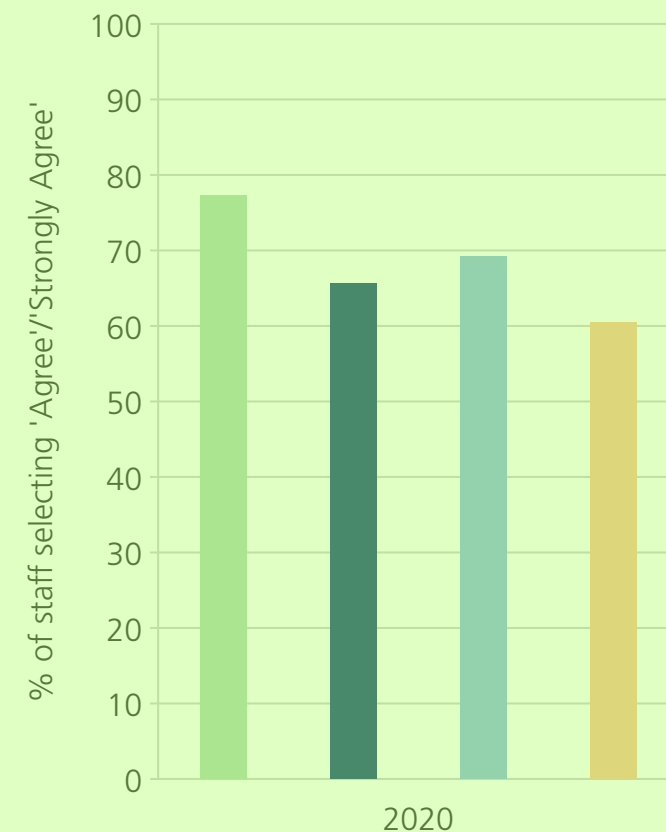
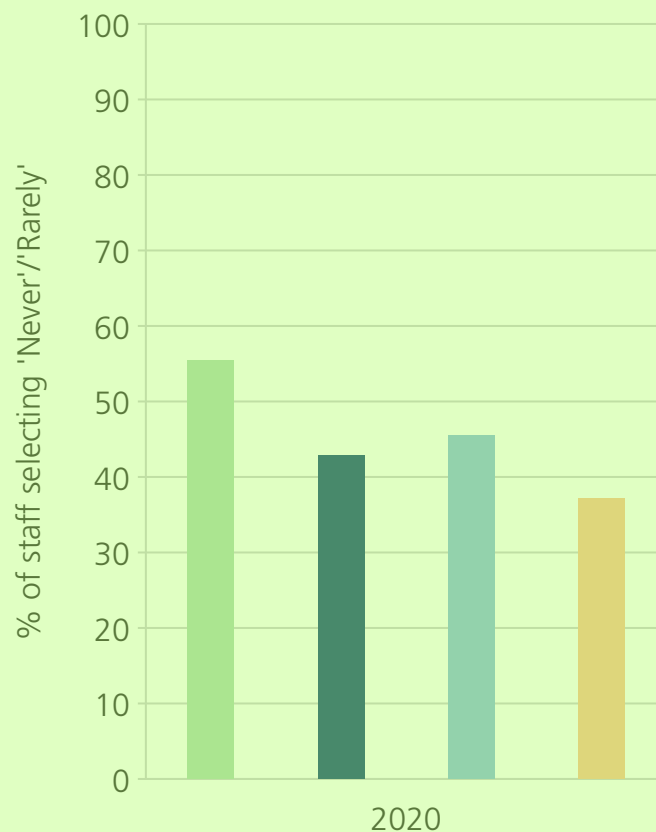
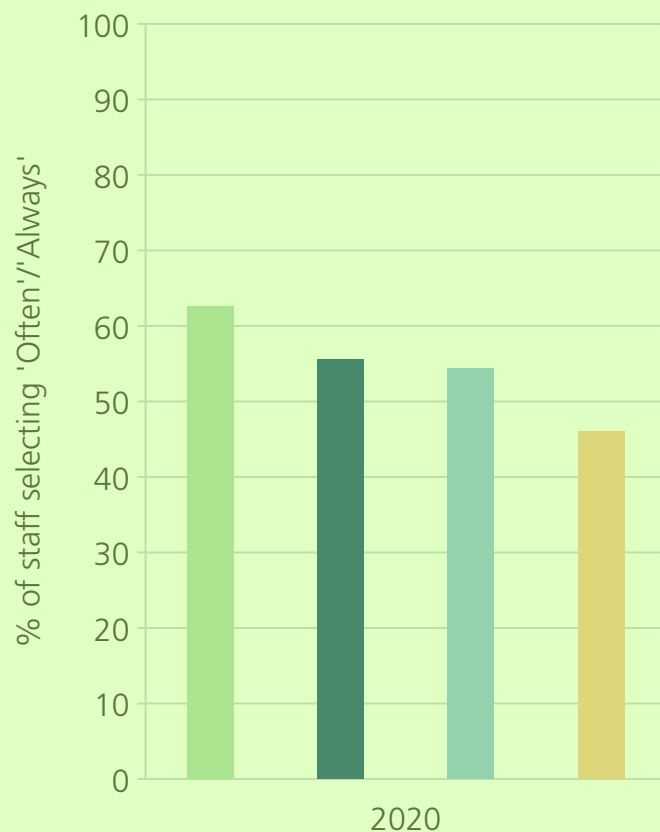
Relationships at work are strained

3

Q8a

My immediate manager
encourages me at work

2



Best	62.6%
Your org	55.5%
Average	54.3%
Worst	46.1%

Best	55.5%
Your org	42.9%
Average	45.5%
Worst	37.1%

Best	77.3%
Your org	65.7%
Average	69.2%
Worst	60.5%

Q19a 1

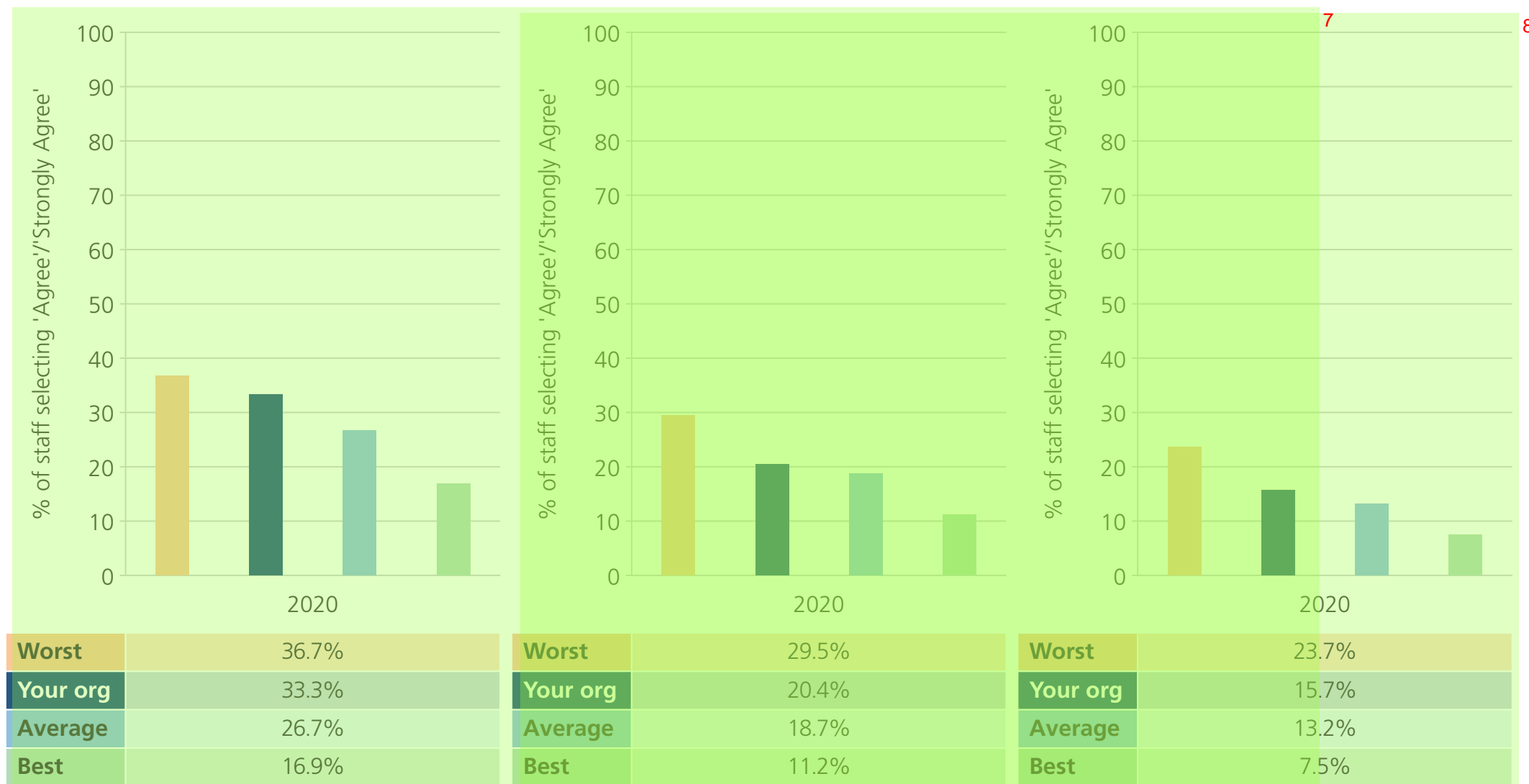
I often think about
leaving this organisation 2

Q19b 3

I will probably look for a job at a new
organisation in the next 12 months 4

Q19c 5

As soon as I can find another
job, I will leave this organisation 6



Q7a

1

I am satisfied with the quality of care I give to patients / service users

Q7b

2

I feel that my role makes a difference to patients / service users

Q7c

4

I am able to deliver the care I aspire to

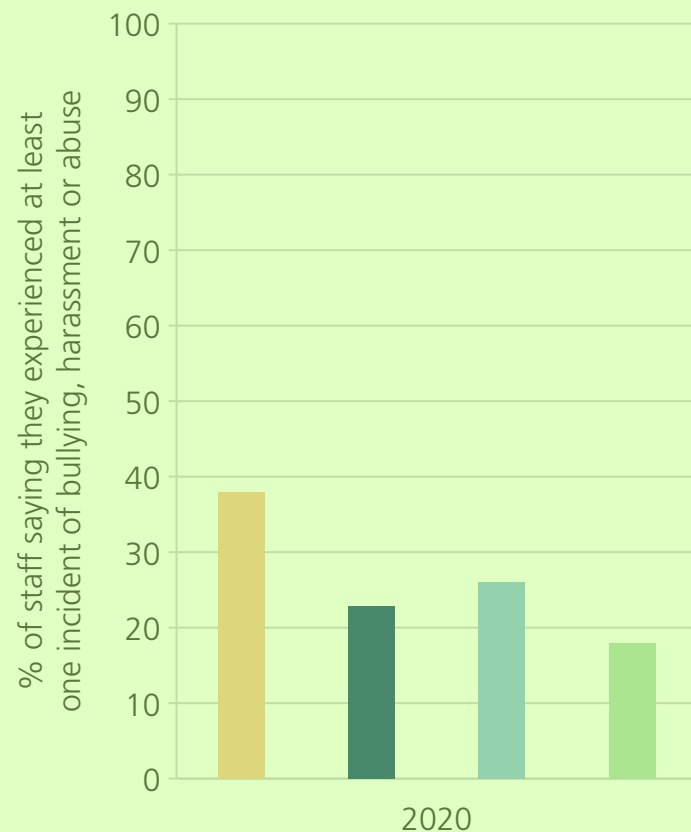
5



Q13a 1

In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from patients / service users, their relatives or other members of the public?

2

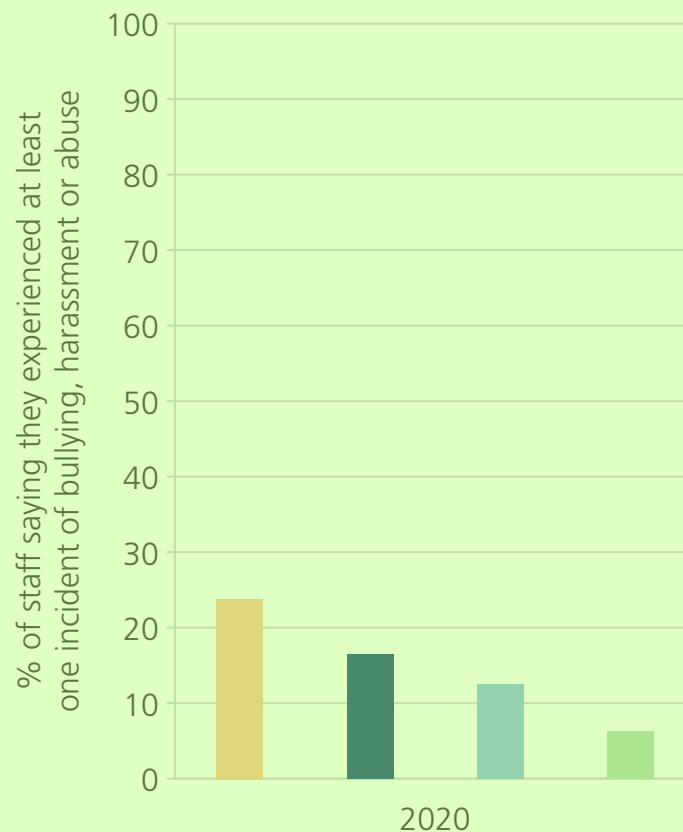


Worst	37.9%
Your org	22.8%
Average	26.0%
Best	18.0%

Q13b 3

In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from managers?

4

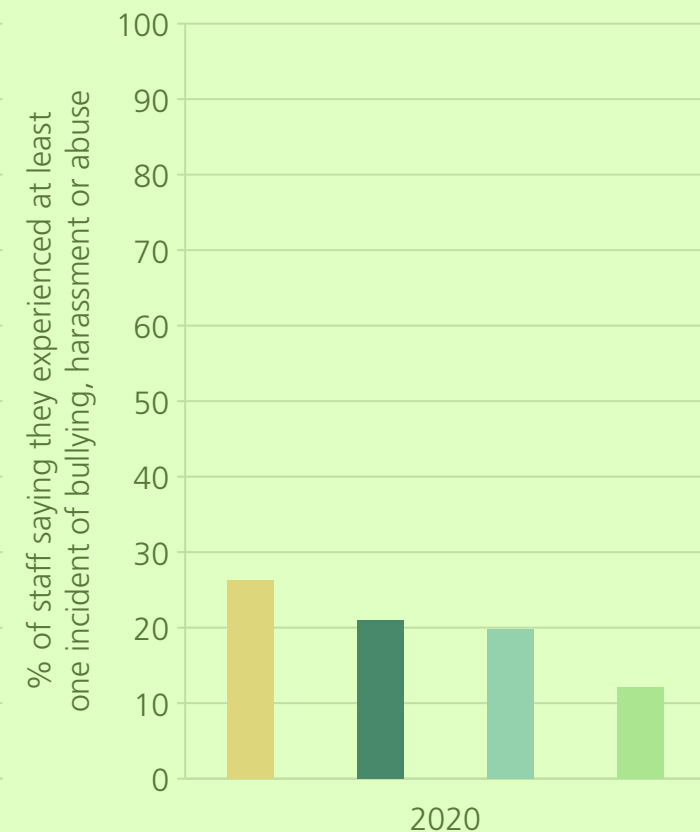


Worst	23.7%
Your org	16.5%
Average	12.6%
Best	6.2%

Q13c 5

In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from other colleagues?

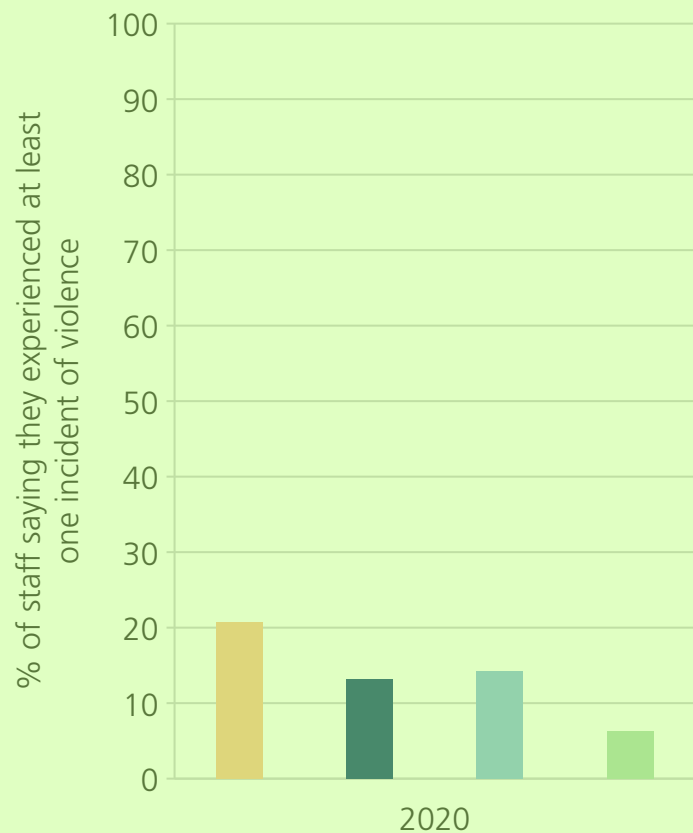
6



Worst	26.3%
Your org	21.1%
Average	19.8%
Best	12.2%

Q12a 1

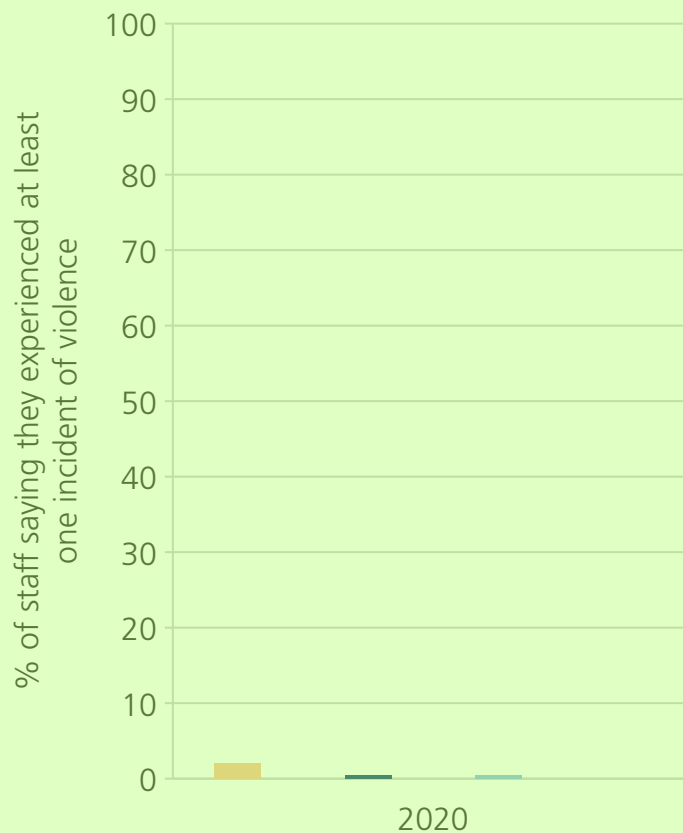
In the last 12 months how many times have you personally experienced physical violence at work from patients / service users, their relatives or other members of the public? 2



Worst	20.7%
Your org	13.2%
Average	14.2%
Best	6.3%

Q12b 3

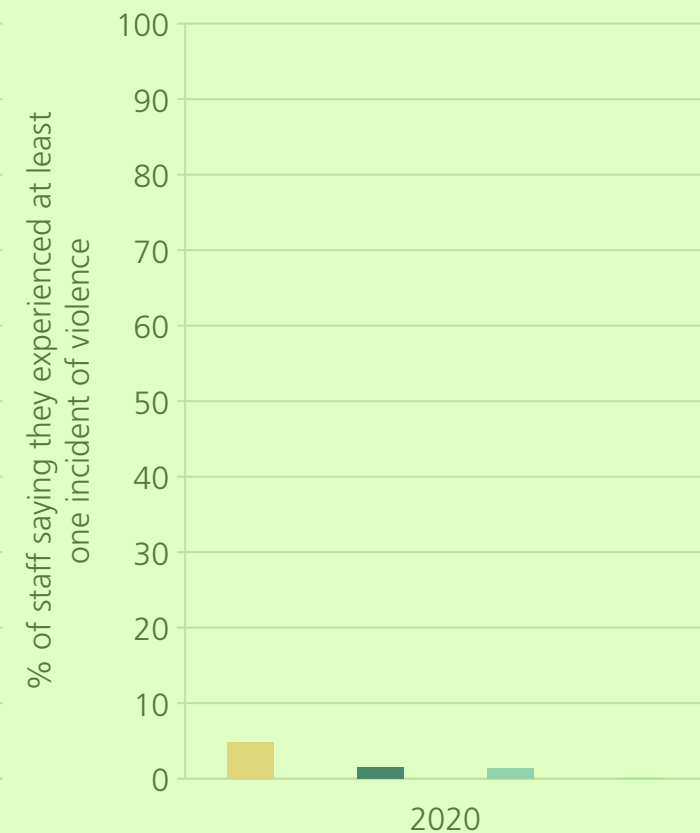
In the last 12 months how many times have you personally experienced physical violence at work from managers? 4



Worst	2.1%
Your org	0.4%
Average	0.5%
Best	0.0%

Q12c 5

In the last 12 months how many times have you personally experienced physical violence at work from other colleagues? 6



Worst	4.8%
Your org	1.5%
Average	1.4%
Best	0.1%

Q16a 1

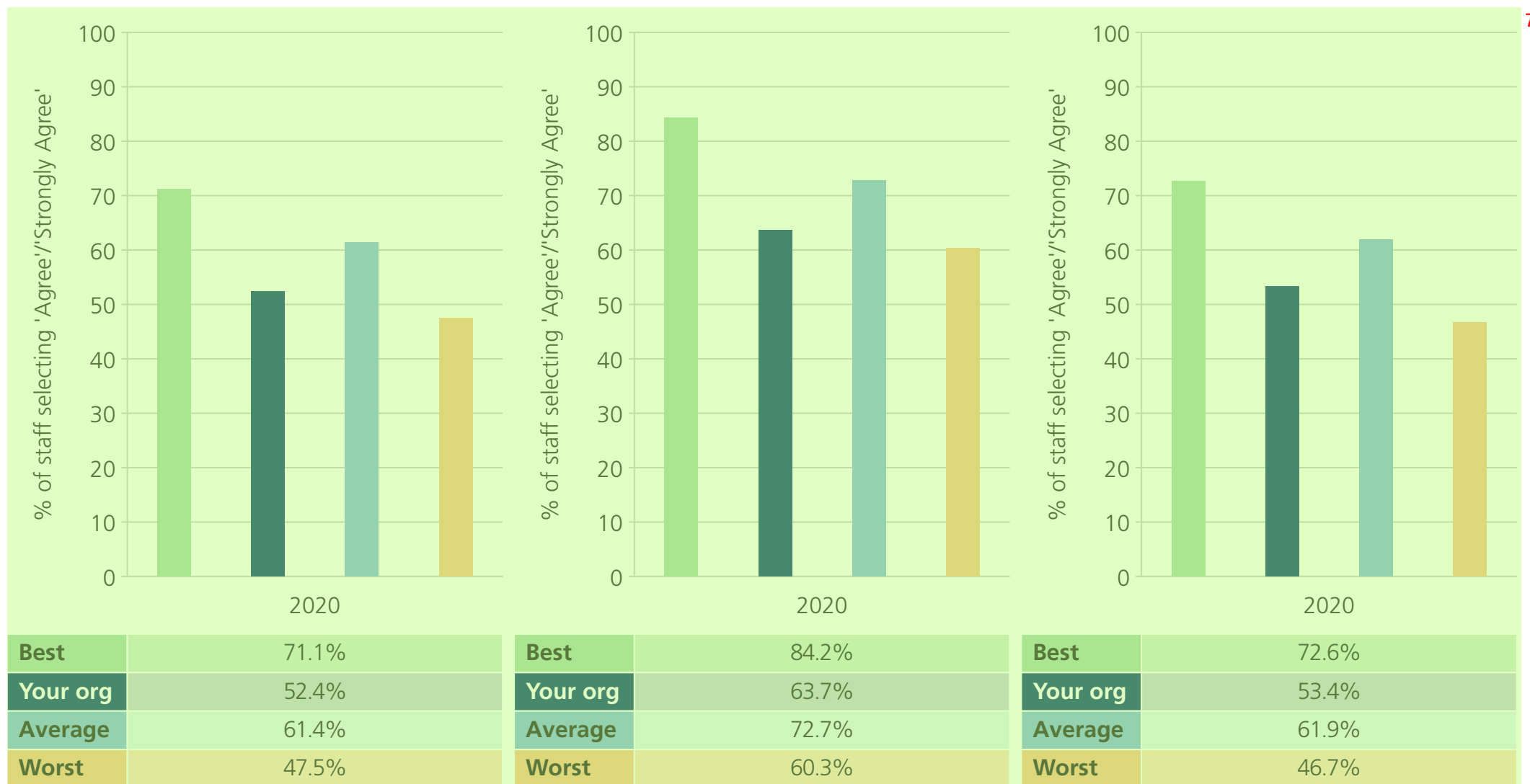
My organisation treats staff 2
who are involved in an error,
near miss or incident fairly

Q16c 3

When errors, near misses or incidents are 4
reported, my organisation takes action
to ensure that they do not happen again

Q16d 5

We are given feedback about changes 6
made in response to reported
errors, near misses and incidents



Q17b 1

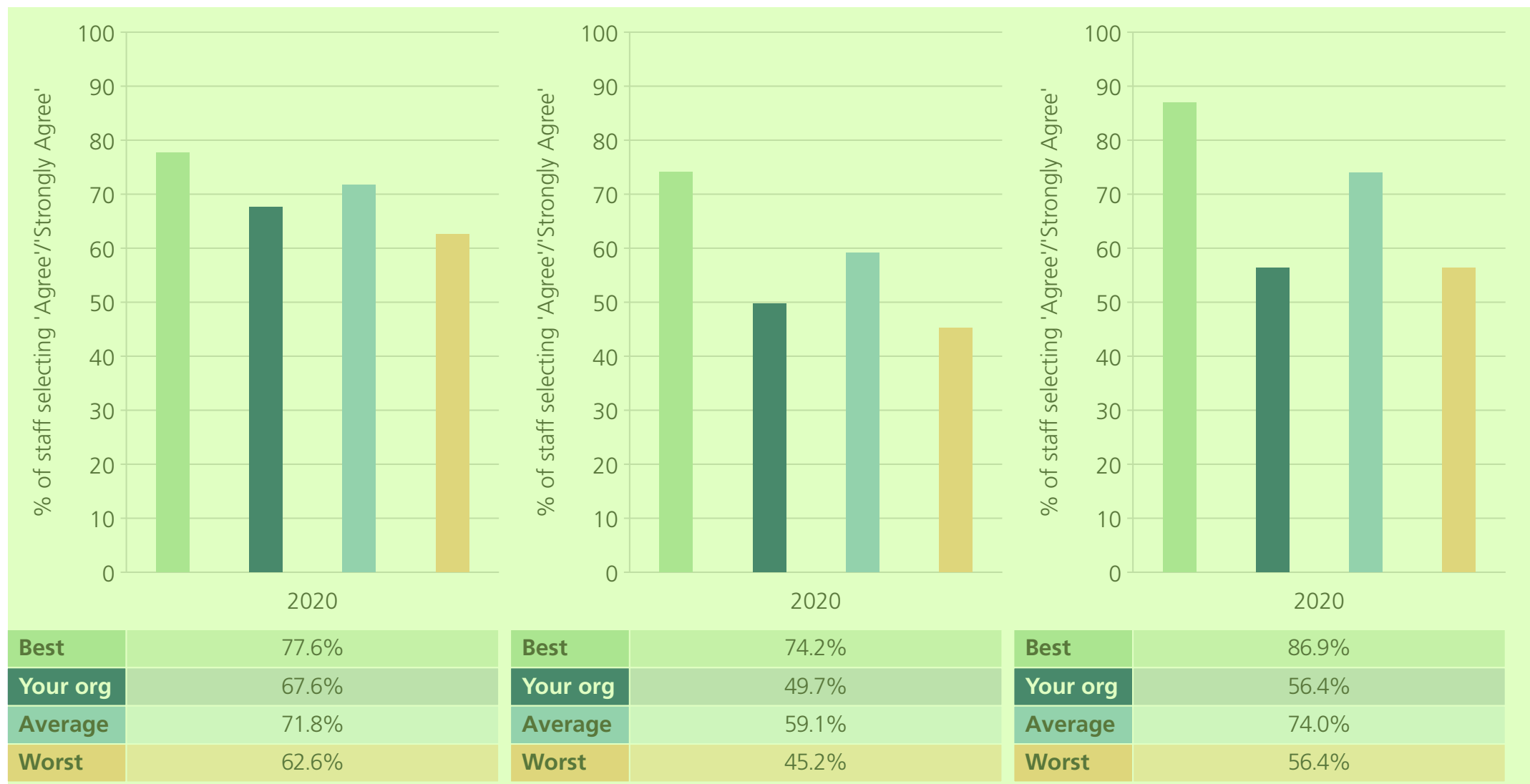
I would feel secure raising concerns
about unsafe clinical practice 2

Q17c

I am confident that my organisation
would address my concern 3

Q18b 4

My organisation acts on concerns
raised by patients / service users 5



Q2a

1

I look forward to going to work

Q2b

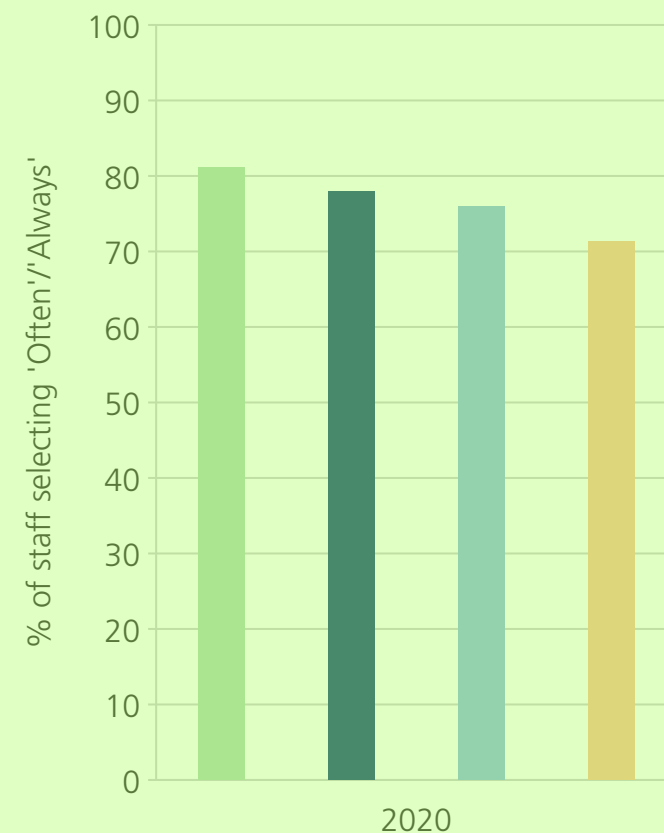
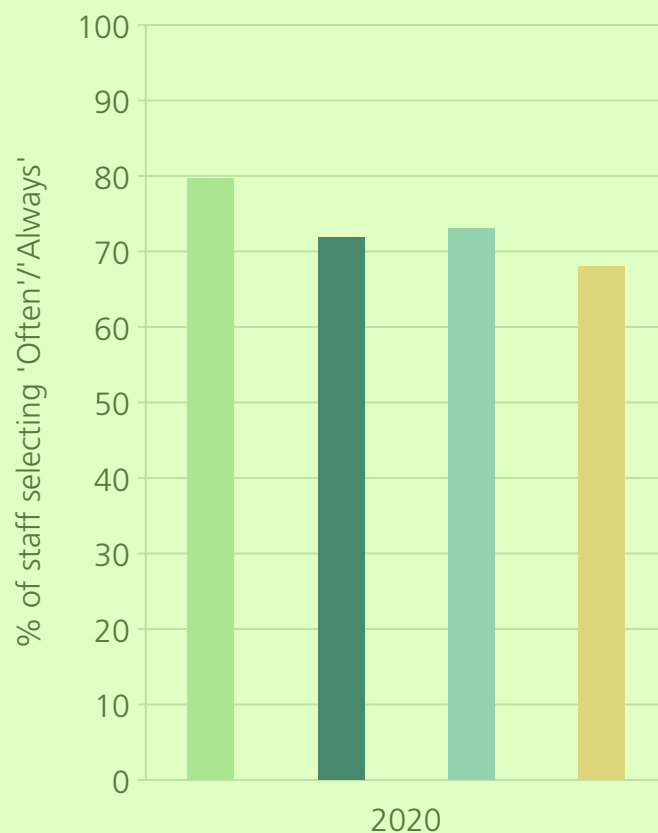
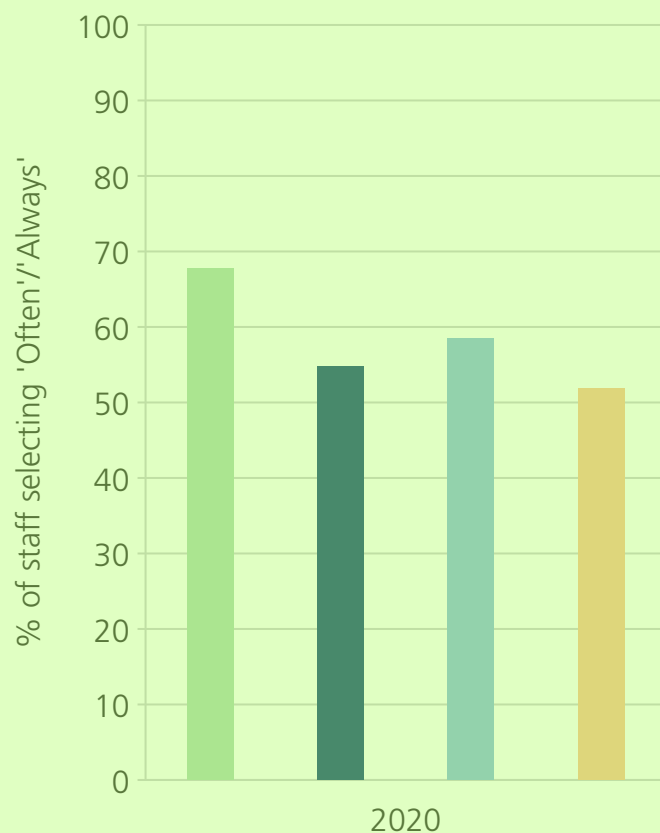
2

I am enthusiastic about my job

Q2c

3

Time passes quickly when I am working



Best	67.8%
Your org	54.8%
Average	58.5%
Worst	51.8%

Best	79.7%
Your org	71.8%
Average	73.1%
Worst	68.0%

Best	81.1%
Your org	78.0%
Average	76.0%
Worst	71.4%

Q4a 1

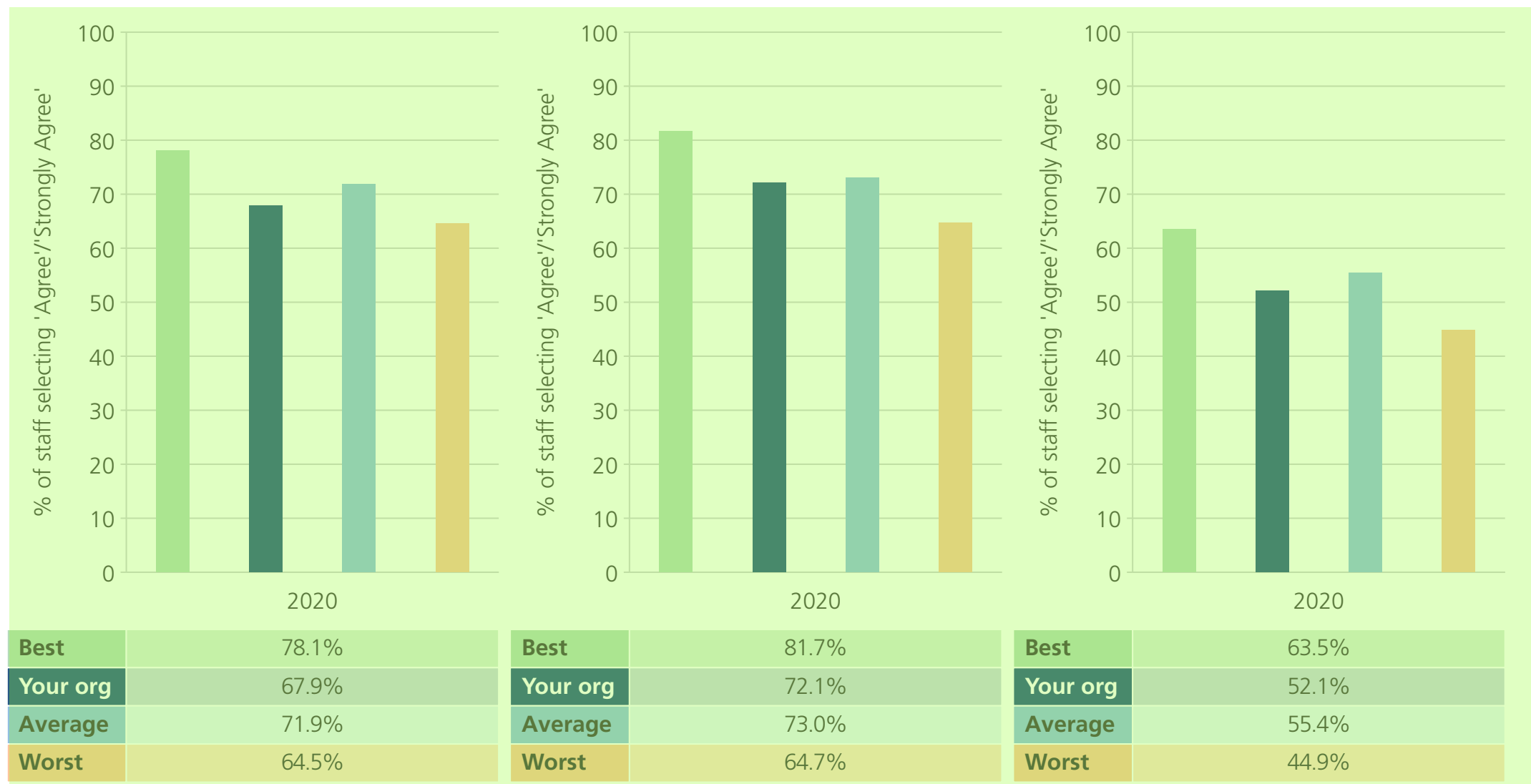
There are frequent opportunities
for me to show initiative in my role 2

Q4b 3

I am able to make suggestions
to improve the work of
my team / department 4

Q4d 5

I am able to make improvements
happen in my area of work 6



Q18a 1

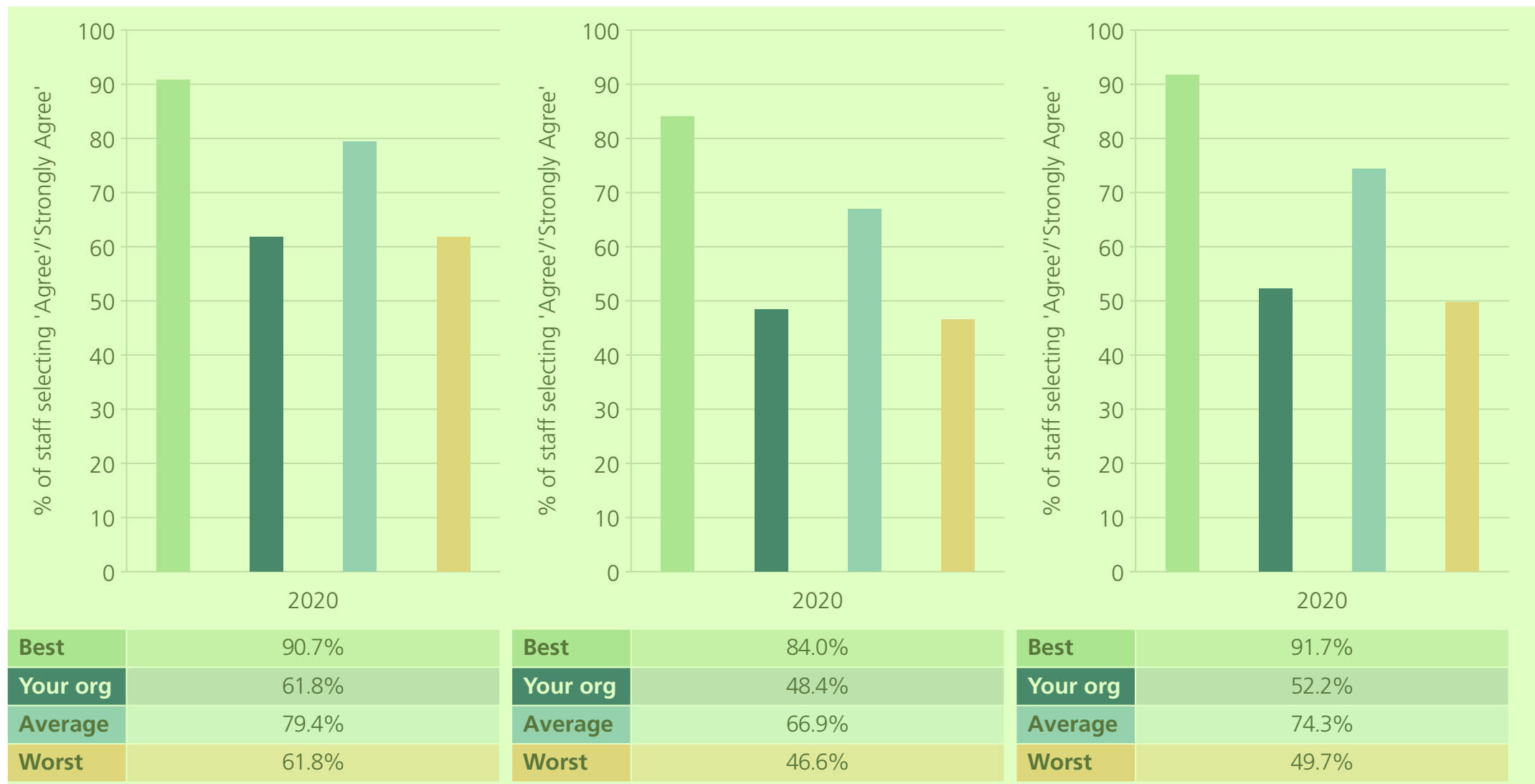
Care of patients / service users
is my organisation's top priority 2

Q18c 3

I would recommend my
organisation as a place to work 4

Q18d 5

If a friend or relative needed treatment
I would be happy with the standard
of care provided by this organisation 6



Q4h

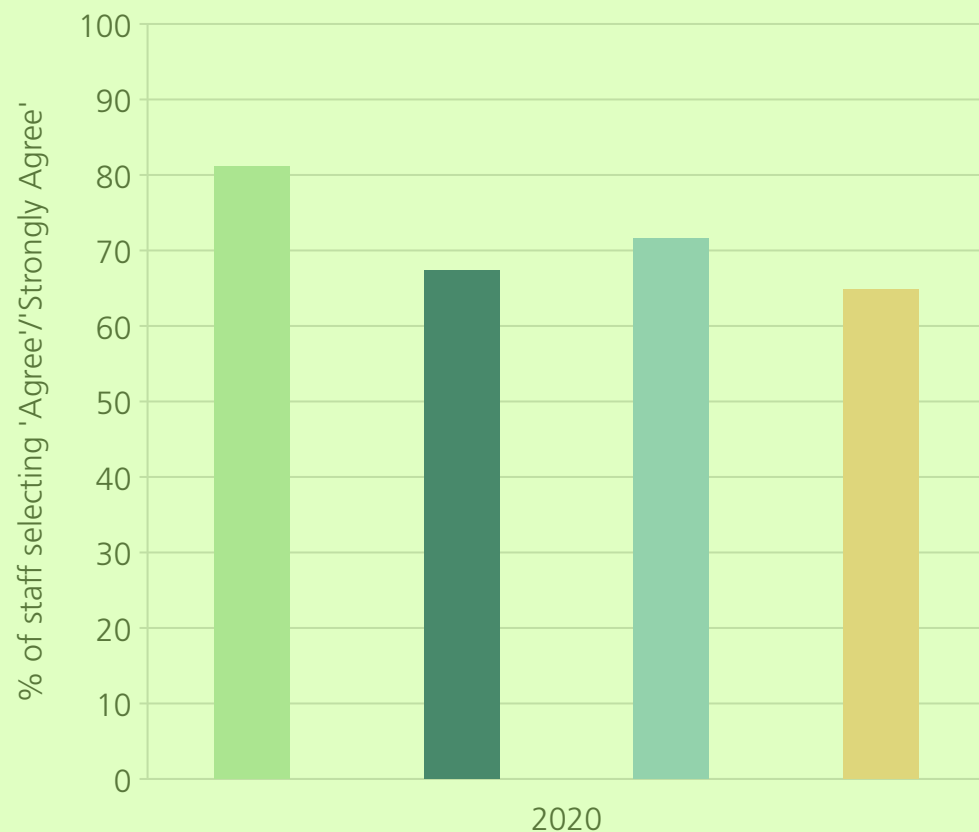
1

The team I work in has a set of shared objectives

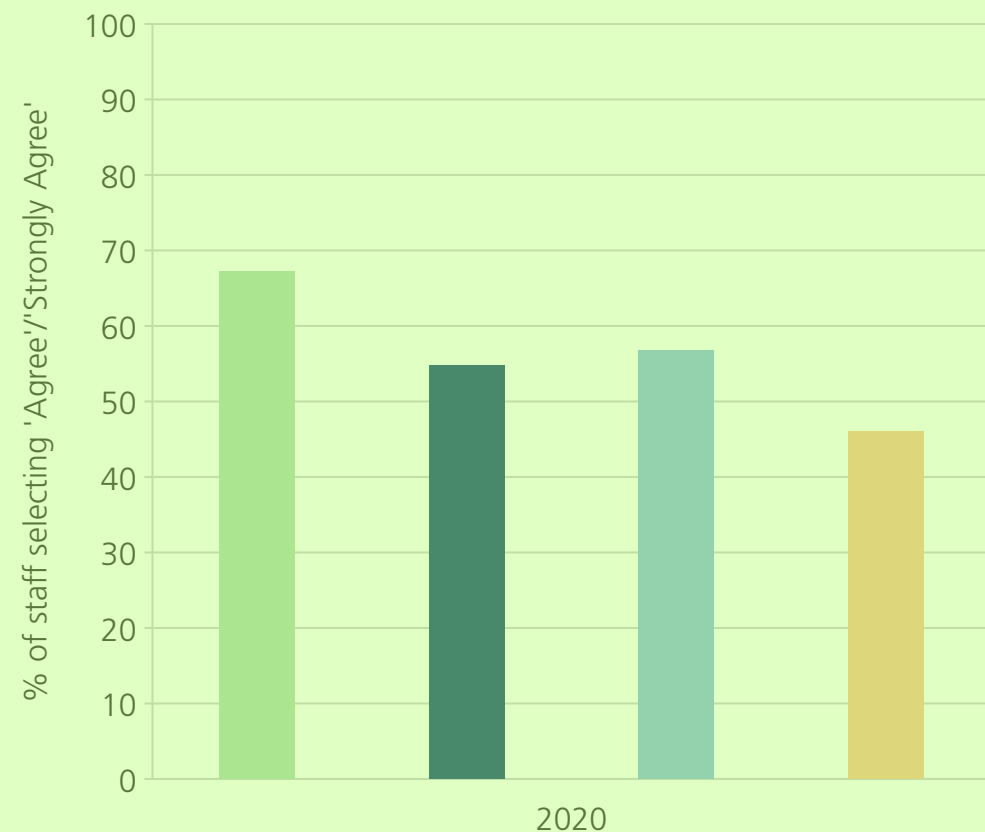
Q4i

2

The team I work in often meets to discuss the team's effectiveness



Best	81.2%
Your org	67.3%
Average	71.6%
Worst	64.9%



Best	67.2%
Your org	54.8%
Average	56.7%
Worst	46.1%

Workforce Equality Standards¹

North Cumbria Integrated Care NHS Foundation Trust²
2020 NHS Staff Survey Results

This section contains data required for the NHS Staff Survey indicators used in the Workforce Race Equality Standard (WRES) and Workforce Disability Equality Standard (WDES). Data presented in this section are unweighted.¹

Full details of how the data are calculated are included in the Technical Document, available to download from our [results website](#).²

Workforce Race Equality Standard (WRES)³

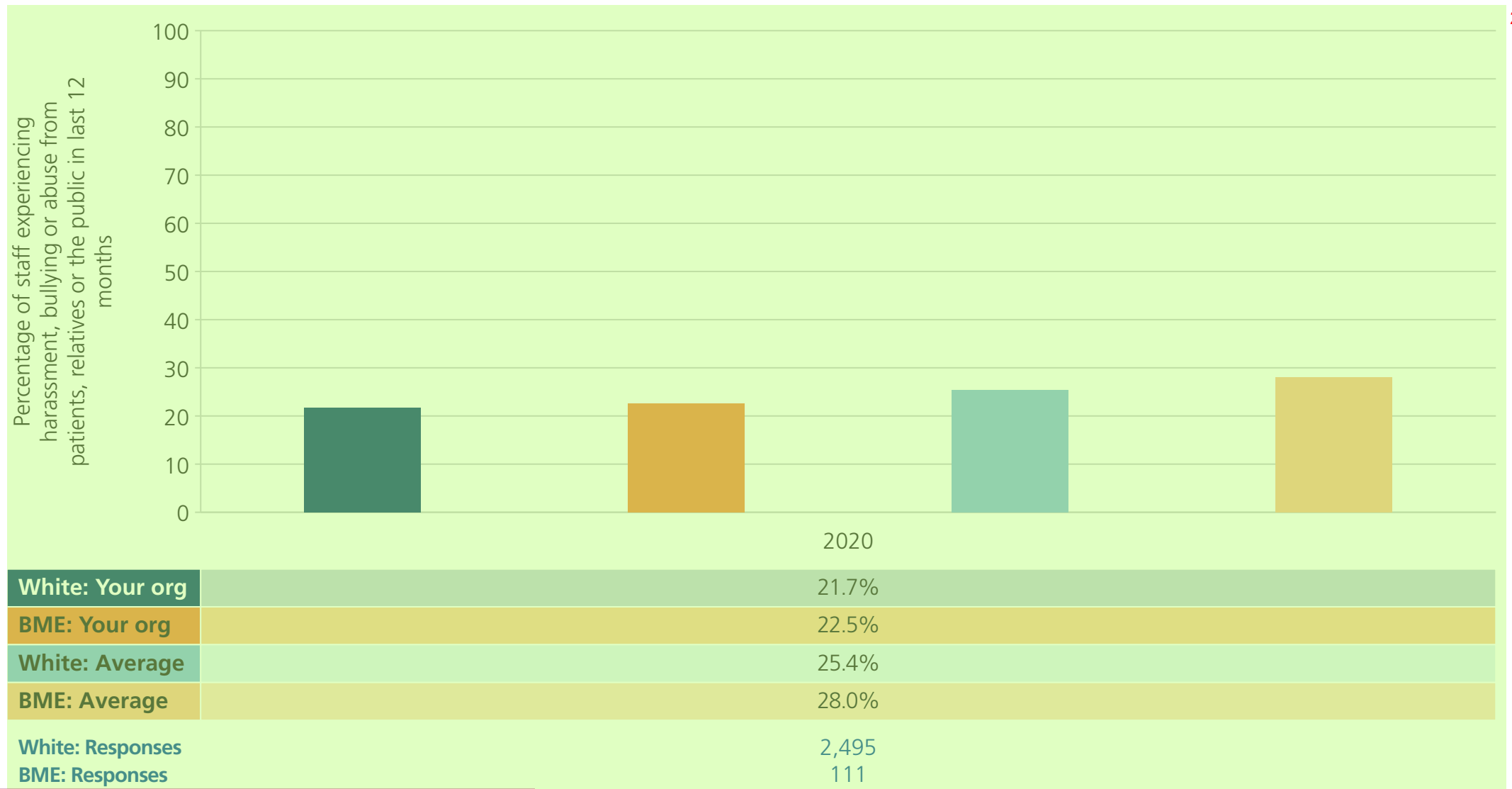
- This contains data for each organisation required for the NHS Staff Survey indicators used in the Workforce Race Equality Standard (WRES). It includes the 2017, 2018 and 2019 trust/CCG and benchmarking group median results for q13a, q13b&c combined, q14, and q15b split by ethnicity (by white / BME staff).⁴

Workforce Disability Equality Standard (WDES)⁵

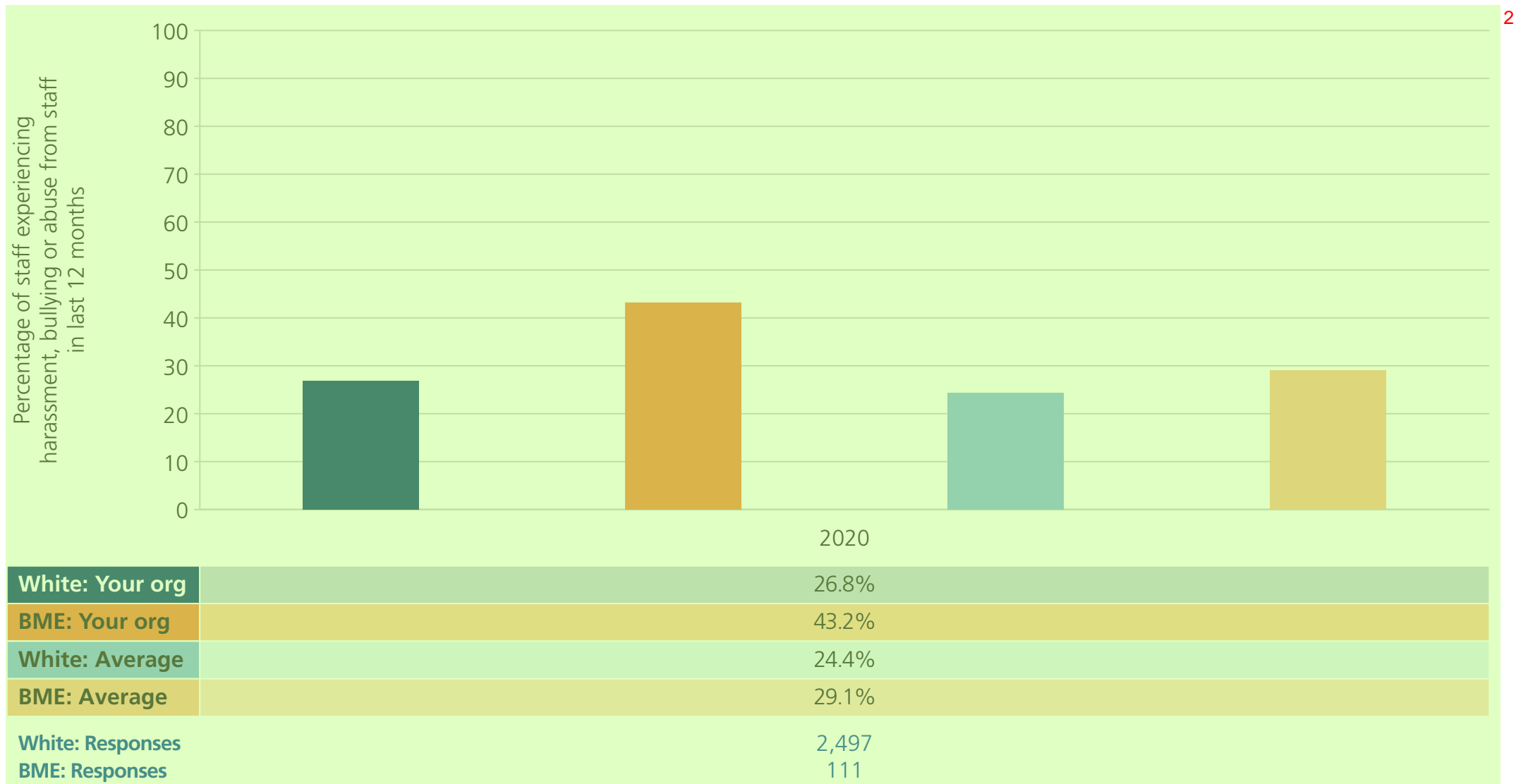
- This contains data for each organisation required for the NHS Staff Survey indicators used in the Workforce Disability Equality Standard (WDES). It includes the 2018 and 2019 trust/CCG and benchmarking group median results for q5f, q11e, q13a-d, and q14 split by staff with a long lasting health condition or illness compared to staff without a long lasting health condition or illness. It also shows results for q26b (for staff with a long lasting health condition or illness only), and the staff engagement score for staff with a long lasting health condition or illness, compared to staff without a long lasting health condition or illness and the overall engagement score for the organisation.⁶
- The WDES breakdowns are based on the responses to q26a ***Do you have any physical or mental health conditions or illnesses lasting or expected to last for 12 months or more?*** In 2020, the question text was shortened and the word 'disabilities' was removed but the question and WDES results still remain historically comparable.⁷

Workforce Race Equality Standard (WRES)¹

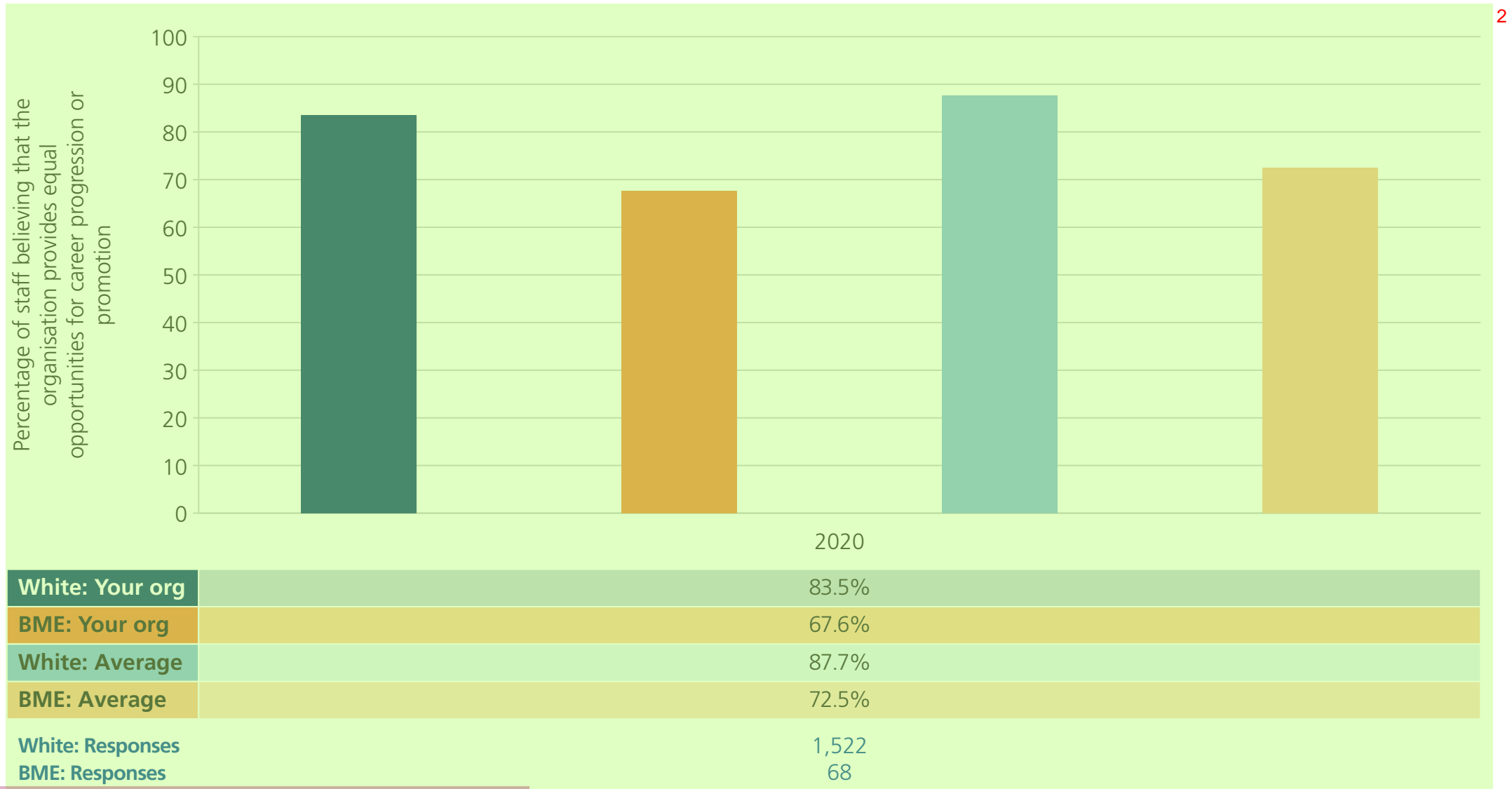
North Cumbria Integrated Care NHS Foundation Trust²
2020 NHS Staff Survey Results



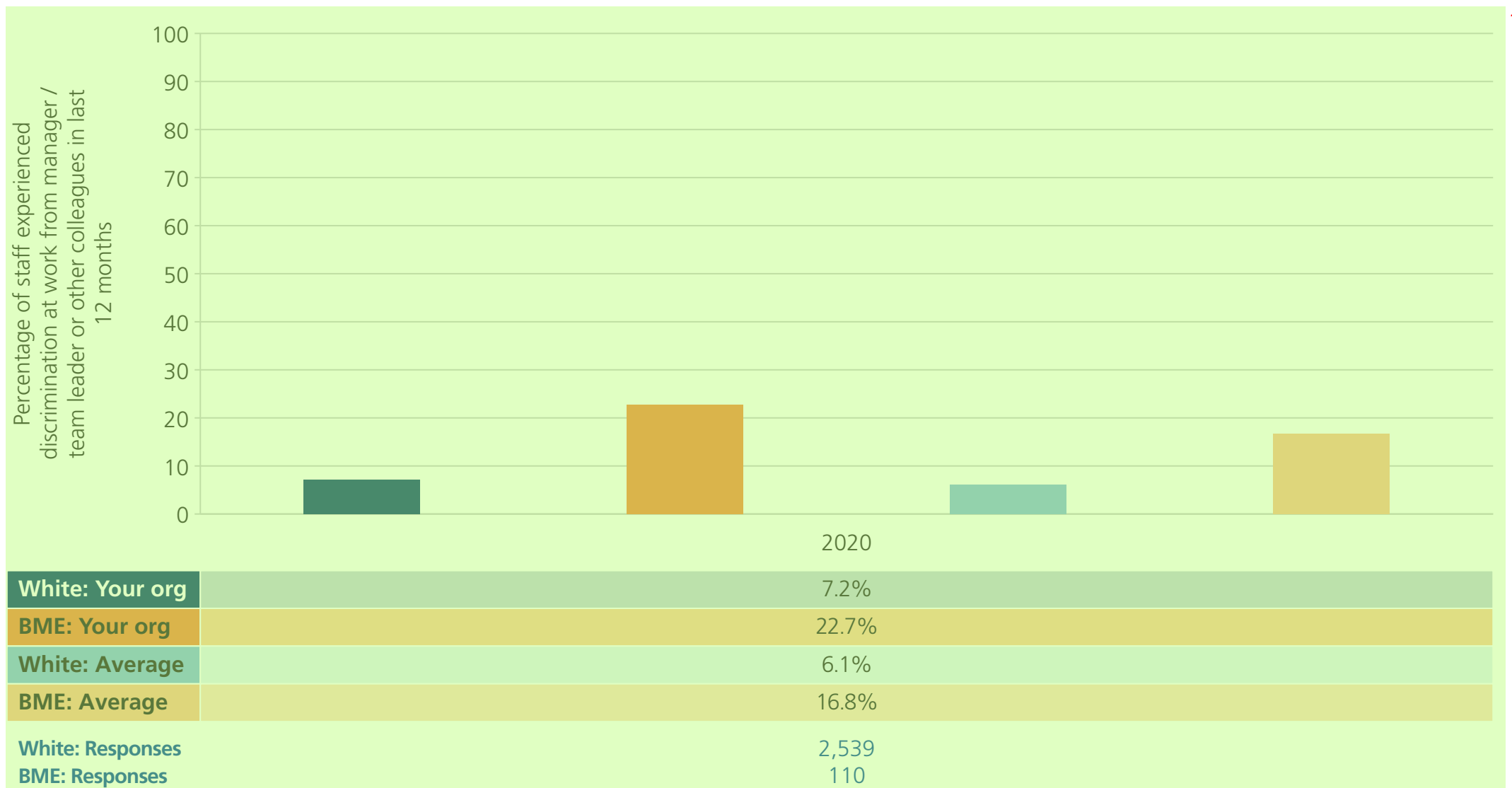
Average calculated as the median for the benchmark group³



Average calculated as the median for the benchmark group³



Average calculated as the median for the benchmark group³

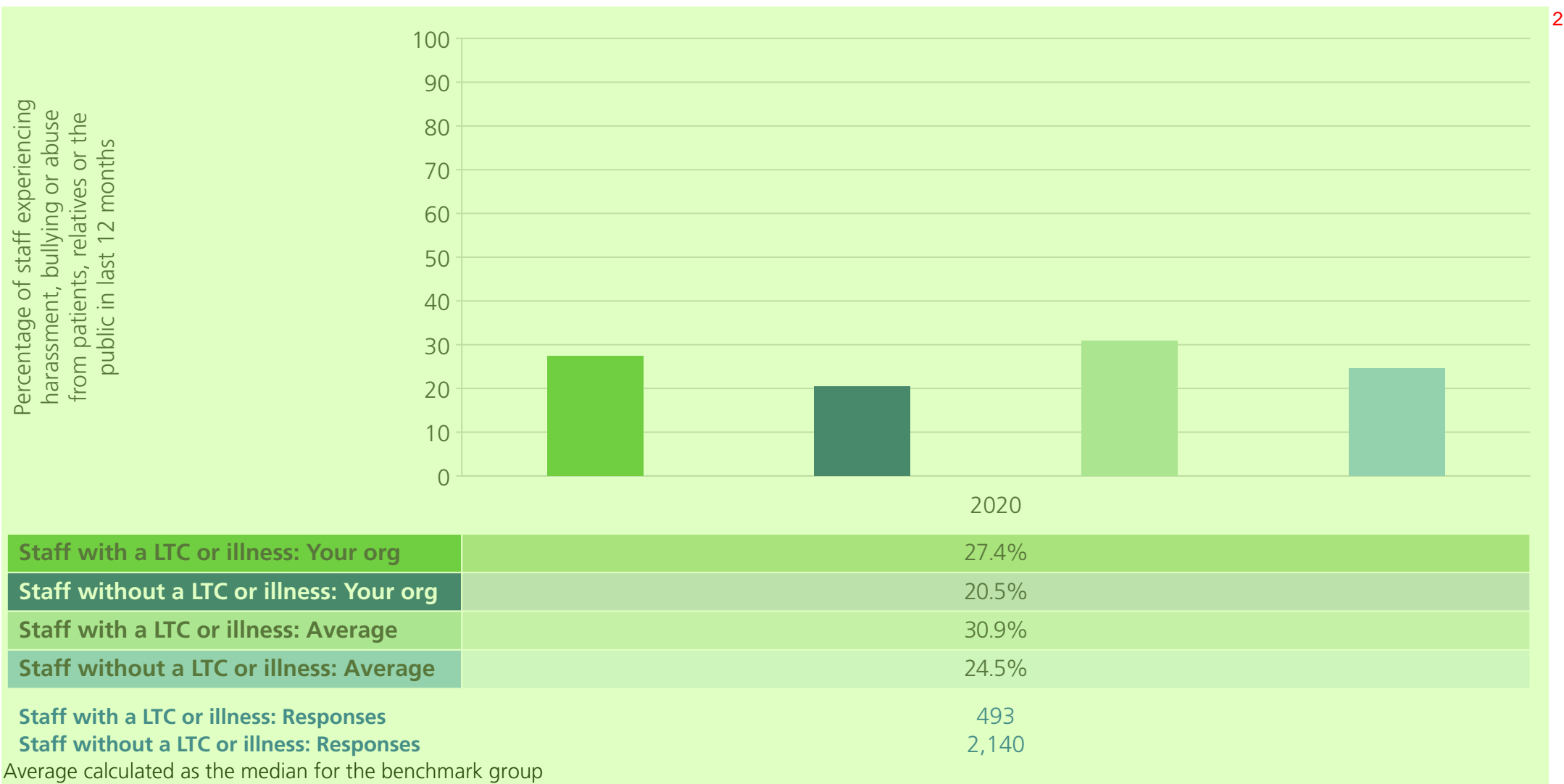


Average calculated as the median for the benchmark group ²

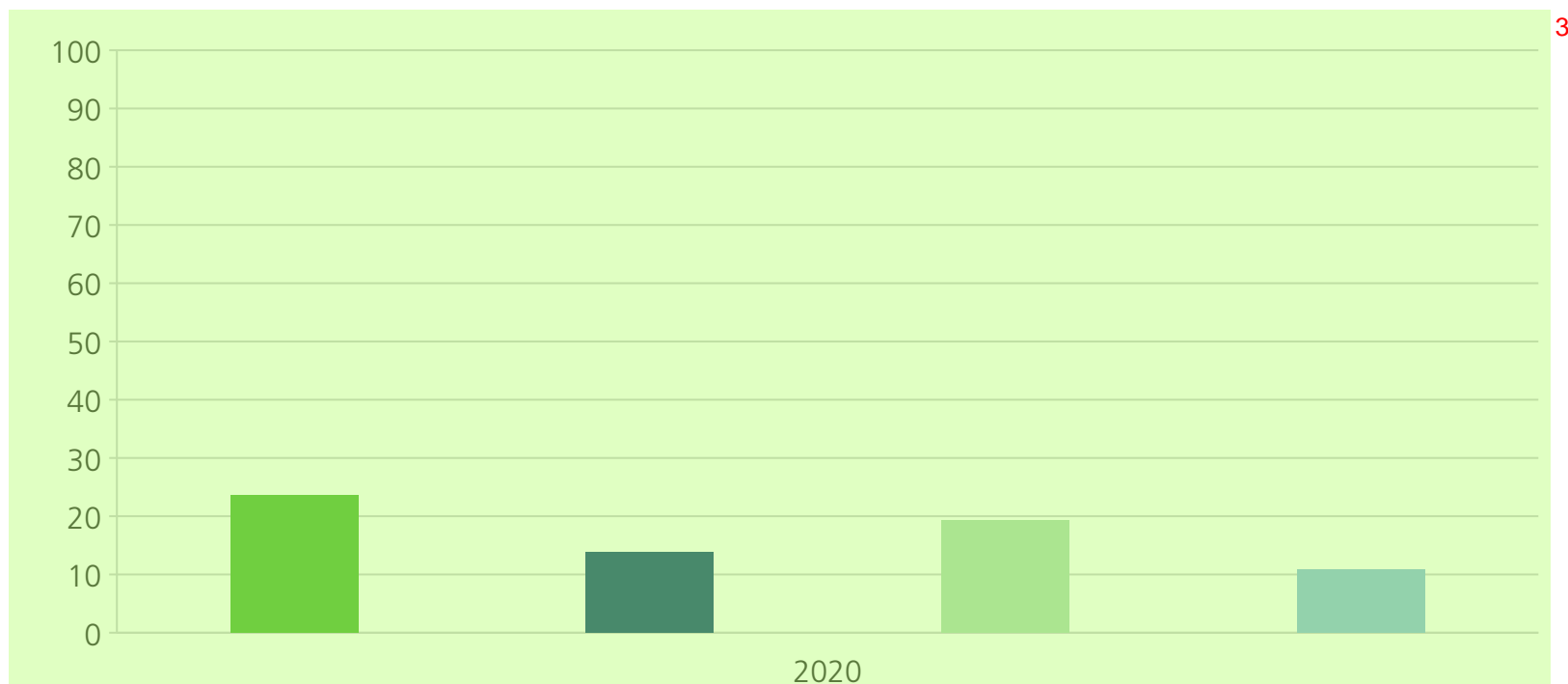
Workforce Disability Equality Standard¹ (WDES)

The approach to calculating the benchmark median scores and the way in which the data for Q13d are reported has changed this year. These changes have been applied retrospectively so historical data shown in the average calculations and all figures for Q13d are comparable. However, these figures are not directly comparable to the results reported in previous years. For more details please see the [technical document](#).²

North Cumbria Integrated Care NHS Foundation Trust³
2020 NHS Staff Survey Results



Percentage of staff experiencing
harassment, bullying or abuse
from manager in last 12 months ²

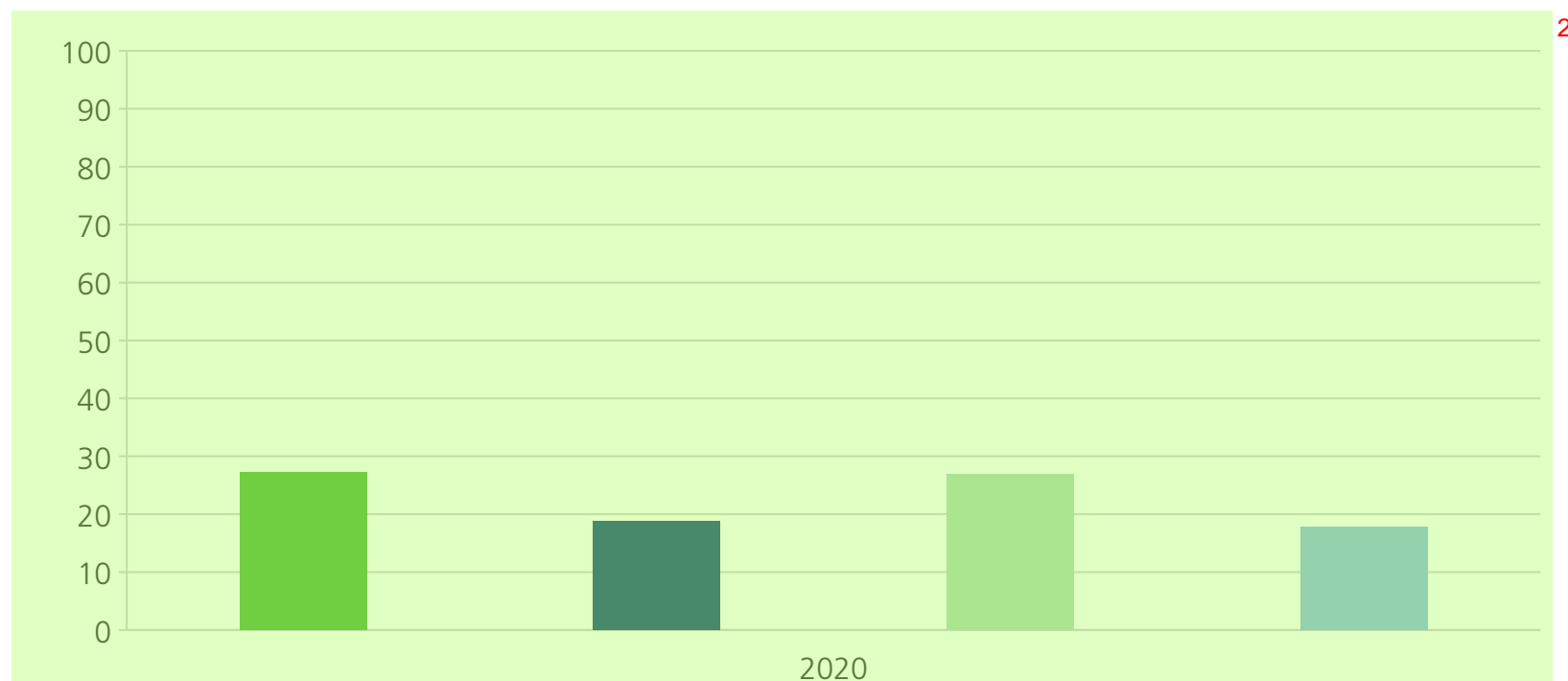


Staff with a LTC or illness: Your org	23.5%
Staff without a LTC or illness: Your org	13.8%
Staff with a LTC or illness: Average	19.3%
Staff without a LTC or illness: Average	10.8%

Staff with a LTC or illness: Responses ⁴	493
Staff without a LTC or illness: Responses	2,138

Average calculated as the median for the benchmark group

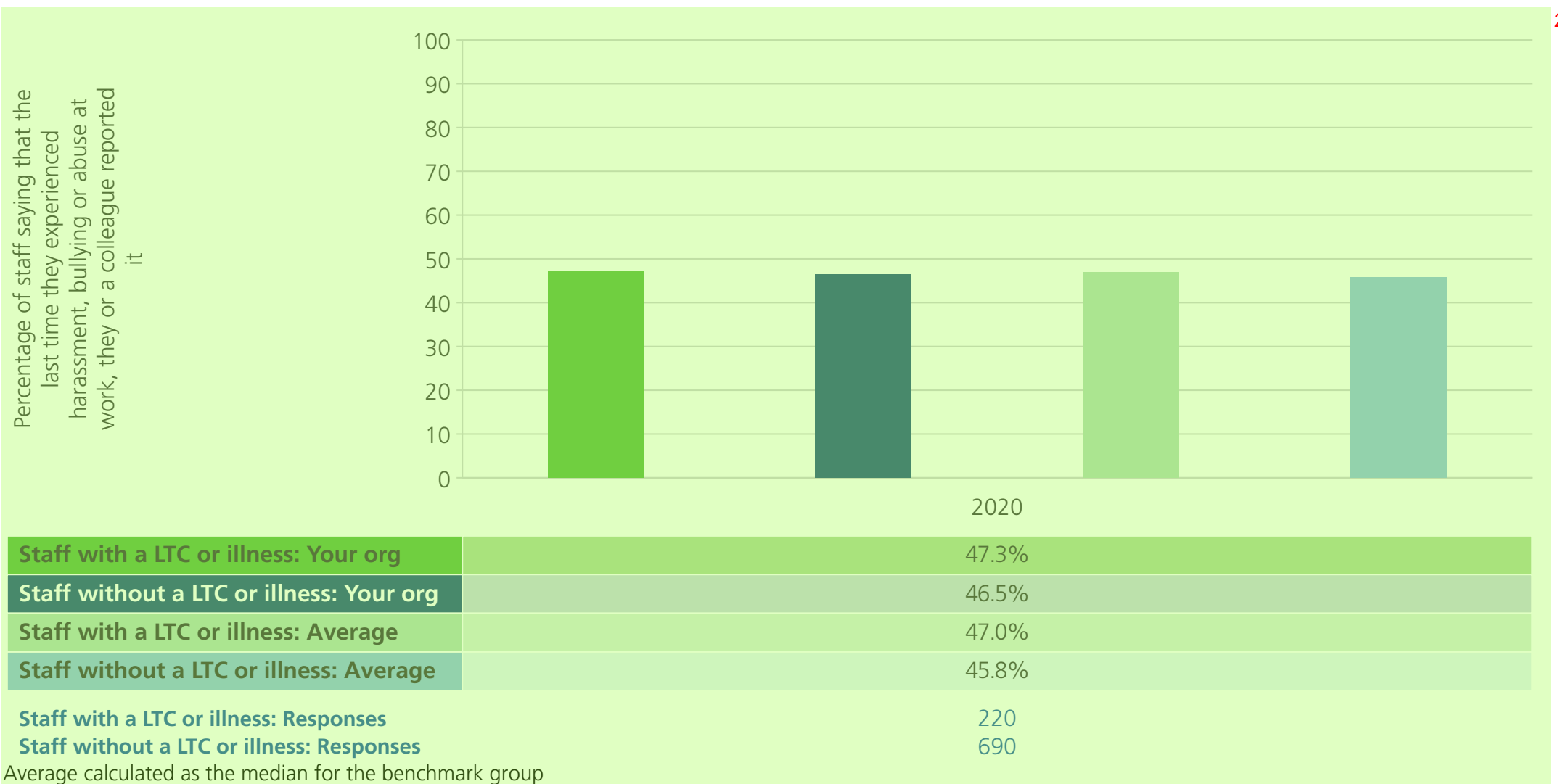
Percentage of staff experiencing harassment, bullying or abuse from other colleagues in last 12 months



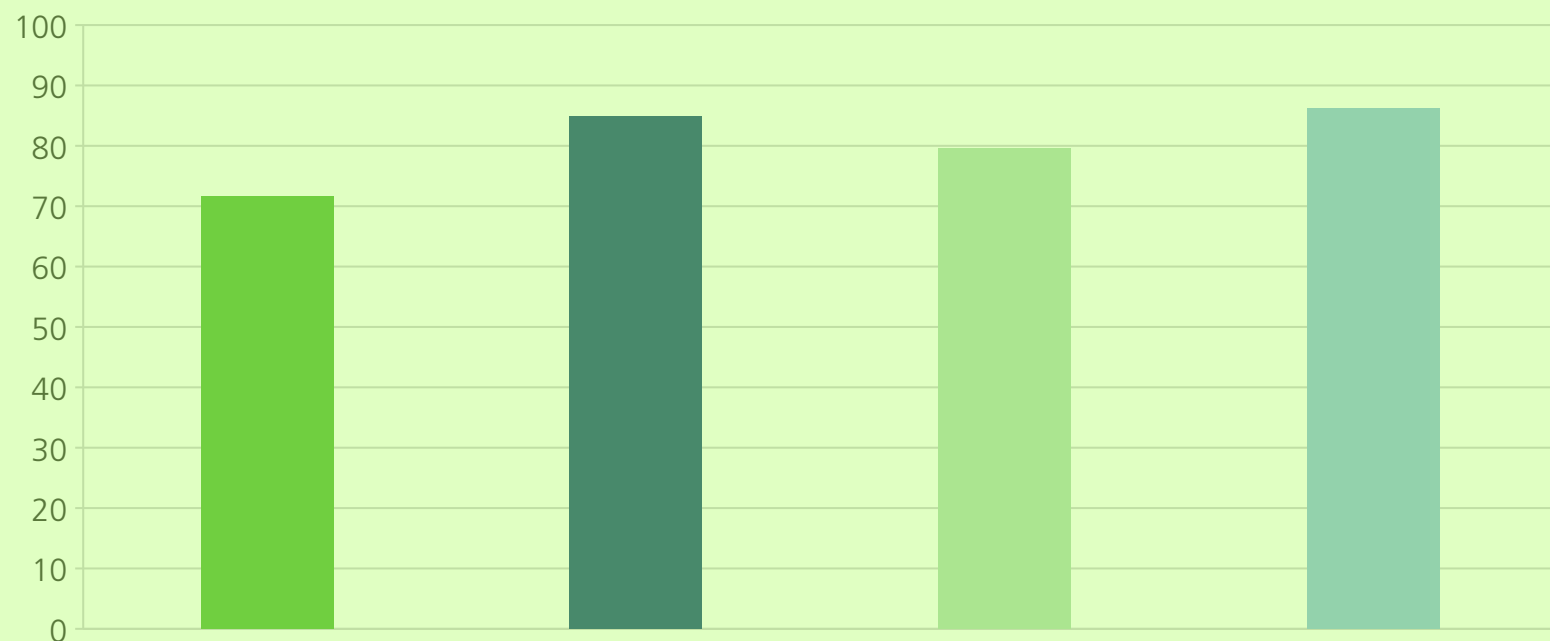
Staff with a LTC or illness: Your org	27.2%
Staff without a LTC or illness: Your org	18.9%
Staff with a LTC or illness: Average	26.9%
Staff without a LTC or illness: Average	17.8%

Staff with a LTC or illness: Responses	493
Staff without a LTC or illness: Responses	2,140

Average calculated as the median for the benchmark group



Percentage of staff who believe
that their organisation provides
equal opportunities for career
progression or promotion²

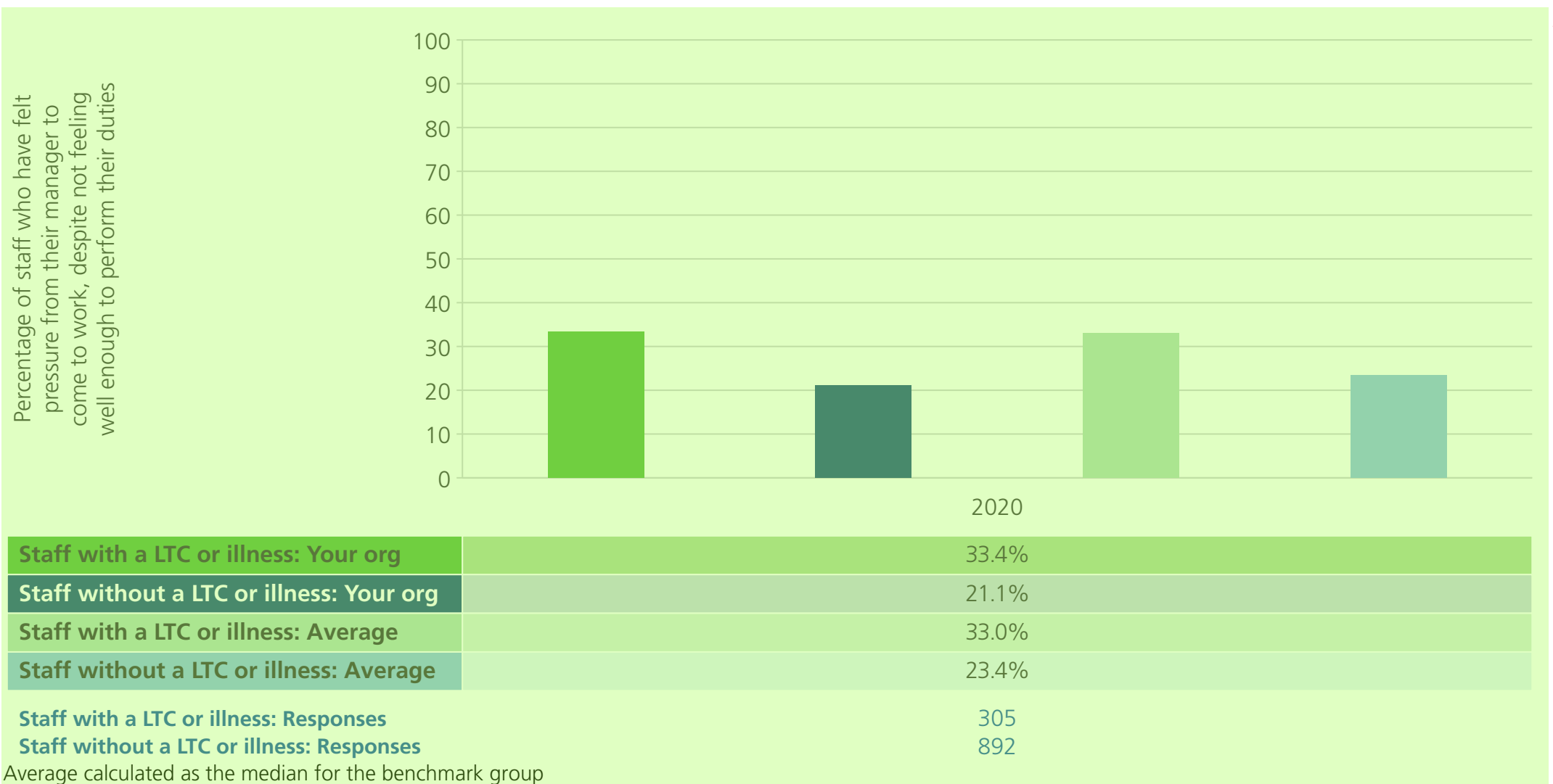


2020

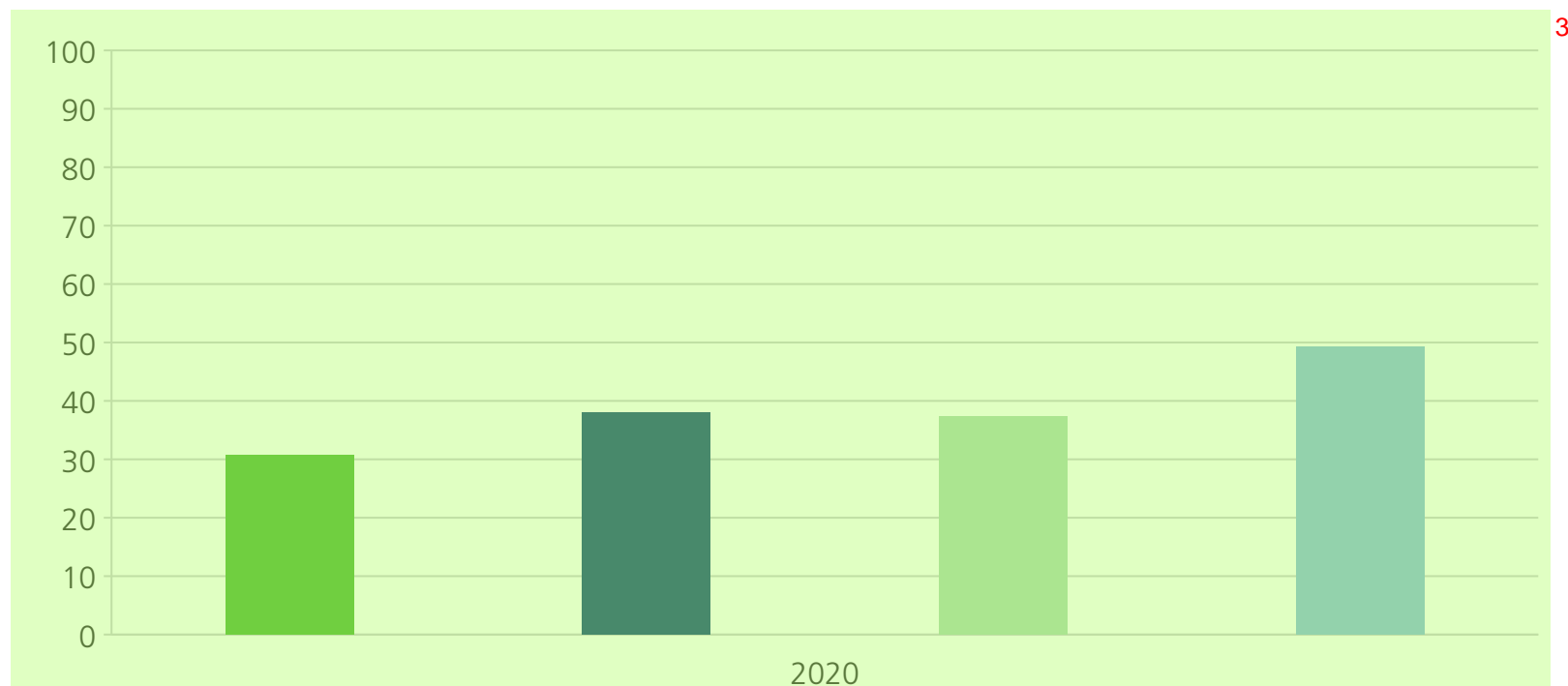
Staff with a LTC or illness: Your org	71.7%
Staff without a LTC or illness: Your org	84.9%
Staff with a LTC or illness: Average	79.6%
Staff without a LTC or illness: Average	86.3%

Staff with a LTC or illness: Responses ⁴	286
Staff without a LTC or illness: Responses	1,321

Average calculated as the median for the benchmark group



Percentage of staff satisfied with
the extent to which their
organisation values their work ²

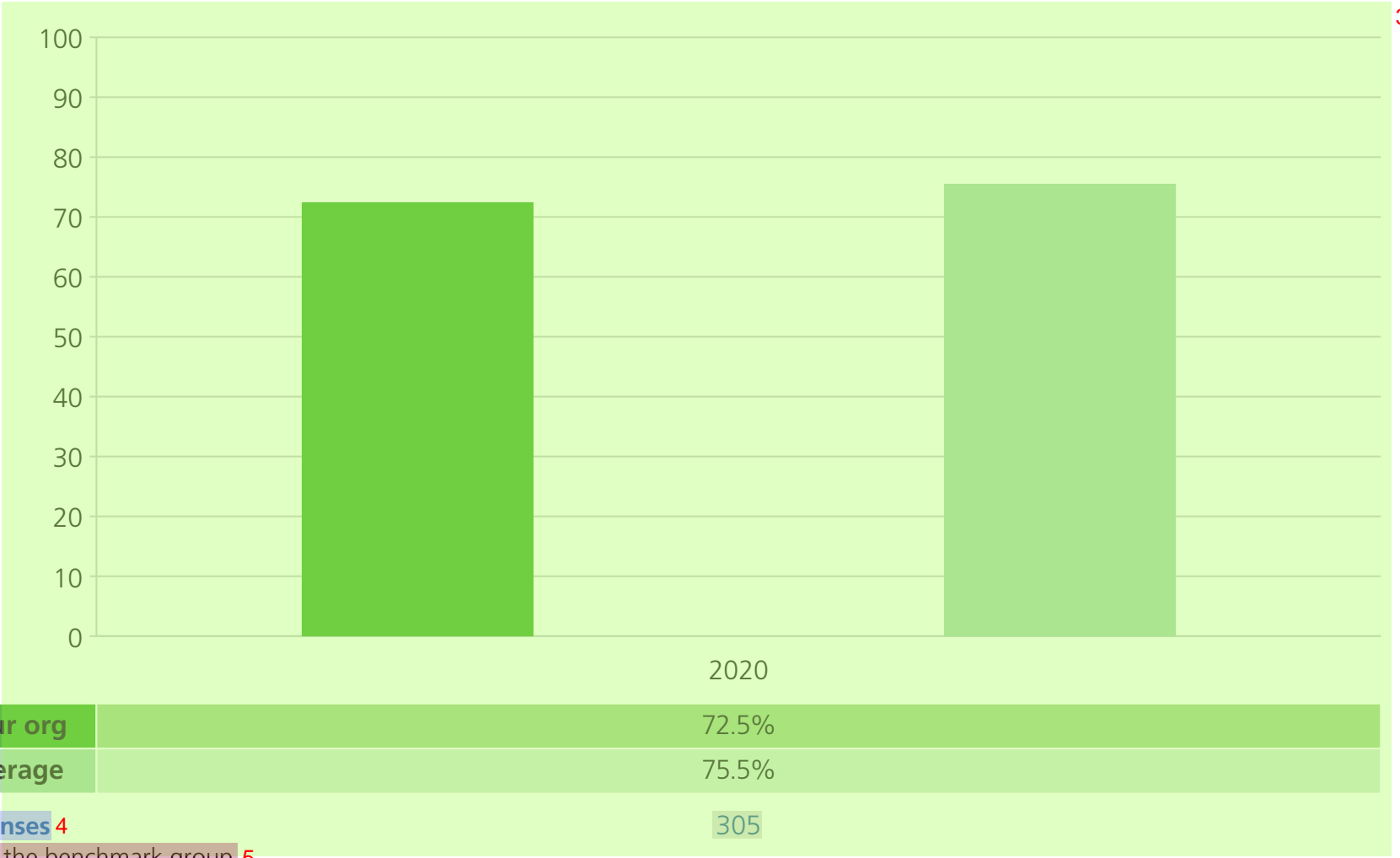


Staff with a LTC or illness: Your org	30.6%
Staff without a LTC or illness: Your org	38.1%
Staff with a LTC or illness: Average	37.4%
Staff without a LTC or illness: Average	49.3%

Staff with a LTC or illness: Responses ⁴	509
Staff without a LTC or illness: Responses	2,189

Average calculated as the median for the benchmark group

Percentage of staff with a long lasting health condition or illness saying their employer has made adequate adjustment(s) to enable them to carry out their work ²

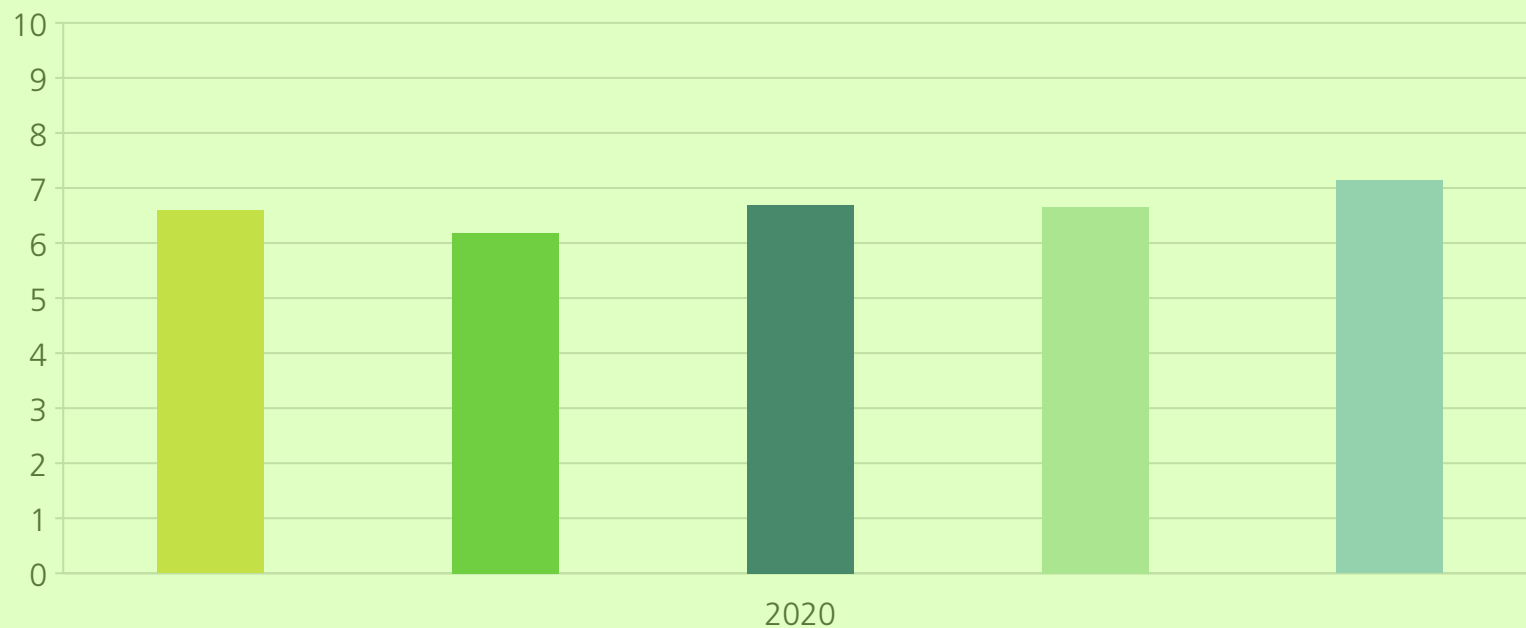


Staff with a LTC or illness: Your org	72.5%
Staff with a LTC or illness: Average	75.5%

Staff with a LTC or illness: Responses ⁴ 305

Average calculated as the median for the benchmark group ⁵

Staff engagement score (0-10)



Organisation average	6.6
Staff with a LTC or illness: Your org	6.2
Staff without a LTC or illness: Your org	6.7
Staff with a LTC or illness: Average	6.7
Staff without a LTC or illness: Average	7.1
Organisation Responses	2,799
Staff with a LTC or illness: Responses	509
Staff without a LTC or illness: Responses	2,191

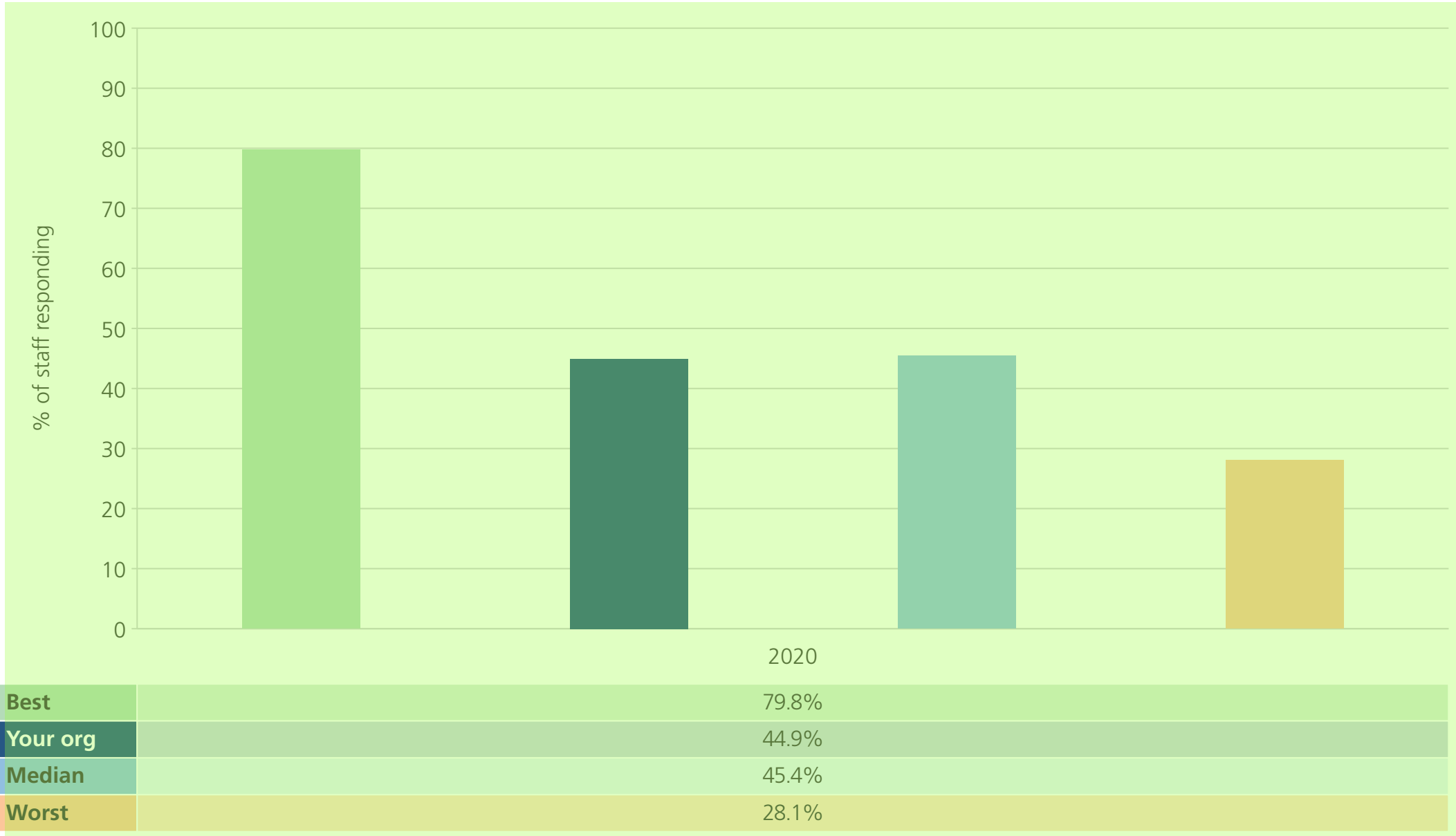
Average calculated as the median for the benchmark group

Appendices¹

North Cumbria Integrated Care NHS Foundation Trust²
2020 NHS Staff Survey Results

Appendix A: Response rate¹

North Cumbria Integrated Care NHS Foundation Trust²
2020 NHS Staff Survey Results



Appendix B: Significance testing¹ - 2019 v 2020 theme results

The table below presents the results of significance testing conducted on this year's theme scores and those from last year*. It details the organisation's theme scores for both years and the number of responses each of these are based on.

The final column contains the outcome of the significance testing: ↑ indicates that the 2020 score is significantly higher than last year's, whereas ↓ indicates that the 2020 score is significantly lower. If there is no statistically significant difference, you will see 'Not significant'. When there is no comparable data from the past survey year, you will see 'N/A'.

Theme	2019 score	2019 respondents	2020 score	2020 respondents	Statistically significant change?
Equality, diversity & inclusion			9.2	2752	N/A
Health & wellbeing			6.0	2770	N/A
Immediate managers †			6.5	2777	N/A
Morale			6.0	2745	N/A
Quality of care			7.2	2381	N/A
Safe environment - Bullying & harassment			8.0	2701	N/A
Safe environment - Violence			9.5	2766	N/A
Safety culture			6.3	2757	N/A
Staff engagement			6.6	2799	N/A
Team working			6.3	2760	N/A

* Statistical significance is tested using a two-tailed t-test with a 95% level of confidence.

† The calculation for the immediate managers theme has changed this year due to the omission of one of the questions which previously contributed to the theme. This change has been applied retrospectively so data for 2016-2020 shown in this table are comparable. However, these figures are not directly comparable to the results reported in previous years. For more details please see the [technical document](#).